Briefing to the Portfolio Committee on Trade and Industry by the dtic, the IDC and the NEF

Economic Recovery Support Interventions

24 August 2021





PRESENTATION OUTLINE



Part 1: Overview



Part 2: the dtic's Response and Funding



Part 3: IDC's Response and Funding



Part 4: NEF's Response and Funding





INTRODUCTION

The context

- Widespread unrest and looting/damage of businesses occurred in parts of KZN and Gauteng from 9 to 18 July 2021
- The unrest
 - resulted in loss of many lives
 - undermined business and consumer confidence
 - caused very significant damage to property
 - Was coordinated
 - disrupted supply-chains and
 - caused loss of business to many firms
- The dtic Group developed an integrated response that included the DSBD and other parts of the state at national level; the KZN and Gauteng provinces and a number of metros and district municipalities

INTRODUCTION

the dtic RESPONSE (1)

In the wake of the civil unrest that has engulfed KZN/Gauteng and parts of Mpumalanga, the dtic

- Created a channel of communication between firms and security services, through a phone-bank taking and making calls, setting up an email hotline for affected firms and contacted the security forces to alert them of impending or actual unrest action
- 2. Held virtual meetings with firms affected and with business associations to mobilise efforts to counter the threats to persons and property
- 3. Worked within government to reopen the N3 artery between Gauteng and KZN, reopen the ports and secure key secondary roads
- 4. Undertook site-visits to industrial areas, affected firms, distribution centres and shopping malls
- 5. Met with community and other leaders and visited communities affected; and addressed meetings of unions and shop-stewards
- 6. Conducted a survey across industries to determine the level of damage to develop appropriate support measures to assist companies;
- 7. Worked with key supply-chains to secure the flow of food and medicines; and to enable retailers to restock their distribution centres and stores
- 8. Addressed concerns by neighbouring countries on potential disruptions to the flow of goods

INTRODUCTION

the dtic RESPONSE (2)

- 9. Identified alternative suppliers where KZN-based factories were damaged
- 10. Supported companies to unblock challenges to get production/distribution working again
- 11. Developed an Economic Recovery Fund with R3,7 billion earmarked and announced by Minister of Trade, Industry and Competition
- 12. Contributed to develop the broader R38bn relief package announced by Minister of Finance
- 13. Supported efforts with food/medical supplies to communities in distress (eg Solidarity Fund)
- 14. Mobilised support from private sector for SMMEs
- 15. Collated data from business groups and undertook economic modeling of the impact of the looting and damage as well as the relief package on the economy
- 16. Gazetted exemptions to the Competition Act to enable businesses to coordinate their efforts to secure food, medicines and essential goods
- 17. Published a special rebate facility that enables manufacturers whose businesses were damaged, to import free of duties those goods not available locally, subject to commitments on rebuilding their businesses locally
- 18. Engaged international investors concerns regarding security stability and safety of personnel

Determining the extent of damage

- The dtic Group drew on multiple sources to quantify the extent of damage. These included
 - a self-reporting survey of businesses by the dtic
 - Estimates by the SA Property Owners Association, as updated, based on their member feedback
 - Projections by the SA Council of Shopping Centres
- The estimates provide different results, as the samples are different and some of the data is based on actual damage, whilst others are on a 'worse-case' scenarios

Business Survey 1: the DTIC

- An online survey was launched by DTIC on 18 July 2021, with information requested on the impacts of the unrest and the potential support required by affected companies.
- 67% of respondents from KZN, 33% from Gauteng.
- 59% of respondents have insurance, while the balance does not. Most businesses reported a combination of damages (temporary business closure; lower no. of employees on premises; damages to existing stock, buildings, shop-fittings, equipment) and supply chain disruptions.

Survey results (respondents from KZN and Gauteng)

991 business impacted in KZN and GAUTENG

R5.8bn is the cost of the estimated damages

Business reported potential lost orders of R22.8bn over next 12

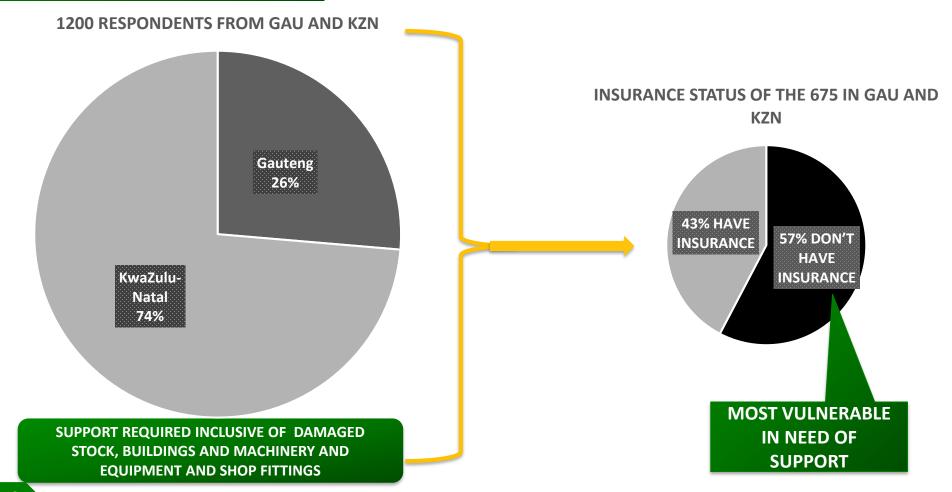
months

10 373 jobs potentially lost

Sectors mainly affected

Sectors	Number of Respondents	Cost of Estimated Damage	Lost orders (next 12 months)	Potential Job Losses
Manufacturing	265	R2,982,659,173	R6,139,864,861	3 785
Retail	298	R1,781,429,729	R14,214,852,744	3 665
Services	338	R685,868,346	R986,495,482	2 000

RESULTS FROM the DTIC SURVEY



RESULTS FROM the dtic SURVEY

INSURED	
Gauteng	54
City of Ekurhuleni	15
City of Johannesburg	31
City of Tshwane	5
Sedibeng District	3
KwaZulu-Natal	238
Amajuba District	3
eThekwini Metropolitan	163
Harry Gwala District	3
iLembe District	12
King Cetshwayo District	12
Ugu District	4
uMgungundlovu District	20
uMkhanyakude District	6
uMzinyathi District	7
uThukela District	1
Zululand District	7

UNINSURED			
Gauteng	125		
City of Ekurhuleni	29		
City of Johannesburg	63		
City of Tshwane	20		
Sedibeng District	12		
West Rand District Municipality	1		
KwaZulu-Natal	258		
Amajuba District	5		
eThekwini Metropolitan	145		
Harry Gwala District	8		
iLembe District	19		
King Cetshwayo District	13		
Ugu District	18		
uMgungundlovu District	12		
uMkhanyakude District	3		
uMzinyathi District	9		
uThukela District	19		
Zululand District	6		

Most respondents across insured and uninsured businesses are from City of Ekurhuleni, City of Johannesburg and eThekwini. In eThekwini, 26% of respondents are from township such as KwaMashu, Umlazi and Verulam. In the City of Johannesburg 46% of business are in townships such as Soweto.

Business Survey 2: SAPOA

As at 2 August 2021:

- 100 malls: shops burnt or significant fire damage
- 112 shopping centres: looting or damage
- 1 223 ATMs destroyed; 269 bank branches damaged
- 1787 retail stores damaged or impacted
- 3931 retail stores looted or affected by the unrest
- 90 pharmacies destroyed 'beyond revival'
- 113 Communication infrastructure damaged
- KZN physical damage/destruction:
 - 45 warehouses
 - 22 factories
 - 139 schools
 - 37 delivery trucks
 - R1,5 billion stock looted
 - R20 billion loss of KZN GDP





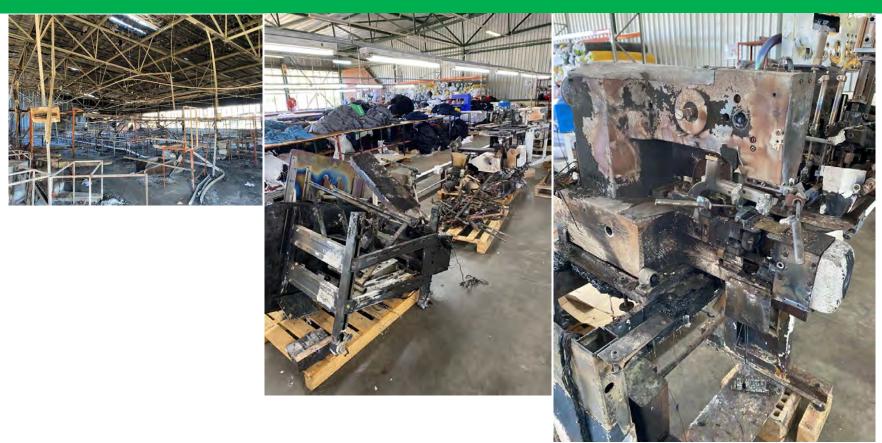
Business Survey 3: SACSC











Clothing factories in Isithebe





Industrial sites in Pinetown

Site visits were undertaken by the dtic and entities to a number of areas affected, including: Isithebe industrial area, Mandeni, Canelands, Pinetown, New Germany, KwaNongoma, iXopo, uMkhanyakude, Jozini, eThekwini CBD, Umlazi, KwaMashu, Durban North, Westmead, Pietermaritzburg, Newcastle, Madadeni industrial area, Ezakheni industrial estate, uMgungundlovu, KwaMashu, Ingwavuma, Heidelberg N3 truckstop, Soweto, Alexandra, Mamelodi Mall, Kagiso Mall, Evaton Mall and Thabong Mall (Sebokeng).

These site visits were complemented with a number of virtual meetings and telecalls, to provide more detailed feedback from affected businesses or to gain practical insights on the relief needed.

Economic impact: Production side of the economy

- Production side of the economy significantly affected, albeit temporarily.
- Pace of reconstruction of affected business operations will vary, depending on various factors (extent of damage, access to capital, business prospects, etc.).
- Most adverse production effects to be temporary, but some operations may not resume.
- Between 63% (non-insured businesses) and 74% (insured businesses) of the affected firms surveyed by DTIC indicated a likely resumption of operations within 3 months.

Production activity affected

- Productive operations damaged/destroyed/interrupted, particularly in food processing, clothing & textiles, high tech, steel & metal fabrication sectors
- Farming activities: 135 000 tons on cane sugar
- Services outlets damaged/destroyed/temporarily affected, particularly:
 - retailers (spazas, food, bakeries, beverages, pharmaceutical, clothing, professional medical services, personal care, etc.)
 - restaurants & fast food outlets; printing services, internet cafes
 - financial services (bank branches, ATMs)
 - vehicle dealers and car-part businesses
 - wholesalers and distribution centres (general, building materials)
- Supply chain disruptions

Transportation and logistics disruptions

- Certain key transport routes affected temporarily
- Numerous trucks and other vehicles destroyed
- Temporary disruptions to port activities, especially Durban port, affecting export performance, key import supplies

Economic impact: Expenditure side of the economy

- Household consumption and fixed investment spending expected to be the most detrimentally affected components of SA GDP.
- Exports and imports affected during a very limited period.
- Running down of inventories in near-term, accompanied/followed by rebuilding.

Reduced household spending

- Income effects of job losses (temporary/permanent)
- Access to retail infrastructure in affected areas
- Consumer confidence dented

Investment activity affected

- Business / investor confidence dented (local & FDI)
- Certain investment plans postponed/reconsidered
- Rebuilding investment by private and public sectors



Not only manufacturing and retail – example of Sugar industry

- 135 farms have suffered extensive economic damage through the burning of sugar cane
- These small-scale farmers supplied five mills, in Scottburgh, Gingindlovu, KwaDukuza,
 Mthunzini (Empangeni) and Tongaat.
- About 135 000 tons of sugar cane were rejected for processing due to the damage
- The loss sustained is R85m
- It is estimated that the farms employ about 8 000 workers
- The farmers have requested financial support, mainly in the form of grants
- The IDC is currently engaged with the farmers to consider the request and identify ways to assist

Results from the dtic Survey: time to recovery

TARGET GROUP REPORTED
A COMBINATION OF DAMAGES/NEGATIVE EFFECTS
WITH ABOUT 60% EXPECTING
TO RESUME FULL PRODUCTION WITHIN THREE
MONTHS

INSURED AND UNINSURED

Period until full operation	% respondents		
Less than a month	25%		
One to three months	35%		
Three to five months	16%		
Five months to a year	16%		
More than a year	8%		

INSURED				
Period until full operation	% respondents			
Less than a month	24%			
One to three months	37%			
Three to five months	15%			
Five months to a year	16%			
More than a year	8%			

UNINSURED			
Period until full operation	% respondents		
Less than a month	26%		
One to three months	33%		
Three to five months	16%		
Five months to a year	17%		
More than a year	8 % ²⁰		

A setback to the economy's post-Covid recovery and its short-term performance

- The impact on the SA economy is likely to have been considerable a **serious**, **albeit temporary setback** to its recovery and reconstruction process after the Covid-19 induced recession.
- Estimated costs to the economy have varied widely, in certain instances as high as R50 billion*. The damage to property and equipment in eThekwini alone has been estimated at R15 billion.
- Sentiment among consumers, businesses and investors has been adversely impacted, with implications for the economy's current performance and possibly extending into 2022.
- Publicly released projections for the economy's performance in 2021 point to:
 - ➤ Estimated reductions in GDP growth due to recent developments (mostly due to the looting/destruction of property, but also Level 4 lockdown restrictions from 28 June to 25 July) ranging from 0.7 to 0.4 of a percentage point.
 - GDP growth projections revised by numerous entities/analysts.



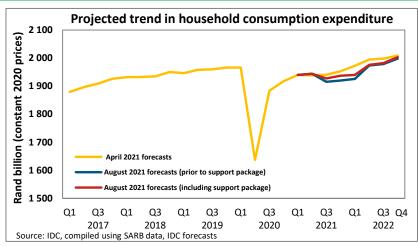
Note: *R50bn initial Intellidex estimate based on discussions with banks, BASA, Durban Chamber and the Group of 30 CEO initiative. "The R50bn is based on cost estimates of destruction of property and stock across both formal and informal sectors before insurance claims. (The R40bn GDP impact) is based on an assessment of the pace of rebuilding (slow), and wider sentiment impact including on GFCF etc together with short run lost output not caught back up through the rest of the year."

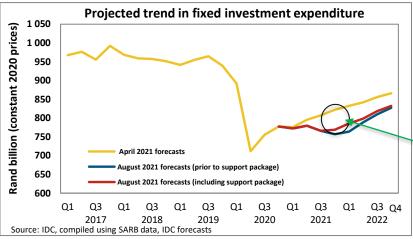
Package to support affected individuals and businesses

- Support package valued at R38.9 billion announced to support individuals and businesses
 that have been adversely affected by the recent destruction/looting as well as the tightening
 of Covid-19 related restrictions to Level 4 from 28 June to 25 July 2021.
- Large portion of this support package (R26.7 billion) for the **extension of the social relief of distress grant** until the end of March 2022, in order to provide social protection to the poor.
 - Beneficiaries include the 6 million unemployed adults who do not receive other grants,
 while having extended the grant to 3.5 million unemployed caregivers of poor children.
- Temporary Employer/Employee Relief Scheme amounting to R5.3 billion
- Deferrals of PAYE and excise duties for qualifying companies.
- Expansion of the Employment Tax Incentive scheme for 4 months.
- A R4 billion Economic Rebuilding Package was launched by the DTIC group and the DSBD to assist companies in distress, covering reprioritization of existing budgets, commitments from National Treasury and allocations from IDC/NEF.
- Further resources are being mobilised from the private sector



Revised economic growth projections





Real GDP growth estimates for 2021 (% change)

Organisation	Growth rate		
SA Reserve Bank	4,2		
Nedank	4,2		
Standard Bank	4,0		
IMF *	4,0		
World Bank *	4,0		
Bureau for Economic Research	3,9		
IDC	3,9		
Investec	3,9		
Intellidex	3,1		
PwC	2,3		

Note: * Forecasts released in July but made prior to the recent unrest

By Q4 2021 the gap between the revised August 2021 forecasts of the level of overall fixed investment (GFCF) in real terms (inclusive of the estimated economic support package impacts) and the April 2021 forecasts is R53 billion.

Elements of the DTIC Group Financial Package

Package to be financed

- DTIC reprioritization R700m
- NT allocation R1,3bn
- IDC reprioritization/allocation R1,5bn
- NEF allocation and partner support R250m

Components of funding

- Different kind of support is offered, generally as a 'blended' product
- Grants: this portion is not repayable and is normally granted based on need or developmental objectives being achieved
- **Loans:** granted at concessionary terms and it is typically for working capital, machinery, repairs to premises, fitment replacement, etc
- Bridging finance: covers 'cash-flow' challenges until SASRIA payouts are made



Managing risks – some examples

- Pipeline too small due to poor communication
 - Use of new ways of reaching clients, including site and area visits
- Slow approvals due to red tape
 - Review approval processes
- Reluctance to take on debt
 - Conditional grant funding portion; concessionary terms for loans
- Potential corruption and fraudulent claims
 - Develop faster methods of due diligence; steps to 'know your client'
 - Anti-corruption measures: DTIC email-hotline; Real-time audits incl AGSA
- Double-dipping/enrichment
 - Partnerships across the state, with open accounting and disclosure systems
- Limited resources
 - Coordinate insurance payouts (SASRIA) and financial support (the dtic Group)
 - Combine financial and non-financial support

Status of applications

	IDC		NEF		Total Appls Sites Rands		Rands
Applications Approved	9	R150m	18	R112m	27	63*	R 262m
Under consideration			15	R 63m	15	25	R 63m
Applications: due diligence	9	R349m	23	R318m	32	222	R 667m
Enquiries being considered	93	R660m	41	R900m	134	n/a	R1,56bn

- Jobs saved/supported by applications approved to date: 3 800
- Some applications are for multiple firms or production sites/retail shops: the total number of establishments covered by the approvals are 63 plus affected businesses of National Stokvel association

In addition to the above:

- The IDC is considering rescheduling of 9 existing clients affected by the unrest, for a facility worth R42m
- IDC is engaging the sugar industry
- A partnership with Gauteng will entail a R50m allocation with the Propeller Fund
- **the dtic** is finalizing a R600m proposal for rebuilding of critical infrastructure damaged during the unrest

Observations

- **Context:** financial support is normally rolled out following extensive discussion and careful planning; with programmes announced and entities awaiting applications. These go through processes that have been approved by governance structures. There is a clear separation between the applicant's role/responsibility and that of the approving agency.
- **Challenge:** the unrest (looting, arson and willful damage) created a context akin to conflict-zones and natural disasters, which require rapid action with limited resources of applicants. Faced with the unusual circumstances, some initial innovations were made and based on an assessment of progress, further adjustments have been put in place.
- Phase 1: To address the need to move with speed, a financial package was developed within the first two weeks of the unrest, drawing on discussions within government and between the dtic agencies
- **Phase 2:** To take account of the challenges with the normal approach, **the dtic** institutions developed a pipeline beyond traditional IDC/NEF clients, using both conventional application processes and following up on the dtic Survey results as well as site visits and virtual meetings.



Observations

- **Phase 3:** Based on the pipeline and resources, the first tranche of approvals was made, with an adjusted approval process, based on the following ('working differently'):
 - used the outcomes of the survey and linked potential applicants to the DFIs
 - Some quicker processes were introduced within current risk assessment framework
- **Phase 4:** Following a review of the system of support for affected firms and SMEs, the following further adjustments are being made ('working differently'):
 - The IDC is expanding the types of support available, with better blend between loan and grant funding
 - The application system is being simplified further, removing red-tape, reducing the extent of paperwork required. New customized credit/investment guidelines have been developed
 - The qualification criteria have been expanded, including iro of firms with insurance cover and an increase in the applicable limits per firm
 - Expedited approval processes have been introduced, with committees meeting on a daily basis as required

Observations

- The unrest highlighted the urgency of building **a more inclusive economy**, to reduce the opportunity for those seeking to undermine the democratic order to find fertile conditions in communities: but also raises the need for new approaches: spazas, township retailing, access to shopping malls, etc
- Key focus now is to **scale-up and speed up**, so that the economic benefits flow to communities and the wider economy (GDP growth) within district development model
 - Post-investment and mentorship support is critical to help businesses to recover
- Rebuilding must be based on helping to grow opportunities for local communities
 - Greater partnerships between business and communities: eg Izimbizo between Isithebe businesses and Mandeni community
 - Local development conditions added to loans and grants
 - Focus on small and micro businesses
- Informal businesses linked to the eco-systems of larger businesses: DSBD core mandate but DTIC looking at ways to assist
- Update Survey results to identify number of businesses back at full operation
- Law and order is critical for investment and consumer confidence





BUSINESS ENGAGEMENT & FACILITATION

WEBINARS AND BUSINESS ENGAGEMENTS

185 enquiries
Responded on dtic
Email



Email Business Recovery Support Package to Survey Respondents



Over 1500 attendees at IDC/dtic/NEF Webinars



Trade & Investment KwaZulu-Natal and its strategic stakeholders invites you to the "In-Conversation with KwaZulu-Natal", a business and government engagement aimed at discussing the re-building of the KwaZulu-Natal economy after the recent unrests.

The theme for this session is "Re-building Resilient & Sustainable Economy in KZN" This is to strengthen the Provincial Government's Reconstruction & Recovery Plan with speakers coming from Government and Private Sector.



Institute





BUSINESS ENGAGEMENT & FACILITATION

InvestSA Facilitation

InvestSA consulted over 60 companies including LG, Sumitomo, Mahle, Behr, Defy, Cipla, B Braun, Samsung, Tiger Brands, Pioneer Foods, RCL Foods, Africa Braids and Retailers amongst others.

- Clearance at Port Facilitated the release of cargo at port for BMW, J & J, Isigidi and Biocore (critical medical supplies for vaccine rollout)
- In partnership with the KZN government the dtic facilitated the GBS sector to be operational during the unrest period to serve international clients.
- Cipla Medpro in the South Coast Mobeni Durban which produce anti-retroviral and therapeutic drugs was invaded and damaged, has reopened.
- United Pharmaceuticals Distributors (UPD) in Pinetown, was looted and damaged. UPD is now fully operational with 116 staff.
- ❖ B Braun has moved into new premises in Durban. B Braun is outfitting a new unit and will start its renal care centre in the first week of September.
- Sumitomo's warehouse in Westville, Durban was destroyed and tyres were looted. Sumitomo has moved into a temporary warehouse in Durban. Sumitomo is now operational and also in full production in the Ladysmith plant. Sumitomo is collaborating with Industry and SAPS on the "SAY NO TO LOOTED GOODS" campaign.

REBUILD

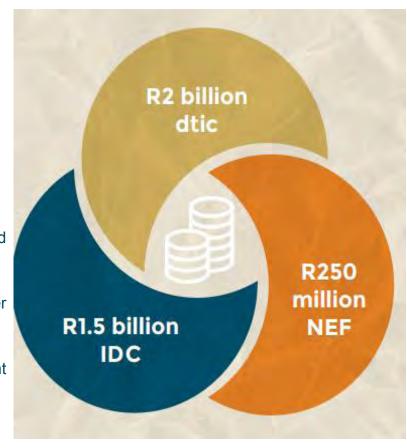




ECONOMIC REBUILDING RESPONSE

CO-ORDINATION WITH IDC and NEF

- Collaboration to ensure a co-ordinated approach to the relief efforts.
- ❖ As a collective the IDC, the dtic and NEF have put forward a total funding package of R3.75 billion in support for the various business recovery interventions:
 - dtic R2 billion
 - IDC R1.5 billion
 - NEF R250 million (subject to partner approvals)
- Data and efforts aligned to ensure proactive response to clients and avoid "double dipping" in partnership with UIF, Sasria & Sefa
- ❖ IDC and NEF working together to obtain third-party funding and other interventions.
- ❖ Collective also working with National Treasury and Unemployment Insurance Fund on data collation and management of the intervention



DESCRIPTION **PROGRAMME**

The CIRP is an incentive to support investments that have by affected by unrest and riots in the Gauteng and Kwa-Zulu Natal provinces.

The programme aims to leverage investment by supporting damaged infrastructure.

OFFERING CRITERIA

Applicants must submit complete applications prior to development of infrastructure construction.

A cost-sharing grant of 50% of the total qualifying infrastructure costs to a maximum cap of R30 million

Areas being considered include: Isithebe (5 factories); Madadeni (4 factories: alternative buildings being considered). Partnership with SASRIA and DBSA to rebuild the infrastructure.

CRITICAL INFRASTRUCTURE RECONSTRUCTION PROGRAMME

The applicant must:

- Be a registered legal entity in South Africa
- Municipality in affected provinces; GP and KZN
- State-owned agencies e.g. based on the strategic nature of the project
- A valid tax clearance certificate from the South African Revenue Services (SARS) of the applying entity
- A resolution that authorises the application and the infrastructure project.
- Signed infrastructure Bill of Quantities (BoQ), where possible.
- Compliance with all other statutory regulations
- Over 30 staff members from the dtic, IDC & NEF in KZN, for verification in collaboration with Sasria and Provincial entities to rebuild





PART 3: the Industrial Development Corporation

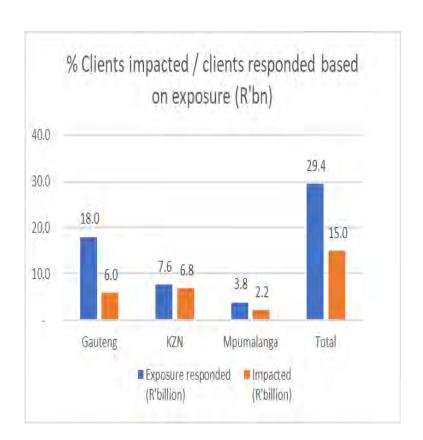
IDC's RESPONSE

At the onset of the outbreak of the unrest, IDC

- monitored the impact of the turmoil on business activity;
- engaged business partners to gauge the effect on their operations, employees and the support that they required;
- affirmed solidarity with all those affected by the unrest;
- engaged key industry stakeholders, civil society organisations and government to ensure that IDC participates in collective efforts to rebuild economic activity and support affected communities.

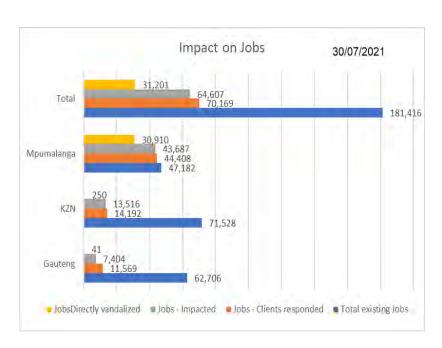
IDC CLIENTS IMPACTED - NUMBERS

- ❖ From a total of 283 clients, IDC received responses from 99% (279 clients).
- Of these, 38% (106 clients) were indirectly affected, and five were directly affected.
- ❖ Of the 106 impacted clients, **5%** (**15**) clients indicated that they would consider applying for IDC funding.
- ❖ A further 4% (11) of the clients indicated that a deferment would be requested.
- ❖ The Business Partners impacted the most were in Chemicals; Medical and Industrial Minerals, Mining & Metals, Textile & Wood; and Machinery business units.
- ❖ Deferments are being considered on a case-by-case basis in line with the deferment criteria and IDC liquidity requirements.



IDC CLIENTS IMPACTED - JOBS

- ❖ IDC clients within the affected provinces currently provide over 181 416 jobs and the respondents provide 39% (70 169) of the jobs pool.
- The clients affected are providing employment to over 64 607 employees.
- The estimated number of jobs impacted or affected by unrest stands at 64 706



IDC CLIENTS IMPACTED BASED ON INDUSTRY

	Number of clients affected				Exposure to affected clients			
SBU/Industry	Gauteng	KwaZulu Natal	Mpumalanga	Total	Gauteng (R'billion)	KwaZulu Natal (R'billion)	Mpumalanga (R'billion)	Grand Total (R'billion)
Agro Processing & Agriculture	1	1		2	0.0	0.0	-	0.0
Automotive & Transport Equipment	1			1	0.0	-	-	0.0
Chemicals, Medical and Industrial Minerals	16	8	3	2 26	0.7	4.3	0.3	5.4
Industrial Infrastructure	3	3		1 5	0.1	0.2	0.0	0.3
Machinery & Equipment	S	3	3	12	0.7	0.3	-	1.0
Mining and Metals	8	3	3	2 13	0.2	0.5	0.2	0.8
Small Business Finance and Regions	8	3	3	11	0.0	0.0		0.0
Textiles & Wood Products	3	6	,	4 13	0.0	0.4	0.9	1.4
Tourism & Services	4	2	2	2 8	0.4	0.1	0.0	0.6
Total per province	54	27	1	1 92	2.2	5.8	1.5	9.6

- ❖ The business partners affected are spread across all industries largest impact can be seen in the Chemicals, Medical & Industrial Minerals sector where 26 clients were affected (exposure R5.4bn).
- ❖ Also impacted are Textiles & Wood Products, 13 clients (exposure R1.4bn) and Mining & Metals industries, 13 clients (exposure R0.8bn).
- ❖ These industries rely on regular delivery of raw materials and deliveries of goods and the majority had capacity to continue with production for less than a week without deliveries being made.
- ❖ The impact on the Tourism & Services sector (8 clients and R0.6bn exposure) is severe since the industry was already experiencing high levels of pressure due to Covid-19.

POST-UNREST BUSINESS RECOVERY FUNDS

Tailored a recovery package totaling R1.5 billion

- ❖ R1.4 billion Post-unrest Business Recovery Fund to assist all businesses (existing and new clients) that operate in sectors that the IDC funds. Funding is at concessionary rates to ensure significant development impact.
- ❖R100 million grant allocation to provide technical and financial assistance to small businesses in townships, rural areas and small towns that have been affected by the unrest and associated supply chain disruptions.
- ❖R10 million CSI allocation to support food security and recovery efforts in affected communities. This funding is supporting school infrastructure rebuilding, support for care facilities and clinics. The IDC will focus mainly on rural, outlying and less-developed areas that now face increased vulnerability. The IDC will be working with its established NGO partners to ensure reach and impact.
- ❖ IDC is also administering dtic's R400-million Manufacturing Competitiveness Enhancement Programme (MCEP) Economic Stabilisation Fund that supports manufacturing companies affected, including those impacted by supply chain disruptions. Fund offers concessionary funding through interest-free loans.

IDC OPERATIONAL ARRANGEMENT TO SERVE

- ❖ A dedicated E-mail address & Call Centre number established for clients applying for the Fund.
- ❖ Post Unrest Business Recovery Fund online portal has been set up and is live
 - Web-based platform for pre-screening applicants and applying online
 - Portal is currently processing applications
 - Built-in Filtering for non-qualifying clients referred to sefa/NEF link
 - For clients with no connectivity, call centre team to assist with pre-screening and guidance on submitting documents
- ❖ Dedicated team established to process applications and conducting due diligence
 - Team comprises
 - business development managers to assess applications
 - deal makers to support on due diligence efforts
 - legal specialist to assist with the legal due diligence and compliance
- ❖ 4 Coordinators manage and monitor the Recovery@idc.co.za as well as the online portal
- Publicity
 - Press release, website and social media posts
 - Webinars with stakeholders, national and regional business chambers

APPLICATIONS (AS AT 19 AUGUST 2021)

- To date, 329 enquiries have been received and screened via portal and <u>Recovery@idc.co.za</u>
- 111 were found to be within IDC focus areas
- Applications are being processed with R150 million already approved sustaining 2 117 jobs

	Number	Value (R'm)	Jobs Saved	Regions	Sites impacted
Approvals	9	150	2 117	6 KZN, 3 GP	24
In due diligence	9	349	5 705	8 KZN, 1 GP	199
Enquiries being investigated	93	660			
Total	111	1 159	7 822		223

SELECT PROFILES OF CLIENTS

Global Source (Pty) Ltd



Global Source is made up of companies that operate in the design, manufacture and distribution of clothing and home textiles.

Damage Incurred: On the 12th July 2021, both warehouses located in Durban (Queen Nandi Drive and Mayville) were attacked and looted with finished goods of ca R17.9 million and raw materials of ca R3.4 million were taken. Over this period, materials that supply into the group were burnt and looted with inventory of ca R20.4 million being stolen and damaged.

Status: Approved - Friday 13 August 2021

Sector: Clothing and Textiles

Province: KwaZulu-Natal

Ownership: 100% black owned and managed

Jobs saved: 369

Purpose of requested funding: Working capital requirements to rebuild inventory lost by fire and looting

SELECT PROFILES OF CLIENTS

Kingsgate Clothing (Pty) Ltd

Kingsgate Clothing is one of the largest clothing manufacturers in the country and has been contributing to the employment and growth of the clothing sector since 1955. The company has been an IDC client for many years and employs 766 people directly and through the use of outsourced Cut, Make and Trim operations ("CMT's"), supports the employment of an additional ca 800 people.

Damage Incurred: The unrest that arose in KZN impacted the operations of Kingsgate directly through the looting of 3 of its factory shops which resulted in the loss of inventory, cash and fittings totalling ca R5.5 million. Further loss was incurred at outsourced CMT's where inventory of ca R4 million was destroyed.

Status: Approved - Tuesday 17 August 2021

Sector: Clothing and Textiles

Province: KwaZulu-Natal

Ownership: 100% black owned and managed

Jobs saved: 180

Purpose of requested funding: The bridging finance will be applied to rebuilding inventory levels that were lost at outsourced

CMT's and at factory shops that were looted.

SELECT PROFILES OF CLIENTS

Trade Call Investment Apparel (Pty) Ltd





Trade Call Investments Apparel is a leading apparel design, manufacturer, and supplier

Damage Incurred: Their factory in Mobeni has not been operational (ca 120 people affected) and their Ladysmith factory that has ca 1 100 employees has been working with the raw materials that were available, but this will come to an end by mid-August when the raw materials run out. In addition to the looting of stock in excess of R120 million, the electronic cutting machine was damaged which will require repairs and all computer equipment throughout the plant and admin sections were stolen.

Status: Approved - Tuesday 17 August 2021

Sector: Clothing and Textiles

Province: Western Cape

Ownership: Black Industrialist

Jobs saved: 1 279

Purpose of requested funding: The funding will be applied to the acquisition of fabrics required to execute orders, replacement of damaged stock, to release stock held at the harbour awaiting payments and repairs of the cutting machine and purchase of computer equipment to bring systems back on line.

SELECT PROFILES OF CLIENTS

Pallet Direct

Pallet Direct manufactures specialised wooden pallets for the food and beverage industry

Damage Incurred (indirect) Due to the unrest and the damage caused to supermarkets and bottle stores, Pallet Direct customers are unable to deliver their products which are packaged and delivered on pallets. As a result, scheduled pallets were not ordered putting strain on the companies cash flows.

Status: Approved - Thursday, 19 August 202

Sector: Small Business Finance-

Manufacturing

Province: Gauteng

Ownership: 100% Black owned, 51% youth owned

Jobs saved: 30

Purpose of requested funding: Payment of arrears to creditor due to unrest, to enable purchase of new raw materials to service further orders

and continue operations.





SELECT PROFILES OF CLIENTS

Dawn Park Pharmacy (Pty) Ltd

Dawn Park Pharmacy is an independent retail community pharmacy located in Dawn Park, next to Vosloorus Township. The pharmacy provides pharmaceutical care services, primary health care (such as patient care and clinic services) and large variety of supplementary products in beauty and self-care to the community of Dawn Park, Vosloorus and the surrounding areas

Damage Incurred: The Pharmacy was completely looted and destroyed. During this period Dawn Park Pharmacy lost everything at an estimated cost of R1.5 million which is partially insured.



Status: Approved

Sector: Retail Pharmaceutical and Medical products

Province: Gauteng

Ownership: Black Woman

Jobs saved: 6

Type of funding: Grant

Purpose of requested funding: The funding will be used for stock, electronic equipment, vaccine fridge, generator and operating expenses

SELECT PROFILES OF CLIENTS

Gauteng Schoolwear (Pty) Ltd

Gauteng Schoolwear (GS) is a supplier of quality and affordable school wear for the Vosloorus and Spruitview communities. The entity is 100% black female owned and managed and operates from leased premises in the Naledi Mall in Vosloorus. Standard uniform items are sourced from various local manufacturers (e.g.: tracksuits, jerseys, dresses shirts etc.) and embroidered for the circa 60 schools in the area.

Damage Incurred: The recent unrest in the area resulted in the store being burnt down and all stock, embroidery equipment and fittings being lost. Due to the strained profit margins, GS was not insured. The loss incurred was R1.8m.



Status: Approved

Sector: Textile and Clothing

Province: Gauteng

Ownership: Black Woman

Jobs saved: 11

Type of funding: Grant

Purpose of requested funding: The funding will be used for stock, Machinery, instore furniture and instore equipment

SELECT PROFILES OF CLIENTS

National Stokvel Association of South Africa (NASASA)

NASASA was established in 1988 and is the sole association approved by the Registrar of Banks for this sector. NASASA currently represents a constituency of over 800 000 Stokvel groups consisting of over 11 million individuals, collecting roughly R50 billion annually. Whilst NASASA is the sole self-regulatory body of the stokvel universe as per Government Notice 620 in Gazette 37903 (15 August 2014); there are currently 125,000 Stokvel groups that registered as NASASA members.

NASASA's business is rooted in the major townships across South Africa and is approved a Strategic Implementation Partner for the IDC to reach the most vulnerable small businesses based in townships in Gauteng and KZN.

Not vel Association of Sall

Status: Approved

Sector: Township Economy - Informal

Province: Gauteng and KZN

Ownership: Black Women

Jobs saved: TBC with disbursements to beneficiaries

Type of funding: Grant

Purpose of requested funding: The funding will be used to assist small uninsured traders (both formal and informal) based in Townships across Gauteng and KZN with mainly working capital up to a maximum of R15 000

SELECT PROFILES OF CLIENTS

Ikhwezi (Pty) Ltd t/a Tradestar

Tradestar is a group of retail stores found throughout Northern Zululand in Kwazulu Natal. Their stores include grocery wholesalers, grocery cash & carry stores and several liquor stores.

Damage Incurred: During the KZN riot week, the Ikhwezi Foods business had a total of 17 out of 26 operating centres affected, putting a total of 220 jobs at risk. The damaged supply chain also resulted in 'out of stocks' at store level.

Status: Awaiting approval

Sector: Wholesale and retail

Province: KwaZulu Natal

Ownership: 25% youth owned

Jobs saved: 29

Purpose of requested funding:
Replacement of stock that was damaged/lost and stolen during riots.





Contact Details

Proposals to be sent to IDC at recovery@idc.co.za or contact 011 269 3111

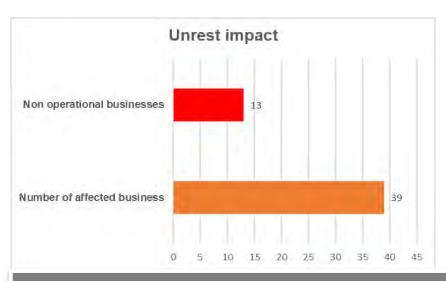
For more information, https://www.idc.co.za/unrest-funding/

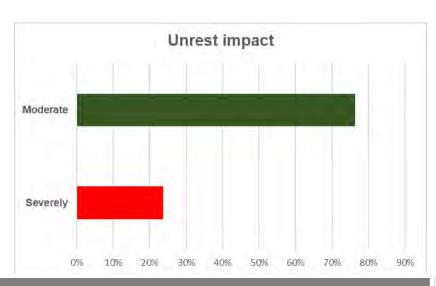




IMPACT ON THE NEF PORTFOLIO

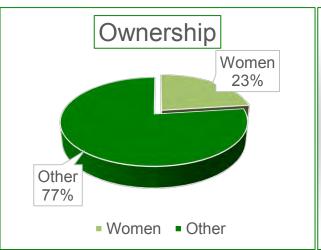
The NEF undertook an assessment of the impact of the unrest on its existing portfolio within the affected areas (mainly in Gauteng and KZN). The destruction resulted in job losses, business closures, destruction of property and loss of stock and reversal of gains like loss of customers and revenue

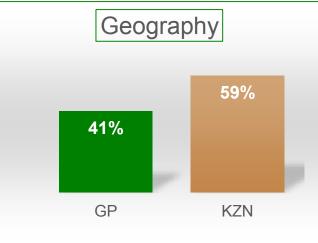


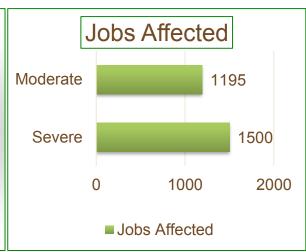


- ❖ A total of 39 businesses were affected accounting for R413m. The 13 severely affected transactions have a combined value of R137m and accounting for 1500 jobs that are at risk.
- ❖ 26 firms valued at R271m were only interrupted for an average of 5 days and are back in business. The transactions accounts for 1195 jobs.
- The business loss of revenue is R50m to date

IMPACT ON THE NEF PORTFOLIO BY GEOGRPAHY, OWNERSHIP AND JOBS





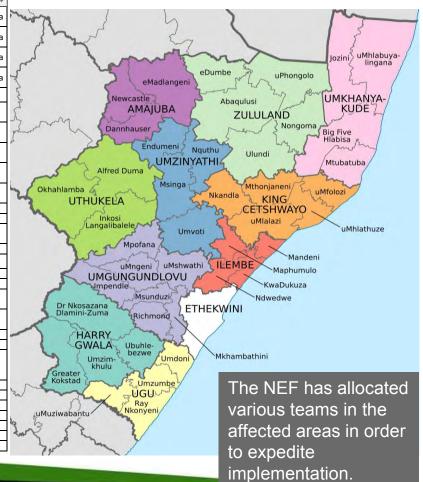


NEF PROGRESS TO DATE

- The NEF has worked with its existing clients and has ensured that 80% of the affected clients return to operation within a short space of time.
- Through working together with the IDC and the dtic, the NEF has been in contact with over 250 affected businesses.
- Various NEF Teams are on the ground around Gauteng and KZN in areas like KwaNongoma, iXopo, uMkhanyakude, Jozini, Umlazi, Newcastle, uMgungundlovu, KwaMashu, Soweto, Alexandra etc.
- NEF presented at a Webinar arranged by the Trade and Investment KZN on 17 August 2021 on the theme "Rebuilding Resilient & Sustainable Economy in KZN".
- NEF also organised a Webinar on 19 August 2021 wherein Developers, Mall Managers engaged with **the dtic** and NEF professionals on solutions provided in relation to funding affected businesses. A subsequent Webinar on 20 August 2021 themed "Unpacking Government's Economic Rebuilding Package".

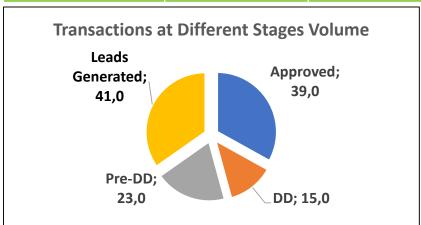
INTENSIFIED FOCUS

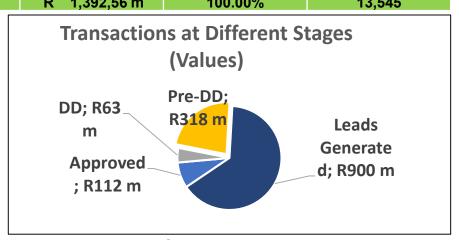
Name	▼ Teams	→ [†] Department	▼ Deployment Schedule ▼
Lungile Gasa	Team 1	Imbewu	Amajuba, Umzinyathi and Uthukela
Noluthando Khambule	Team 1	Imbewu	Amajuba, Umzinyathi and Uthukela
Thabo Ngwenya	Team 1	Imbewu	Amajuba, Umzinyathi and Uthukela
Yonela Mashida	Team 1	LSU	Amajuba, Umzinyathi and Uthukela
Mpumezo Mathibe	Team 2	uMnotho	Ethekwini and Umgungudlovu
Nokuthula Nkomo	Team 2	SEDU	Ethekwini and Umgungundlovu
Themba Mashinini	Team 2	POIU	Ethekwini and Umgungundlovu
Sonwabo Mnyanda	Team 2,3&7	LSU	Ethekwini and Umgungundlovu
Karishma Maharaj	Team 3	TWR	Ethekwini and Umgungundlovu
Mohau Mokhele	Team 3	TWR	Ethekwini and Umgungundlovu
Nhlanganiso Mthombeni	Team 4	uMnotho	llembe and King Cetshwayo
Nomazizi Siphondo	Team 4	uMnotho	llembe and King Cetshwayo
Justice Mushwana	Team 4 &5	LSU	Zululand and Umkhanyakude, llembe and Umkhanyakude
Bongani Qokose	Team 5	Mpumalanga	Zululand and Umkhanyakude
George Phiri	Team 6	POIU	Ugu and Harry Gwala
Nomcebo Mpembe	Team 6	POIU	Ugu and Harry Gwala
Xolisile Mkwanazi	Team 6	LSU	Ugu and Harry Gwala
Avisha Sookul	Team 7	POIU	Ethekwini and Umgungudndlovu
Morokolo Ramakgapola	Team 7	POIU	Ethekwini and Umgungudndlovu
Eric Zwane and team	Team 8	RCDF	Gauteng
Guqu	Team 8	LSU	Gauteng
Ismael Mgoboya	Team 8	Limpopo	Gauteng
Kgauleo Sibuyi	Team 8	Mpumalanga	Gauteng
Lehlohonolo Malebo	Team 8	POIU	Gauteng
Lerato	Team 8	LSU	Gauteng
Bongumusa Biyela	Team Conversion	Western Cape	Head Office
Imbewu Deal Team	Team COnversion	HO	Head Office
Umnotho Deal Team	Team Conversion	HO	ricad Office
SPF Deal Team	Team Converstion	HO	Head Office



ERF NEF Pipeline – Approximately R1.3 Billion

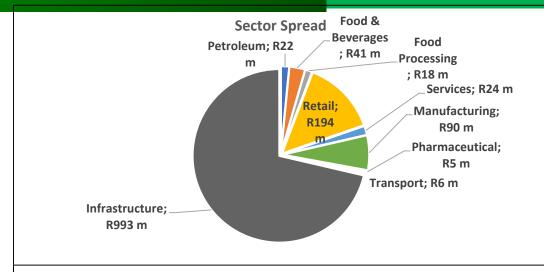
Stage Analysis	Number	Weighting	Amount	Weighting	Jobs Supported
Approved	39	33.05%	R 111,91 m	8.04%	1,683
DD	15	12.71%	R 62,60 m	4.50%	218
Pre-DD	23	19.49%	R 317,75 m	22.82%	827
Lead Generated	41	34.75%	R 900,30 m	64.65%	10,817
Total	118	100.00%	R 1,392,56 m	100.00%	13,545

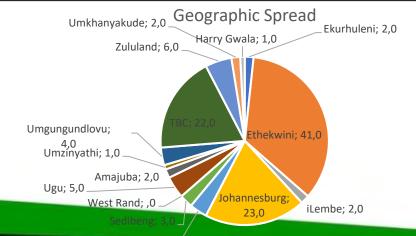




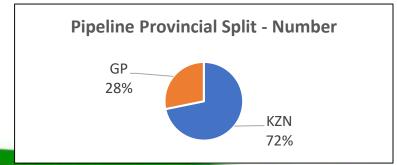
- 18 transactions with a combined value of R112m have been approved to date. Supporting 1 683 jobs
- There are 39 transactions at advanced stages of assessment (DD) with a value of R63m expected to be approved in the coming week
- A further R318m is already at the early assessment stage (Pre-DD) and is expected to be concluded in the coming two weeks (by early September)
 - Tangible leads have been generated totalling over **R900m** mainly from retail and industrial property owners. Finding a mechanism to provide assistance for these entities as it is critical to re-build the infrastructure in order to ensure small and medium businesses can return to trading. The pipeline has a jobs impact of **13 545 jobs**

Pipeline – Sector and Geographic Spread





- A large focus of the rebuild must be on the infrastructure that supports these smaller business (like malls, industrial parks etc)
- Property owners visited in Gauteng and KZN, by the NEF reported needing assistance with a combined value of R1 billion
- These critical infrastructure requirements could assist the NEF in unlocking a further R395 million in funding to SME's in KZN and GP
- To date 118 business spread across 14 District Municipalities have indicated interest in the NEF Economic Relief Funding
- The NEF's in physical on the ground approach is starting to yield the desired impact after just one week on the ground
- It must be noted that additional interest is being generated each day



CRITERIA TO ACCESS FUNDING

The NEF will support any business that has been adversely affected in all sectors of the economy. The following criteria must be met by a business to be eligible for the support:

- ❖ The business must be located in Gauteng or KwaZulu-Natal, and demonstrate it was affected by the riots and the unrest;
- The business is not covered by insurance or there is an insurance shortfall component;
- The business must be a registered company, close corporation or cooperative;
- The applicant must be a taxpayer in good standing and provide proof thereof from the South African Revenue Service;
- The applicant must demonstrate that jobs lost during the unrest will be restored or increased within 12 months of funding;
- Where a business is insured, funding can be provided as bridging finance against a cession by the insurance company of the insurance proceeds;
- ❖ A maximum of R10 million loan funding will be provided per transaction;
- ❖ The funding will not accrue any interest and the maximum tenure for a loan will be 60 months.

CONTINUOUS NEF INTERVENTIONS

- Engagements facilitated by the dtic with SASRIA and other partners
- In-principle arrangement reached with SASRIA for cession of proceeds of insurance
- Allowed for seamless support to businesses funding upfront (bridging facilities) and recoup when insurance pay-out is made to assist with speedy reopening of businesses
- Uninsured businesses assisted on a long-term basis
- NEF holding sessions with affected businesses and relevant industry players (e.g. owners of malls)

DATA ANALYSIS

DTIC DATABASE OUTCOME FOLLOWING CALLS							
Criteria	Description	KZN	GP	Total	Weight	Previous	Weighting
Sample Size	Nr of clients on spreadsheet	146	44	190		190	
Yes	Clients is interested in the funding	32	20	52	27%	32	17%
No	Client is not interested in the funding	18	8	26	14%	13	7%
No contacts	No contact numbers provided in spreadsheet	55	15	70	37%	70	37%
Sent Email	Couldn't contact client on telephone, sent an email	4	1	5	3%	6	3%
Escalation	Reception/employee undertook to inform manager or owner	6	0	6	3%	12	6%
No answer	Call just rings	24	0	24	13%	38	20%
Incorrect Number	Call answered but wrong number	3	0	3	2%	3	2%
No feedback	No feedback from clients	4	0	4	2%	16	8%
	Funding Required Summary	R802mil	R1.871bn	R2.673bn	100%		100%

- The table above shows the database as at 18 August 2021
- The teams have been calling the clients from the database shared by the dtic to inform businesses of the Recovery Fund
- As a result, the number of clients interested in the funding has increased from 32 to 52 and those not interested declined from 26 to 13
- Other categories, e.g., cases where calls could not be answered, have also declined after the teams managed to get hold of the clients
- Application packs have been sent to the potential clients and the teams are following up to convert those calls into actual applications
- * NEF continues to follow up on a daily basis, particularly the clients to whom application packs have been sent

TRAINEES RECRUITMENT

- The NEF team assisted in the recruitment of (65) unemployed graduates who possess various qualifications as Trainees.
- The graduates will be provided different kinds of training that are part of the operations of the NEF
- ❖ 63% are female and 37% are male and are based in the nine Provinces.
- ❖ The trainees have commenced the trainee program at the NEF on the 2nd of August.
- 32 Trainees are based at NEF Head-Office on a shift roster and rotate on a 1 week in and 1 week out schedule, in order to observe the COVID 19 protocols.
- Regional Trainees will adopt the same shift roster as applied at Head Office.

SELECTED PROFILES OF CLIENTS

Wynfoods (Pty) Ltd

Wynfoods deals primarily in processing chicken, producing Individually Quick Frozen (IQF) portions for a wide market range, including restaurants, butcheries, distributors and direct retailers. They also have a "Factory-to-Public" store which services the Alexander community with chicken at factory prices. Their main clients include Cambridge Foods, Romans Pizza, Papachinos, Vassco Distributors & Meat Express.

The company has also been a victim of the

The company has also been a victim of the vandalism that was caused by the riots in Alexander township.



Ms. Katleho Khoza (70% shareholder)



Ms. Zanele Zungu (30% shareholder)

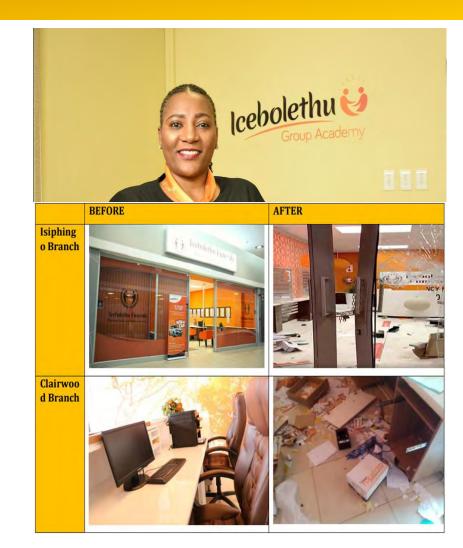
Location	Gauteng Alexandra
Approved amount	R18 000 000
Purpose	Resuscitate and restore operation
No. of jobs	Re-employ 60 adding 5

SELECTED PROFILES OF CLIENTS

Icebolethu Group

Icebolethu Burial Services (Pty) Ltd ("Icebolethu Burial") is a **100% black woman-owned** and managed burial company formed in 2011. Icebolethu Burial provides funeral, catering and tombstones services to its clients though its 80 branches in and around the Kwa-Zulu Natal Province (townships and rural areas). The Group, through its FSP business, Icebolethu Funerals, boasts over 2 million clients who are funeral cover policy holders at an affordable minimum premium of R70.00 per single member.

Location	KwaZulu-Natal: Mandeni
Approved amount	R19 100 000
Purpose	Resuscitate and restore operation in 23 of 80 branches
No. of jobs	Re-employ 65



SELECTED PROFILES OF CLIENTS

KPML Group

KPML Group is a 100% black women-owned and managed business.

KPML Group over the last 12 years has developed 30 KFC outlets in Gauteng, North-West and Mpumalanga areas through 6 corporations.

The social unrests **impacted 14 KFC outlets under KPML Group. 530 of the 1050 Jobs were affected** and at risk of being lost in the 14 affected branches

Location	KwaZulu-Natal and Gauteng
Approved amount	R10 000 000
Purpose	Resuscitate and restore operation in 5 stores
No. of jobs	Re-employ 530 employees (65% Women and 70% Youth)

Sikhanyiselwe Trading (Pty) Ltd t/a/ Engen Hippo Park

Sikhanyiselwe Trading (Pty) Ltd t/a Engen Hippo Park, is a **100% black woman-owned and managed business** operating for 4 years.

The business is a franchisee of Engen Petroleum (Pty) Ltd and operates on Engen Premises, located in Riverhorse Valley, Durban, KwaZulu-Natal. It's employees mainly sourced from economically depressed areas being, Quarry Heights Informal Settlement and KwaMashu Township.

Location	KwaZulu-Natal, Durban, Riverhorse Valley			
Approved amount	R6 000 000			
Purpose	Replace Equipment and Stock Provide Working Capital			
No. of jobs	Re-employ 42 employees			

SELECTED PROFILES OF CLIENTS

SA Paint Distributors Pty Ltd

SA Paint Distributors Pty Ltd ("SAPD" or "the company") is a **100% black-owned paint distribution entity** formed in 2018

SAPD services hardware stores, contractors and speciality paint stores in townships and rural areas.

Location	KwaZulu-Natal, Durban, Riverhorse Valley
Approved amount	R6 000 000
Purpose	Replace Equipment and Stock Provide Working Capital
No. of jobs	Re-employ 42 employees

Akwanez Enterprises (Pty) Ltd t/a/ Chickano's Eskaleni Plaza

Akwenezi (Pty) Ltd is a **51% black woman-owned and managed business** operating for 5 years.

The business was established as a nonfranchised flame grilled chicken quick service restaurant trading as Chickano's.

Location	Gauteng, Soweto, Diepkloof
Approved amount	R9 350 000
Purpose	Replace Equipment and shop fittings Replace Stock Working Capital
No. of jobs	Re-employ 17

SELECTED PROFILES OF CLIENTS

Ahmed and Hoosen (Pty) Ltd t/a Sparkport Smith Street Pharmacy

Ahmed and Hoosen (Pty) Ltd is a **100% black-owned** and managed enterprise.

The Sparkport Group is one of the first black owned Independent Community Pharmacy Group that has been in existence for almost 38 years, with Sparkport Port Smith Street established in 1995. The group has 7 corporate stores.

Location	KwaZulu-Natal, Durban
Approved amount	R5 000 000
Purpose	Replace Equipment, stock, fitting and working capital
No. of jobs	Re-employ 42

Ligugu Lethu Legacy (Pty) Ltd t/a/ Total Palm Springs

This business is a **100% black woman-owned and managed business**. The 4-year-old business is a franchisee of Total and operates in Palm Springs township in the Vaal. It's **employees mainly hale from the same job sparse township**.

During the recent civil unrests in early July 2021 the business thoroughly looted and its equipment vandalized to a complete shut down. A total of 42 permanent employees lost their income as a result of the vandalism and destruction to the business and the support by Government has ensured that all people return to work

Location	Gauteng, Vaal, Palm Springs
Approved amount	R4 000 000
Purpose	Replace Equipment and Stock Provide Working Capital
No. of jobs	Re-employ 42 employees

SELECTED PROFILES OF CLIENTS

Divine Inspiration (BP KwaMashu)

Divine Inspiration Trading 299 (Pty) Ltd t/a BP KwaMashu is a **100% black-owned and managed business** commenced 14 years ago. It is a franchisee of BP Southern Africa (Pty) Ltd and operates on leased premises.

Location	KwaZulu-Natal, KwaMashu, Durban
Approved amount	R3 000 000
Purpose	Replace Wet and Dry Stock, settle Creditors and for Working Capital
No. of jobs	Re-employ 62 employees

Logoman Trading Close Corporation

Logoman Trading Close Corporation is a **100% black-owned and managed business** trading for 13 years.

The business is a One-Stop Graphic Designing, Branding, Signage, Photo Centre, Digital Printing and Copy Centre.

Location	KwaZulu-Natal, Umlazi Township
Approved amount	R1 153 000
Purpose	Replace Equipment, stock, fitting and working capital
No. of jobs	Re-employ 8 Youth employees

PACKAGE

CONTACT DETAILS

Olympic Park 135 (Pty) Ltd

Olympic Park 135 (Pty) Ltd is a 100% black-owned and managed enterprise. The business was established as a Spur Steak Ranch Franchisee Holding Company in 2010. Since then, Olympic Park 135 (Pty) Ltd has established 3 Spur Steak Ranches Franchises: Cheyene Spur Steak Ranch in Umlazi Mega City (Umlazi Township), Bridge City Spur Steak Ranch in Bridge City (KwaMashu Township) and Thunder Peak Spur (Durban Central) affected branches

Location	KwaZulu-Natal: Umlazi, KwaMashu and Durban Central
Approved amount	R11 597 245
Purpose	Resuscitate and restore operation in 3 stores
No. of jobs	Re-employ 107

the dtic

recovery@thedtic.gov.za

Contact number: 0800 006 543

IDC

Email address: recovery@idc.co.za

Contact number: 011 269 3111

NEF

Email: recovery@nefcorp.co.za

Contact number: 0861 843 633

Thank you.

