



NATIONAL LOTTERIES COMMISSION

a member of **the dtic** group

INTEGRATED REPORT 2021

RESILIENCE AND PERFORMANCE EXCELLENCE
THROUGH A CRISIS

About the National Lotteries Commission (NLC)

The NLC was established in terms of the Lotteries Act 57 of 1997, as amended, to regulate the National Lottery, and sports pools (as sports pools depend highly on the sustainability of the Operator, they cannot be run independently of the Operator, as well as other lotteries, including society lotteries, to raise funds for worthy causes.

The Act mandated the Board to:



REGULATE the National Lottery and sports pools as well as other lotteries, including society lotteries and sports pools.



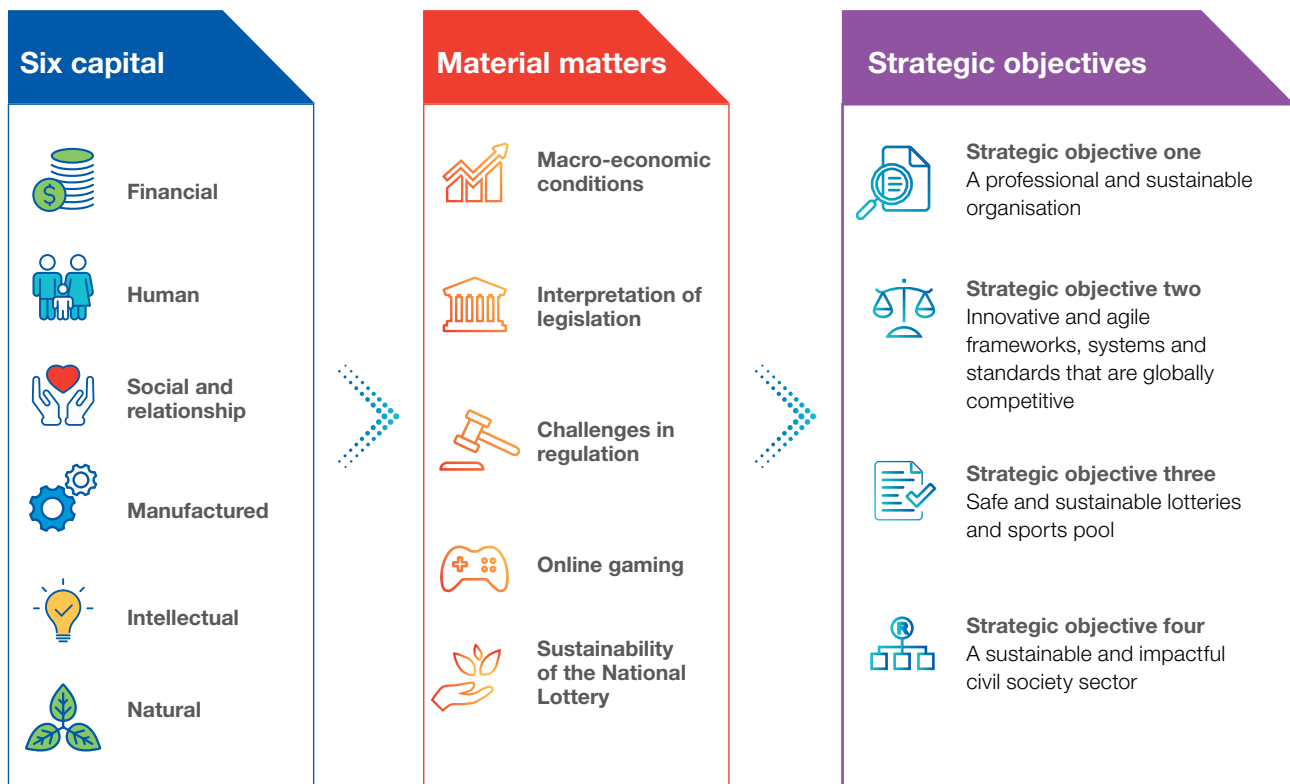
ADVISE the Minister of Trade industry and competition on policy matters relating to the National Lottery, sports pools and other lotteries.



DISTRIBUTE a portion of the revenue from the National Lottery to good causes through the National Lottery Distribution Trust Fund (NLDTF).

The NLC (formerly “National Lotteries Board”) opened its doors in 1999.

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Socio-economic response to the Covid-19 crisis



True to our secondary mandate of funding worthy causes, the NLC implemented both applications-based and proactive funding models with minimal disruption to our operations.

Our total funding and socio-economic contribution through both modes resulted in:

Protection of the vulnerable – **R209 million**

R48 million funding towards
environmental projects

Early Childhood Development – **R133 million**

R209 million invested in supporting the
**sustainability of jobs and
organisations** through funding towards
administrative and salary costs

We endured the pandemic and, during these trying times, managed to make strides towards enabling catalytic change, processing a total of 7 459 applications. 90% of applications received were processed in 150 days.

Covid-19 has had a negative impact on organisations that work selflessly to serve vulnerable members of society, and the NLC recognises the challenges the pandemic creates in the delivery of services and management of operations.

For this reason, we have used our proactive funding model to assist those who needed it most.

**NLC Covid-19
response**

**We
have:**

Directed **R50 million**
to the Solidarity fund

Set up a **R150 million**
fund to ease the
impact of Covid-19 on NGOs

Availed **R10 million**
for basic food and
hygiene goods to communities

"We see the devastation that Covid-19 has had on the ground. Being able to assist where we can, because of the assistance we get from organisations such as the NLC, is most welcome." Nandi Madadasana from Amlobuzz (NGO), which has assumed the responsibility of distributing food parcels to communities in Gauteng.

Grant agreements concluded electronically

Legislatively, the NLC has 150 days to adjudicate an application. However, the turnaround time for the Covid-19 relief applications **averaged 14 days.**

The average turnaround time for payment of relief funds is 11 days, as opposed to the legislated 60 days to effect payment once a fully compliant grant agreement has been received.

The above was achieved despite several office closures due to employees testing positive for Covid-19.

"These have been tough times as our donors have also come under severe pressure. The funding from the NLC has been crucial in allowing us, as an organisation, to fulfil our mandate."
Nomasonto Zitha from Xilembeni Projects (NPO)



With the help of the National Lotteries Commission, The Makotse Women's Club has managed to distribute thousands of food parcels and vegetables to poor families in the province.

Performance overview for 2020/21



General information

Registered name	National Lotteries Commission
Registered office address	Block D, Hatfield Gardens, 333 Grosvenor Street, Hatfield, Pretoria, 0083 South Africa
Postal address	PO Box 1556 Brooklyn Square, Pretoria, 0075
Contact telephone numbers	Switchboard +27 12 432 1300, Fax +27 12 432 1387 Info Centre 0860 065 383
Email address	info@nlcsa.org.za
Website address	www.nlcsa.org.za
External auditors' information	Auditor-General South Africa, 4 Daventry Street, Lynnwood Bridge Office Park, Lynnwood Manor, Pretoria, 0081
Bankers' information	Absa, First National Bank, Nedbank, Rand Merchant Bank and Standard Bank
Company Secretary	Adv Nompumelelo Nene (FCIS)

About our report

Integrated reporting purpose

The NLC fulfils its mandate through the application of the principles of openness and transparency. We are proud to present our 2020/21 integrated report, which aims to highlight our successes and challenges throughout the 2020/21 financial period. We are working towards meeting all International <IR> Framework (2021) requirements as we progress on our integrated reporting journey.

Reporting scope and boundary

This integrated report 2020/21 is our primary report to stakeholders, covering the financial period 1 April 2020 to 31 March 2021. The report includes the NLC's leadership overviews, organisational overviews, financial performance, strategic performance, outlook, and corporate governance overview. As regulators of the lotteries industry, we do not report on the performance of Ithuba Holdings (RF) Proprietary Limited.

The content covers the material matters that impact the sustainability of our industry, organisation, and stakeholders, as well as how the organisation creates value for the broader society over the short-, medium- and long-term. Our material matters are identified, evaluated, prioritised and determined in line with the NLC Materiality Framework. The Materiality Framework is reviewed annually and included in the Annual Performance Plan (APP). Material matters are included in this report and developed after consideration of the ministerial priorities, strategic risk register (see page 31), our strategy (see page 35), as well as our reporting framework.

Director approval and process disclosures

The report draws on information from other detailed reports.

We relied on our five-year strategic plan and APP (published on our website), which reflect the NLC's long-term, mid-term and short-term objectives in line with the National Treasury Framework for Strategic Plans and APPs. Interviews with key stakeholders was also conducted to ensure all material information is included in the report.

The Board acknowledges its responsibility to ensure the integrity of the information contained in the integrated report. The Board Audit and Risk Committee was instrumental in providing guidance on this process and keeping the Board abreast of the reporting progress. The Board is of the opinion that this integrated report is presented in compliance with the Integrated Reporting International <IR> Framework (2021).

To the best of our collective knowledge and belief, the Board confirms that:

- All information and amounts disclosed in the integrated report are consistent with the AFS audited by the Auditor-General.
- The integrated report is complete, accurate and is free from any omissions.
- The integrated report has been prepared in accordance with the guidelines on the annual report as issued by National Treasury.
- The AFS (Part E) have been prepared in accordance with the GRAP standards applicable to the NLC.
- The Board was responsible for the preparation of the AFS and the judgements made in providing this information.

List of abbreviations/acronyms

AA	Accounting Authority
Act	The Lotteries Act (Act No. 57 of 1997), as amended
AFS	Annual Financial Statements
AGSA	Auditor-General South Africa
APP	Annual Performance Plan
Board	Board of Directors of the NLC
CATHSSETA	Culture, Arts, Tourism, Hospitality, Sports, Sector Education and Training Authority
Commissioner	Commissioner of the NLC
DA	Distributing Agency
GRAP	Generally Recognised Accounting Practice
IPSAS	International Public Sector Accounting Standards
MTEF	Medium-term Expenditure Framework

Reporting frameworks

Our integrated report 2020/2021 endeavours to be concise. However, we are cognisant of addressing all material stakeholder reporting requirements enshrined in the Lotteries Act, Public Finance Management Act (PFMA), Treasury Regulations and National Treasury Reporting Standards guidelines, published on our website <http://www.nlcsa.org.za/acts/>.

Our Group annual financial statements (AFS) follow Generally Recognised Accounting Practice (GRAP) standards for AFS.

We apply the King IV Code.

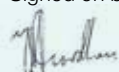
Assurance

The NLC has adopted the combined assurance model, which has been designed to highlight relevant high-risk areas and the assurance to be provided for the NLC to be appraised of the risk management efforts undertaken to manage risks to an acceptable level.

Activity	Standard/Code	Assurance provider
Financial information presented here	GRAP	Auditor-General South Africa
Strategic performance	PFMA	Auditor-General South Africa NLC Audit and Risk Division
B-BBEE information	BEE Act 53 of 2003 and Codes of Good Practice	Siyandisa Verification Solutions
Operational information	PFMA and Lotteries Act	Auditor-General South Africa NLC Audit and Risk Division

- The Board was responsible for establishing and implementing a system of internal control, which has been designed to provide reasonable assurance as to the integrity and reliability of the performance information, the human resources information and the AFS.
- The external auditors are engaged to express an independent opinion on the AFS. In our opinion, the integrated report fairly reflects the operations, performance information, human capital information and the financial affairs of the entity for the financial year ended 31 March 2021.

Signed on behalf of the Board



Prof YN Gordhan
Independent Non-executive
22 March 2022



TCC Mampane
Commissioner
22 March 2022

Report versions

For the period under review, the NLC has produced limited print copies of the integrated report. The full integrated report is also available electronically at

www.nlcsa.org.za

NGO	Non-governmental Organisation
NLC	The National Lotteries Commission established in terms of the Lotteries Amendment Act, including its controlled entities, being National Lotteries Distribution Trust Fund and National Lotteries Participants Trust
NLDTF	National Lottery Distribution Trust Fund
NLPT	National Lotteries Participants Trust
PFMA	Public Finance Management Act (Act No. 1 of 1999) as amended
RFP	Request for Proposal
SCA	Supreme Court of Appeal
SCM	Supply Chain Management
The dtic	Department of Trade, Industry and Competition

Maximising revenue for good causes in a responsible manner

Our vision is to be a catalyst for social upliftment. To achieve this aim, we seek to align with global and national frameworks and goals that support sustainable social change.

The SA constitution is the foundation from which social upliftment is catalysed

The Constitution of South Africa is the supreme law of the republic, providing legal foundations for the existence of the country. It sets out the rights and duties of its citizens and defines the priorities for the upliftment of the country.

The NLC's ambition is catalysing social upliftment is anchored around this supreme law, supported by the United Nations Sustainable Development Goals (UN SDGs) and National Development Plan 2030



The NLC's social upliftment outcomes are in line with the broader UN SDGs

The UN SDGs provide direction and clarity concerning the developmental goals that must be achieved to support sustainable life on earth.

Based on an analysis of SDG interlinkages, the following five SDG targets were identified as those with the most enabling connections for South Africa



INDICATOR
2.1

DESCRIPTION

By 2030, end hunger and ensure access by all people, in particular the poor and people in vulnerable situations, including infants, to safe, nutritious and sufficient food all year round.



INDICATOR
5.1

DESCRIPTION

End all forms of discrimination against all women and girls everywhere.



INDICATOR
6.6

DESCRIPTION

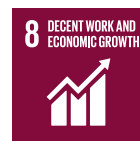
By 2020, protect and restore water-related ecosystems, including mountains, forests, wetlands, rivers, aquifers and lakes.



INDICATOR
7.3

DESCRIPTION

By 2030, double the global rate of improvement in energy efficiency.



INDICATOR
8.1

DESCRIPTION

Sustain per-capita economic growth in accordance with national circumstances and, in particular, at least 7% gross domestic product growth per annum in the least developed countries.

The NLC's role in supporting the broader ambitions of the SDGs and the NDP



NATIONAL LOTTERIES COMMISSION

a member of the dtic group

In line with its mandate, vision and mission, the NLC's formulation of programme activities and targets is aligned to the political, social and economic realities of South Africa.

In particular, the NLC's role and functions as outlined in the Amended Lotteries Act places an obligation on the organisation to support, both directly and indirectly, the electoral mandate of government. From a strategic perspective, the sight of government priorities provides a significant opportunity for the NLC within the disciplinary context of social development and social upliftment.

The NLC, through its mandate, plays a role to bring about growth by ensuring that funds are distributed to qualifying beneficiaries

Sectors funded by the NLC contribute to:



**Job
creation**



**Rural
development**



**Infrastructure
development**



**Promoting
wellness**



**Social
cohesion**

This aligns to the objectives of the NDP as well as the government's nine-point plan to eliminate poverty and reduce inequality by 2030 while stimulating economic growth.

In this regard, over R30 billion has been distributed to good causes since the NLC's inception. However, the reliance on a single source of funds does not make it possible to address the needs of the entire non-profit organisation (NPO) sector in South Africa.

This is a matter best addressed through our funding for impact model discussed in detail throughout this report.



However, All 17 SDGs remain pertinent to the South African context, as reflected in our high levels of poverty, income and gender inequality, differential access to high-quality education and healthcare, poor economic growth rates and low levels of job creation.



The National Development Plan (NDP) and the SDGs

Within our unique South African context, development efforts are driven by the NDP, which aims to ensure that all South Africans obtain a decent standard of living through the elimination of poverty and by addressing high levels of inequality. It defines a desired destination and identifies the role different sectors of society must play in reaching that goal.

It became evident from South Africa's 2019 country report to the United Nations that the NDP has a 74% convergence with the SDGs, especially with respect to the extent that the NDP prioritises job creation, the elimination of poverty, the reduction of inequality and growing an inclusive economy by 2030.

Our material matters

Matters are considered material if they have the potential to impact our performance significantly and therefore our ability to create value over the short, medium and long term. Our assessment of materiality involves identifying those matters that affect our regulatory mandate to create a safe and sustainable lotteries industry while protecting participants and maximising revenue to ensure a sustainable fund for good causes.

Our approach to materiality



Macroeconomic conditions

With the persistent challenges facing the South African economy, including poverty and low levels of employment, as well as an urgent need for economic growth, we continued to face challenges in meeting the unrealistic demand on the NLDTF.

We continue to look for innovative measures to maximise revenue while encouraging and channelling our valued beneficiaries to explore other forms of funding through the introduction of society lotteries and innovative projects to support the sustainability of their organisations.

Interpretation of legislation

Interpretation of the Lotteries Act, No. 57 of 1997, specifically regarding the Appointment of a Chairperson of the Board, remained a challenge – where if interpreted incorrectly, the appointment of the Chairperson has a potential of adversely impacting the operations of the Commission.

Challenges in regulation

The Lotteries Act requires amendment to ensure that the NLC has full regulatory powers. These include the issuing of penalties for certain regulatory breaches and inspectorate powers to police and enforce the Act on illegal operations. Administrative penalties are tools used by regulators to enforce compliance with legislation. These penalties should be of a monetary value and be imposed without reliance on a court process for the enforcement thereof.

Powers to appoint inspectors with all required enforcement powers to conduct inspections on illegal lotteries would assist in effective execution of the mandate of policing lotteries.

Challenges identified by the Board in regulating the lotteries industry include conflicting legislation and different regulators for gambling, as it's separated from lotteries which create ambiguity in regulation and a lack of enforcement powers to effectively regulate lotteries.

Online gaming

The lottery industry remains competitive, with licenced and registered local lotteries finding themselves competing with foreign lotteries due to online platforms. Online gaming is providing more options for consumers; however, it is also threatening the revenue generated by traditional lottery operators. The proliferation of online operators also poses threats to the restrictive legislated environment.

The global lottery industry is coming to grips with the rapid changes resulting from online gaming and the use of technology. Within this context, the NLC is expected to regulate the lotteries and sports pools industry and curb the scourge of illegal lotteries. The NLC is further expected to advise the Minister on the issuing of the licence to conduct the National Lottery and sports pools while ensuring the National Lottery and sports pools are conducted with all due propriety; that the interests of every participant in the National Lottery are adequately protected and that the net proceeds of the National Lottery are as large as possible.

Sustainability of the National Lottery and sports pools

The Board developed and submitted the Request for Proposal for the Fourth National Lottery Licence Strategy and Draft Proposal to the Minister of Trade, Industry and Competition and sports pool Licences. Delays in implementation of the strategy may have adverse results on the sustainability of the National Lottery and sports pools.

What we do and who we serve

The NLC is the sole regulator for lotteries and sports pools in South Africa. The NLC is also the largest grant funder reaching up to 3 692 beneficiaries' countrywide during the period under review.

Constitutional mandate

The NLC has the sole mandate to regulate and prohibit lotteries and sports pools and to provide for matters connected therewith.

Legislative mandate

- To ensure that the National Lottery and sports pools are conducted with all due propriety and strictly in accordance with the Constitution, this Act, all other applicable law and the licence for the National Lottery, together with any agreement pertaining to that licence and that the interests of every participant in the National Lottery are adequately protected.
- Conduct research on worthy causes that may be funded without lodging an application prescribed in terms of the Lotteries Act, upon request by the Minister, Board or on its own initiative in consultation with the Board.
- Invite applications for grants from worthy causes in the prescribed manner, upon request by the Minister, Board or on its own initiative in consultation with the Board.
- Promoting public knowledge and awareness, developing and implementing educational and informational measures to instruct the public on the lotteries and provisions of the Lotteries Act, as amended, and educating the public by detailing the process, requirements and qualifications relating to the application for grants in terms of this Act.
- Manage staff, and its financial, administrative and clerical functions; and exercise any other function as delegated or directed by the Minister or the Board.

Vision

To be a global, innovative leader in regulating safe and sustainable lotteries and sports pools.

Mission

To ensure better regulation and social upliftment through innovation.

 [Refer to page 83](#)

To maximise revenue for good causes in a responsible manner.

 [Refer to page 85](#)

To distribute funds, equitably and expeditiously.

 [Refer to page 89](#)

Our strategic objective



Strategic objective one

To ensure that the NLC remains a professional and sustainable organisation with innovative and agile frameworks, systems and standards that are globally competitive.



Strategic objective two

To ensure that the trust and integrity of the lottery landscape is maintained through exercising our regulatory oversight in enforcing safe and sustainable lotteries and sports pools.



Strategic objective three

Supporting a sustainable and impactful civil society sector to boost economic growth, inclusion and to enable meaningful transformation.

Core values

We are committed to achieving sustainable growth through the practice of good corporate governance, the provision of excellent service and sound regulatory practice. In fulfilling the mission and delivery of our mandate, we demonstrate:

Integrity:

To be honest, open, accessible and fair in all our dealings, decisions and actions.

Service excellence:

To provide a level of service that is of a high quality, is target-based and meets the expectations of all stakeholders.

Social consciousness:

To be sensitive to the needs of communities in order to initiate social upliftment.

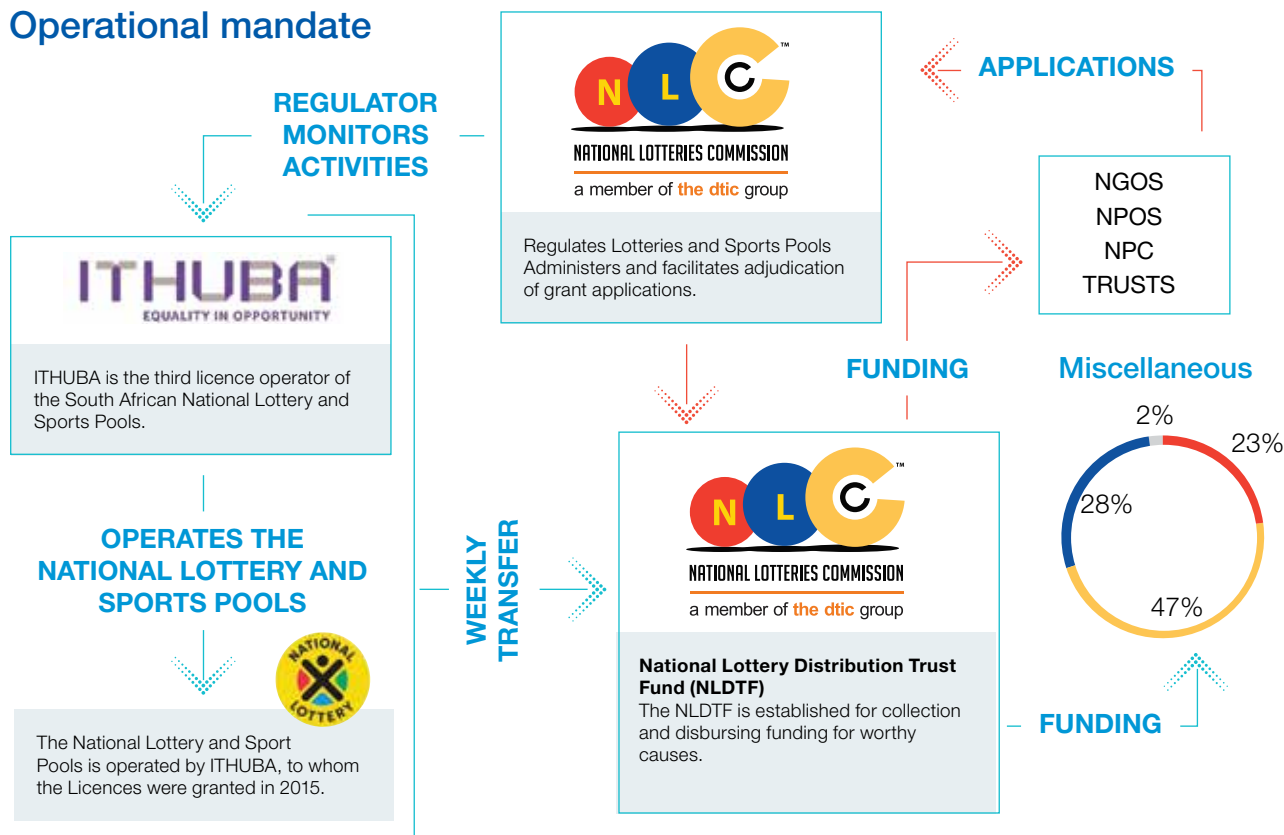
Performance excellence:

To take ownership of our responsibilities, to work effectively, efficiently, with professionalism, and to ensure a positive, sustainable impact on the communities we serve.

Innovation and agility:

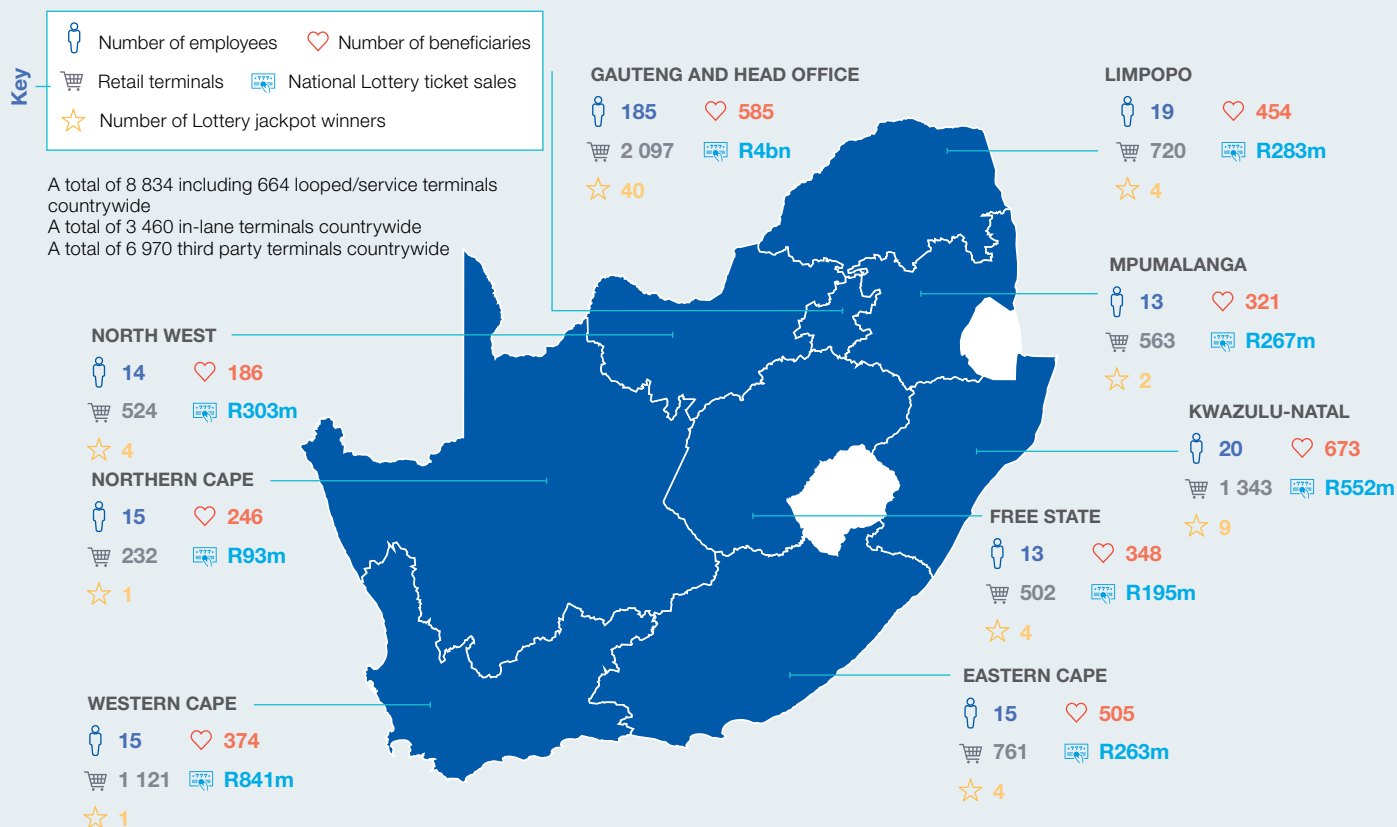
To continuously strive to redefine standards of excellence in the work we do.

Operational mandate



Our geographic footprint

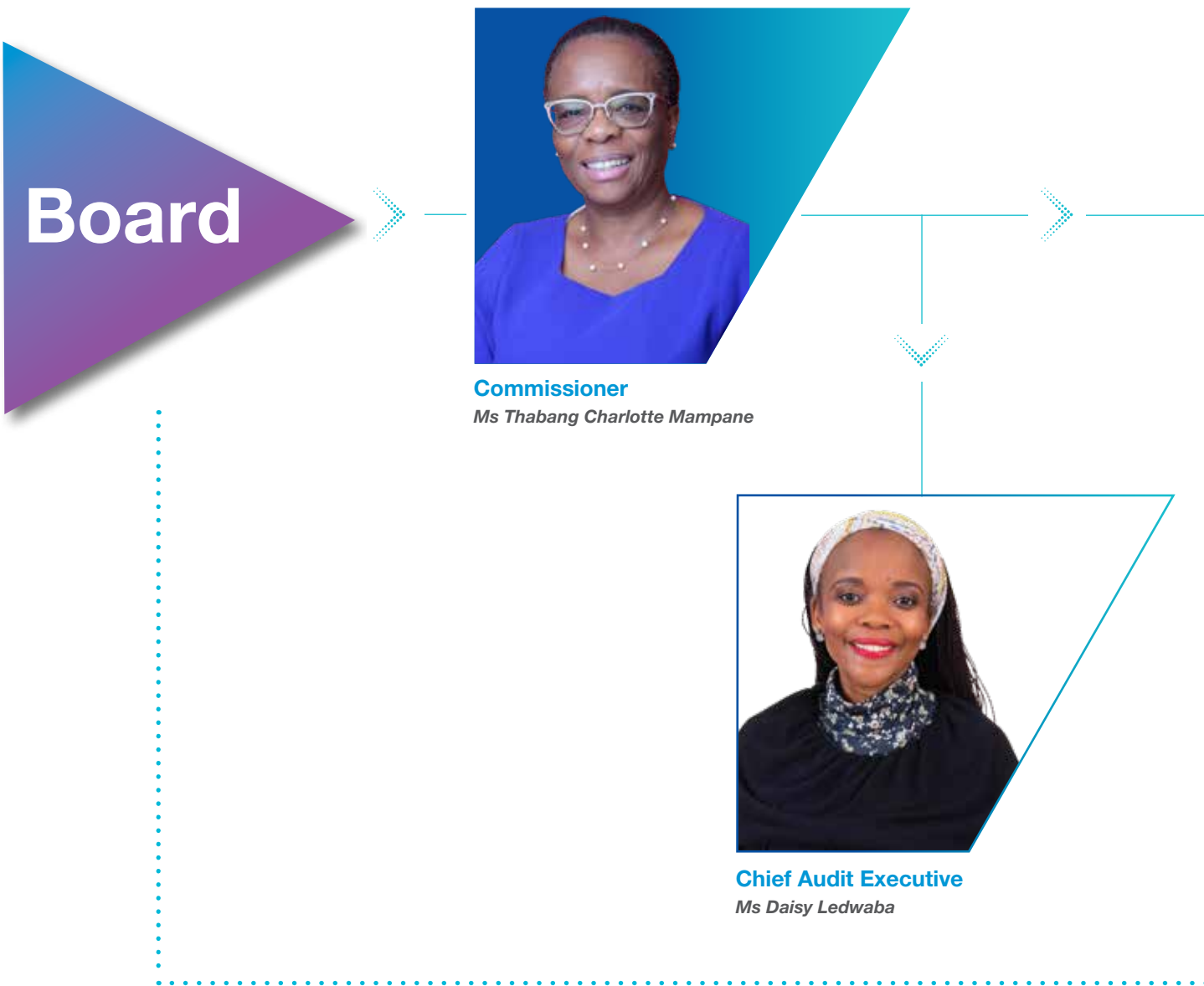
Geographical footprint = 309 employees (inclusive of interns and fixed-term contracts).



Our organisational structure and Executive Committee

The NLC’s Executive Committee (Exco), led by Commissioner, Thabang Mampane, is required to apply principles of openness and transparency, exercise the functions assigned to it in accordance with the Lotteries Act, as well as other applicable laws and best practice.

The Exco ensures the legislative functions of the NLC are achieved and has a total of 154 years of overall experience in varied industries. This dynamic experience base has assisted the NLC in achieving its legislative function and mandate.



Chief Financial Officer

Ms Xolile Ntuli CA(SA)



Chief Information Officer

Mr Mothibi Ramusi ITCP (SA)



Executive Manager: Regulatory Compliance

Ms Tintswalo Nkuna



Chief Operating Officer

Mr Phillemon Letwaba CA(SA)



Executive Manager: Legal

Mr Tsietsi Maselwa



Company Secretary

Adv N Nene, FCIS



Foreword by the Minister



Catalysing
social upliftment
remains at the forefront
of our collective minds as
we pursue the everyday efforts
that culminate in large
scale change.



This Annual Report provides an account of the work of the National Lotteries Commission (NLC) over the financial year ended in March 2021.

The NLC is an important agency and its work is intended to serve the poorest and most vulnerable of South Africans. The Report provides details of the activities of the NLC, and its list of beneficiaries in the 2020/21 financial year. This is in line with ensuring transparency and accountability in the affairs of public entities.

The COVID-19 pandemic has had a negative impact on the world economy and our country. This pandemic has brought forward some of South Africa's developmental challenges, reforms and the enabling environment. Thus the landscape within which the Department of Trade, Industry and Competition (**the dtic**) and its entities operate has changed and to achieve the developmental goals, the department and its entities have had to adjust their operations for the financial year under review and the medium term to address the new environment and new priorities. There is an urgent need to boost levels of economic growth and economic recovery, support transformation and build a capable state.

During the pandemic, the NLC has made funds available for the purposes of addressing the impact of COVID-19 on communities and details of these are being made available to the relevant parliamentary oversight committees.

The AGSA (Auditor-General South Africa) has issued a qualified audit opinion on the financial accounts of NLC and has also identified a number of internal controls and compliance deficiencies that the accounting authority did not effectively oversee relating to financial reporting and compliance with legislation. These must be addressed by the Board on an urgent basis.

At the time of the audit, three investigations were still ongoing against the NLC, being:

- the Special Investigating Unit (SIU) investigation on the NLC for the period 1 January 2014 to 6 November 2020;
- the NLC Board investigation on allegations of maladministration and conflict of interest; and
- the investigation by the Directorate for Priority Crime Investigation (Hawks) relating to grant funding allegations levelled against beneficiaries, management and board members.

A new Board has been appointed at the end of the reporting period and Parliament was finalising its recommendations to the Ministry in relation to the new Board Chairperson. I look forward to the support of the new Board and the Commission in addressing the concerns relating to corruption to enable the NLC to fulfil its statutory mandate.

Finally, COVID-19 affected the work of public and private institutions and the country lost talented persons. I wish to convey my condolences to the friends and families of all who passed away.

Ebrahim Patel

Minister of Trade, Industry and Competition



Accounting Authority foreword



Catalysing
social upliftment
remains at the forefront
of our collective minds as
we pursue the everyday efforts
that culminate in large
scale change.

The past financial year heralded outstanding achievements for the organisation while also presenting unprecedented challenges for our business, stakeholders, and the world at large. The period kicked off with the NLC's 20-year commemoration and ended with the global community on lockdown due to the Covid-19 pandemic. Truly, it is challenging to grasp the full reality of the time we are living in.

Supporting an enabling environment

The NLC exists to create a sustainable lotteries and sports pools sector, wherein participants will be protected against illegal operators and funds are generated through licenced operators to support the non-profit sector. Since inception, the NLC has licenced three operators, each to run the National Lottery and Sports Pools, with the NLC ensuring, among others, that proceeds from the National Lottery intended for good causes are maximised while safeguarding all lottery participants.

We remain mindful of the advent of 4IR, which has only been accelerated by the pandemic – acknowledging both its benefits and challenges. While the lottery industry remains competitive, local lotteries are finding themselves competing with foreign games due to the growing prevalence of these technological platforms. Online gaming is providing more options for consumers but also threatens the revenue generated by traditional lottery operators.

While the global lottery industry endeavours to come to grips with these rapid changes, the NLC is driving innovation to curb the scourge of illegal lotteries. Where operators are found to be in contravention of the Lotteries Act, we aid them toward compliance.

It goes without saying that the regulatory activities of the NLC are the foundation for the secondary mandate of funding, and our regulatory approach is aimed at creating an enabling environment for existing and prospective lotteries and sport pools operators to grow the sector and maximise revenue generation for good causes.



During the financial year, the NLC continued to **steadily implement** the Lotteries Act and related regulations.

The NLC is the largest grant funder reaching **3 692 beneficiaries** during the year.

Over R30 billion has been distributed to good causes since the NLC's inception.

The NLC entered a third decade of operations with an invigorated vision and mission, now working towards becoming not only a continental, but a global innovative leader in regulating safe and sustainable lotteries and sports pools.

The Covid-19 pandemic has posed unprecedented challenges for the organisation, particularly concerning its impact on revenue for the financial year, as well as the way in which it has grown the depth of need that the NLC seeks to meet through its grant funding activities. In addition, the manner in which the pandemic has accelerated digital innovation and adoption is also of material importance to its business operations.

Though the pandemic presented various challenges and new ways of working, the organisation's solid corporate governance framework and practices ensured that the Commission was able to agilely respond to the challenges that arose, enabling the continued operation of the National Lottery and delivering funding for worthy good causes to the most vulnerable in society.

The current economic climate has highlighted the foresight that was integrated into the amendment to the Lotteries Act as the organisation was called upon to be responsive through its proactive funding model in the face of unprecedented events. (For more information, please see our Covid-19 response case study on page 3).

The NLC remains committed to social upliftment. As such, the NLC has reviewed its strategies to ensure that even under these circumstances, the organisation can create maximum impact and protect the public through compliance, monitoring, and enforcement of lotteries and sports pools.

Signed on behalf of the Board

Prof YN Gordhan
Independent Non-executive

22 March 2022

Commissioner's overview



Resilience is not a characteristic that is bred in a crisis. Instead, it is an aspect of character that is exposed when the going gets tough, and progress seems impossible. The 2021 financial year most certainly put the organisation to the test. However, it also served as a platform to demonstrate our resilience in the face of seemingly insurmountable challenges and to take the opportunity to integrate lessons learnt along the way.

The NLC aims to grow and preserve the trust relationship with its stakeholders to fulfil our purpose of catalysing social upliftment.

Operating in a challenging context

The NLC's regulatory mandate continues to be a primary priority, focusing on monitoring the compliance and performance of the National Lottery operator and sports pools against the Amended Lotteries Act and licence agreement. These regulatory activities enable the NLC to generate revenue for distribution to good causes by awarding grants – our secondary mandate.

Before the onset of the Covid-19 pandemic, which had a profound effect on revenue due to lockdown restrictions on the sale of lottery tickets at retail outlets, growth remained stagnant in the context of escalating beneficiary needs. However, in our current context characterised by a significantly deteriorating macroeconomic environment and growing unemployment, we have faced heightened challenges in meeting the escalating demand on the NLDTF.

Within this context, and despite the difficulties faced as a result of the pandemic, we sought to fulfil our mandates and respond swiftly to the intensified needs of our stakeholders over this time. The agility of our response can be largely attributed to our robust risk management processes, which enabled the organisation to navigate the uncertainty and respond proactively, making informed decisions amidst the noise and volatility.

Demonstrating resilience in enabling catalytic change

It goes without saying that the regulatory activities of the NLC are the foundation for our secondary mandate of funding, and our regulatory approach is aimed at creating an enabling environment for existing and prospective lotteries and sport pools operators to grow the sector and maximise revenue generation for good causes.

During the year, we conducted 654 retailer verifications against a target of 600 inspections. This overachievement can be attributed to the adaptive deployment of physical and virtual processes to verify the existence and operations of retailers who sell lottery tickets. Likewise, despite the challenges presented by social distancing measures and lockdown regulations, investigations were conducted on 100% of identified and reported lottery schemes and 1 460 monitoring and evaluation reports were produced for the year.

In response to the escalating societal need within the pandemic context, the NLC was able to direct R50 million in proactive funding toward relief from the effects of the Covid-19 pandemic through the Solidarity Fund as initiated by the Executive Authority. Proactive funding is the vehicle through which the NLC can provide relief in emergencies and disasters. In addition, the NLC released a further R10 million toward the provision of food and hygiene product hampers nationwide through 54 NGOs.



**Robust risk
management
processes enabled
business resilience.**

**Certified as a
Top Employer**
during the year.

**R210 million
Covid-19 relief made
available through proactive
funding.**

Sadly, Covid-19 has had a negative impact on the organisations that work selflessly to serve vulnerable members of society. The NLC recognises the barriers the pandemic has created in the delivery of services and management of operations. For this reason, the Board decided to release R150 million as a further relief measure to NGOs/NPOs and NPCs struggling to stay afloat during this time. The distribution and use of this relief funding has been and will continue to be monitored in line with NLC policies to ensure that beneficiaries in desperate need of assistance receive it timeously.

(For more information, please see our Covid-19 response case study on page 3).

Moreover, the NLC responded to the challenges that the pandemic presented by adjusting the funding model to allow for the submission of applications for relief funds electronically and enhancing the assessment template to support our stakeholders over this difficult time.

Living our values

The NLC aims to grow and preserve the trust relationship with its stakeholders to fulfil our purpose of catalysing social upliftment. This ambition remains at the forefront of our collective minds as we pursue the everyday efforts that culminate in large-scale change. Therefore, ethical conduct is entrenched in our culture and forms a cornerstone of our business through our values of integrity, service excellence, social consciousness, performance excellence, innovation, and agility.

The Board is committed to clean governance as it provides strategic direction to and accountability over the running of the NLC, in line with the King IV Report on Corporate Governance. Members of the Board are professionals from diverse backgrounds, aligned with the values of the NLC, and dedicate time to steering the organisation toward maximum positive impact for the benefit of the hundreds of thousands of South Africans whose lives are changed for the better through our regulatory and funding activities.

Taking our learnings deeper

At our core, the NLC is a learning organisation. We seek out best practices, proactively find ways to engage and learn from one another and take internal and external feedback to heart – earnestly desiring to develop our organisational capabilities over time.

The NLC takes cognisance of all issues raised by our stakeholders, objectively and critically analysing the matters and proactively managing and implementing required controls to ensure our dual mandates are delivered effectively and efficiently. In recent years, the NLC has been the subject of serious allegations of maladministration and conflicts of interest relating to the grant-making process. These stakeholder concerns are taken seriously, and the Board has instituted several investigations to establish the veracity and truthfulness of the allegations. Where allegations have been made against officials of the NLC, internal organisational processes are immediately initiated to determine if there has been any wrongdoing. As an additional measure, an independent investigation was commissioned early in 2020. The process is anticipated to conclude soon, and the outcomes will be communicated publicly.

We continue to urge those who detect suspicious activities to report such to the NLC's antifraud hotline 0800 212 129, where callers may remain anonymous, or to send an email to investigations@nlcsa.org.za.

Our controls are continually enhanced to mitigate against potential and perceived corruption through various ground-breaking initiatives, to not only drive the ethical message home, but to ensure our valued employees and external stakeholders engage in ethical practices.

(Please see our case study – Accountability at the heart of trust – on page 59 for more information).

Furthermore, a national perception survey was independently conducted to evaluate and enhance the different functions facilitated by the NLC. The study aimed to determine and provide clarification on the views and opinions held by participants from various internal and external stakeholder groups regarding regulatory matters, the grant-making role, and communication. The recommendations put forward provide a renewed emphasis on rethinking and, in some cases, re-engineering current strategies to optimise effectiveness and overall organisational efficiency. These findings will be implemented in the new financial year.

Putting our people first

The NLC continues to inculcate a culture which seeks to foster full compliance with laws and regulations. We therefore take a zero-tolerance approach to incurring irregular, fruitless and wasteful expenditure. This culture is encouraged during continuous education and awareness sessions held with all divisions of the organisation.

Notwithstanding the controls in place and no changes in National Treasury regulations and related practice notes, the AGSA has reported irregular expenditure of R23 million rand in the audit report as a result of what the AGSA found to be procurement in contravention Treasury Regulation 16A6.1, 16A6.4 and paragraph 3.3.1 and 3.4.1 of Practice Note 2007/8. These findings have resulted in the Auditor issuing a qualified opinion on the Annual Financial Statements for the 2021 financial year. The impact of this qualification is that the AGSA has satisfied itself that the Annual Financial statements of the NLC are a fair presentation in all material respect with the exception of the impact of non-compliance findings relating to procurement.

The audit opinion on the NLDTF was unqualified.

Whilst the NLC has taken recommendations of the AGSA and implementing action plans to improve future audit outcomes, we continue to seek clarity of the respective practice notes and rationale of the change in interpretation of related practice notes.

Outlook and appreciation

As we navigate the continued challenges presented by the pandemic, our commitment to the goals of the NDP remain, continuing in the pursuit of the mandate to protect lottery players and ensure a fair, transparent and safe environment for lotteries and sports pools to operate.

I wish to extend my heartfelt gratitude to the staff of the NLC who have worked tirelessly to achieve our purpose. To the Board and Exco, thank you for your insight, commitment and fearless leadership during these challenging times. Your input and direction have been invaluable. And finally, to our shareholder and other stakeholders, thank you for your continued support.

J. C. Mampame

Mrs TCC Mampame
Commissioner

National Lotteries Commission

Stakeholder engagement and dialogue

The NLC has a range of stakeholders who have influence over the NLC and its operations and/or over whom the NLC has influence. The table below covers the key stakeholders, explains their influence on the NLC or the influence over them, the means of NLC engagement, their legitimate needs, interests and expectations and how the NLC has responded to these.

Regulatory response to legitimate needs of stakeholders

Key stakeholders of NLC's regulatory function include lottery participants, lottery operators and other gaming regulators. The NLC strives to provide an enabling environment for licenced operators to conduct their affairs without a heavy regulatory burden to comply with.

To this end, the NLC engages regularly with the National Lottery operator to ensure that regulatory requirements are streamlined, and that National Lottery operations are conducted efficiently while regulatory compliance is maintained.

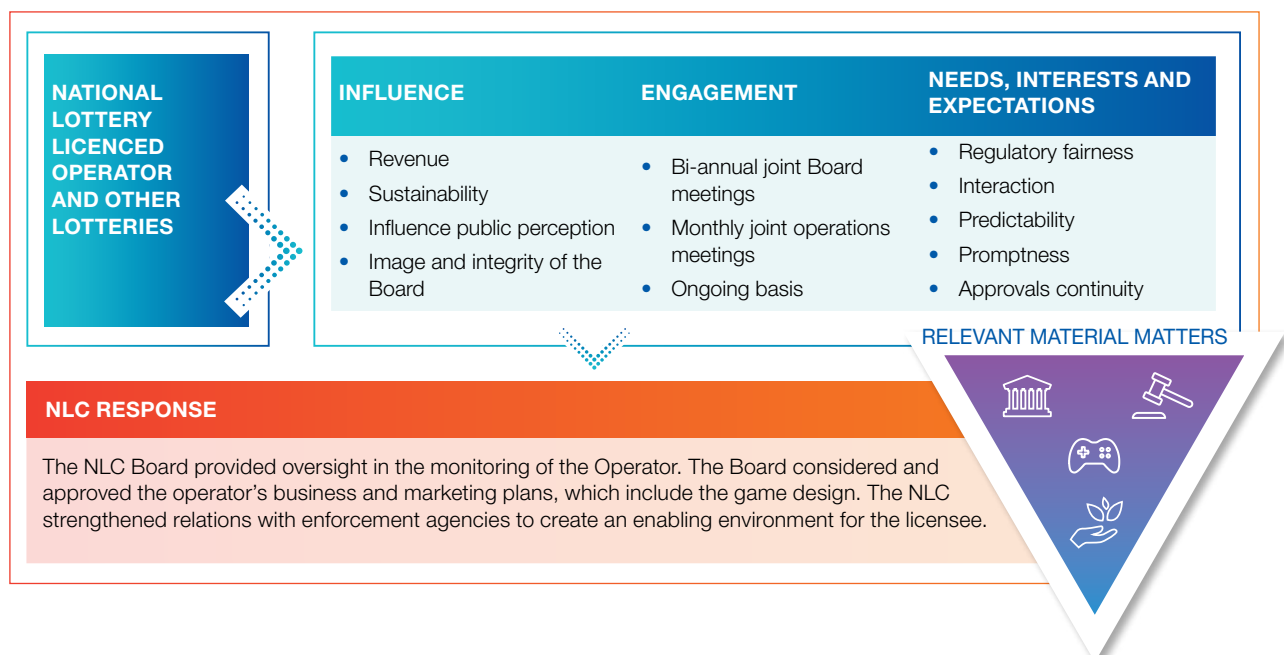
As part of implementing one of the 2017 Indaba Resolutions to increase the uptake of society lotteries as a means of fundraising for NPOs, a model for conducting society lotteries was created to assist NPOs.

Compliance seminars are also held with organisations to create awareness on requirements of the Lotteries Act.

The Board approved the participants protection strategy, which aims to ensure achievement of the NLC's legislated mandate to protect the interests of lottery participants. Objectives of the strategy, implemented through workshops conducted across the country, include:

- Identifying best practice in respect of participants protection in the lotteries sector.
- Enabling the NLC to make responsible play an integral part of its regulatory mandate and in so doing, minimise harm to society.
- Stating clear rules for the National Lottery operator and sports pools operator, society and other lottery operators relating to:
 - Ensuring that interests of players and vulnerable groups are protected.
 - Ensuring that the Act and its regulations, together with requirements of the licences (for National Lottery and sports pools) are strictly adhered to.
 - Providing the public with accurate information to enable informed choices to be made about the National Lottery, sports pools, society and other lotteries.
- Promoting a positive reputation for the National Lottery, sports pools, society and other lotteries, accurately reflecting their integrity as regulated lotteries and scheme operators.

Overview of stakeholder engagement during the year



GOVERNMENT, GOVERNMENT AGENCIES AND REGULATORS

The NLC is accountable to its shareholder, being the government and has established relationships with other key government stakeholders pursuant to its objectives.

INFLUENCE

- Approvals and timing of:
 - Approvals
 - Assistance
- Appointment of Board/ distributing agencies legislation
- Regulatory environment
- Remuneration
- Sanction
- Legislation

ENGAGEMENT

- Portfolio Committee engagements
- Ministerial engagements
- The dti CCRD initiatives
- Agreed methods through MOUs
- Prescribed reporting to respective Portfolio Committees, the dti, National Treasury

NEEDS, INTERESTS AND EXPECTATIONS

- Conformance
- Governance continuity reporting
- Accountability
- Governance integrity ethics
- Contribution to national priorities

RELEVANT MATERIAL MATTERS



NLC RESPONSE

The Board and Commission engaged with Parliament periodically, not only presenting the Commission's quarterly performance but also addressing all matters of concern raised by the Portfolio Committee. There were no engagements with the Minister.

NLC APPLICANTS AND BENEFICIARIES

The NLC is a grantmaker, and a key objective is to ensure equitable distribution of the NLTF.

INFLUENCE

- Public perception
- Turnaround
- Risk profile of the Board
- Geographic spread of funding
- Quality of grants
- Social impact
- Risk
- Public acknowledgement and declaration of grants received

ENGAGEMENT

- Indabas and post-Indaba stakeholder engagements, as detailed in the Operations Report
- Capacity building workshops, as detailed in the Operations Report
- Walk-in centres

NEEDS, INTERESTS AND EXPECTATIONS

- Clarity of criteria
- Transparency
- Responsiveness
- Turnaround
- Mentorship/guidance
- Accessibility
- Interaction accessibility
- Fairness and consistency
- Visibility

RELEVANT MATERIAL MATTERS



NLC RESPONSE

The NLC engaged with applicants through the provincial stakeholder engagements, education and awareness sessions, as well as various media platforms to discuss NLC funding matters, to support society lotteries towards greater sustainability and to support the capacity building of stakeholders.

Stakeholder engagement and dialogue continued

THE PUBLIC AND NATIONAL LOTTERY PARTICIPANTS

The NLC is required to protect participants and raise public knowledge and awareness, developing and implementing educational and informational measures to educate the public regarding the lotteries and provisions of the Lotteries Act.

INFLUENCE

- Ensuring the integrity of the lottery to sustain interest in the lottery and growth in lottery ticket sales
- Uplift society through grant funding

ENGAGEMENT

- NLC website
- Social media platforms
- Media coverage
- National Lottery draw shows

NEEDS, INTERESTS AND EXPECTATIONS

- Transparency
- Integrity
- Assistance and counselling
- Visibility
- Communication
- Fair chance of realising their aspirations of winning
- Consistent delivery
- Information sharing
- Regulatory fairness
- Access to the National Lottery and sports pools

RELEVANT MATERIAL MATTERS



NLC RESPONSE

The National Lottery Participant Trust (NLPT) was established for protection of participants. The NLPT obtained an unqualified audit opinion in the year under review. The NLC implemented the participant protection strategy. For more information on the outcomes of the above initiatives, please see page 83.

NLC EMPLOYEES AND ORGANISED LABOUR

NLC employees are key drivers of the organisation's continued success.

INFLUENCE

- Productivity
- Morale
- Public perception
- Performance effectiveness
- Policy

ENGAGEMENT

- Quarterly staff meetings
- Internal communications
- Awareness sessions
- Wellness engagements

NEEDS, INTERESTS AND EXPECTATIONS

- Conformance to legislation/standards
- Integrity
- Comprehensiveness and accuracy of information
- Reporting

RELEVANT MATERIAL MATTERS



NLC RESPONSE

The NLC was certified Top Employer benchmarked against best practice and global standards. Zithande, the employee assistance programme, continued to show increase in uptake. The NLC responds positively to staff development, while balancing the interest of the NLC and considering skills capacity required for the sustainability of the organisation. For more information, please see page 98.

MEDIA AND INTEREST GROUPS

The NLC's reputation is a critical element of the performance of the organisation as the custodian of public funds, ensuring the credibility of the National Lottery, sports pools and and player protection.

INFLUENCE

- Public perception
- Policy
- Structure

ENGAGEMENT

- Media briefings
- Press statements
- Information sharing on various media platforms

NEEDS, INTERESTS AND EXPECTATIONS

- Transparency and fairness
- Control of excessive participation
- Communication involvement enforcement
- Regular communication
- Access to information
- Indaba
- Post-Indaba stakeholder engagements
- Social media
- Responses to enquiries
- Publishing of media statements

RELEVANT MATERIAL MATTERS

NLC RESPONSE

The NLC continues to engage with media through responses to questions posed by outlets. The NLC proactively engages with various media outlets to educate the public on the NLC's mandate and initiatives.

ILLEGAL LOTTERY OPERATORS

INFLUENCE

- Enforcement

ENGAGEMENT

- Investigations

NEEDS, INTERESTS AND EXPECTATIONS

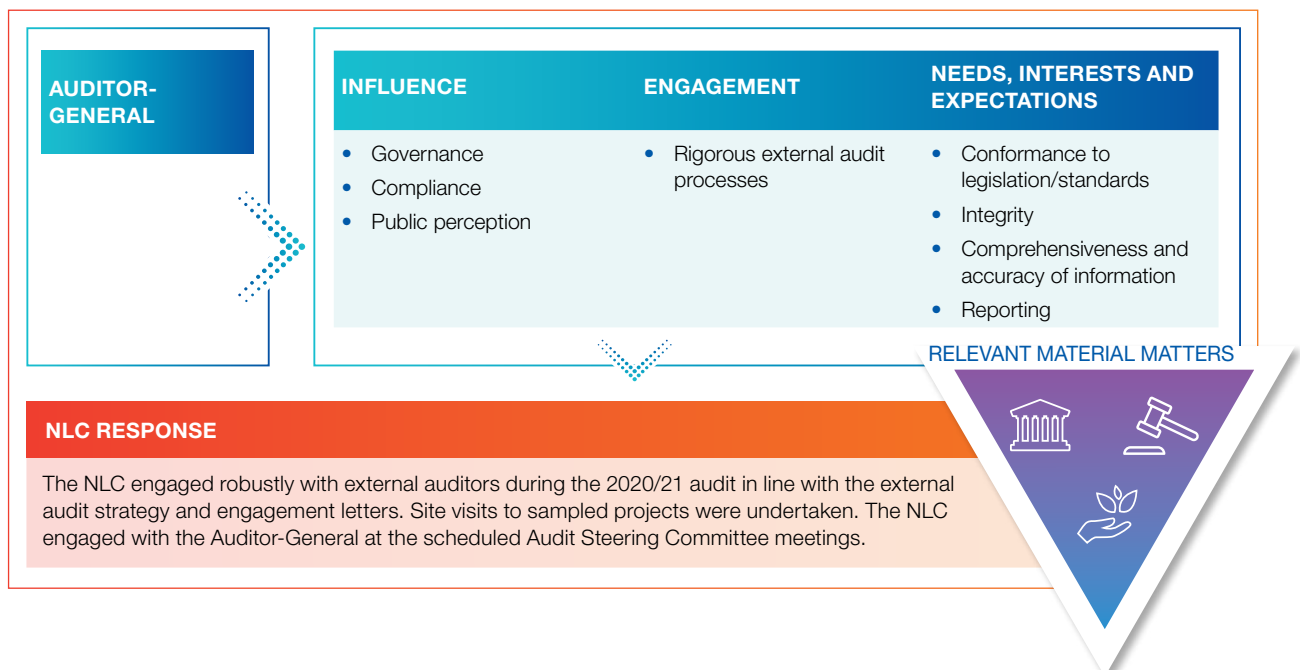
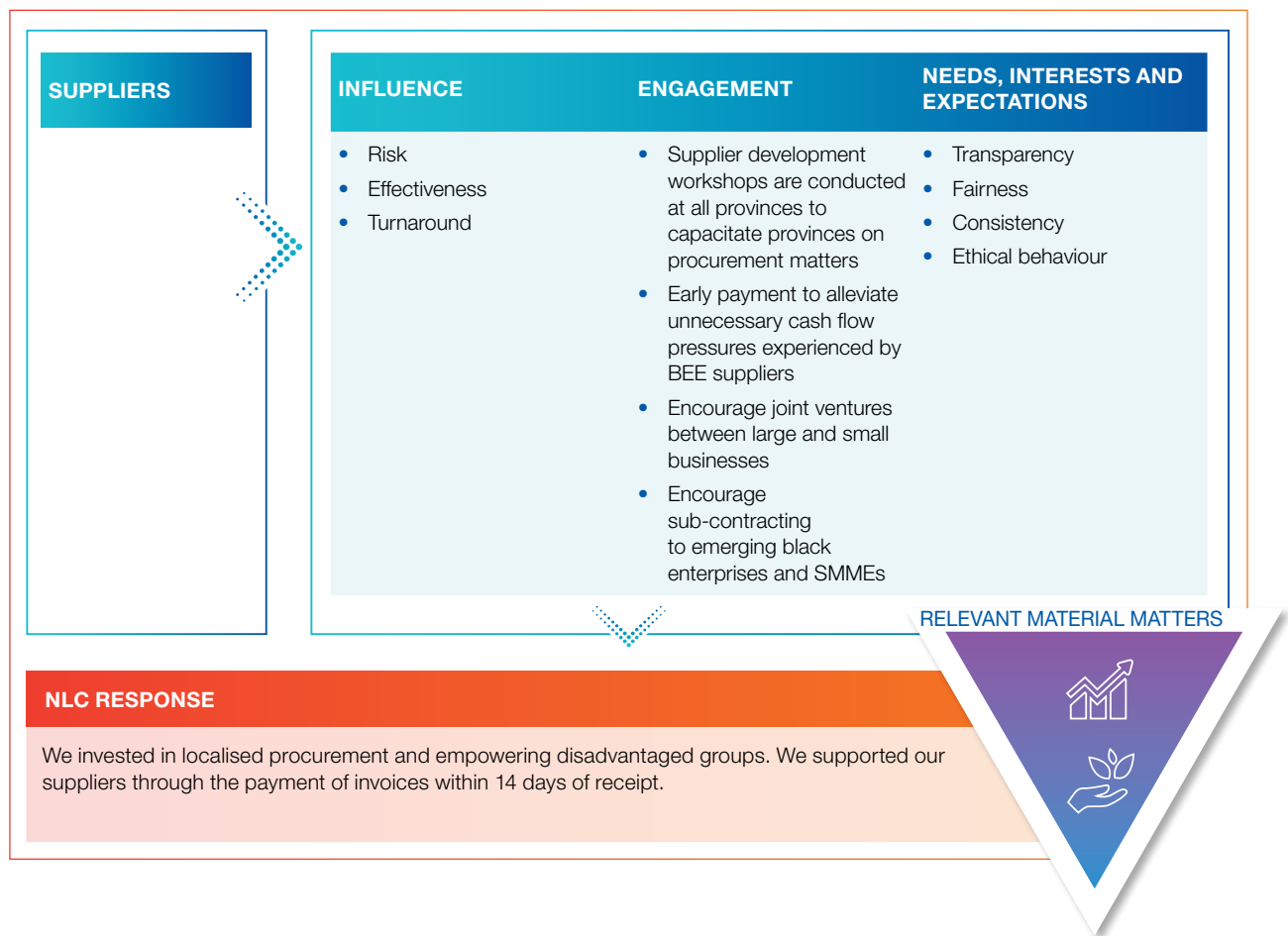
- Interaction
- Predictability
- Promptness
- Approvals
- Continuity

RELEVANT MATERIAL MATTERS

NLC RESPONSE

100% of all identified and reported lottery schemes investigated

Stakeholder engagement and dialogue continued





Risk management

Our priority in the management of risk is that lotteries and sports pools be conducted in a well-regulated and responsible manner that ensures participants thereof are duly protected.

Overview

Risk management is an integral part of our governance model and daily operations. We not only focus on ensuring that we reduce uncertainty through minimising the downside effects of risk. Where feasible, we also actively seek and capitalise on the potential upside presented by strategic and operational opportunities that aid in achieving our strategic objectives.

We recognise that our work directly impacts certain areas of shareholder value, risk, and, in some cases, reputation. We therefore deliberately adopt a view that our work should in material segments correlate and strike a balance between our mandate and shareholder priorities in so far as these promote positive performance and sustainable outcomes. Through ongoing shareholder interface through the Board and from an operational perspective through the executive management team, we continue to promote a positive and value-building relationship between the organisation and our shareholder.

The risk implications of Covid-19

The period covered by this report was characterised by government's introduction of the risk-adjusted strategy for addressing and responding to the Covid-19 pandemic. As the country moved between higher and lower lockdown levels, the organisation similarly adapted its operational strategies to align with the conditions imposed by each lockdown level. What informed the organisation's structured response is a pandemic response and mitigation strategy that had long been conceived before entering the first lockdown in early 2020. Through formalised crisis management and response planning, the organisation ensured minimal operational and performance impact in the face of a formidable threat in South Africa and globally.

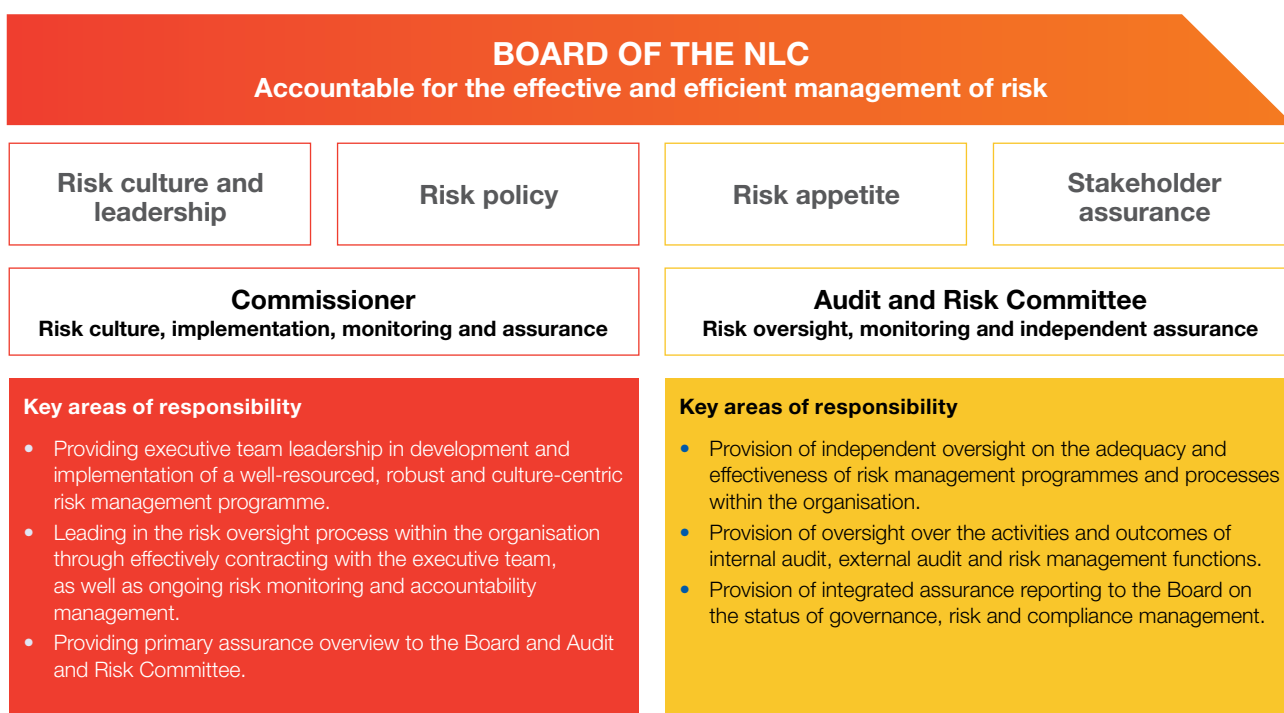
Our policy on risk management

The organisation's risk management efforts are directed by an enterprise risk management policy, which the Board approves after receiving inputs and recommendations from the Audit and Risk Committee and the executive management team. This policy provides clear and measurable principles that will be achieved by the risk management programme, and that shall be observed by all officials within the organisation.

In terms of our policy, the Board, Commissioner as well as all staff members and stakeholders who utilise organisational resources and deliver the organisation's programmes, products and services are expected to observe the requisite prudence and ensure that they manage risk to prevent adverse impact on lottery participants, beneficiaries, the National Lottery Operator, community lotteries, other stakeholders and the organisation, whether immediately or in the future.

Structure and accountability management

To ensure that the risk management programme is adequately resourced and enabled for effective implementation, the organisation has implemented the following structure:



STRATEGIC COMBINED ASSURANCE

Organisational lines of primary and independent assurance

First layer assurance Implementation, embedding, supervision	Second layer assurance Extended and cross-cutting assurance	Third layer assurance Independent assurance and validation
- Regulatory compliance division - Grant funding - Marketing and communication - Financial division - Commissioner's office	- Company Secretary's office - Human capital division - Legal and forensics division - ICT division - Enterprise risk management unit	Key areas of responsibility - Independent assurance on the adequacy and effectiveness of risk management. - Advisory and input on combined assurance and enterprise risk management programme, whether in support of the risk management process or support of risk management programmes.
Key areas of responsibility - Developing and implementing an appropriate risk framework and supporting sub-frameworks to enable risk management. - Enabling of an optimal risk culture through culture building interventions, as well as promoting an ethical organisation.		

Our risk appetite position

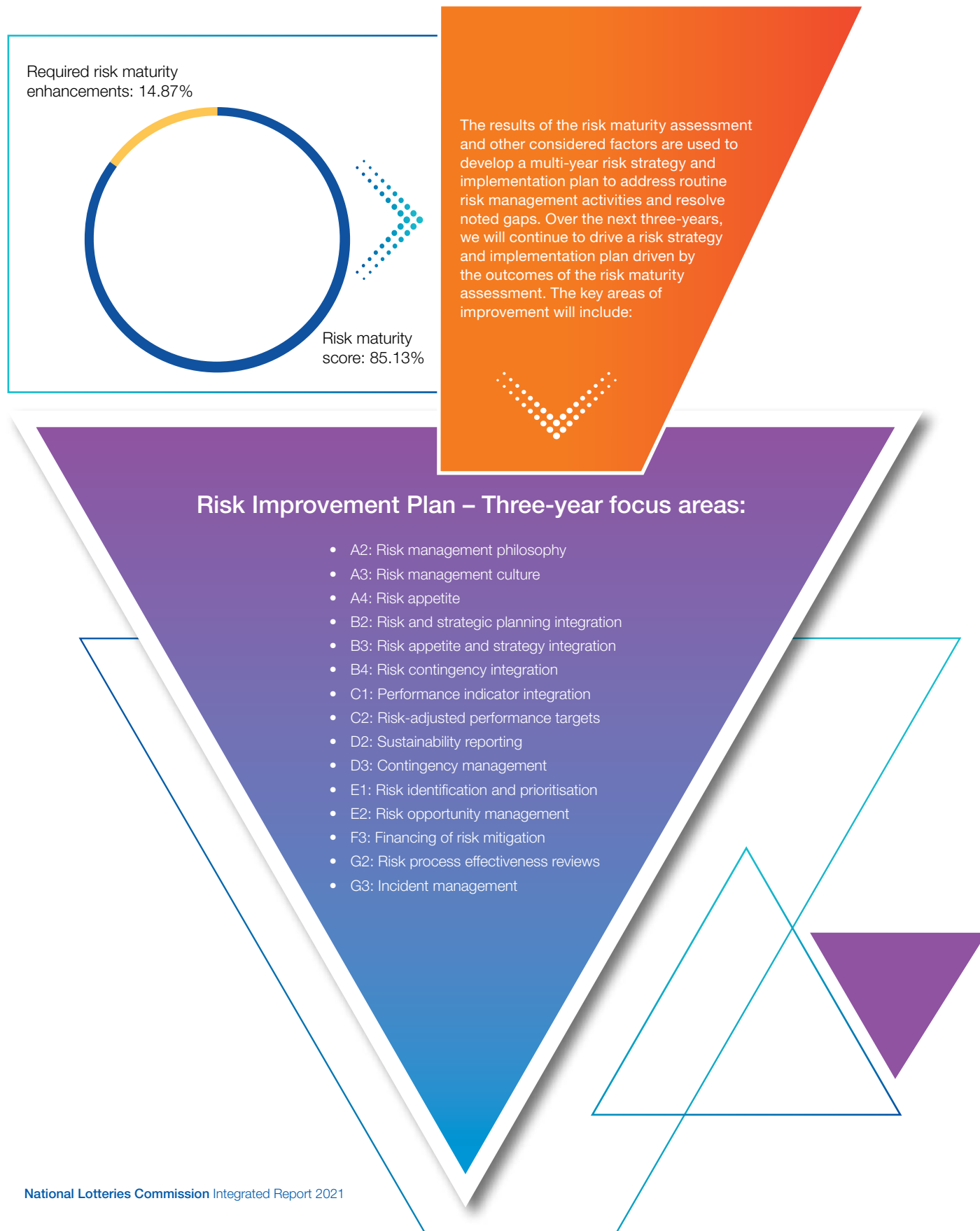
The relevant risk appetite position of the organisation is formally recorded in an approved risk appetite framework and statement. Risk appetite is based on an expression of the possible or actual effects of risk and an overall policy position as to the level of willingness to take on risks that present such effects on the organisation. As a separate but related consideration, the organisation also formalises its risk tolerance thresholds related to each risk appetite theme, reflecting upon the degrees of variance in performance arising because of risk and the relative acceptability thereof. Risk tolerance limits are also beneficial in promoting prevention and early detection of potential risk appetite breaches.

RISK IMPACT/THEME	RISK APPETITE STATEMENT
Adverse health and safety	Zero tolerance for risks that may result in adverse health and safety events.
Fraud	Zero tolerance for fraudulent activities.
ICT infrastructure and systems	Aggressive risk appetite for risks related to the provision of world-class information technology solutions through digital transformation to support operational resilience and efficiencies.
Information management and security	Zero tolerance for loss of sensitive and confidential information and data. Zero tolerance for breach of privacy and the Protection of Personal Information, Act 4 of 2013. Zero tolerance for breach of information security.
Reputational damage	Zero tolerance for incidents that compromise the integrity of the National Lottery. Prudent appetite for events that damage our reputation and erode our brand.
Regulatory sanction	Zero tolerance for non-compliance with relevant laws, regulations, policies, and procedures by the NLC.
Illegal lotteries and sports pools	Prudent appetite for illegal lotteries and sports pools in South Africa.
Impaired sustainability	Prudent appetite for taking risks that impair the NLC's sustainability. Aggressive appetite for risks related to revenue growth to enable the provision of grants for good causes and enhanced sustainability of the organisation. Prudent appetite for controllable risks that may result in widespread and extended business disruption.
Financial losses	Prudent risk appetite for risks that may expose the NLC to financial losses.
Lottery participants not protected	Moderate to aggressive appetite for risks associated with ensuring the protection of the National Lottery participants.

Risk management continued

Our risk maturity journey

We conduct formal risk maturity assessments on an ongoing basis to determine areas of strength and opportunities for improvement in our risk management practices. Our most recent risk maturity outcome in terms of the attribute-based maturity index for risk management demonstrates that our risk management programme is operating at level five, out of six possible levels. This level signifies that we have transcended implementation stages and are now actively managing risk as we pursue the ultimate maturity level wherein we are considered as optimising risk and risk management.



Key strategic risks and responses

Our top strategic risks are diverse and consider issues that may directly impact the achievement of strategic objectives, annual performance plans, regulatory mandate, and reputation, among other aspects. We have adopted a formalised and ongoing risk assessment process. The core strategic risks of the organisation are as below:

	Inadequate regulatory oversight over lotteries and sports pools	We have formalised regulatory oversight structures and policies, supported by a continual drive to ensure that the organisation has the requisite skills to enable effective regulatory oversight. As an ongoing enhancement strategy, we work on a continual basis with the Department of Trade, Industry and Competition to enable a responsive and up-to-date legislative framework that ultimately enhances the protection of lottery participants and beneficiaries of the work of the NLC.
	Inadequate compliance by the National Lottery Operator	There is ongoing and detailed oversight over the activities of the National Lottery Operator. The Independent Verification System (IVS) for independent verification of National Lottery ticket sales is a crucial risk response mechanism that is further augmented by our additional data analysis tools and competencies as an organisation. We aspire to achieve real-time monitoring capability over the National Lottery Operator through technology interface and investment on an ongoing basis. Ongoing education is a tool relied upon to inform the public on lotteries and sports pools regulations as well as how they can best be protected as participants.
	Ineffective enforcement and prohibition action	Our focus on preventing, detecting, and combating illegal lottery operations is not only empowered by legislation but is also further enhanced through collaboration with other regulators, law enforcement agencies and stakeholders in the market and internationally. We seek to prevent illegal lottery activity through active media monitoring, formal registration criteria, and an easy registration process for compliant lotteries. Indeed, the one challenge is a lack of awareness as to the nature of illegal lotteries amongst participants and those conducting them. For that reason, we prioritise ongoing awareness campaigns.
	Ineffective change management	The formalisation of the change management process through the development and implementation of a formal change management strategy has received ongoing attention. It will bring structure and consistency to the process going forward. We have also benchmarked the local approach to regulation with international approaches as well as sourced broader literacy in the lotteries market as a capability development intervention. To measure how effectively we regulate, we have introduced a formal model that tangibly measures the return derived from regulatory activities. We call this "regulating for impact", and it is the core of our work.
	Ineffective process administration and lack of timely recommendation to the executive authority for the appointment of a National Lottery Operator	Through the request for proposal (RFP) management process, the NLC assists the executive authority to reach a conclusion on the National Lottery Operator. This, in combination with the fact that the NLC works with sufficient lead times, supports a considered and balanced RFP process that is informed by a formal RFP strategy. A reserving strategy is in place to protect business continuity and ensure that the NLC is less affected by key business disruptions should these arise.
	Critical business continuity disruptions	Formal business continuity planning is in place, supported by robust crisis management and emergency planning. Such supporting contingency management practices include a pandemic mitigation strategy, off-site backup solution, a disaster recovery policy and structured health and safety management in terms of an occupational health and safety policy. There are additional interventions in the form of an employee wellness programme and crisis communications management to deal with the fallout resulting from certain business disruptions. We have placed additional emphasis on third-party or strategic partner impacts on business continuity by formally reviewing key third-party business continuity arrangements and ensuring effective alignment between the organisational business continuity plans and relevant third-party plans.



Strategic outcome



Strategic risk statement

Risk management continued

	Inefficient ICT infrastructure and systems	A formalised ICT strategy guides the priorities and focus areas of the ICT function of the NLC. This strategy is aligned with and responsive to the organisational strategy. This is further supported by clear ICT policies, which are not only enabled logically but practically through awareness building among staff members and subject-matter expertise enhancement within the ICT function. The organisation has prioritised the appointment and development of required specialised skills in line with a formalised ICT skills and infrastructure matrix that aligns with the requirements of the ICT strategy. Subject to relevant risk-return considerations, rigorous testing and key approvals, the organisation explores progressive migration to the cloud environment.
	Cybersecurity and information security threats	ICT security is a priority of the organisation and is addressed through a formal ICT security policy and supporting sub-processes. Routine awareness building is seen to assist in limiting the occurrence of ICT threats because of human actions. Routine network vulnerability assessments subject the NLC's networks to potential attack scenarios and determine areas of strength and those for improvement. An independent review of ICT security was conducted, and the organisation is in the process of closing noted gaps. As part of the organisation's stringent management processes over personal information, there is an ongoing review and implementation process to enable full compliance with the Protection of Personal Information Act.
	Failure to promote socioeconomic welfare through funding activities	Funding for impact underpins the NLC's ethos and approach to grant funding imperatives. We have formalised our grant funding policies and procedures over the years and continue to exercise close scrutiny over grant funding activities to ensure that the aspirations that inform our funding for impact objectives are not lost. We ensure that grant funding is directed at sectors aligned with national priorities through formalised grant funding calls. This includes an informed study to determine existing contributions to grant funding applications and disbursements based on pertinent demographics of the country. Formal approval and disbursement management processes are in place and these will continue to be strengthened to reflect key gaps observed in their effectiveness historically. We are in the process of reviewing key grant funding stakeholder relationships and ensuring that, where feasible, these are formalised and accordingly reduced to writing so that the organisation can manage quality and overall service provision effectively.
	Non-optimal human capital structure and skills to meet mandate and strategic obligations	A formal human capital strategy informs the NLC's human capital management initiatives in support of the organisational strategy. Additional wellness interventions are a crucial risk management measure that works with the health and safety policy. Performance management and related development is a formalised process within the NLC that is designed to drive performance through recognition, incentivisation and consequence management when it comes to individual and team performance. A skills audit, as well as a detailed review of the current organisational structure and alignment thereof, has been completed, and findings thereof will be implemented progressively based on a formal implementation plan.
	Impaired organisational sustainability	The annual and ongoing budget preparation and monitoring processes ensure that the organisation remains in touch with its financial health and implements required financial mitigations timeously. In addition, the organisation implements a reserving strategy to absorb the financial effects of uncertainties and disruptions. This is combined with ongoing cost-containment measures and revenue maximisation strategies that are reviewed formally at least annually. Cost containment is supported by awareness sessions with staff members designed to build a cost-saving culture through seeking out cost efficiencies while ensuring that the NLC's organisational mandate is achieved and exceeded.



Strategic outcome



Strategic risk statement



Fraud and unethical conduct

The organisation holds a zero-tolerance policy to any acts of fraud, corruption and related misconduct. The organisation will therefore not condone such acts, whether known or unknown and expects the highest standards of ethical conduct of its officials and related parties. Driven by a formal anti-fraud and corruption policy, the organisation enables timely fraud reporting, investigation and resolution through a range of related standard operating procedures. The organisation performs a periodic review of its fraud risks through a formal fraud risk assessment. We support openness and transparency through a clear set of organisational values, a clearly communicated whistleblowing policy and channels thereof, and protecting the rights of whistleblowers in terms of legislation. An ethics policy underpins our approach to ethics, overseen by the Human Resources, Ethics and Social Responsibility Committee. A periodic conflict of interest assessment is conducted in various areas of the organisation, and the findings thereof are resolved and included in future organisational process improvements. As part of enhanced verification by the organisation as well as detection of applicant misrepresentation, beneficiary risk profiling guidelines are being developed. Through adequate segregation of duties, awareness building and consequence management, we give priority to the management of fraud risks within the organisation – not only as a cause of financial losses but a fundamental cause of reputational risk as well as a direct cause of loss of value and protection for lottery participants and beneficiaries. Fraud is not only disclosed at the organisational level for further action but there is also active monitoring of material fraud by the National Lottery Operator as reported from time to time.



Reputational risk

We have a formal marketing and communications policy and strategy that includes a stakeholder management programme. Our approach to reputation management includes active management of media and social media. However, we also recognise that a poor reputation is a symptom of an underlying cause. For that reason, we continually assess the critical drivers of reputational risk, seek to understand and manage these and develop future risk management strategies that protect our reputation as well as that of our stakeholders and the National Lottery at large. A reputational risk management framework has been approved, pending further implementation. This strategy will ensure that a coordinated plan is put in place to prevent, detect causes thereof and correct adverse reputational risk occurrences.

Emerging risks

We identify additional risks during the year as part of our ongoing risk assessment culture. We do this through a formalised emerging risk identification, assessment, and response process. By implementing an agile and responsive emerging risk management process, we can ensure that our risk information, priorities and responses remain relevant in the face of ever-changing circumstances.



Ineffective management of information privacy

We make every effort to protect the privacy of personal information and have implemented strict protocols thereof. Such protocols include a commitment to protect personal information in public disclosures unless this is required in terms of legislation. In addition to the organisational information security policy and the ICT governance framework, the organisation is currently ensuring full compliance with the Protection of Personal Information Act and, to that end, has established a formal implementation project team with periodic reporting obligations and a formal project implementation timeline.



Ineffective shareholder relations

We provide ongoing shareholder communications in terms of a formal stakeholder management process and have periodic shareholder interactions. We are further strengthened by formal shareholder compacting and representation on the organisation's Board. Ongoing shareholder lobbying to build organisational effectiveness and sustainability is a key priority.



Ineffective succession management

The Minister of the Department of Trade, Industry and Competition periodically appoints Board members and Distributing Agencies. The organisation has supplemented its succession plan with a comprehensive knowledge management strategy which will be fully implemented in the ensuing financial year. As an additional operational strategy, the organisation will implement a formal recruitment plan as well as a coaching and leadership programme to the Board for approval.

Strategic overview

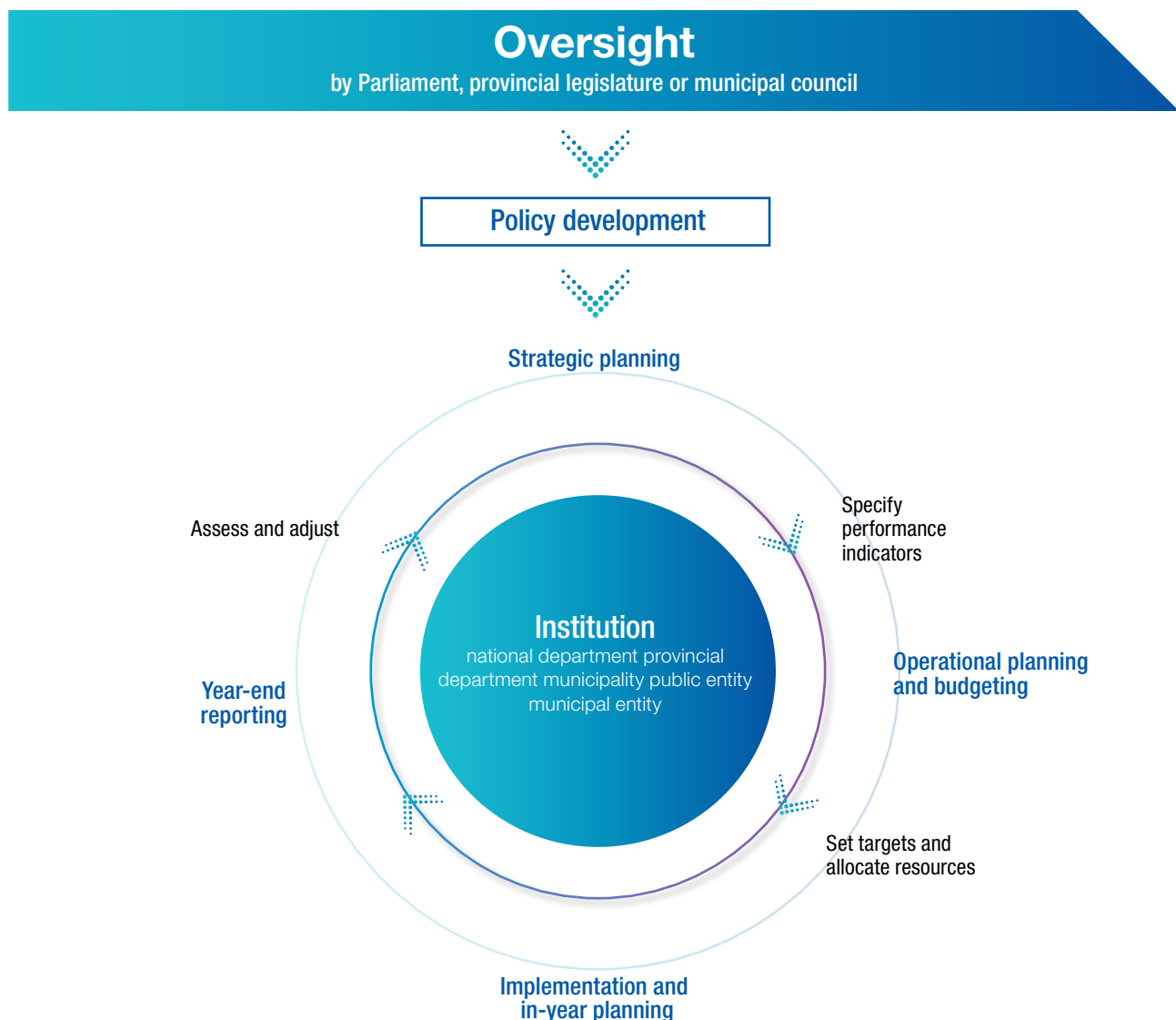
Effective management of performance information requires a clear understanding of different responsibilities, and the structures and systems involved in managing performance information.

The NLC aims to ensure that the needs of its stakeholders are satisfied effectively, efficiently and economically. The development, implementation and maintenance of a performance management policy for the NLC is critical in meeting the above requirements.

Performance management within the NLC is an integrated management strategy that seeks to:

- Create a shared vision of the purpose, aims and values of the NLC.
- Help stakeholders and employees understand their part in contributing to the achievement of organisational aims and goals, as well as maintaining organisational values.
- Manage and enhance the performance of individual employees and that of the NLC as a whole.

The performance management process comprises planning, budgeting, monitoring and reporting of performance. The diagram below clearly shows the relationship between the processes and also highlights the Executive Authority's accountability for the process to Parliament.



Summary of reporting legislative requirements are tabled below:

Performance management process	NLC
Strategic planning	Treasury Regulations – chapter 30
Budgeting and implementation planning	Treasury Regulations – chapter 30
Implementation	Treasury Regulations – chapter 30
Reporting (in-year and annual reporting)	PFMA, section 55(2)(a) and Treasury

The NLC's planning aims to undertake the following:

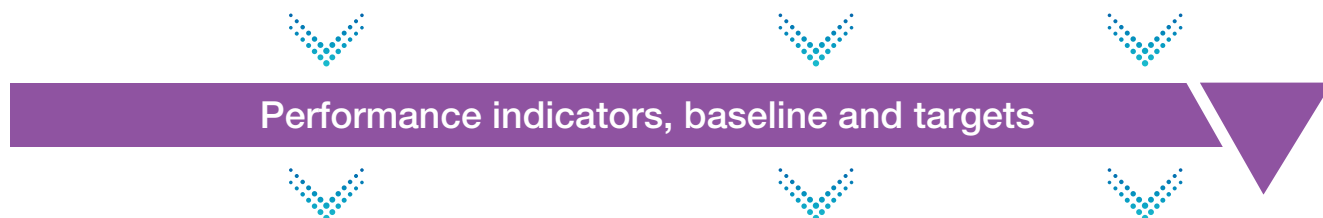
- Achieve a uniform approach to ensure compliance with the PFMA in relation to performance management and reporting.
- Promote open and transparent management of performance information strategy and measurement process.
- Uphold sound corporate governance principles.

Please see page 12 for our vision, mission and values.

Ultimate outcomes



Strategic outcomes



Our business model

Capital inputs

Financial

The revenue derived from maximising revenue through regulation of the National Lottery operator and society lotteries. Revenue includes a share of tickets sales, expired and unclaimed prizes, recognition of lottery licence fees, registration fees from society lotteries, fees derived from imposing penalties, sundry income and investment income.

Human

The NLC's skilled workforce who are catalysts for social upliftment and embody the NLC's values.

Intellectual

The NLC's intangible assets that work to enhance the day-to-day operations of the organisation. These include the NLC's ERP system, feasibility studies, the grant funding system and development research, as well as the NLC regulatory and grant funding model procedures, processes and governance. The NLC and National Lottery logos and brands and reputation are also included.

Manufactured

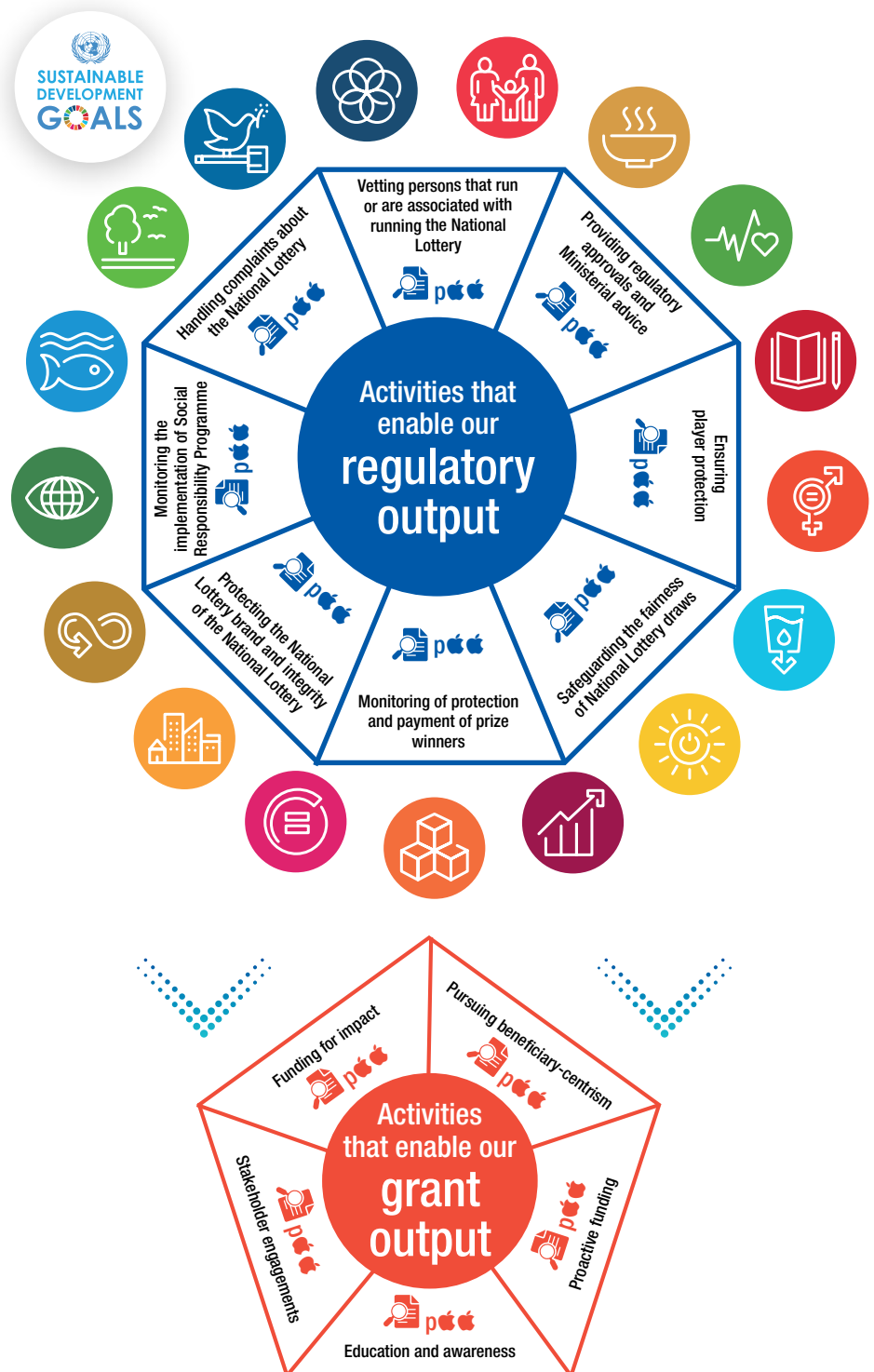
The NLC's tangible assets that work to facilitate the day-to-day operations of the organisation. This includes the NLC's buildings and technological tools.

Natural

Natural resources refer to the water, paper, land and other natural resources that are used in the course of our day-to-day business.

Social and relationship

The NLC is a stakeholder-focused entity. Engagements with our internal and external stakeholders have ensured that we maximise revenue for worthy causes and make the NLC fund accessible.



Supported by our **strategic objectives**

			
To enhance administration and ensure compliance with applicable legislation and policy prescripts	To Ensure Financial Sustainability, Control and Discipline in line with Applicable Legislation and Policy Prescripts	To Implement Relevant Initiatives Geared towards Ensuring Compliance with the Act	To Ensure Fair and Equitable Grant Allocations

Regulating lotteries and sports pools

The NLC regulates various lotteries, including sports pools, society lotteries, raffles and competitions.

The NLC monitors and regulates the running of various lottery competitions, including those organised by non-profit organisations to raise funds, and by companies to promote their goods and services.



Grant funding



The NLC also serves as a grant funder, providing registered NPOs with funding to establish projects that improve the lives of everyday South Africans.



Balancing between
our critical
resources



Capital outcomes



Financial

- R1.14 billion allocated for good causes.
- Accelerated disbursements to funded organisations.
- Economic growth and development for successful applicants.
- Injection of funds into economic circulation.



Human

- Low staff turnover at less than 2%.
- Elimination of backlog.
- Improved and efficient administration.
- Better regulation.
- Strong internal controls.



Intellectual

- Development of society lotteries model, resulting in R29,6 million funds raised by NPOs.
- Lotto logo licenced, resulting in R6.5 billion revenue from ticket sales and R1.47 billion generated for funding good causes.



Manufactured

- Acquisition of provincial offices.
- NLC-funded infrastructure projects.



Natural

- The NLC invested in environmental projects and boreholes in drought areas, which has resulted in food security and ensure water availability.
- Food security and water preservation were areas that featured prominently during the year, including the funding of approximately R48 million to support micro-agricultural projects in all nine provinces.



Social and relationship

- R911 million in localised procurement by the National Lottery operator.
- 70% of procurement by the National Lottery operator to B-BBEE companies.
- 92% of grants adjudicated in 150 days and grants paid out expeditiously, ensuring beneficiaries achieve their objectives and resulting in benefits for beneficiaries.
- The number of declined applications reduced as a result of frequent and intensive stakeholder engagements.
- Engagements with our internal and external stakeholders have ensured that we maximise revenue for worthy causes and make the NLC fund accessible.
- 14 days payment turnaround times to established businesses.
- 11 days payment turnaround times to SMEs.
- First tranches paid within 33 days on average to beneficiaries.
- R148 million procurement towards designated groups.



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Progress towards the achievement of institutional impact and outcomes	44
Institutional programme performance information	48



Capturing the opportunity of digital transformation



In an environment such as ours – characterised by high levels of complexity – digitalisation presents unparalleled opportunities.

In terms of our regulatory mandate, access to the Independent Verification System (IVS) is one such development that enhances our day-to-day work. The NLC monitors the reliability, security and efficiency of the National Lottery and sports pools central gaming system and network of terminals to ensure that every National Lottery and sports pool ticket bought is appropriately recorded and included in the relevant draw. The system allows the NLC to agree sales figures and prize shares and make certain that the number of winners and prize amounts are accurate after each draw. The system also enables the NLC to confirm that monies due to good causes are correctly determined.

Our pursuit of digitalisation has also allowed for better integration of various facets of our business, overcoming siloed approaches that hinder operational effectiveness. This has formed part of a business re-engineering process that the NLC embarked on in 2015 by commissioning an ERP system to integrate all of its business units to a single and secured platform.

Today, the ERP supports the business end-to-end, tying together a multitude of processes and enabling the flow of data between them. By collecting the organisation's shared transactional data from multiple sources, the system eliminates duplication and provides data integrity with a single source of truth. It offers additional benefits such as improved business oversight from real-time information gleaned from generated reports; lower operational costs through streamlined processes and enhanced collaboration across the organisation. Furthermore, through the use of data mining techniques, we are able to develop predictive models that inform strategic decision-making.

The ERP platform extends to all the nine National Lotteries Commission offices across the country utilising a modern MPLS data network. This network enables seamless transmission of multiple data technology-

based services such as email, internet, telephony and video conferencing applications.

The investments made to date on our digitalisation journey can be credited for supporting business continuity during the current crisis by enabling employees to work from home using a secured platform. This is particularly relevant given that a predominantly digital means of conducting business does come with its own threats – namely cybersecurity, which has become a massive global problem. Prioritising cybersecurity capabilities is not only crucial for protecting our organisation and our stakeholders' data, assets and reputations but also fundamental to our successful digital transformation. It is therefore considered in all initiatives carried out. We continue to enhance cybersecurity management, explore cloud services and architectures and expand interconnectivity with other entities in the government sector.

At time when the President of the Republic of South Africa announced the lockdown period, the investments made to date on our digitalisation journey can be credited for the state of readiness to support business continuity beyond March 2020.

The NLC has set aside necessary investments to enable staff and external stakeholders to participate in and benefit from services offered from this secured infrastructure and enterprise architecture. In this endeavour, we also continue to pursue the ambition of becoming a paperless organisation.

A paperless environment is one in which the use of paper is eliminated or significantly reduced. This is done by converting documents into a digital format. Through this endeavour, the organisation can reduce costs, make documentation more accessible and information sharing easier while better securing personal information. We recognise that in our South African context, however, this ambition must be tempered with the reality of barriers to internet access and the high cost of data. We therefore see this as a long-term goal.

Likewise, our digital transformation journey is not an end-point, but an ongoing initiative to enable the NLC to meet the needs of all our stakeholders. Our ICT strategy is forward-looking and responsive, and is measured using SMART objectives. To achieve these ambitions, innovation and a culture of continual learning remain critical tools toward success, especially within an era of increasingly advancing business, social, and economic environments.

(For more information on how we are developing a future-fit workforce to support our digital transformation journey, please see the case study on page 3.)



Situational analysis

Lack of economic growth

Related material matter



Unpacking the context

The market prospects and future sustainability of lotteries in South Africa are directly dependent on the economic environment within which they operate. Unfortunately, South Africa's economy is no longer regarded as stable and has experienced increasing pressure. The economic downturn was further aggravated by the onset of the Covid-19 pandemic and the lockdown measures required to curb its spread.

The impacts of illegal gambling on our business and the economy must also be considered. In 2019, approximately R2.4 billion was spent on illegal gambling activities, while the loss in tax revenues to government was estimated at R140 million¹. This substantial revenue loss is a threat to economic growth and the financial sustainability of the NLC, given its profound effect on the revenues generated through the National Lottery and sports pools.

Key facts

- SA economy no longer stable
- Illegal gambling a threat
- R2.4 billion spent on illegal gambling activities
- Loss in tax revenues to government estimated at R140 million

¹ Bureau of Market Research, 2019.

Our response

The NLC does not receive funds from the fiscus, and the dependence on a single source of revenue against rising inflation and an increase in the NPO ask has become a considerable challenge. In addition, the funding model of these organisations appears to promote dependency on consistent external support. This challenge arguably represents an opportunity for the possible emergence of a more sustainable funding model for these organisations, which we hope to explore by enhancing our grant funding model.

The NLC receives, on average, approximately 80% of its funding from the share of ticket sales. While the invigoration of the games has increased gross revenue, it does little to measure up against the growth and demand for funding. The NLC is further faced with increased competition from bookmakers and illegal lottery operators. The advent of the Covid-19 pandemic presents further challenges, particularly concerning its impact on revenue. The proposed amendments to the Gaming Bill could positively impact the NLC. Amendments to the gaming legislation in the country could provide enforcement powers to the NLC to combat illegal lotteries and provide opportunities through licensing bookmakers for taking bets on the outcome of the National Lottery. However, the lack of alignment between the Provincial Gaming Legislation and the National Gaming Bill implies that illegal lotteries will remain a threat. Fantasy gaming is also not addressed by the legislated amendments.

Responding strategically

Contributing to broader goals



Outcome 4



The fourth industrial revolution (4IR)

Related material matter



Unpacking the context

The information and communications technology (ICT) sector, industry, and governments are responsible for unlocking the potential of 4IR for citizen service delivery, customer experience, and innovative solutions to enable a better life for all.

The leap in internet usage has been astronomical. In 2000, 394 million internet users were scattered across the world. This figure has snowballed to almost 7.75 billion in 2019. Interestingly, the African continent outstrips the rest of the world, as far as growth in internet usage is concerned. While Africa accounted for a mere 2% of global internet users in 2005, it is currently responsible for approximately 28.2% of the worldwide population of internet users². In addition, the National Lottery saw a surge in users registering to play the lottery online as the country was in lockdown as a result of the Covid-19 pandemic. Ithuba reported 42 000 new players signing up to play on their mobile app at the onset of lockdown, which provided a safer and more convenient means to play online. This means that over 883 000 players now play the National Lottery.

Key facts

- The African continent outstrips the rest of the world in growth in internet usage
- A surge in online players – 42 000 new players on Ithuba's mobile app at the onset of lockdown
- 883 000 players now play the National Lottery

² MarketLine, 2019 ³ Caboz, 2020

Our response

The NLC's enterprise-wide architecture aims to harness the positive impact of 4IR. The NLC has set aside necessary investments to enable staff and external stakeholders to participate in and benefit from a secured infrastructure and enterprise architecture. Prioritising cybersecurity capabilities is another critical priority to protect the organisation and our stakeholders' data, assets and reputations, and is also fundamental to effective digital transformation.

Online gambling has changed the landscape as people want to participate at their convenience. The scourge of illegal online lotteries and gambling has encroached on the lottery space. The promotion of fantasy gaming further exacerbates the situation. Innovation remains a tool towards success, especially within an era of increasingly advancing business, social, and economic environments. We plan to introduce innovative methods of interaction, for example, through the use of mobile devices to allow stakeholders to take on new roles as enabled and empowered participants. To capitalise on these opportunities, the NLC will ensure that the developed technology roadmap encapsulates principles of a flexible, scalable, cost-effective and risk-tolerant infrastructure and enterprise environment. It must, however, be noted that introducing new services in a network often presents challenges, such as security issues. At the NLC, this is addressed through the enacted ICT governance framework.

Responding strategically

Contributing to broader goals



Outcome 1, 2 and 3



Situational analysis continued

High unemployment

Related material matter



Unpacking the context

Unemployment remains one of the critical challenges faced by South Africa and, in light of the difficulties experienced by many businesses due to Covid-19 and the resultant lockdowns, unemployment is expected to continue to rise significantly. Markedly, as of the end of 2019, more than half of South Africa's population (55.5%) lived under the upper-bound poverty line of R1 227 per month, while approximately a quarter of the population were living below the food poverty line of R561 per month⁴. The socioeconomic outlook is exacerbated by the fact that South Africa, unfortunately, remains the most unequal society in the world, reporting a per-capita expenditure Gini coefficient of 0.67 in 2006, dropping to 0.65 in 2015⁵. In the first quarter of 2021, the official unemployment rate was 32.6%⁶. Indeed, compared with counterparts in the critical block of emerging economies known as BRICS⁷, South Africa has the smallest population and by far the highest unemployment rate.

Key facts

- 55.5% living under the upper-bound poverty line
- South Africa is the most unequal country in the world with a Gini coefficient of 0.65
- Official unemployment rate of 32.6%.

⁴ Stats SA, 2019

⁵ http://www.statssa.gov.za/?s=gini+coefficient&gclid=EAlaIqobChMlgYmT-ai18QIVS57tCh3q6gkZEAAYASAAEgJyJfD_BwE

⁶ http://www.statssa.gov.za/?page_id=1854&PPN=P0211&SCH=72943

⁷ A comparison of population and unemployment levels in BRICS countries. Source: *Businesstech* (2018)

Our response

The National Lottery differs from other gaming categories in that it is operated to generate funds for charitable, sports, arts and other worthy causes rather than as an entity focused on maximising returns for shareholders. The NLC's primary aim when considering funding for impact hinges on the sustainability of the project, with emphasis on the number of jobs created and sustained through its funding. During the year, the organisation created 8 959 jobs through its funding. In terms of the secondary beneficiaries, a total of 367 853 people reported having being served or reached with various services offered by the NLC's beneficiaries. These are beneficiaries that have directly benefitted from NLC-funded programmes or projects.

Responding strategically

Contributing to broader goals



Outcome 4



Climate change

Related material matter



Unpacking the context

Global warming is causing long-lasting changes to our climate system, which threatens irreversible consequences if it is not acted upon. Drastic warming of more than 4–6 °C is projected for South Africa over the next few decades, making climate change one of the most critical developmental risks to South Africa.

Key facts⁸

- South Africa is experiencing significant effects of climate change – including increased temperatures and rainfall variability
- The observed rate of warming is more than twice the global rate of temperature increase for the western parts and the northeast
- Extreme weather events in South Africa are increasing – including heat waves, lengthening dry spells and increased rainfall intensity

⁸ National Climate Change Adaptation Strategy Republic of South Africa

Our response

In line with the material impacts of the climate crisis on the most vulnerable in our society, food security and water preservation were areas that featured prominently in the NLC's funding plan during the year.

Responding strategically

Contributing to broader goals



Outcome 4



Covid-19

Related material matter



Unpacking the context

On 23 April 2020, President Cyril Ramaphosa introduced a new phase in the country's response to the Covid-19 pandemic – the risk-adjusted strategy. Under this strategy, the lockdown that had been in place since 27 March 2020, was to be eased in stages. This heralded in the publishing of new regulations to guide each sector which resulted in a statement by the Minister of Trade, Industry and Competition declaring the sale of lottery tickets a non-essential product during the Covid-19 lockdown.

Our response

The NLC's primary source of income is derived from a portion of the sales of lottery tickets. Sales at retail outlets constitutes approximately 71% of the total sales of the operator with approximately 29% coming from online sales through the National Lottery App and Business to Business (B2B). The situation immediately raised concerns, not only questioning the sustainability of the organisation but also its very ability to assist NGOs during the global pandemic.

The NLC took precautionary measures to contain and/or prevent the spread of virus in the workplace by activating its business continuity plan. Most staff members were encouraged to work from home. The Covid-19 pandemic radically changed the way we work. While technology became the key enabler and activities pertaining to the regulatory mandate were conducted virtually or online, the NLC quickly realised that placing reliance on technological interventions that, by definition, could not reach the most marginalised groups, called for a radical approach. In line with section 2(A)3 of the Lotteries Act, as amended, and the approved Proactive Funding Policy, the NLC approved a relief programme at macro and micro level. All the approvals were subject to relevant Covid-19 protocols and regulations. Communication through social media platforms became key to ensure sufficient awareness of the NLC's intervention. We were therefore able to seamlessly deliver services to the neediest in our communities with remarkable turnaround times despite challenges presented by the pandemic.

Additionally, the NLC had to revert to the output indicators as tabled in the original APP due to the lack of direction on the part of the Executive Authority. This not only was cause of consternation given limitations in time but also significantly distorted internal planning processes and placed considerable pressure on already constrained financial and human resources. Notwithstanding this, the entity ensured all deliverables as purported in the APP were achieved.

Responding strategically

Contributing to broader goals



Outcome 1, 2, 3 and 4

Key policy developments and legislative changes

There were no key policy developments or legislative changes for the period under review.



Progress towards the achievement of institutional impacts and outcomes

NLC's impact statement			
Safe and sustainable lottery industry for maximum economic and social impact.			
Outcome	Outcome indicator	Five-year target	Progress made in the 2020/21 financial year
 A professional and sustainable organisation	Developed and implemented a people strategy that is fit for the future.	Competent and skilled workforce aligned with technological advancements in the industry.	The Future-Fit People Strategy was developed and underpinned by the following key principles: • Enable a meaningful and purpose-driven organisation where everyone matters. • Digital optimisation: Using technology to maximise effectiveness and efficiency. • Maximising employee time for value that only people can add. • Preparing employees for current and future jobs within or outside the NLC. The Employee Value Proposition was crafted as follows: NLC People are recognised for doing decent work within an agile, diverse and digitally optimised work environment that provides care and opportunities to thrive in an evolving workplace. The following four objectives were also identified: • CULTURE: A collaborative, meaning-driven organisation with an innovative, agile and employee/customer-centric culture. • STRUCTURES, SYSTEMS, PROCESSES, POLICIES: A digitally optimised organisation with structures, systems, policies and procedures to enable effectiveness and efficiency. • LEADERSHIP: Next generation leaders who collaboratively unlock the potential of people to contribute within a transforming workplace. • EMPLOYEES: Self-motivated, diverse, digitally skilled and flexible employees who are able to reinvent themselves to perform effectively as the workplace evolves. The project continues in the new financial year by furthering the above listed objectives.
	Redefine and implement the knowledge management strategy.	Institutional knowledge preserved and enhanced decision-making.	The knowledge management strategy was redefined and Phase 1 of the Strategy was implemented through Online Knowledge Management and Learning Organisation inception workshops with identified divisional Knowledge Management Captains. Additional tasks were undertaken to support the process, including the ICT review of supportive technologies and Knowledge Management enablers; the Case Study for Regulatory Compliance was finalised; The Community of Practice introductory training for BDD Team was conducted.
	Number of regulatory educational instruments implemented.	NLC's regulatory mandate entrenched in the public domain.	The NLC utilised the mechanism of "education and awareness" to entrench the regulatory function of the entity in the public domain. Historically, the NLC is better known as a funder than a regulator and the importance of the regulatory mandate is often overshadowed. This is further supported by: • The brand/role confusion between the NLC and the National Lottery operator. • Educating the wider public on illegal schemes. • Using society and other lotteries as alternate channels for raising funds for NPOs. The intervention is ongoing and has demonstrated success in past interactions with stakeholders.

NLC's impact statement			
Safe and sustainable lottery industry for maximum economic and social impact.			
Outcome	Outcome indicator	Five-year target	Progress made in the 2020/21 financial year
	Deliver a stakeholder perception survey with an action plan on raising standards.	An entity that epitomises service excellence.	The NLC is committed to ensuring that it is an integral member of society, promoting sustainable development through sound corporate governance practices, ethical leadership, and performance excellence. In an effort to evaluate and enhance the different functions facilitated by the NLC, a national perception survey was independently conducted. The aim of the survey was to determine and provide clarification on the views and opinions held by participants from various internal and external stakeholder groups regarding regulatory matters, the grant making role and communication. A total of 206 respondents completed an online survey questionnaire utilising a four-point Likert scale instrument. The survey contained 28 questions that covered the research scope and allowed the capturing of different stakeholders' responses and the related findings in a clear and coherent fashion. A total of 25 participants were subsequently personally interviewed using a qualitative interview schedule with the goal of gaining in-depth insight into the topics incorporated in the scope of the study. A number of issues identified in the report shed light into the perceptions held by internal and external stakeholders with regard to the three explored focus areas. The recommendations put forward provide a renewed emphasis on rethinking and, in some cases, re-engineering current strategies with the aim of optimising effectiveness and overall organisational efficiency. These findings will be implemented in the new financial year.
 Innovative and agile frameworks, systems and standards that are globally competitive.	Developed the 4th National Lottery licence strategy.	4th National Lottery licence successfully awarded and operational with seamless transition.	The NLC derives its revenue from a percentage of the sale of lottery tickets. This includes funds for the operating costs of the entity and this target remains critical for ensuring the sustainability of the organisation. The licence of the current National Lottery operator expires in May 2023. Work on the 4th licence commenced and the strategy was completed in quarter three and submitted to the Executive Authority. The NLC awaits confirmation to proceed with the next phase of awarding the 4th National Lottery licence.
	Identify and implement independent monitoring tool/s for regulatory activities.	Tools/mechanisms used for regulatory oversight that match the technological advancements in the lottery industry.	In keeping with the outcome of innovation and agility as well as the concept of 4IR, interventions in this area included the automation of Regulatory Compliance functions with an emphasis on Lotteries Enforcement. Statistical Software as well as media monitoring will assist with data management of society lottery cases and identified lottery schemes respectively.
	Deliver a strategy for maximising returns to good causes.	The net proceeds of the lottery/sports pool tickets are as large as possible to optimise the impact for good causes.	Thorough research was undertaken to investigate potential alternate revenue streams that the NLC could explore to maximise revenue for good causes. This was conducted by examining international literature and experiences, as well as considering existing South African lottery research to provide a framework. Three possible avenues emanated, which included: • Maximising current operations • Governing/regulating other schemes (illegal lotteries) • Unlocking new services, leveraging NLC current skills and operations The NLC will be pursuing the second and third listed approaches to ensure that the net proceeds of the lottery/sports pool tickets are as large as possible to optimise the impact on good causes.

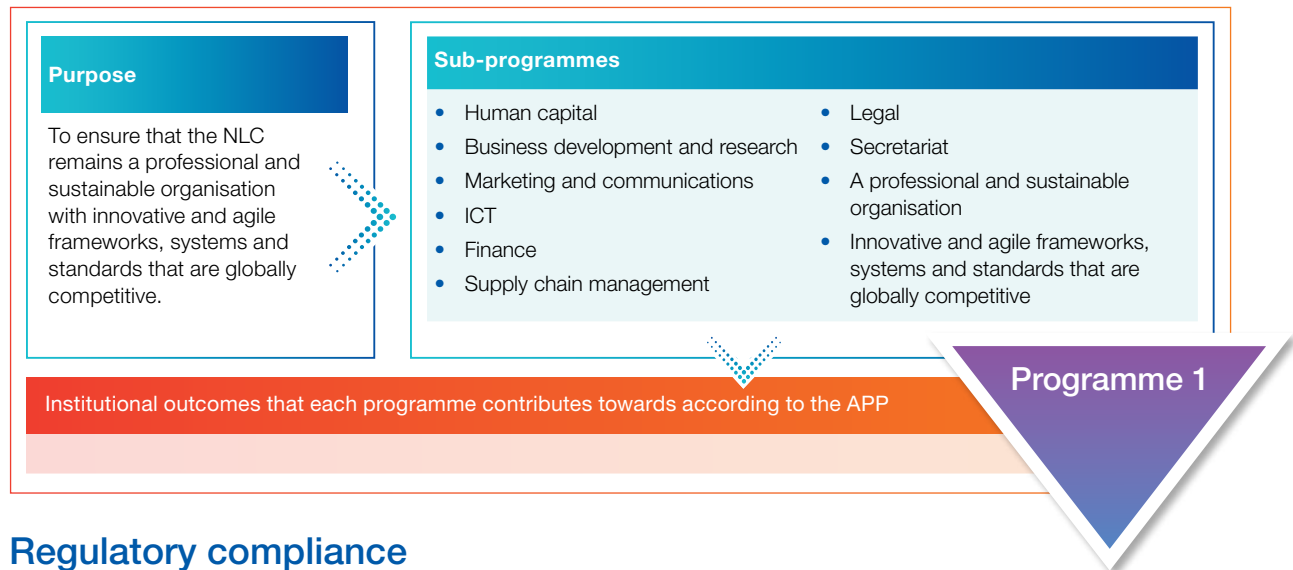
Progress towards the achievement of institutional impacts and outcomes continued

NLC's impact statement			
Safe and sustainable lottery industry for maximum economic and social impact.			
Outcome	Outcome indicator	Five-year target	Progress made in the 2020/21 financial year
 Safe and sustainable lotteries and	Obtain a Level 6 B-BBEE score.	Ensuring holistic organisational compliance.	The NLC obtained a B-BBEE level 5. Interventions in the form of the Enterprise Supplier Development programmes remain integral as well as employee experiential training. Skills development of beneficiaries further plays a significant role in ensuring we uplift and transform designated groups.
	Implement the National Lottery monitoring matrix.	The National Lottery is conducted with all due propriety to reinforce its integrity and to maintain participant trust.	Regulatory Compliance is the cornerstone of the NLC with the primary mandate of the organisation being a regulator. This is executed by focusing on regulating and monitoring compliance and performance of the operator in line with the Licence Agreement.
	Implement the sports pool monitoring matrix.	Sport pools are conducted with all due propriety to reinforce their integrity and to maintain participant trust.	Regulatory Compliance is the cornerstone of the NLC with the primary mandate of the organisation being a regulator. This is executed by focusing on regulating and monitoring compliance and performance of the sports pools operator in line with the Licence Agreement.
	Develop and implement the Enforcement Policy in relation to the National Lottery.	The National Lottery is conducted with all due propriety to reinforce its integrity and to maintain participant trust.	During the year under review, the National Lottery Enforcement Policy was developed and implemented. The primary aim of the policy is to provide guidance in terms of cases where non-compliance from the National Lottery and sports pools operator has been noted. The implementation of the policy is continuous and central to ensuring that the National Lottery is conducted with all due propriety, integrity and trust.
	Develop the Responsible Play and Complaints Resolution Strategy.	The interests of every participant in the National Lottery/sports pools is adequately protected.	One of the NLC's legislative mandates as outlined in the Lotteries Act, as amended, is that of participant protection. This stipulates that the interest of every participant in the National Lottery must be adequately protected. The Complaints Resolution Strategy is a document that provides mechanisms for alternate dispute resolution with the focus on how complaints from players should be handled should they be aggrieved with the service they have received from either a retailer or the operator, after having exhausted the operator's complaints handling procedures.
	Number of retailer inspections conducted nationally.	Ensuring that the integrity of the National Lottery is maintained and that the net proceeds of the lottery/sports pool tickets are as large as possible to optimise the impact on good causes.	A retailer refers to those vendors who operate terminals to sell lottery tickets. Retailer inspections are conducted to ensure that the integrity of the National Lottery and sports pools is maintained. Apart from verifying the physical existence of the terminal at the retailer, the inspection includes the availability of the retailer manual and awareness by retailers of compliance requirements. These include limits set for ticket sales, not selling tickets to underage players and procedures to be followed when paying out prizes. During the year under review, the Regulatory Compliance Division was able to conduct 654 retailer inspections nationally.
	Percentage of investigations on reported and identified lottery schemes.	Protecting the interests and preventing harm to participants.	The comprehensive "Impact of Illegal Lotteries" (2016) study documented the proliferation of illegal lotteries in the country. It included an analysis of totalisators offering sports pools, Fafi, bookmakers offering fixed odds bets on the outcome of a lottery, some promotional competitions, bets placed on international lotteries and lottery scams. According to the study, the amount typically lost to the economy equates to R6 billion per annum. As part of our enforcement mandate, we identify various schemes that are advertised requiring public participation. It is only through detailed legal analysis that we are able to ascertain whether or not such schemes can be deemed lotteries, and, if so, whether they are permissible in terms of the Lotteries Act, as amended, or are conducted without prior approval, which would render them illegal. For the year under review, the NLC committed to investigating 100% of all reported and identified illegal schemes to ensure that the NLC fulfils its role of preventing harm to participants. The target continues into the new financial year.

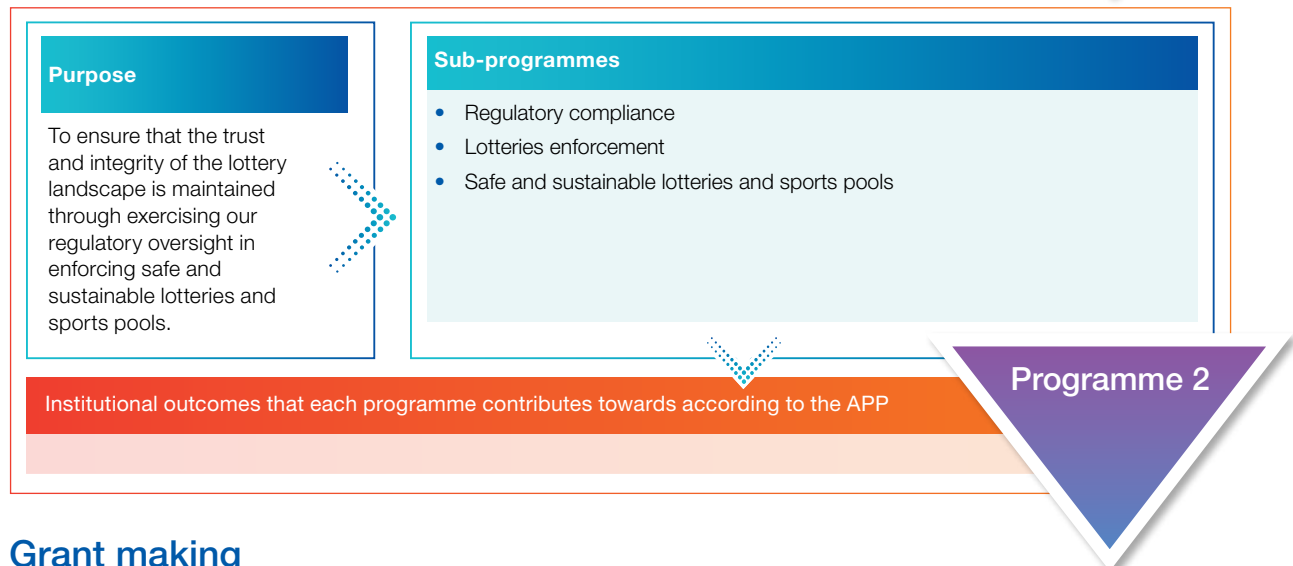
NLC's impact statement					
Safe and sustainable lottery industry for maximum economic and social impact.					
Outcome	Outcome indicator	Five-year target	Progress made in the 2020/21 financial year		
 A sustainable and impactful civil society sector.	A minimum of 90% of funding allocated to identified priority areas.	Ability to measure NLC's impact in line with pre-determined and results-based outcomes.	The identification of priority areas to be funded before the commencement of a funding cycle in each year has become standard practice for the NLC. These funding areas are informed by research. The purpose of measuring such an indicator is to ensure impact of NLC's pre-determined outcomes and to provide meaningful analysis on funding trends as indicated in the report.		
			Arts, culture and national heritage:	Charities:	Sports:
			Arts Development: 12%	Animal Welfare: 0.36%	Clubs: 18%
			Cultural Expression: 4%	Early Childhood Development: 19%	Community Recreation Councils: 0.02%
			Environment: 6.8%	Gender-based Violence: 1%	National Federations: 3%
National Heritage: 1%	Protection of the Vulnerable: 30%	Provincial/Regional/District Federations: 0.03%			
		Sport NPOs: 2%			
	Alignment of the approved grant funding model.	Funding model aligned with the developmental needs of the country.	In keeping with the goal of ensuring a capable state, the NLC values service excellence and is constantly innovating to provide the best possible grant making solutions for society at large. We aim to provide a level of service that is of a high quality, is target-based and meets the expectations of all stakeholders. The review of the grant funding model was undertaken to determine how to streamline the funding process and eradicate unnecessary bureaucracy in the system. Notwithstanding legislative impediments to improvements, the identified changes were aligned to ensure efficiency. The new financial period will herald in the implementation of the enhanced model.		
	Conduct 1 400 monitoring and evaluation site visits.	Ability to measure the NLC's impact in line with pre-determined and research-based outcomes.	One of the primary purposes of monitoring and evaluation within the NLC is to measure the impact of NLC's funding. Since its inception, it has conducted approximately 9 000 monitoring site visits. These reports provide a wealth of data, including that of job creation, skills development and the number of primary and secondary beneficiaries reached by project funding. For the year under review, the NLC adopted an innovative approach of conducting visits virtually to measure the impact of NLC's funding considering the risks that Covid-19 posed to both NLC employees and beneficiaries.		
	Number of funding agents registered and accredited.	Job creation and sustainability.	The Independent Grant Funding Agent is premised on the following principles: - Financial feasibility: The appointment of Funding Agents will safeguard the NLC's sustainability by ensuring that there are no losses of NLC funds to dubious operators known as agents. - Operational feasibility: The Agents will have sufficient skills, knowledge, experience and capacity to assist potential applicants and ensure ease of access to the NLC grant funding, while ensuring compliance with all laws and regulations related thereto. - Legal feasibility: The appointment of Agents will be processed and concluded within the ambit of the NLC's legal and regulatory framework. - Job creation: The Agents will provide opportunities for contribution towards sustainable job creation. - Geographical diversity of beneficiaries: The solution of appointing independent accredited agents will advance the NLC's geographical diversification of beneficiaries and promote equitable distribution among provinces.		

Institutional programme performance information

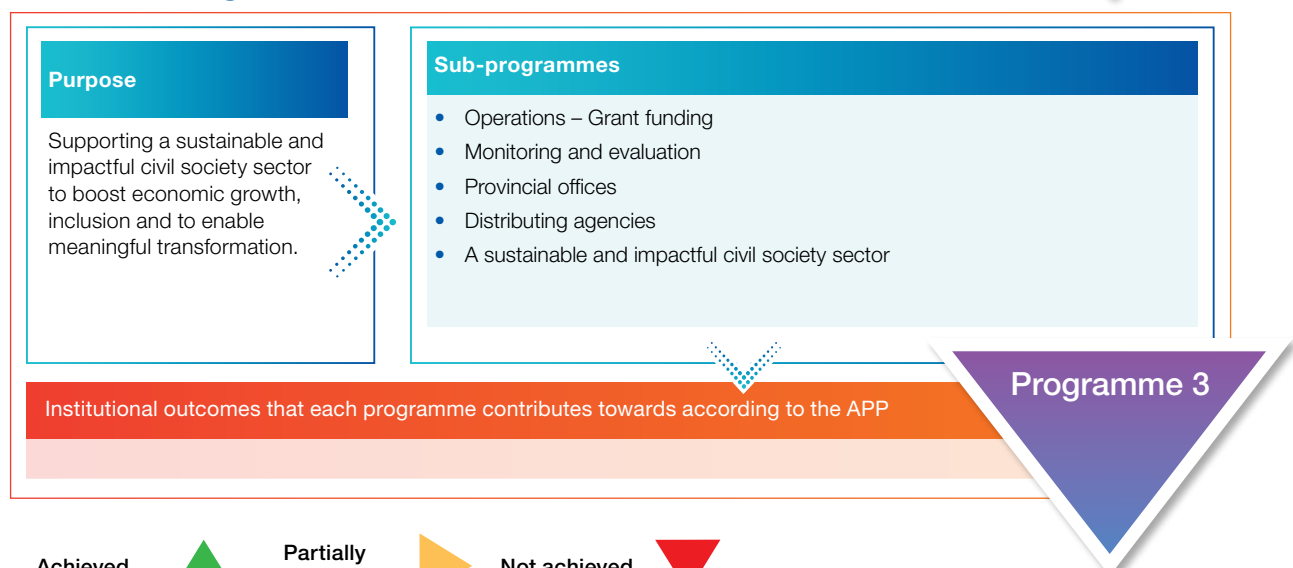
Administration and business support



Regulatory compliance



Grant making



Achieved  Partially achieved  Not achieved 



Institutional programme performance information continued

Outcome	Output	Output indicator	Audited actual performance 2018/2019	Audited actual performance 2019/2020
 A professional and sustainable organisation.	Investing in our people by enhancing skills and creating the right environment	1.1 Developed and implemented a People Strategy that is fit for the future.		
	Organisational agility and efficiency.	1.2 Redefinition and implementation of the knowledge management strategy.		
	Education and awareness activities focused on the regulatory mandate.	1.3 Number of regulatory educational instruments implemented.	187 stakeholder engagements conducted	12 stakeholder engagements conducted
	Research and development to measure stakeholder satisfaction.	1.4 Deliver a stakeholder perception survey with an action plan on raising standards.		
 Innovative and agile frameworks, systems and standards that are globally competitive.	Awarding of the 4th National Lottery licence.	2.1 Develop the 4th National Lottery licence strategy.		
	Innovation and technology to match regulatory monitoring mechanisms to lottery technology.	2.2 Identify and implement independent monitoring tool/s for regulatory activities.	Online portal developed.	Regulatory functions integrated on the ERP.
	Optimise returns to good causes.	2.3 Deliver a strategy on maximising returns to good causes.		

Planned annual target 2020/2021	Actual achievement 2020/2021	Deviation from planned target to actual achievement 2020/2021	Reasons
People strategy developed and implemented.	 The Future-Fit People Strategy was implemented.		The overachievement is due to the additional educational material placed on social media platforms during lockdown to create adequate awareness.
Knowledge Management Strategy defined and implemented.	 The Knowledge Management Strategy was defined and implemented.		
Deliver 20 interactive engagements/publications on regulatory related activities.	 27 engagements, including publications on the NLC's regulatory compliance mandate were conducted through various platforms.		
Stakeholder perception survey concluded, and action plan approved by the Board.	 The survey was finalised, and the results were tabled to the Board for approval.		
4th RFP Licence Strategy developed and approved by the Board.	 Documents have been submitted to the Executive Authority and the NLC is awaiting confirmation to proceed with the next phase.		
Independent monitoring tools/system of regulatory activities developed and implemented.	 The analysis of regulatory activities will be analysed through computer software (Stata 16/SE). Additionally, online lottery schemes will be monitored through media monitoring software.		
Revenue maximisation strategy developed and approved by the Board.	 The revenue maximisation strategy was tabled and approved by the Board.		

Institutional programme performance information continued

Outcome	Output	Output indicator	Audited actual performance 2018/2019	Audited actual performance 2019/2020
	Organisational compliance	2.4 Obtain a Level 6 B-BBEE score.	B-BBEE Level 8.	B-BBEE Level 7.
 Safe and sustainable lotteries and sports pools.	Fair and safe National Lottery.	3.1 Implement the National Lottery monitoring matrix.	Compliance with licence conditions monitored.	Compliance with licence conditions monitored.
	Fair and safe sports pools.	3.2 Implement the sports pool monitoring matrix.		
	Enforcement Policy for regulating the National Lottery by providing a framework for the decisions made.	3.3 Develop and implement the Enforcement Policy in relation to the National Lottery.		
	Protecting the interests and preventing harm to participants.	3.4 Develop the Responsible Play and Complaints Resolution Strategy.	Developed the Participant Protection Strategy.	9 Participant Protection Programmes implemented.
	Retailer inspections to ensure the integrity of the National Lottery.	3.5 Number of retailer inspections conducted nationally.		
	Protecting the interests and preventing harm to participants.	3.6 Percentage of investigations conducted on reported and identified lottery schemes.	100% of all identified and reported lottery schemes investigated.	100% of all identified and reported lottery schemes investigated.
 A sustainable and impactful civil society sector.	Percentage of funding to identified priority areas to ensure impact.	4.1 minimum of 90% to identified priority areas		

Planned annual target 2020/2021	Actual achievement 2020/2021	Deviation from planned target to actual achievement 2020/2021	Reasons
Level 6 B-BBEE score achieved.	 Level 5 B-BBEE achieved.		The achievement is as a result of the grant making contribution to skills development through relevant programmes; capacity building initiatives, as well as internal training.
Implementation of the National Lottery Monitoring Matrix.	 The National Lottery monitoring matrix was implemented for ensuring compliance against licence conditions.		For quarter 3, 127 physical inspections took place and in quarter 4, 527 virtual inspections were conducted.
Implementation of the Sports Pool Monitoring Matrix.	 The sports pools monitoring matrix was implemented for ensuring compliance against licence conditions.		
National Lottery Enforcement Policy developed and implemented.	 The National Lottery Enforcement Policy was developed and implemented.		
Responsible Play and Complaints Resolution Strategy developed and approved by the Board.	 The Responsible Play and Complaints Resolution Strategy was developed and approved by the Board.		
600 retailer inspections conducted.	 654 retailer inspections were conducted for the year.		
Conduct investigations on 100% of all identified and reported lottery schemes.	 Investigations were conducted on 100% of identified and reported lottery schemes.		
90% of funds allocated to identified priority areas.	 100% of funding was allocated to identified priority areas.		The overachievement is as a result of efficiency improvements throughout the value chain, including the pre-screening that commenced before an application was accepted.

Institutional programme performance information continued

Outcome	Output	Output indicator	Audited actual performance 2018/2019	Audited actual performance 2019/2020
	A revised grant funding model aligned with the developmental needs of South Africa.	4.2 Alignment of the approved grant funding model.	Impact evaluation study.	Revised grant funding model approved by the Board.
	Monitoring and evaluation of the projects we fund.	4.3 Conduct 1 400 monitoring and evaluation site visits.	2 847 site visits.	2 500 site visits.
	Legitimisation of the NLC's relationship with agents assisting applicants.	4.4 Number of funding agents registered and accredited.	–	–

Strategy to overcome areas of under-performance

Not applicable as all targets have been achieved.



Planned annual target 2020/2021	Actual achievement 2020/2021	Deviation from planned target to actual achievement 2020/2021	Reasons
Alignment of the enhancements of the revised grant funding model.	▲ Achieved. The Vetting of applicants methodology and requirements was introduced to enhance the conflict of interest verifications for process improvements. The Grant Agreement as well as the Progress Report templates were reviewed. The percentage funding to priority areas was introduced for equitable distribution and the introduction of Grant Funding Agents was incorporated for capacity building		
1 400 site visits conducted	▲ 1 460 monitoring and evaluation reports produced for the year.		The overachievement is because of the innovation due to Covid-19 limitations that created the ability to conduct the assessments virtually.
Register and accredit 10 funding agents.	▲ 10 grant funding agents were registered and accredited.		



Institutional programme performance information continued

Reporting on the institutional response to the Covid-19 pandemic

The advent of Covid-19 resulted in the Operations Division channelling its resources towards assisting the government and less fortunate communities in the fight against the scourge of the pandemic.

The NLC offices were closed with staff working from home, and social media became the primary point of contact between the organisation and the public. During this time, Covid-19 response programmes were rolled out by the NLC while ensuring that there was adequate awareness given to these initiatives.

The NLC made R210 million available towards the fight against Covid-19 and all funds were allocated to deserving beneficiaries. The NLC contribution to the Covid-19 relief programme was three-fold, as outlined below:

The first two interventions were implemented in the first quarter of the financial year while the third intervention overlapped the fourth quarter. In line with section 2A (3) of the Lotteries Act No. 57 of 1997, as amended, and the approved Proactive Funding Policy, the Commission approved urgent or unplanned macro proactive funding of R50 million for the fight against Covid-19 as per the



engagement with the Department of Trade, Industry and Competition. The NLC transferred the committed funds directly into the Solidarity Fund as announced by the President. In addition to the above, the NLC approved micro proactive funding of R10 million for basic and essential hygiene goods, food parcels and cooked meals to assist the most vulnerable groups. To ensure that the approved funds reach affected citizens, the funds were allocated to 54 organisations across the country. The above intervention assisted in providing immediate relief to severely affected communities.

Further analysis on the ground revealed that many NPOs were at a brink of collapse as a result of the nationwide lockdown. Most of the NPOs across all the NLC-funded sectors were not categorised as an essential service, resulting in their operations being ceased when the President announced the nationwide lockdown. Considering the above, the NLC approved further funding of R150 million to assist NPOs to stay afloat during these challenging times. The fund targeted mainly relief programmes and addressing the operational costs of the organisations. As at the end of the financial period, all funds had been earmarked for deserving causes.

Progress on institutional response to the Covid-19 pandemic

Programme/ sub-programme	Intervention	Geographic location (Province/ District/local municipality)	No. of beneficiaries	Budget spent per intervention	Contribution to the output in the APP	Immediate outcomes
Grant making	Solidarity Fund	–	See Solidarity Fund's Integrated Report on impact of funding. https://solidarityfund.co.za/integrated-annual-report/	R50 million	–	–
	Food parcels and hygiene	Nationally	12 887 households 64 435 people 12 336 soup kitchens 33 shelters	R10 million	Funding to priority areas	Sustainable and impactful civil society
	Covid relief funding	Nationally	Sustained 833 organisations and an estimated 4 998 jobs saved through funding of operational costs.	R150 million	Funding to priority areas	Sustainable and impactful civil society

Linking performance with budgets

Programme/activity/ objective	2019/2020			2020/2021		
	Budget R'000	Actual Expenditure R'000	Over/(Under) Expenditure R'000	Budget R'000	Actual Expenditure R'000	(Over)/under Expenditure R'000
People Strategy	–	–	–	–	136	(136)
Knowledge Management				3 000	400	2 600
Education and Awareness	6 085	5 888	197	1 750	1 498	252
Stakeholder Perception						
Survey				5 000	933	4 067
4th RFP National Lottery						
Licence	219	197	21	7 981	9 212	(1 231)
Independent Regulatory						
Monitoring Tools					61	(61)
Revenue Maximisation						
Strategy				1 000	1 400	(400)
B-BBEE Certification				–	199	(199)
Cost of Regulation				8 058	7 453	(605)
Includes the following						
activities:						
National Lottery Monitoring						
Matrix						
Sports Pools Monitoring						
Matrix						
Retailer Inspections						
Responsible Play and						
Complaints Resolution						
4th RFP National Lottery						
Licence				7 981	6 486	1 495
Responsible Play and						
Complaints Resolution						
Strategy	146	132	14			
Retailer Inspections						
Illegal Schemes	1 447	692	755			
Percentage to priority areas	1 344 712	1 346 939	2 227	1 274 782	1 136 223	138 558
Alignment of the Grant						
Funding Model	1 000	1 156	(156)			
Site Visits						
Funding Agents						
Total	1 353 609	1 355 004	3 058	1 293 513	1 150 062	143 451

Revenue collection

Sources of revenue	2019/2020			2020/2021		
	Estimate R'000	Actual amount collected R'000	(Over)/under collection R'000	Estimate R'000	Actual amount collected R'000	(Over)/under collection R'000
Share of ticket sales	1 610 000	1 632 334	22 334	1 643 310	1 488 460	(154 850)
Interest received	125 626	147 785	22 159	129 543	81 323	(48 220)
Society and other lotteries	84	70	(14)	50	80	30
Revenue from Participants						
Trust	170 072	192 798	22 726	109 000	164 481	55 481
Revocations	20 000	20 143	143	20 000	23 959	3 959
Sundry Income	1 000	5 289	4 289	1 000	2 127	1 127
Licence signing fees	2 500	2 500	–	2 500	2 500	–
Penalties – Ithuba Holdings						
(RF) Pty (Ltd)	–	–	–	–	1 402	1 402
Total	1 929 282	2 000 919	71 637	1 905 403	1 764 332	(141 071)

Capital investment

Infrastructure projects	2019/2020			2020/2021		
	Budget R'000	Actual expenditure R'000	(Over)/under expenditure R'000	Budget R'000	Actual expenditure R'000	(Over)/under expenditure R'000
Capital Expenditure	25 715	25 002	713	25 685	6 695	18 990



Corporate governance

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Accountability at the Heart of Trust



During the 2020/21 financial period, the NLC successfully distributed funding to 3 692 beneficiaries, funding was mainly distributed to rural areas and urban townships.

Accountability is the cornerstone of trust, not knowing how public funds are utilised leads to mistrust. The NLC aims to grow and preserve the trust relationship with its stakeholders by conducting business ethically and protecting public funds, received from the National Lottery operator and distributed to NPO for good causes, against fraud and corruption.

Sound/Good Corporate governance is the golden thread that runs through the NLC's operations. Our leadership's drive to preserve a culture of sound corporate governance and the maintenance of healthy internal controls ensure transparent and effective corporate governance in pursuit to become a beacon of corporate governance excellence.

We provide controls to mitigate against potential and perceived corruption through various groundbreaking initiatives to not only drive the ethical message home but to ensure our valued employees and external stakeholders engage in ethical practices.

The NLC takes cognisance of all corporate governance issues emanating from our stakeholders, objectively and critically analysing the matters and proactively managing and implementing required controls to ensure our mandate is delivered effectively and efficiently. Reputational risk has been a critical focus for the NLC in the year under review. Driven by our stakeholder inclusive approach, we pro-actively embarked on a process to investigate claims concerning corruption within the NLC from a media outlet, as well as a political organisation, and whether remedial action was required. We used this opportunity to look inward and apply thorough measurement techniques to ascertain the validity of these aspersions.

To respond proactively to these claims, the NLC applied the following globally accepted techniques of measuring corruption:

Measure 1: Perceptions of corruption

The Board undertook to measure perceptions by commissioning An Ethics Media Monitoring Programme, which included a media exposure analysis.

The media exposure analysis offers a comprehensive review and examination of the NLC's media coverage with the aim of establishing the quantity and quality of media coverage afforded to the organisation in the recent past, where these reports could have either enhanced or undermined the organisation's reputation.

The analysis covered print, broadcast and online media. At an overall level, media stories that portrayed the NLC as ethical media increased from prior year, accounting for 57% (2019:52%) of the total media coverage media share while

unethical media decreased from prior year, accounted for 43% (2019:48%) of the total media coverage.

Key findings revealed that, in general, online media dominates the media coverage, led by My ZA, Daily Maverick, South Africa Direct News, the Citizen, Limpopo Mirror, South Africa News Shafaqna, GroundUp, News24, Eminetra and Zoutnet. Enca, followed by Chai FM and 702 lead broadcast media reports.

From the media analysis, it became clear that media reports relating to unethical conduct concerned proactively funded projects, which have been investigated. Through its Ethical media monitoring programme, the NLC has pro-actively conducted preliminary investigations on media related allegations.



Accountability at the Heart of Trust (continued)

Measure 2: Experience of corruption

We believe that leadership based on ethical foundations results in a culture of ethical and moral behaviour and compliance with laws, rules, codes and standards. During the year, the NLC was accredited Top Employer by the Top Employer Institute, a global authority on recognizing excellence in people practices.

The NLC achieved rating of 100%, relative to the benchmark average of 96.95%. The NLC also conducted an analysis of its stakeholder's real level of interaction with corruption. The assessment was conducted through our whistleblowing hotlines, where NLC was able to gauge the public's experience as it relates to corrupt activities over the past four years. It is noteworthy to mention that the NLC experienced a 2.78% loss on annual revenue to fraud over the past four years, which was significantly less than the ACFE benchmark of 5% loss on annual revenue to fraud.

The NLC continues to investigate all allegations reported internally and co-operate with law enforcement agencies in the investigation of alleged misappropriation of funds referred to them.

	Average for 4 Years	2017/18	2018/19	2019/20	2020/21
No of complaints against total applications processed	0.90%	0.72%	0.79%	0.88%	1.23%
No of complaints against total beneficiaries funded	1.7%	0.90%	1.03%	1.38%	3.49%
Amount related to complaints against total disbursed	2.78%	4.48%	2.67%	0.50%	3.45%

Measure 3: Proxy indicators and risks of corruption

The NLC has a zero-tolerance risk appetite for fraud and corruption. All possible cases have been thoroughly assessed and, where required, internally and independently investigated.

In line with this, we continue to focus on clean administration and transparency to enable accountability. The audit of the NLC Group carried out by the Auditor-General of South Africa is one such avenue of accountability. The Auditor-General audits each state entity, providing insight into the way public funds are managed.

It is against this backdrop that we recognise our heightened responsibility to demonstrate effective, ethical governance practices. Pleasingly, the NLC has over the past five years sustained financially unqualified opinions on the National Lottery Distribution Trust Fund (separate annual financial statements) and National Lotteries Participants Trust (separate annual financial statements). In the financial year under review, the Auditor General has reported irregular expenditure of R23 million rand in the audit report as a result of what the AGSA found to be procurement in contravention Treasury Regulation 16A6.1, 16A6.4 and paragraph 3.3.1 and 3.4.1 of Practice Note 2007/8. These findings have resulted in the Auditor issuing a qualified opinion on the Annual Financial Statements for the 2021 financial year. The impact of this qualification is that the AGSA has satisfied itself that the Annual Financial statements of the NLC are a fair presentation in all material respect with the exception of the impact of non-compliance findings relating to procurement. The interpretation of the relevant practice note has been consistent and in line with prior financial years. Management is taking a view on the interpretation of the relevant practice notes and continues to engage relevant authorities in this regard.

**CASE
STUDY**

The NLC takes cognisance of measures that could result in corrupt activities in regard to service delivery standards, as a result, the following measures are in place to mitigate risks:

Service recipients have power to hold those charged with the duty of monitoring service providers accountable	• Whistleblowing hotlines • Approach to Public Protector • Annual audits by AGSA • Internal complaints handling process
Ease with which the performance of service providers can be monitored	• Decentralised provincial offices sufficiently capacitated • Zero backlogs • Immediate service of queries , advice and acceptance of compliant applications, as well as lottery-related enquiries
Payment towards Services offered by Organisation	• All NLC services rendered free of charge, therefore accessible to general public
Apparent salience to the experimental context of professional norms	• Grant funding and regulatory professional norms and standards adopted. Throughout the NLC, members form part of respective professional bodies and applicable standards are practiced. • NLC employees are remunerated responsibly and competitively, thereby reducing occurrence of employee-led fraud and corruption
Generate the expected levels of technical and financial performance	• Consistently delivered above 90% performance against Annual Performance Plan performance • Monitoring and evaluation • National Lottery and Sports Pools monitoring matrices
Strengthened institutional capacity at local, district and national levels	• Institutional capacity strengthened through decentralisation to provincial offices and robust employee development programme
Efficient and effective model of public service delivery	• NLC responsive to community needs, ensuring application turnaround times within 150 days • Payment turnaround times have improved pursuant to legislative requirement to pay grants within 60 days of grant agreements. The NLC paid 92% of first tranche payments with the regulated timeframe • Average payment turnaround times to service providers were 14 days to Qualifying Small Enterprises and 11 days to Exempt Micro Enterprises

Measure 4: Informality and the limits of corruption

Informal practices like the acceptance of gifts tend to blur the lines between bribery and genuine gifts provided in the ordinary course of business. The NLC ethics office has evolved over the years through its review of the NLC Code of Conduct, which incorporates and provides clear guidelines on the handling of gifts, as well as instituting a technological platform to manage these.

According to these records, employees received minimal gifts, with the practice of accepting gifts not encouraged. Quarterly analysis is conducted, with a trend analysis showing no indication of gifts received that contradict policy.

Measure 5: Integrity – Shifting policy agendas

The NLC has a progressive policy framework that draws from legislation and global corporate governance best practice, as well as directives issued by relevant bodies to ensure proactive adherence. Our policies are intended to empower, educate and foster a values-based implementation of our mandate.

The advances we have made through the use of technological platforms and innovative means of engagement with our stakeholders has inculcated a culture of governance and control, ensuring credibility and integrity in our processes.

Looking ahead

We welcome the continued feedback from our stakeholders, understanding that accountability truly does reside at the heart of trust. We will continue to proactively respond to all concerns raised and to rigorously investigate all allegations. While this cycle of measures gives us a good gauge that ethical and effective leadership have been embedded and that the correct measures are in place to ensure that this sense of ethical responsibility is cascaded throughout the organisation, we also understand that to guard against the corruption we have seen take root in other institutions, we must remain constantly vigilant in observing the principles of corporate governance within our legal framework to ensure we build trust. Ethical and effective leadership will therefore remain a key area of focus in the year ahead.

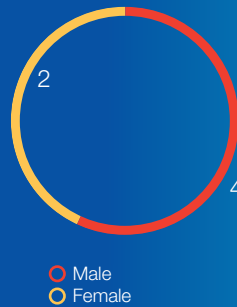
Board profiles



Education



Gender



Prof Nevhutanda (67)

Chairperson and Independent Non-executive Member

BA, HEd, BEd, MEd, DEd, BMus(Hon), MMus, DMus, Dip Management, MBA Course work MANCOSA 2004
Professor of Environmental Sciences

Experience

Prof Nevhutanda is a seasoned director, having led numerous structures in the public sector. Prof Nevhutanda is endowed with leadership qualities that enable him to understand strategy formulation and direction. He has served as a leader in various academic fields including colleges of education and universities.

Committee membership: Board Review Committee; Board Regulatory Compliance & Legal Committee; Board and Distributing Agency Committee; Board Nominations Committee

Term of office ended
30 Nov 2020



Ms A Brown (46)

Non-executive Board Member (Minister's Representative)

Bachelor of Primary Education, MSc in Development Planning, Executive Development Programme, Diploma – Practical Project Management

Experience

Ms Brown has been a public servant for 15 years, a majority of which she held senior management positions in monitoring and evaluation. She worked for the South African Human Rights Commission and proceeded to the following departments, namely Land Affairs, National Prosecuting Authority, Corporative Governance and Traditional Affairs, KZN Corporative Governance and Traditional Affairs, Mineral Resources and currently at the dti. She sits on the NLC Board as the Minister's Representative. Ms Brown is a member of the Institute of Directors South Africa (IoDSA).

Committee membership: Board Review Committee; Board Regulatory Compliance & Legal Committee; Board and Distributing Agency Committee; Board Nominations Committee

Appointed
1 April 2017



Ms Dondur (54)

Independent Non-executive Board Member

BAccounting, Bcompt (Hons), CTA, BAdmin (Hons), MBA, International Executive Development Programme, Gaming Executive Development Programme, Certificate in Labour Relations, Advanced Programme in Human Resources

Experience

Ms Dondur has extensive corporate experience, governance and compliance skills as well as comprehensive understanding of accounting standards and financial reporting. As an independent non-executive member of numerous boards and as the Audit and Risk Committee Chairperson she continues to give strategic guidance and direction on the practical application of various disciplines applicable to boards.

Appointed
1 April 2017

Committee membership: Board Review Committee; Board Regulatory Compliance & Legal Committee; Board Audit & Risk Committee; Board Nominations Committee; Board Human Capital, Social & Ethics Committee



Dr M Madzivhandila (58)

Independent Non-executive

PHD in Development Studies, MA Development Studies, BA Psychology (Hons), University Education Diploma

Experience

Dr Madzivhandila has held various board memberships in development agencies. He is a strategist with hands-on experience in community development and stakeholder relations. His strength lies in change and diversity management.

Appointed
1 April 2017

Committee membership: Board Review Committee; Board Regulatory Compliance & Legal Committee; Board Audit & Risk Committee; Board Nominations Committee; Board Human Capital, Social & Ethics Committee



Prof YN Gordhan (70) CA(SA)

Independent Non-executive

Bachelor of Commerce, Honours in Accounting, Master of Science (Bus. Admin)

Experience

Prof Gordhan has been a non-executive director since 2006 at various public entities in the RSA. In his directorship career he has held various positions including chairing of boards and audit committees.

Appointed
1 April 2017

Committee membership: Board Review Committee; Board Regulatory Compliance & Legal Committee; Board Audit & Risk Committee; Board and Distributing Agency Committee; Board Nominations Committee; Board Human Capital, Social & Ethics Committee



Adv WE Huma (60)

Independent Non-executive

BProc, Bachelor of Laws, Master of Laws, Graduate Diploma in Company Direction (Corporate Governance), Financial Management (Finance for Non-Financial Managers), Various Certificates of Attendance in Human Capital and Performance Management

Experience

Adv Huma has held various executive and non-executive director positions since 1984. He has chaired various committees including audit committees in public entities since 2001. Adv Huma has extensive experience, knowledge and understanding of Corporate Governance, Compliance, Project, Financial and Risk Management as well as Business Administration and Law.

Appointed
1 April 2017

Committee membership: Board Review Committee; Board Regulatory Compliance & Legal Committee; Board Audit & Risk Committee; Board and Distributing Agency Committee; Board Nominations Committee; Board Human Capital, Social & Ethics Committee



Adv N Nene (FCIS) (40)

Company Secretary

LLB, BCom (Marketing), FCIS, Certified Ethics Officer, International Executive Development Programme

Experience

Ms Nene has experience in various private and public entities. She is an admitted advocate in the High Court of South Africa and a Fellow Chartered Company Secretary.

Appointed
1 March 2016

NLC corporate governance framework

The NLC's corporate governance framework embodies the Lotteries Act No. 57 of 1997 as amended, the PFMA, principles contained in the Companies Act and King IV code, as well as best practice processes and systems that enable the Commission to meet corporate governance expectations, as well as provide direction and control while supporting accountability.

The Minister of Trade and Industry, in his capacity as the Executive Authority of the NLC, exercises oversight in accordance with provisions of the PFMA. The NLC complied with all reporting requirements of the PFMA and Treasury Regulations Compliance Schedule through the submission of quarterly reports, management accounts, income and expenditure statements with projections, the AFS, budget of estimated revenue and expenditure, strategic and annual performance plans, a fraud prevention plan and a risk management plan within the stipulated periods as indicated

under the PFMA and Treasury Regulations Compliance Schedule.

Parliament, through the Portfolio Committee on Trade and Industry (Portfolio Committee), exercises oversight of the service delivery performance and commitments made in terms of the NLC's strategy and annual performance plan. As part of stakeholder management, the NLC engaged with the Minister and the Portfolio Committee.

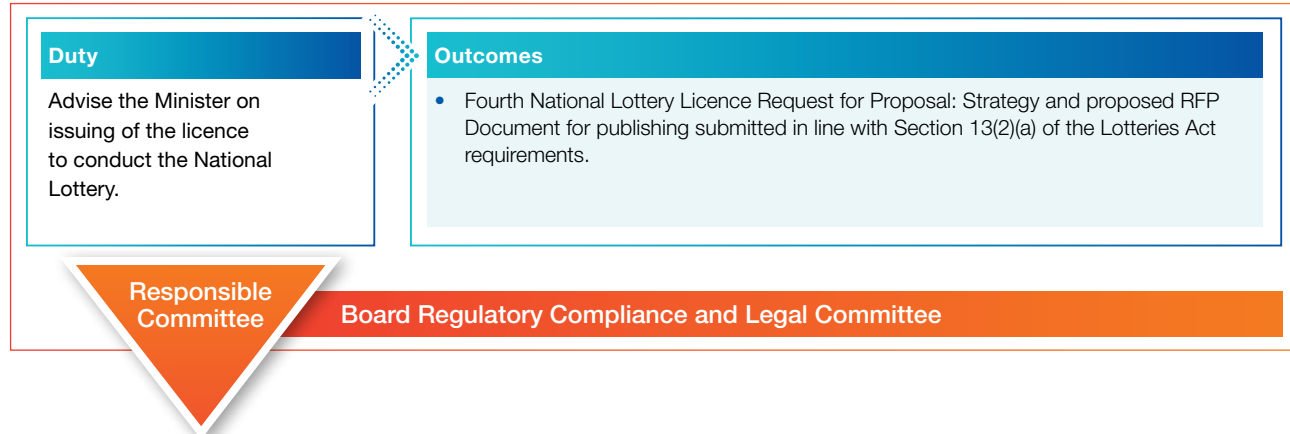
Engagement with the Minister	Engagement with the Portfolio Committee
No engagement between the Minister and the NLC Board took place during the financial year	2 September 2020 dti Portfolio Committee on Trade, Industry and Competition

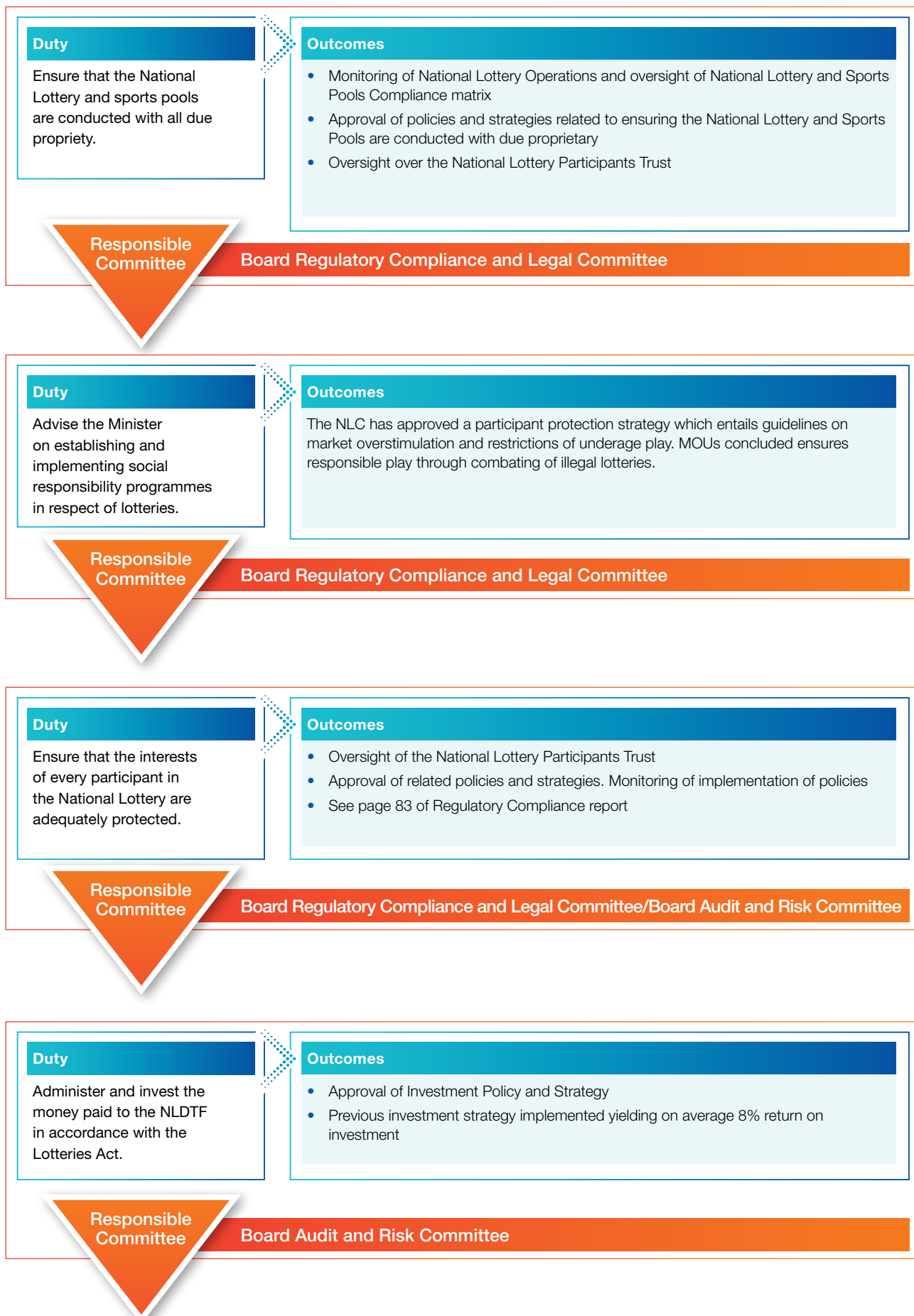
The Board Charter

The Board Charter was reviewed in March 2020 with an effective date of 1 April 2020. The Board Charter guides the Board with respect to their functions, powers and responsibilities. The comprehensiveness and effectiveness of the Charter was put to the test in the current financial year when the term of office of the Chairperson came to an end on 30 November 2020. The Board continues to navigate its activities through election of one of its own members present at meetings to preside over Board meetings.

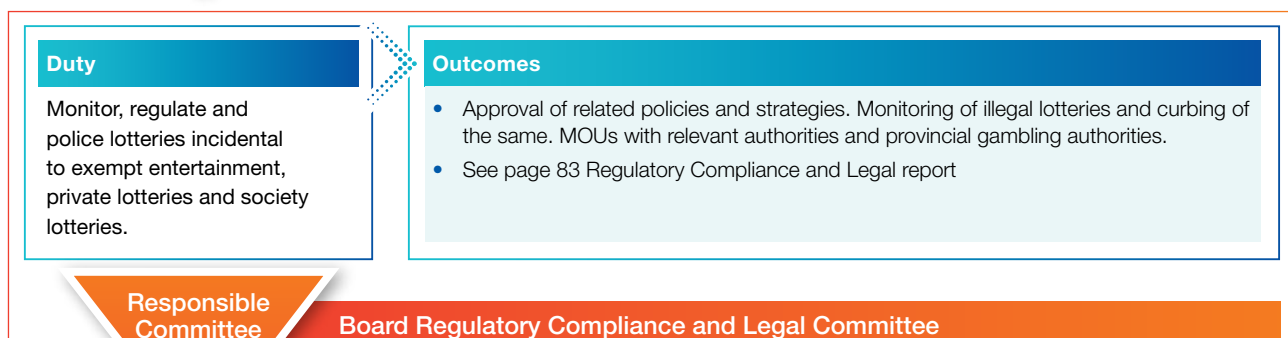
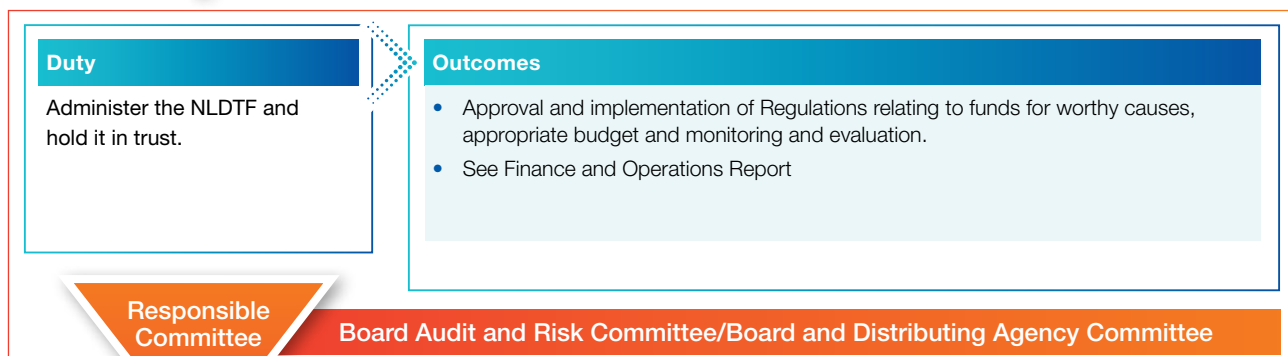
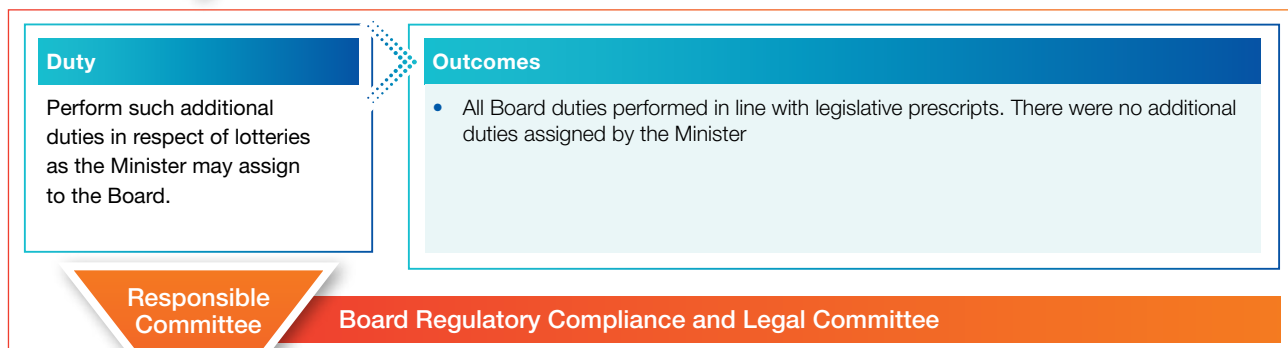
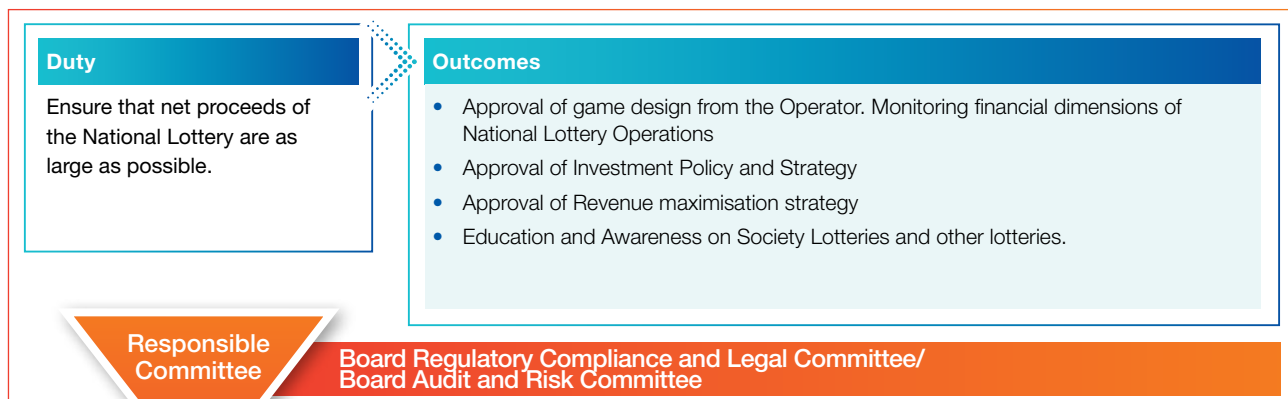
Overview of the Board's statutory duties

Over and above the responsibility for setting the strategic direction of the NLC, finance and performance objectives, the Board has applied the principles of openness and transparency in fulfilling its statutory duties to:





NLC corporate governance framework continued



Duty

Make such arrangements as may be specified in the licence for the protection of prize monies and sums for distribution.

Outcomes

Oversight of the National Lottery Participants Trust. See Trust report under page 67 of the report.

Responsible
Committee

Board Audit and Risk Committee/Board Regulatory Compliance and Legal Committee

Duty

Advise the Minister on any matter relating to the National Lottery and other lotteries or any other topic on which the Minister requires the advice of the Board.

Outcomes

Advised Minister on the Efficacy of Legislation: Legislative Review:

- Advice to the Minister of Trade, Industry and Competition on any Matter Relating to the National Lottery and Other Lotteries or Any Other Matter on which the Minister requires the Advice of The Board: Sale of National Lottery Tickets as an Essential Service.
- Advice relating to the Fourth National Lottery Licence.

Responsible
Committee

Board Regulatory Compliance and Legal Committee

Duty

Advise the Minister on percentages of money to be allocated.

Outcomes

- Legislative review recommendations submitted.
- Percentages of monies allocated maintained. See Operations and Finance reports.

Responsible
Committee

Board Regulatory Compliance and Legal Committee/Board Audit and Risk Committee/Board and Distributing Agency Committee



NLC corporate governance framework continued

Board appointments

All Non-executive Board members are appointed by the Minister of Trade and Industry, in accordance with section 3 of the Lotteries Act as amended. The Minister appoints a Chairperson, who shall be a person with relevant knowledge or experience with regard to matters connected with the functions of the Board. Furthermore, one member designated by the Minister and not more than five members who have proven business acumen or applicable knowledge or experience with regard to matters connected with the functions of the Board, and of whom at least one should be a legal practitioner admitted to practice in the Republic and at least one a chartered accountant in the Republic. The Lotteries Act further stipulates that at least four members shall be persons who are not in the service of any sphere of government. The Board currently has two vacant position. The positions of the Chairperson and Board member remain vacant.

The Commissioner is an *ex-officio* member of the Board and is a member of the Institute of Directors South Africa (IoDSA). The approved organisational succession plan continued to be implemented and monitored during the year under review.

Independence

All Non-executive Board members are considered to be independent as they have no material interest in the NLC, the National Lottery operator, beneficiaries or suppliers. Members are required to complete an annual disclosure of interest and required to disclose interest at every meeting to ensure that circumstances that may give rise to a conflict of interest are managed and monitored effectively.

There were no conflicts of interest identified during the reporting period.

Board induction and continuous development

Board development sessions were convened during the year to ensure that all Board members are appraised on the functions of the Board and operations of the NLC. The continuous development programmes aimed at enhancing the skill of the collective Board and assist the Board in its strategic focus and that of the NLC were rolled out quarterly.

The Board is satisfied that the arrangements in place for accessing professional corporate governance services are effective as members are subscribed to the Corporate Governance Body of Knowledge® and are full members of the IoDSA, the South African Institute of Chartered Accountants (SAICA), Law Society of South Africa and The Public-Sector Committee Forum.

Governance structure

The Board reviewed its approach and arrangements for delegation to promote independent judgement and assist with the balance of power and the effective discharge of duties without abdicating its accountability. Delegation arrangements were in accordance with the Lotteries Act, as amended, which stipulates that the Board may appoint committees to assist it in efficiently and effectively performing its functions and exercising its powers. Committees consist of such members of the Board as the Board may designate, with the Board appointing the Chairperson of every committee. Every committee performs its functions in accordance with the provisions of this Act and such directives of the Board that are not in conflict with such requirements. Any delegated function so performed shall be deemed to have been performed by the Board.

As such, the Board comprised six committees, which included two statutory committees and five standing committees as depicted below:



Board evaluation and effectiveness

The independent Board and Board Committee effectiveness for the year under review is underway. The outcomes and recommendations from the review will be considered for implementation by the Board.

Company Secretary

The Board reviewed and were satisfied that the skills, competence and experience of the Company Secretary adequately support the performance of the required duties of the Board and that the office of the Company Secretary is empowered, with the position carrying the necessary authority. The Company Secretary is not a member of the Board and has unfettered access to the Board while maintaining an arm's-length relationship with the Board and its members. The NLC Board comprises five members. In terms of the Board charter, the Board must meet at least four times a year. During the financial year ended 31 March 2021, the Board met 40 times. The table below shows the attendance at these meetings:

Board member	Role	Quarterly meetings	Special meetings and workshops
*Prof NA Nevhutanda	Chairperson	5/7	30/33
Ms A Brown	Member	7/7	33/33
Ms DLT Dondur	Member	7/7	33/33
Prof YN Gordhan	Member	7/7	32/33
Adv WE Huma	Member	6/7	32/33
Dr MA Madzivhandila	Member	7/7	30/33

**Term of office ended on 30 November 2020*

Special Board meeting and workshops include:

- Special Board Meeting (AFS Approval, National Lottery matters and matters that necessitated urgent Board attention)
- NLC and Ithuba RF(Pty) Ltd Joint Boards meetings
- Board Strategy Session
- Board Risk Workshop

Review Committee

Overview

The Review Committee is established in terms of Section 26H of the Lotteries Act. The Committee is chaired by the Chairperson of the NLC Board and reviews decisions of the Distributing Agency concerning applications for grants, only on application by an aggrieved applicant in the manner prescribed: Provided that such review shall be adjudicated by a Board Committee set up for such purpose without delay.

If the Board overrules the decision of the Distributing Agency, the Board may either order the Distributing Agency to re-evaluate the application, taking into consideration matters raised by the Board or set aside the decision of the Distributing Agency and substitute it with an order the Board deems appropriate.

Outcomes

During the year under review, the Board Review Committee considered a total of 286 review applications.

Total number of applications for 2020/21 financial year	7 459
Total number of applications for review for 2020/21 financial year	286
Applications for review processed against total application adjudicated	3.83%
Percentage of review application reviewing and successfully adjudicated	11.54%
Percentage of review application upheld	88.46%

The number of review applications upheld demonstrates consistency and fairness in the application of regulations relating to applications for grants, related policies and guidelines by the DAs.

Membership and attendance

Board Review Committee comprises five members. During the financial year ended 31 March 2021, the Board Review Committee convened on four occasions.

Committee member	Role	Meetings
*Prof NA Nevhutanda	Chairperson	3/4
Ms A Brown	Member	4/4
Ms DLT Dondur	Member	4/4
Prof YN Gordhan	Member	4/4
Adv WE Huma	Member	4/4
Dr MA Madzivhandila	Member	4/4

**Term of office ended on 30 November 2020*

NLC corporate governance framework continued

BOARD AND DISTRIBUTING AGENCY COMMITTEE

Overview

The Lotteries Act, as amended, stipulates that Chairpersons of the DAs may only attend meetings of the Board per invitation or if matters relating to the adjudication of applications for grants or distribution of grants are to be discussed.

In view of provisions stipulated in section 3(1)(d) of the Lotteries Act and the nature of matters for discussions, the Board and DA Committee was constituted to deal with DA matters relating to the adjudication of applications for grants and the operations of the DAs as matters relating to the grant funding mandate of the NLC.

The Committee considered the funding priority areas for the ensuing year. It provided oversight of activities of the operations division, particularly the number of grant applications received, performance against legislated timeframes, monitoring and evaluation methodology and outcomes and funding implemented under Section 2A of the Lotteries Act (please see page 93 for more information).

Outcomes

During their engagements the Committee reviewed its Charter and policy framework. The Committee's oversight over the Operations Division and Distributing Agencies ensured NLC's strategic objectives and related outcomes were achieved. The Committee continues to ensure the efficient and effective performance of the NLC through the Operations Division as well as ensure the fair and equitable distribution of funds through independent and objective adjudication.

The Committee noted negative media reports as a result of the identified risk of conflicting beneficiaries and well as misunderstanding of the Pro-Active Funding model. The NLC's funding model as ensured that the NLC fulfils its mandate of equitable distribution and addressed identified priorities in our communities. (Refer to Operations Report and Performance highlights)

The Committee was satisfied that it had performed all the functions required by its mandate and approved work plan.

Membership and attendance

The Committee comprises four members and the Chairpersons of the DA. In terms of Board and DA Charter, the Committee must meet at least four times a year. During the financial year ended 31 March 2021, the Committee convened on seven occasions.

Committee members	Role	Meetings	Special meetings and workshops
Adv WE Huma	Chairperson	4/4	3/3
Ms A Brown	Member	4/4	3/3
Prof YN Gordhan	Member	4/4	3/3
* Prof NA Nevhutanda	Member	3/4	1/3
Dr MA Madzivhandila	Board Member (By invitation)		
Ms M Letoaba	Ex-Officio Member: Chairperson - ACNHDA	3/4	3/3
Ms NP Loyilane	Ex-Officio Member: Chairperson - CDA	4/4	3/3
Mr E Ncula	Ex-Officio Member: Chairperson - SRDA	4/4	3/3
Dr J Adams	Ex-Officio Member: Deputy Chairperson - SRDA	4/4	3/3
Mr J Du Preez	Ex-Officio Member: CDA	1/4	2/3
Ms C Mofet-Mubu	Ex-Officio Member: CDA	3/4	1/3

**Term of office ended on 30 November 2020*

During their engagements the Committee reviewed its Charter and policy framework. The Committee's oversight over the Operations Division and Distributing Agencies ensured NLC's strategic objectives and related outcomes were achieved (icons refer to Operations Report, Performance Highlights). The Committee continues to ensure the efficient and effectively performance of the NLC through the Operations Division as well as ensure the fair and equitable distribution of funds through independent and objective adjudication.

The Committee was satisfied that it had performed all the functions required by its mandate and approved work plan.

Regulatory Compliance and Legal Committee

Overview

The Regulatory Compliance and Legal Committee is a Committee charged with the duty to ensure that the Board advises the Minister on issuing the licence to conduct the National Lottery as well as ensure that the National Lottery and sports pools are conducted with all due propriety and strictly in accordance with the Constitution, the Lotteries Act, all other applicable law and the licence for the National Lottery together with any agreement pertaining to that licence. The Committee is also expected to provide assurance to the Board that the NLC is fulfilling its primary regulatory mandate, that is to ensure that the interests of every participant in the National Lottery are adequately protected.

Outcomes

The Board Regulatory Compliance Committee comprises of six members. In terms of Board Regulatory Compliance and Legal Charter, the Committee must meet at least four (4) times a year. During the financial year ended 31 March 2021, Committee convened on six (6) occasions. The table below shows the attendance of these meetings.

Compliance with laws and regulations

The Board recognises the role that compliance with applicable regulatory requirements plays in the governance and sustainability of the Commission and undertakes to subscribe to fundamental principles to ensure compliance with relevant legislation. In discharging its duties of ensuring that the Commission complies with legislation, the Board has committed that the Commission shall conduct its business in accordance with applicable regulatory requirements and ensure that appropriate policies and frameworks are committed to, promoting a culture of compliance within the NLC. The Board Regulatory Compliance and Legal Committee is charged with a duty to ensure organisational compliance is maintained at an acceptable level and ensure that all instances of non-compliance are adequately followed up and resolved with sound and practical business recommendations.

Organisational compliance monitoring was conducted, whereby Act owners (divisional liaisons where the Act is applicable) provided controls and processes with which the NLC ensures compliance with the requirements of relevant Acts. These controls and procedures were assessed for correctness and validity through corroboration of supporting documents such as reports, policies, matrices, etc., and through enquiry with the relevant Act owners.

Continuous monitoring of organisational compliance takes place every quarter and as determined by the organisational compliance and governance unit to ensure that the NLC maintains acceptable levels of compliance with these critical pieces of legislation.

Policies developed internally were also subjected to alignment by oversight committees, including the Board, to ensure that they do not conflict with laws and regulations relevant to the NLC. Organisational processes and operations were carried out in such a way as to ensure compliance with applicable legislation in the areas of grant funding, lotteries compliance and enforcement, human resources management, financial management, as well as information and communication technology.

There were no material or repeat regulatory penalties, sanctions or fines for non-compliance with statutory obligations, and there were no environmental regulator inspections conducted during the period.

The Committee was satisfied that the NLC has complied with primary legislation governing the public entity, which are the Lotteries Act, as amended, and the PFMA. Other applicable laws and regulations were complied with during the year under review.

Membership and attendance

The Committee comprises six members. In terms of the Board Regulatory Compliance and Legal Charter, the Committee must meet at least four times a year. During the financial year ended 31 March 2021, the Committee convened on six occasions. The table below shows the attendance at these meetings:

Committee members	Role	Meetings	Special meetings and workshops
*Prof NA Nevhutanda	Chairperson	2/4	0/2
Ms A Brown	Member	4/4	2/2
Ms DLT Dondur	Member	4/4	2/2
Prof YN Gordhan	Member	4/4	2/2
Dr MA Madzivhandila	Member	3/4	2/2
Adv WE Huma	Member	4/4	2/2

*Term of office ended 30 November 2020

BOARD HUMAN CAPITAL, SOCIAL AND ETHICS COMMITTEE

Overview

The Board Human Capital, Social and Ethics Committee is constituted to ensure that the NLC has a clearly articulated recruitment and remuneration philosophy and the design and implementation of remuneration structures that are market related, consistent, fair, legally compliant and equitable and the Board fulfils functions relating to its social and ethical environment, transformation objectives and employment equity as contemplated in relevant legislation and best practice.

Outcomes

See our human capital discussion on page 98 and the remuneration report to follow.

NLC corporate governance framework continued

Membership and attendance

The Board Human Capital, Social and Ethics Committee comprises of four members, including the chairperson. In terms of Board Charter, the Committee must meet at least four times a year. During the financial year ended 31 March 2021, Committee convened on seven occasions. The table below shows the attendance of these meetings.

Committee members	Role	Quarterly
Dr MA Madzivhandila	Chairperson	7/7
Ms DLT Dondur	Member	7/7
Prof YN Gordhan	Member	7/7
Adv WE Huma	Member	5/7

Ethics management

At the NLC, we aim to grow and preserve relationships of trust with our stakeholders by conducting our business ethically and protecting the public funds (received from the operator and distributed to NPOs for good causes) against fraud and corruption. We believe that leadership based on ethical foundations results in a culture of ethical and moral behaviour and compliance with laws, rules, codes and standards. The Board exercised its responsibility to establish and maintain a culture of honesty, transparency, fairness, responsibility and accountability to position the NLC as regulator and funder of choice. Our internal stakeholders are guided by policies that facilitate ethical decision-making during the ordinary course of business. The offering of favours to gain unfair commercial advantages is strictly prohibited.

The composition of the Human Capital, Social and Ethics Committee is included on even page of the same report. The Committee meets quarterly and during the current financial year met as outlined above.

During the current financial year, the Committee focused on and monitored NLC's activities with respect to several matters including workplace, employee wellness, environment, preferential procurement and B-BBEE.

The NLC employees are guided by the ethics and conduct policy and gift and donations policy (code). An abridged version of this is included in all suppliers' contracts, grant agreements and the National Lottery operator licence. These stakeholders are expected to abide by the same level of ethics. The NLC code is available on the NLC intranet for all employees to access.

The ethics office rolled out quarterly organisational ethics interventions and subsequently considered findings or outcomes of these initiatives. The code was reviewed and approved by the Board during March 2020. In the coming financial year, the NLC will continue implementing its ethics strategy, which will be aligned with the NLC sustainable business strategy. The NLC did not incur any fines during the year.

All divisions and business units attended organisation-wide interventions, and interventions utilised the themes indicated below.

In the case that a Distributing Agency member being an employee or serving on the Board or equivalent governing body of an applicant for NLDTF, the application from that applicant will be referred to another DA for adjudication. The table of interests declared by the respective Distributing Agency members is indicated on page 160 of the report.

In the period under review, Board members and employees lodged their disclosures of interest, and no material conflicts of interest were identified.

Gift declarations

In terms of the donations policy, employees are required to electronically disclose all gifts received from suppliers, from any person who received a grant or intends to apply or has applied in terms of section 13, for a licence to conduct the National Lottery. The ethics office recorded a total of 15 gifts during the period, broken down as follows:

Category	Total donated	Percentage
Beneficiaries	R65 613	90%
Service provider	R5 103	7%
Operator	R1 850	3%
TOTAL	R72 566	100%

Health, safety and environmental issues

The NLC places the utmost importance on the health and safety of its employees and the public. The Committee was satisfied with the assurance of the compliance division and internal audit that the Commission complied with all the applicable health, safety and environmental laws and regulations. A building condition survey, which included fire rationale and detection, electrical networks reticulation, ceiling condition, internal and external air quality testing, air-conditioning/HVAC condition and hydrocarbon testing, as well as water quality sampling was undertaken to evaluate the compliance of NLC head office.

To comply with the provisions of the Occupational Health and Safety (OHS) Act to provide for the health and safety of personnel, visitors, consultants and contractors, the NLC has an approved OHS policy and OHS implementation plan. An OHS Committee was appointed in line with the Act to monitor and foster compliance on health and safety issues and recommend appropriate steps to be taken to address risks and threats. Adherence to the Act has been monitored through a compliance register and risk register, which are presented to the Board periodically.

Energy-saving, light switching systems were successfully installed. The Board approved the acquisition of provincial office accommodation, and the Committee is looking forward to the green initiatives that will emanate from these acquisitions. During the period under review, there were no fatalities and eight minor injuries were recorded. The NLC has appointed Safety, Health and Environment (SHE) representatives, of which 100% attended SHE representative functions training.

Social responsibility

The NLC's core objectives speak to the promotion of social upliftment. Social responsibility is therefore an inherent part of the NLC's daily activities. Furthermore, in support of being catalysts for social upliftment, employees voluntarily donated and participated in several initiatives driven by the office of the Commissioner.

BOARD NOMINATIONS COMMITTEE

Overview

The Board Nominations Committee was established to ensure that the Board comprise of the appropriate balance of knowledge, skills, experience, diversity and independence for it to discharge its governance role and responsibility objectively and independently.

Outcomes

The Committee developed the Board's code of conduct as well as code of ethics policies to enhance ethical leadership within the organisation. An independent Board skills review was commissioned, and the process of enhancement of the Board's skills and capacity initiated.

Membership and attendance

The Board Nominations Committee comprises of six members, including the chairperson. In terms of Committee Charter, the Board must meet at least twice a year. During the financial year ended 31 March 2021, the Committee convened on six occasions. The table below shows the attendance of these meetings.

Committee member	Role	Quarterly meetings	Special meetings and workshops
Prof NA Nevhutanda	Chairperson	2/4	0/2
Ms A Brown	Member	4/4	2/2
Ms DLT Dondur	Member	4/4	2/2
Prof YN Gordhan	Member	4/4	2/2
Adv WE Huma	Member	3/4	2/2
Dr MA Madzivhandila	Member	4/4	2/2

**Term of office ended on 30 November 2020*

BOARD AUDIT AND RISK COMMITTEE

The Audit and Risk Committee ("the Committee") is established as an independent statutory committee in terms of the Public Finance Management Act (PFMA). The Committee functions within approved terms of reference and complies with relevant legislation, regulation and governance codes.

The Committee submits this report for the financial year ended 31 March 2021, as required by Treasury Regulation 27.1.10 issued in terms of Sections 76(4)(d) and 77 of the PFMA.

NLC corporate governance framework continued

REPORT OF THE AUDIT AND RISK COMMITTEE

The Audit and Risk Committee (“the Committee”) is established as an independent statutory committee in terms of the Public Finance Management Act (PFMA). The Committee functions within approved terms of reference and complies with relevant legislation, regulation and governance codes.

The Committee submits this report for the financial year ended 31 March 2021, as required by Treasury Regulation 27.1.10 issued in terms of Sections 76(4)(d) and 77 of the PFMA.

Audit and Risk Committee Membership

The Committee consists of three Independent Members and is chaired by Ms Doris Dondur.

The Committee is required to meet at least four times per annum as per its approved terms of reference. 14 ordinary meetings and six special meetings, (Which special meetings dealt principally with Treasury Regulation requirement 27.1.9, that the audit committee must have explicit authority to investigate matters within its powers, as defined in the written terms of reference (Section 8.5: Investigation of the Committee’s approved terms of reference), were held for the financial year ended 31 March 2021.

Audit And Risk Committee Responsibility

The Audit and Risk Committee reports that it is satisfied that it has complied with its responsibilities as outlined in Sections 76(4)(d) and 77 of the PFMA and Treasury Regulation 27.1.10. The Committee also reports that it has adopted and reviewed formal terms of reference as its Audit Committee charter and has discharged all its responsibilities as contained therein.

Committee member	Role	Qualifications	Quarterly meetings	Workshops and special meetings
Ms DLT Dondur	Chairperson	See page 62	14/14	6/6
Prof YN Gordhan	Member	See page 63	14/14	6/6
Adv WE Huma	Member	See page 63	13/14	5/6
Dr MA Madzivhandila	Member	See page 63	14/14	6/6
Ms K Singh	Representative from the dti	B.Comt (Hons), CTA (Certificate of theory in Accounting), CIA (Certified Internal Auditor – through IIA Global), Post-graduate Diploma in Executive Development	0/14	0/6
Mr D Kekana	Representative from the dti	Bcom degree Certied Information Systems auditor (CISA) Certied Ethical Hacker (CEH) Computer Hacking Forensics Investigator (CHFI) Appointment date: January 2019	3/14	0/6
Prof NA Nevhutanda (By invitation)	Board Member	See page 62	0/14	1/6
Ms A Brown (By invitation)	Board Member	See page 62	0/14	2/6
Adv T Nevondwe (By invitation)	NLPT Chairperson	See page 88	3/14	0/0
Ms T Ramuedzisi (By invitation)	NLPT Trustee	See page 88	3/14	0/0

Special Board Meeting and Workshops include

- Special Meeting (AFS Approval, National Lottery Participant Trust Workshop)
- Board Policy Review Session
- Investigation Reports
- Mainly 2020/2021 External Audit matters

A summary of the responsibilities discharged is as follows, with the detail of the specific sections after the summary:

Task	Frequency	Status
Review Audit Committee charter and recommend to the Board for approval	Annually	Complies
Approve Audit Committee annual work plan.	Annually	Complies
Agree process for assessment of performance of the Committee	Annually	Complies
Review the performance of the Committee and its members and report back to the Board	Annually	Complies
Insurance Review and Renewal	Annually	Complies
Consider proposed approach to summarised annual results and to the annual report	Annually	Complies
Review policies, estimates and assumptions to be used in financial statements	Annually	Complies
Approve Audited Annual Financial statements	Annually	Complies
Overview of financial results YTD including	Quarterly	Complies
Procurement Report		
Updates on accounting and compliance matters, including:	Annually	Complies
- AFS status - tax compliance		
Approval of Annual Budgets	Annually	Complies
Approval of Annual Report	Annually	Complies
Review the actual revenue and expenditure of the quarter	Quarterly	Complies
Review the Annual Performance Plan (APP)	Annually	Complies
Review of delegation of authority matrix	Annually	Complies
Note Financial Management Division's Functional Strategy	Annually	Complies
Approval of Policies	Annually	Complies
- Financial Performance - Cash Management Policy - Investment Policy		
Review and approve the Internal Audit charter and recommend to the Board for approval	Annually	Complies
Approve the Internal Audit plan and resources	Annually	Complies
Evaluate the performance of the Internal Audit function and the requirement for an independent quality review	Annually	Complies
Consider the Internal Audit formal documented review of the design, implementation and effectiveness of the system of internal controls	Annually	Complies
Review whistle-blowers arrangements to enable employees and outside whistle-blowers to report, in confidence, their concerns	Quarterly	Complies
Note Internal Audit Functional Strategy	Annually	Complies
Review risk management strategy	Annually	Complies
Review combined assurance model, progress and risk reports	Quarterly	Complies
Note Risk Functional Strategy	Annually	Complies
Assessment of Risk Registers	Annually	Complies
Review of the ICT strategy	Annually	Complies
Review ICT Charter and Policies	Annually	Complies
Review of ICT internal control framework	Annually	Complies
Review of ICT business resilience arrangements for disaster recovery	Annually	Complies
Review of Information Security strategy and management system	Annually	Complies

NLC corporate governance framework continued

Task	Frequency	Status
ICT Quarterly Reports	Quarterly	Complies
Note ICT Division's Functional Strategy	Annually	Complies
Consider legal and regulatory requirements to the extent that they may have an impact on the financial statements and annual report.	Annually	Complies
Review the effectiveness of the system for monitoring compliance and the results of management's investigation and follow up of any instances of non-compliance	Annually	Complies
Review Compliance Risk Register	Annually	Complies
Approve the terms of engagement of the external auditor, including remuneration	Annually	Complies
Review and approve the annual external audit plan	Annually	Complies
External audit report feedback	Bi-annually	Complies
Assess the quality, effectiveness and performance of the external audit process	Annually	Complies
Review Auditors' Report	Annually	Complies

The effectiveness of internal controls

The PFMA requires the Accounting Authority to ensure that the organisation has and maintains effective, efficient and transparent systems of financial, risk management and internal control, whilst it is the Committee's role to review the effectiveness of internal controls and oversee risk management. Reviews on the effectiveness of the internal controls were conducted and they covered financial, operational, compliance and risk assessment.

In line with the PFMA, Internal Audit provides the Committee and management with reasonable assurance that the internal controls are appropriate and effective. This is achieved by evaluating internal controls to determine their effectiveness and efficiency, and by developing recommendations for enhancement or improvement. The Committee's review of the findings of the Internal Audit work, which was based on the enterprise risk assessments conducted, revealed certain control weaknesses, in mitigating those risks mainly on:

- ICT environment and
- Procurement processes not in accordance with supply chain management and National treasury prescripts.

These control weaknesses were brought to the attention of the Management team.

Through the Committee's analysis of the Internal audit reports and engagement with the management team, the Committee reports that the system of internal controls for the period under review was inadequate with room for improvement around ICT environment and supply chain management and to reduce the risk to an acceptable level.



The quality of the quarterly management reports

The Audit and Risk Committee has reviewed the quarterly management reports and is satisfied with the quality thereof.

Enterprise risk management

The Enterprise Risk Management (ERM) function has in consultation with the Committee, embarked on a multi-year journey to implement an integrated risk approach, adapting the key learnings from the King IV Report on Corporate Governance™ for South Africa, 2016, COSO ERM Framework 2017 and the ISO 31000 Standards.

The Committee is satisfied with the scope and direction taken by ERM to ensure the organisation develops and implements an appropriate integrated and proactive risk management approach, consistent with the needs, mandate and strategy of the organisation and designed to strengthen decision making capabilities at all levels of the organisation. The committee is satisfied with the management of key risks and progress on implementation of mitigation plans to manage risks to an acceptable level, except for the following critical risks that are outside the control of the organisation but have a bearing on the NLC's operations and execution of its mandate and strategy, namely:

- Ineffective shareholder relations.
- failure to timely recommend the appointment of the 4th national lottery license operator; and
- ineffective succession management for the Board and members of the Distribution Agency.

As part of integrated reporting and to compliment and improve risk management, the organisation has adopted a Combined Assurance Model with the objective of providing a basis for identifying areas of potential assurance gaps by bringing identified specific level of assurances to ensure that all risk gaps are dealt with accordingly. The Committee is satisfied with:

- The level of assurance received; and
- That there were no assurance gaps or duplication of efforts by assurance providers.

The effectiveness of internal audit

Internal Audit is responsible for reviewing and providing assurance on the adequacy and effectiveness of the internal control environment across all the significant areas of the organisation and its operations.

The Committee is responsible for ensuring that the organisation's internal audit function is independent and has the necessary resources, skills, standing and authority within the National Lottery Commission to enable it to discharge its responsibilities effectively. The Internal Auditors have unrestricted access to the Committee.

The Committee reviews and approves the Internal Audit Plan annually. Internal audit's activities are measured against the approved internal audit plan and the Chief Audit Executive tables progress reports in this regard to the Committee.

In the year under review, the Internal Audit Activity developed and implemented a risk based strategic and operational coverage plan in accordance with the IIA standards and the Internal Audit Methodology. This coverage plan was approved by the Committee and quarterly reviewed. The table below summarises the internal audit overall opinion for the financial year ended 31 March 2021 which was determined based on the audit results for the financial year under review:

Audit area	Overall rating
Information Technology	Adequate and partially effective (room for improvements)
Audit Financial, Operations and compliance audits	Adequate and effective
Risk management audit	Adequate and effective



NLC corporate governance framework *continued*

The Audit and Risk Committee is satisfied that Internal Audit has properly discharged its functions and responsibilities in the year under review. Internal audit has undertaken a quality assessment review performed by independent firm and has achieved a Generally Conforms rating to the International Standards for The Professional Practice of Internal Auditing.

Even with this rating a number of significant improvement opportunities were identified in 2020/21 financial year, mainly relating to the management of and quality assurance of audit engagements. A Partially Confirm overall rating was consequently achieved in the following series of International Internal Audit Standards:

- 2000 – Managing the Internal Audit Activity
- 2100 – Nature of Work
- 2300 – Performing the Engagement
- 2400 – Communicating the results

The outcome of file reviews also received a partially Conform rating.

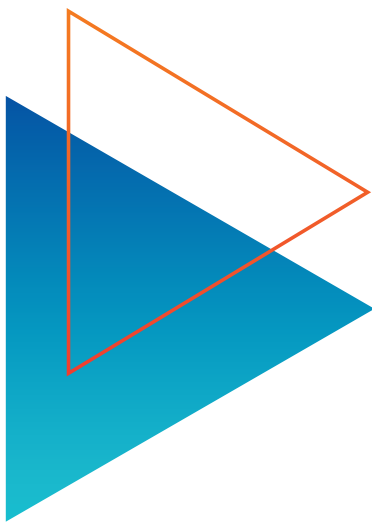
The Committee is quarterly monitoring the implementation of and the resolution of the findings related to this Quality Assessment Follow Up Review and progress has been made in this regard

Evaluation of Financial Statements

The Committee reviewed the Annual Financial Statements of the organisation and is satisfied that they comply with the applicable Accounting Standards and that the accounting policies used are appropriate. The Annual Financial Statements were reviewed with the following focus:

- Significant financial reporting judgements and estimates
- Clarity and completeness of disclosure and whether disclosures made have been set properly in context;
- Changes in the Accounting Policies and Practices;
- Significant adjustments resulting from the Audit;
- Compliance with accounting standards and legal requirements;
- Explanation for the accounting treatment adopted;
- Reasons for year-on-year fluctuations;
- Asset valuations and revaluations; and
- Re-assessment of the useful life of the assets.

The review of the Annual Financial Statements and the Annual Report for the 2020/21 Financial Year was done at the Committee's meeting held on 21 February 2022.



External audit: Auditor-General South Africa

The Committee noted the terms of the Auditor -General South Africa's engagement letter, audit strategy and audit fees in respect of the 2020/21 financial year.

The Committee also monitored the implementation of the action plans to address matters arising from the Management Report issued by the Auditor-General South Africa for the 2019/20 Financial Year.

The external audit process for the financial year ended 31 March 2021 was particularly long and the reasons for this is accurately detailed in the Chief Financial Officer's report. The Committee confirms that it was kept informed as to the progress made with the external audit process and the challenges; on a regular basis and by all involved. The Committee extends its appreciation to particularly the Chief Financial Officer for the efforts made to reach resolution on the numerous areas of audit process challenges. The entire NLC management team assisted the Chief Financial Officer tirelessly and professionally.

The Audit Committee has also had several in committee meetings with the Auditor-General of South Africa.

The Committee concurs and accepts the conclusions of the Auditor-General on the annual financial statements and is of the opinion that the audited annual financial statements be accepted and read together with the report of the Auditor-General South Africa.

General

The Committee strongly recommends that the organisation implements the recommendations made by its assurance providers, both internal and external audit, relating to Procurement and especially the Information Technology recommendations.

Conclusion

The Committee has reviewed the Auditor-General of South Africa's management and audit reports for the financial year ended 31 March 2021 and concurs with their conclusions. The Committee therefore accepts the audit opinion and conclusion expressed by the Auditor-General of South Africa on the annual financial statements, annual performance report and annual report.

Signed on behalf of the Audit and Risk Committee by:



Ms Doris Dondur

Chairman of the Audit and Risk Committee

Date: 30 March 2022





Operational excellence

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The evolution of monitoring and evaluation to enable funding for impact



The Monitoring and Evaluation (M&E) unit was established with the primary purpose of measuring the impact of funding. In addition, the unit seeks to work with grantees in an enabling capacity to support and enhance positive outcomes while facilitating the sustainability of their endeavours.

Pre-2014

The M&E unit was established with the primary purpose of measuring the impact of funding. In addition, the unit seeks to work with grantees in an enabling capacity to support and enhance positive outcomes while facilitating the sustainability of their endeavours.

2014

M&E unit established

Once the unit was established, an M&E framework was developed to outline how the function would be rolled out and implemented to maximise its impact.

2016 Funding for impact

In 2016, the NLC revised the underpinning philosophy of its funding model based on the principle of **funding for impact**. As a result, monitoring and evaluation had to be conducted differently. The unit no longer focused solely on monitoring how funding was used. Instead, the M&E unit expanded its focus to include evaluating the outcomes of funding provided by the NLC.

The intention was to enable the channelling of funds to catalytic projects and programmes, leading to positive social change and community upliftment. This called for a much more systematic and deliberate approach to grant-making that enabled the NLC to do more with less. This outcomes-based focus led to the formulation of strategic M&E processes, which have been further refined and developed since inception.

Looking ahead

The M&E function continually seeks ways to streamline its processes to enhance reach. Utilising technology to automate and improve data collection and analysis will be a priority area going forward.

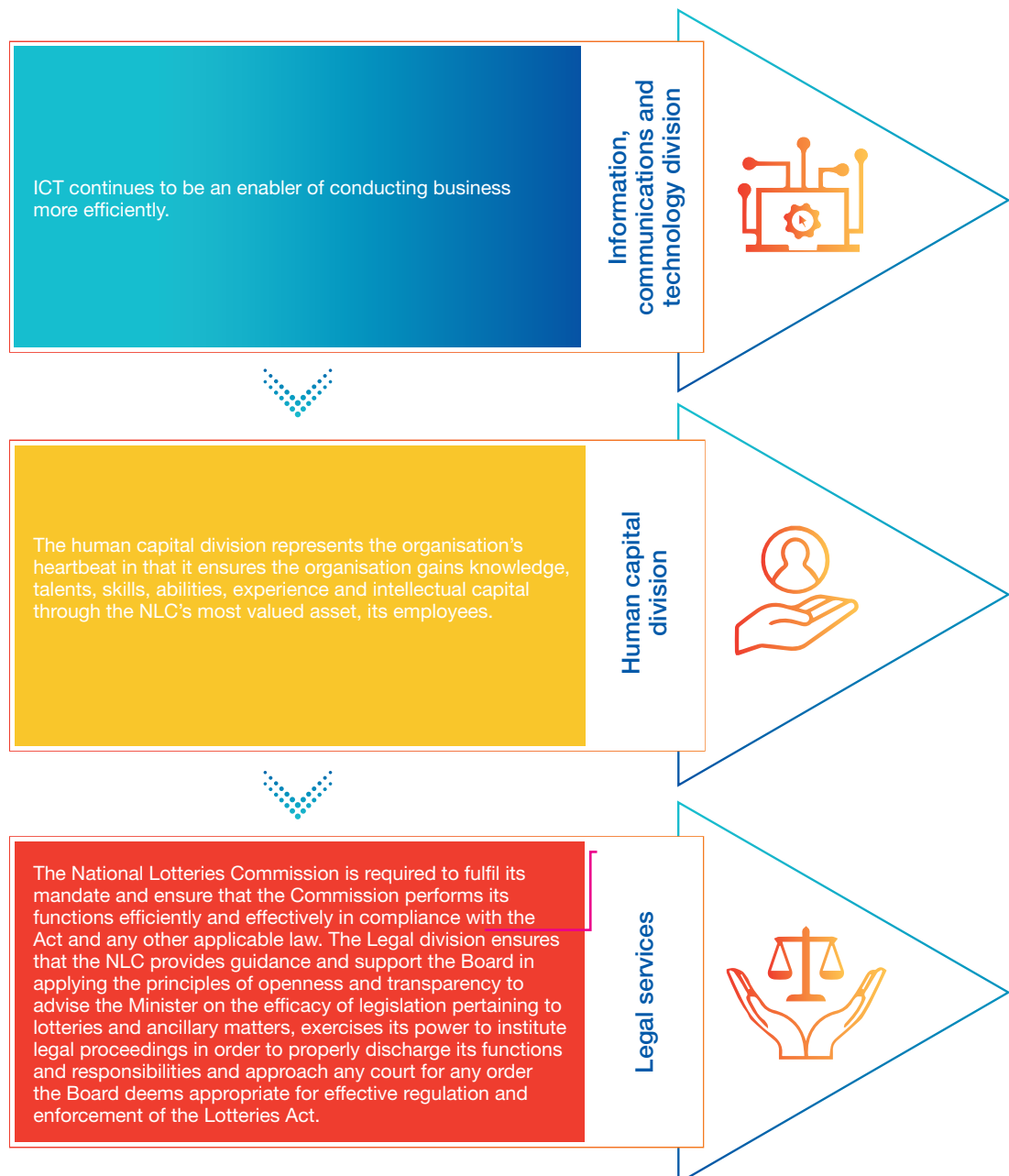
The NLC is also committed to developing M&E practice in South Africa; for this reason, we are corporate members of the South African Monitoring and Evaluation Association of South Africa (SAMEA) and provide learning and training opportunities to M&E staff through SAMEA and institutions of higher learning.



Operations at a glance

Regulatory	Grant funding
Regulatory compliance is the cornerstone of the NLC, with the primary mandate of the organisation being that of a regulator. The division is charged with the responsibility of protecting the public against prohibited lotteries through identifying, investigating and closing down activities, as well as implementing the participant protection strategy. The division continues to ensure that the regulator is central to shaping policy direction through engagement with stakeholders and policymakers and ensuring that lotteries and sports pools are conducted with due propriety, that lottery participants are protected, and lotteries provide contributions to good causes	The National Lotteries Commission also serves as a Grant Funder, providing registered Non Profit Organisations with funding to establish projects that improve the lives of everyday South Africans. Our grant funding focuses mainly in areas that require enough support to be able to bring growth and change within impoverished communities. The impact of our grant funding model is designed in a manner that plays a pertinent role in changing people's lives. We as a commission are guided by a strict mandate, that governs our operations and helps the model of our grant funding.

Operations Division			
M&E	M&E Marketing and communications	Research and development (R&D)	Provincial offices
Measures the impact of funding.	Rooted in the vision – to be a catalyst for social upliftment – and includes strategies and activities within the area of stakeholder relations.	The R&D Unit coordinates the research activities of the NLC.	The NLC provincial offices are aimed at improving accessibility to the NLC's service offering.



Regulatory compliance

Overview of regulatory activities achieved in line with our values



Monitoring of all lotteries and sports pools to ensure they are conducted with integrity.



Being an enabling regulator for lotteries and sports pools operators to ensure that their requests for regulatory approvals are attended to timeously. Addressing all enquiries and complaints by providing complete and accurate information.



Protecting lottery and sports pool players' interests; assisting operators of lotteries and sports pools to adhere to regulatory requirements.



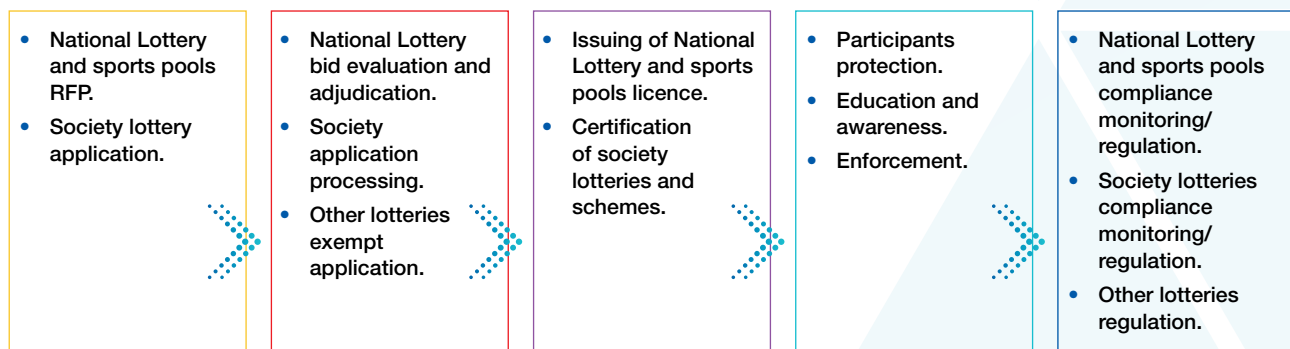
Achieving our performance targets ensures that we remain effective in our regulatory work by protecting lottery and sports pools players and supporting education and awareness on the Lotteries Act.



Seeking new and improved ways of doing our work to ensure efficient and effective utilisation of resources. Approving innovative ways proposed by lottery and sports pools operators to ensure the success of their operations while adhering to regulatory requirements.

Regulatory value chain

The NLC's regulatory compliance value chain is based on the core regulatory activities of a well-functioning lotteries and sports pools regulator.

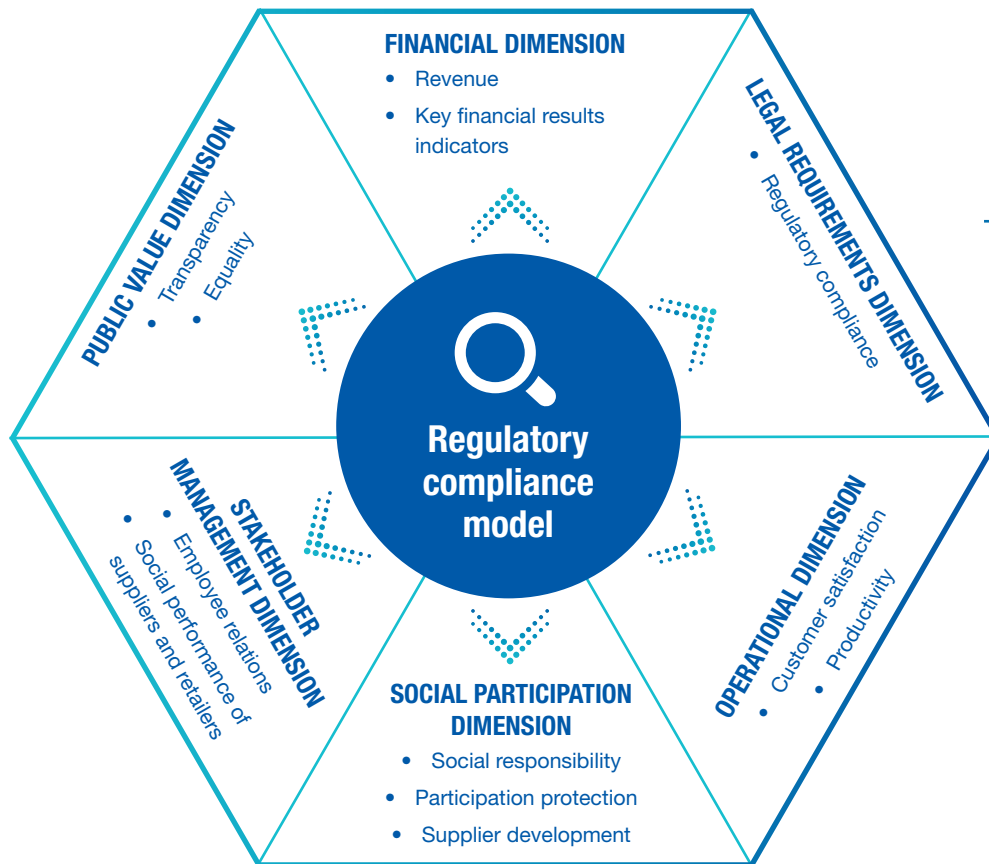


The NLC's mandate to regulate all lotteries and sports pools with integrity and ensure the protection of all participants is realised through the activities of the Regulatory Compliance Division. The NLC's regulatory mandate continues to be one of the organisation's main priority areas, focusing on regulating and monitoring the compliance and performance of the operator with the Amended Lotteries Act and licence agreement. The NLC ensures optimum and balanced regulation of lottery operators through the regulatory compliance model depicted on page 84.

In accordance with the Board's directive to ensure that the NLC is positioned and recognised as a regulator, the following must be implemented:

- Developing a strategy that will influence the direction of the legislation by advising the Minister.
- Aligning the structure to the regulatory mandate of the NLC.
- Introducing programmes that give effect to section 2B that stipulates that the Commission must ensure that the interests of participants in the National Lottery are adequately protected.
- Exploring and recommending to the Minister innovative ways to combat illegal lotteries, including licensing certain illegal lotteries, i.e. Fafi and online activities.
- Exploring opportunities in private lotteries as contemplated in the Lotteries Act.

Regulatory compliance continued



Source: [Dr Lea Meyer, 2013]

Regulating the National Lottery and sports pools operator

The National Lottery comprises various games of chance. The main objective of our regulatory work is to ensure that the integrity and reputation of the National Lottery and sports pools are maintained. The protection of lottery participants further remains top of our agenda to ensure agreements by Ithuba adhere to the Act and licence agreement.



Regulatory activities

Central to the mandate of the NLC is the regulation of the National Lottery. A licence to operate the National Lottery was awarded to Ithuba in 2015, in terms of the Lotteries Act, No. 57 of 1997, as amended. As part of the ongoing regulatory work and delivering on the APP target for the period under review, the following was conducted in regulating and ensuring the operator's compliance with and performance against the licence agreement and the Act:

1. Vetting persons that run or are associated with running the National Lottery

All directors and staff of the operator are vetted, together with retailers who sell National Lottery tickets. The NLC also ensures that contractors that conduct business with the operator are also vetted to ensure that the integrity of the National Lottery is maintained, and players are protected.

2. Providing regulatory approvals and ministerial advice

The NLC receives proposals from the operator for new games or changes to existing games, the introduction of alternate channels of play and amendments to game rules and prize pay-out structures. These proposals are assessed and approved by the Board as required in the Act and the licence agreement. The operator submitted various proposals during the year under review, and the necessary approvals were granted once compliance with the Act and licence agreement were verified.

3. Ensuring player protection

Protecting players is central to our regulatory mandate. The following are some of the critical activities we perform to protect players:

Ensuring that the operator pays prizes promptly by conducting regular reviews of payments to prize winners.	Protecting players against possible fraud by ensuring the operator implements appropriate security measures to verify the identity of winners who claim prizes.	Conducting reviews to ensure that the operator protects the anonymity of winners, in line with licence requirements.	Approving and monitoring descriptions and procedures for key processes (e.g. draws and prize payments).
Ensuring that clear information is available to players, including information on games available, how to play and claim prizes.	Handling complaints from players regarding service from the retailer or the operator after exhausting the operator's complaints handling procedures.	Ensuring that there are controls in place to protect players against excessive play.	Ensuring that there are controls in place to protect against underage play.

4. Safeguarding the fairness of the National Lottery draws

Through inspections, reviews, certification and testing, we have ensured that all draws are fair, number selection is random, and results are accurately recorded. Approved procedures govern how the National Lottery draws are carried out, and every draw is overseen by independent auditors who also provide assurance that the draw is carried out correctly in line with approved procedures. Furthermore, the operator is required to carry out periodic tests and re-accreditation of draw equipment/systems to ensure the randomness of draw results. The recently adopted Random Number Generator is independently tested and accredited for randomness and independence.

5. Monitoring operator computer gaming systems through the Independent Verification Systems

The NLC monitors the reliability, security and efficiency of the National Lottery's central gaming system and network of terminals to ensure that every National Lottery ticket bought is appropriately recorded and included in the relevant draw. The system allows the NLC to agree sales figures and prize shares and make certain that the number of winners and prize amounts are accurate after each draw. The system also enables the NLC to confirm that monies due to good causes are correctly determined.

Regulatory compliance continued

6. Monitoring of protection and payment of prize winners

During the period under review, we monitored and verified that:

The correct prize allocation has been made and paid across all games.

The operator transferred prize money won, but not yet claimed, into the Participants Trust Fund, to keep it secure for future prize claims.

Unclaimed and expired prizes are transferred to the NLDTF. These are prizes that have not been claimed within 365 days after the draw date.

One of the critical regulatory tools for ensuring the protection of participants is the NLPT.

7. Protecting the National Lottery brand and integrity of the National Lottery

We have monitored the National Lottery website and other media to ensure the integrity of the National Lottery information displayed therein. We also verified that Trademarks, Copyright and National Lottery logos correctly appear on all National Lottery materials available to the public. This ensures that players can tell the difference between the National Lottery and other gambling products available in the market. Retailer inspections were regularly conducted to ensure that retailers comply with regulatory requirements.

8. Monitoring the implementation of social responsibility programmes, B-BBEE, supplier development initiatives, localisation and economic empowerment requirements

The Act and licence agreement stipulates that the operator will initiate and support opportunities for social and economic empowerment, affirmative action, employment equity and representation, training and skills development, promotion of small businesses and job creation, advancement of women in business, as well as winners counselling and financial advice. The operator is also required to show commitment to and comply with all B-BBEE legislation and localise its procurement of goods and services to the extent that it is reasonably possible, without having a detrimental effect on the running of the National Lottery. The operator has submitted the required progress reports on the above initiatives, and the NLC has verified the information reported.

9. Handling complaints about the National Lottery

The NLC has also handled complaints raised in connection with the National Lottery. Complaints are reported to the NLC as escalation after exhausting the operator's complaints handling processes. However, the NLC accepts all complaints and forwards all those that require preliminary handling by the operator. A follow-up is conducted to ensure that all complaints are adequately handled in line with licence requirements.

10. Ensuring compliance and enforcement

Society lotteries

The Act permits NPOs to raise funds through lotteries. Interested NPOs are required to register with the NLC. As a result of our education and awareness initiatives, we have noted an increase in organisations registering as societies. On registration, a society is eligible to submit a lottery scheme to the NLC for registration. The Act allows an NPO to operate up to six schemes in a year, raising a maximum of R2 million per scheme.

During the period under review, the division developed a model for society lotteries. The Act authorises the NLC to conduct inspections to determine that society lottery activities are undertaken in line with the Act. The summary of society-lottery-related activities conducted during the year is indicated below:

Society lotteries	Statistics	
Number of societies registered	23	
Number of schemes registered	54	
Number of compliance inspections conducted	2	Number of inspections conducted 62
Number of draw inspections conducted	34	
Number of pre-approval inspections conducted	26	
Number of exemptions granted	14	
Number of compliance seminars held	59	

The summary of revenue generated by the 54 schemes is reflected below:

Month	Funds raised 2020–21	Funds raised 2019–20
April	R362 010	R738 960
May	R338 800	R403 363
June	R115 090	R607 785
July	R179 040	R1 523 000
August	R709 850	R1 248 000
September	R618 560	R874 260
October	R812 900	R2 127 235
November	R3 793 149	–
December	R489 170	R1 702 097
January	R232 865	R2 127 235
February	R21 038 787	R37 517 175
March	R905 536	R4 040 786
TOTAL	R29 595 702	R52 909 896

Our focus for the new financial year will be to continue creating awareness on society lotteries and assisting NPOs who wish to run such schemes in complying with the Act.

Illegal lotteries and schemes

As part of our enforcement mandate, we identified and were informed of various forms of schemes that were advertised requiring public participation. Through detailed legal analysis, we ascertain whether or not such schemes can be considered to be lotteries and whether they are permissible in terms of the Act. If such lotteries are conducted without prior approval of the Board, they are rendered illegal.

Society lotteries that were non-compliant with the Act were identified. We were successful in having such schemes declared illegal as they were contrary to the Act. These schemes were subsequently discontinued.

Competitions that were run as promotional competitions, but not in compliance with requirements of the Consumer Protection Act, were also identified as a form of illegal lottery. Three major companies operating in South Africa were running competitions that were declared unlawful lotteries, and the companies were instructed to discontinue competitions. These are considered key achievements for the NLC for the year under review in delivering our mandate of monitoring and regulating lotteries. Below is a table summarising the number of investigations conducted for the year:

Lottery schemes investigated	Statistics
Number of illegal lotteries investigated and closed	151
Number of promotional competitions investigated and closed	239
Number of gambling sites investigated	70
Number of lottery schemes under investigation	16

11. Monitoring of payments to the NLDTF

We have ensured that the proportion of National Lottery ticket sales that go to good causes, as well as any other prescribed payments, are transferred from the operator to the NLDTF in accordance with timelines specified in the licence. For the period under review, we verified that the operator's payments are complete and accurate.



Regulatory compliance continued

The NLPT

The NLPT is established in terms of the Trust Property Control Act, No. 57 of 1998. The NLPT was founded by Ithuba Holdings (RF) Proprietary Limited in accordance with the third licence to operate the National Lottery. The licence is a regulatory instrument provided for under the Lotteries Act to enable the NLC to fulfil its regulatory mandate of monitoring Ithuba's operations and Ithuba's obligations to procure a Trust to protect, amongst others, prize monies payable to National Lottery participants who have 365 days to claim their prizes. The duty of procuring the Trust is a critical element of the regulatory function of the NLC as set out in section 10(1)(j) of the Lotteries Act.

The NLC Board, in its capacity as regulator, exercises oversight in accordance with the provisions of the Lotteries Act, the licence and the principles contained in the King IV Code. The NLPT complied with all reporting requirements by submitting quarterly reports, management accounts, income and expenditure statements and annual financial statements within the stipulated periods as indicated by the Board of the NLC.

Appointment of Trustees

The Board of Trustees comprises two nominee Trustees, who are representatives of the NLC and Ithuba, respectively, and three independent Trustees. The NLC, with consent from Ithuba, appoints a maximum of three independent Trustees. Trustees hold office for three years and are eligible for re-appointment at the end of the three-year period.

Independence

All independent and nominee Trustees are deemed to be independent, having adhered to King IV Code principles of independence and criteria for connected persons as defined in the Income Tax Act. A majority of the Trustees are independent as they have no material interest in the NLC, interest in the National Lottery operator, beneficiaries or suppliers. Trustees of the NLPT have fiduciary duties to the Trust and its beneficiaries. The primary beneficiaries of the NLPT are participants in the lottery who are secured of their prize money as well as the NLDTF as a secondary beneficiary of interest on the funds that are paid to the NLPT as well as unclaimed and expired prize money.

Trustees are required to complete an annual disclosure of interest. In addition, they are required to disclose interests at every meeting to ensure that circumstances that may give rise to a conflict of interest are managed and monitored effectively. There were no conflicts of interest identified during the reporting period.

Trust administrator

The Trust administrator is appointed to service the Trust for the duration of the third licence to operate the National Lottery. The Trust administrator is accountable to the NLPT Board of Trustees for the performance of all financial, administrative, secretariat and clerical functions, as well as any duties that the Board of Trustees may delegate.

Members and attendance

The Board of Trustees comprises five members, including the Chair, Adv Nevondwe. The Deed of Trust makes provision for a minimum of four meetings per year. During the financial year ended 31 March 2021, the Board of Trustees met on eight occasions.

The table below shows the attendance of these meetings:

Committee member	Role	Qualifications	Date of appointment	Quarterly meetings	Special meetings and workshops
Adv LT Nevondwe	Chairperson	LLB (University of Venda) LLM (University of Venda) LLD (University of Limpopo)	1 April 2016	4/4	4/4
Mr PR Letwaba, CA(SA)	Member – NLC Representative	BCom Accounting CTA	28 May 2015	0/4	0/4
Adv BE Mabuza	Member – Ithuba Representative	BProc (NWU) LLB (Wits) LLB (Georgetown University)	22 July 2015	4/4	4/4
Ms MT Ramuedzisi CA(SA)	Member	BBusSc (UCT) HDipAcc (Wits) MCom (Computer Auditing) (UJ) RA	1 April 2016	4/4	4/4
Mr A Mahlalutye	Member	BSc Quantity Surveying (UCT) Masters in Business Leadership (UNISA) Masters in Financial Management (University of London)	1 February 2018	4/4	4/4

Special Board Meetings and Workshops include Special Meetings (AFS Approval, NLPT Workshops, Policy Review Sessions).

The NLPT Chairperson appeared before the NLC Board Audit and Risk Committee to report on the performance and financial information, and other relevant matters concerning the Trust.

Grant funding

Overview of grant funding activities achieved in line with our values



The oversight responsibility for NLC's grant funding model goes through rigorous corporate governance processes.



We continued to enhance the experience of applicants and beneficiaries by improving the operational efficiencies throughout the grant funding process to make it easier and less burdensome to access grants.



Beneficiary-centricity was not limited to the operational indicators of the beneficiary experience, but also extended, to the respect and humanity with which the NLC engaged applicants, grant holding organisations and communities at large.



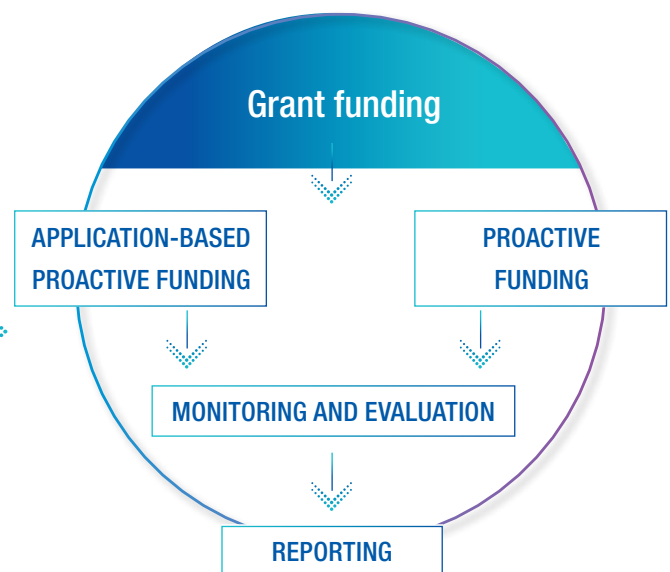
The review of the grant funding model was undertaken to determine how to streamline the funding process and eradicate unnecessary bureaucracy in the system. Notwithstanding legislative impediments to improvements, the identified changes were aligned to ensure efficiency. The new financial period will herald the implementation of the enhanced model.



The NLC values service excellence and is constantly innovating to provide the best possible grant-making solutions. During the year, the revised grant funding model was approved by the Board.

The Grant Funding Department is responsible for ensuring that grants are administered efficiently and economically. Like many international development agencies, public sector organisations, and grant-making organisations across the globe, the NLC currently finds itself in a place where it is required to do more with less, as demand for funding outstrips what is available. In the context of the NLC, the organisation has noted a decline in revenue from the National Lottery operator. This required a much more systematic and considered approach to grant-making. Furthermore, the role of the NLC as a player in the development space demanded it to continuously ask the questions "are we making the right investments?" and "if we are, how will we know?"

In answering these questions, the NLC undertook to revise the underpinning philosophy of its funding model. This revised philosophy and the strategic positioning of the organisation was based on the core concept of "Funding for Impact". This marked a strategic shift in the NLC's positioning in the development sector. It moved the NLC from merely focusing on distributing funds, to being more broadly and deeply involved and engaged in managing and understanding the impact that its funding has on funded communities and grant holders. It repositioned the NLC to become more purposeful in ensuring that it is indeed a catalyst for social upliftment, changing lives for the better and contributing to the development of the most impoverished and most marginalised communities. The NLC also enhanced beneficiaries' experience by improving the operational efficiency of the NLC, making it easier and less burdensome to access grants. Beneficiary-centricity was not limited only to the operational indicators of the beneficiary experience, but also extended to the respect and humanity with which the NLC engaged applicants, grant holding organisations and communities at large.



Grant funding continued

Activities

The funding of grants to good causes is the second mandate of the NLC and includes:

Funding for impact

For some time, the revenue received from the operator has been stagnant while the number of NPOs has grown considerably since 2010. In response, we have revised the underpinning philosophy of our funding model to be based on funding for impact. This calls for a more systematic and deliberate approach to grant-making that enables the NLC to fund more effectively. It is the provision of funding to targeted projects and programmes that are catalytic in nature and lead to measurable, positive social change and community upliftment.

Pursuing beneficiary-centricity

Apart from developing a better understanding of local needs, the NLC is committed to optimising beneficiary support. To achieve impact in funding organisational capabilities such as a programmatic approach, as well as results-based management, are being developed. A programme approach recognises that development takes place through interconnected actions within a specified geographical location. It further recognises that there may be multiple needs that are often better addressed by numerous actors.

Development is not a linear occurrence but a cross-pollination of multivariate factors coalescing to produce the desired change. A programme approach is better positioned to impact various socioeconomic and political factors, which produce a “defective” social system in a specific environment. Adopting a programming approach goes some way in unearthing the underlying factors that enable the social conditions that grant funding aims to address.

The conceptual relationship between funding for impact and beneficiary-centricity is a causal one. Beneficiary centricity is one of the critical interventions that, if undertaken successfully, will enable more impactful funding in the context of the NLC. Therefore, beneficiary centricity is one of the strategic and operational capabilities that the NLC should develop to achieve impact in funding. The NLC’s vision is to be a catalyst for social upliftment with a brand promise of changing lives.

The broad societal impact that we aim to achieve extends beyond financially sustaining the organisations that we fund to changing the lives of the beneficiaries that benefit from our funding, as well as the communities in which they live.

Proactive funding

One of the strategies introduced to address the shortcomings in priority areas, in general, is the introduction of the funding model, which aims to respond to social problems and opportunities through a strategic and evidence-based mixed funding model. The amended legislation made provision for proactive funding (research-based funding), which can emanate from three sources: the Minister, the Board, or the Commission. The NLC has already successfully implemented several proactive funding projects.

Education and awareness

Education and awareness constitute a critical component in the NLC’s strategy to empower beneficiaries holistically. The programme’s primary aim is to develop informational measures to educate the public about lotteries and provisions of the Lotteries Amendment Act, No. 32 of 2013 and explain the process, requirements, and qualifications for grants.

Stakeholder engagements

The overall objectives of stakeholder engagement include:

- Understanding stakeholder realities and challenges to enable the NLC to improve the service delivery of its mandate.
- Educating the NLC’s stakeholders regarding its regulatory mandate and funding good causes aligned with the government priorities of poverty alleviation and job creation.
- Encouraging and ensuring beneficiaries’ sustainability by facilitating effective corporate governance, as well as the development and implementation of norms and standards for funding for the NLC’s beneficiaries.
- Ensuring beneficiaries uphold effective risk management and fraud prevention.
- Continuing to recognise beneficiaries complying with corporate governance through beneficiary awards.





Overview of the grant funding model

Grant funding

During the 2020/2021 financial year, we continued to enhance the experience of applicants and beneficiaries by improving the operational efficiencies throughout the grant funding with the aim of making it easier and less burdensome to access grants. Beneficiary-centricity was not limited only to the operational indicators of the beneficiary experience, but also extended to the respect and humanity with which the NLC engaged applicants, grant holding organisations and communities at large.

Legal framework

Process maps

Application-based funding

- Section 26G of the Lotteries Amendment Act – Applications for grants
- NLC Policy and Operational Strategic Framework: S10 – Grant Funding Policy

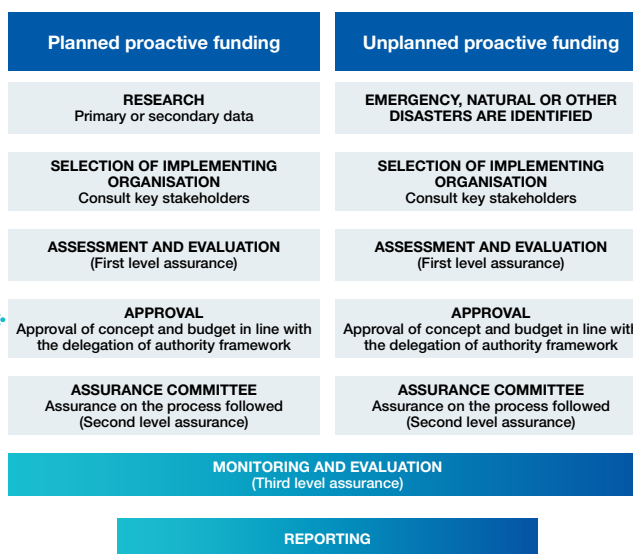


Proactive funding

- Section 2A
- NLC Policy and Operational Strategic Framework: S10 – Grant Funding Policy

Board consultation
(Fourth level assurance)

High level overview of proactive funding process



Board consultation

Corporate governance framework



While application-based and proactive funding process maps have evolved since the inception of the NLC and implementation of changes brought about by the Lotteries Amendment Act, No. 32 of 2013, the NLC's corporate governance framework has remained consistent.

The NLC Board reviews its arrangements for delegation annually to promote judgement and assist with the balance of power and the effective discharge of duties without abdicating its accountability. The committees in which in-depth analysis of proactive funding activities are dealt with are the Board and Distributing Agency Committee and Board Audit and Risk Committee.

NLC Mandate: Grant funding

**Board Audit
and Risk
Committee**

**Board
Distributing
Agency
Committee**

The oversight responsibility for NLC's grant funding model goes through rigorous quarterly corporate governance processes wherein:

1. Exco recommends to the respective Board Committee the total budget for the financial year and, in terms of the Proactive Funding Model, consultative presentation on research-based programmes to be proactively funded.
2. The Board and Distributing Agency Committee consider and deliberate on all matters relating to grant funding (including proactive funding, which is 10% of the total NLDTF funds allocation). The presentation includes status and stage of completion and progress for funded projects, monitoring and evaluation conducted.
3. The Board Audit and Risk Committee deals with the budget allocation for grant funding, including proactive funding, and cases of misconduct relating to NLDTF.
4. The Board considers and approves NLDTF budgets and quarterly performance reports from the respective Committees, which contains a detailed report on all operational and governance aspects of the organisation, including proactive funding.
5. The Board-approved quarterly performance reports are submitted to the Minister and Portfolio Committee in line with the PFMA compliance calendar and shareholder compact.

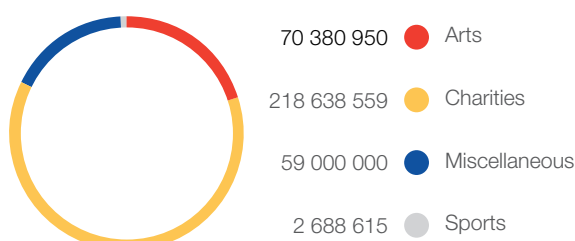
The Board, which is mandated in terms of the Lotteries Act to approve, determine, oversee or revise the Commission's operational strategic framework or policies, corporate governance framework policies, human resources policies and approve the appointment of senior executive employees of the Commission, is satisfied that there are sufficient controls and continues to assess internal processes and the governance framework of the organisation.

During the financial year, the AGSA audited project files and visited all sampled proactive projects for verification.

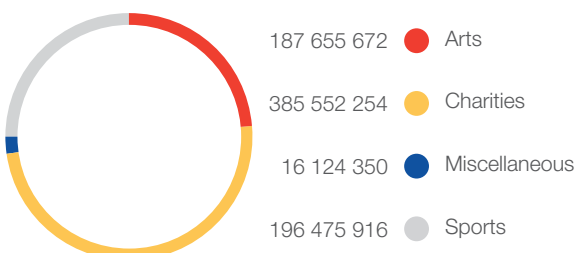
Outcomes



PROACTIVE FUNDING 2019/20 (R'000)



APPLICATION-BASED SECTOR ALLOCATIONS (R'000)



Operations division

Overview of activities achieved in line with our values



The adjudications of applications were fair, and all decisions taken were communicated to the applicant, with 98% of these communications within 30 days from the date of adjudication.



The commitment that the division showed to serve the public despite the challenges of Covid-19 demonstrated extraordinary courage. The division continued their work with competence and care, resulting in positive impacts on thousands of lives.



The Operations Division across all provinces heeded the call to support the community's needs and distributed personal protective equipment (PPE) to remote communities to assist in curbing the spread of Covid-19.



The ability of the division to move with speed in the face of the virus ensured that NGOs stayed afloat, and 12 887 households received food parcels and PPE.



In responding to the Covid-19 virus, the NLC contributed R50 million towards the Solidarity Fund, R10 million toward supplying PPE and food parcels to households and R150 million towards a Covid-19 Relief Fund.

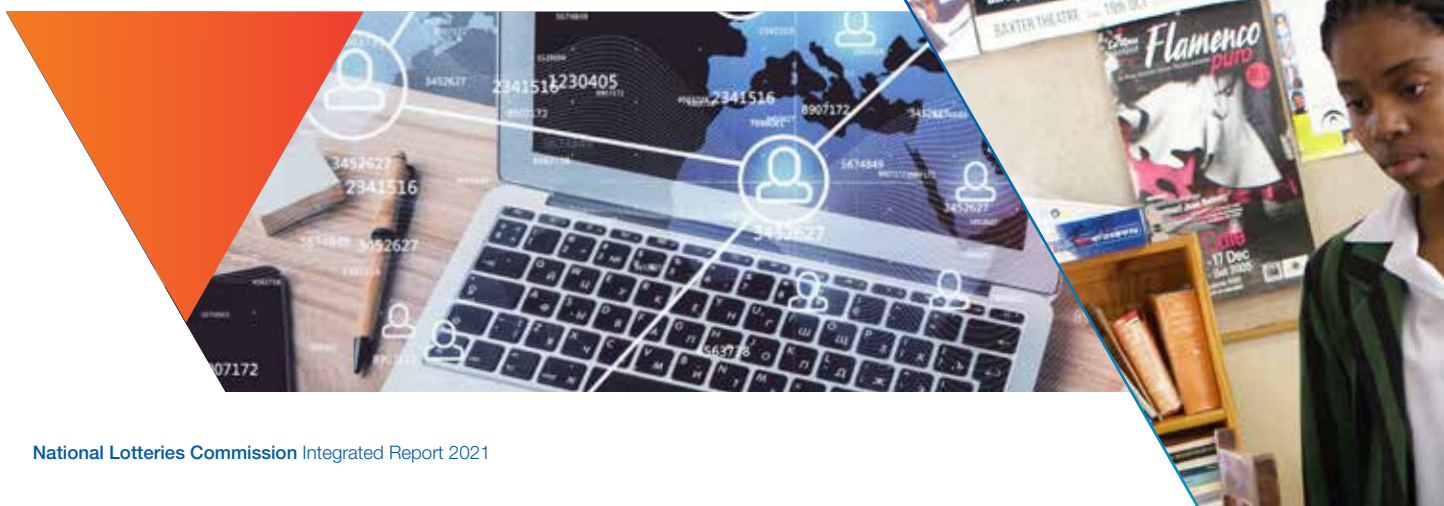
The Operations Division serves as an enabler for the smooth running of the organisations' operations with the ultimate goal of ensuring that set organisational objectives are accomplished efficiently and economically.

The Operations Division is headed by the Chief Operations Officer and comprises nine Provincial Offices; Grant Funding; Stakeholder Relations, Marketing and Communications; and Business Development. The Operations Division is a cornerstone of the organisation that serves as a strategic enabler for the smooth running of the organisations' operations with the ultimate goal of ensuring that set organisational objectives are accomplished efficiently and economically.

R&D Unit

The NLC Board resolved the establishment of the R&D Unit in fulfilment of its responsibility to "conduct research on appropriately deserving worthy causes that may be funded or recipients that may be funded without lodging an application". Additionally, the Board of the NLC may "determine or direct or order the performance of research intended to enhance the optimum functioning of the Board and the distribution of grants".

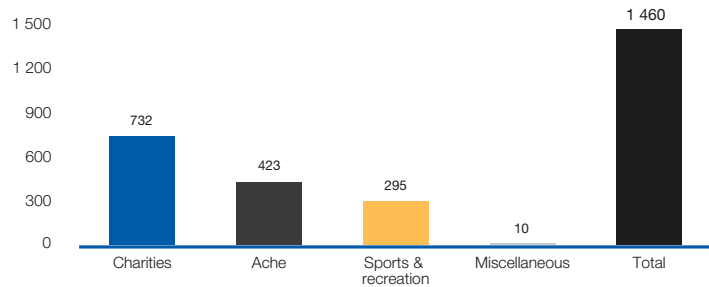
The R&D Unit was therefore created within the Operations Division of the NLC. The unit is charged with overseeing and coordinating the research activities of the NLC, including the commissioning of research projects. The R&D Unit develops an annual research agenda and conducts relevant research to support evidence-based decision-making with a primary focus on the two core mandates of the organisation (i.e. regulation and grant-making).



M&E Unit

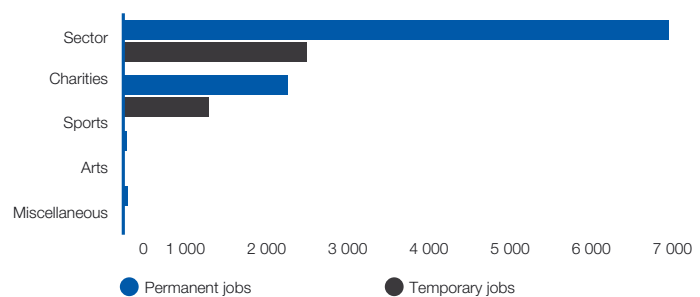
The Monitoring and Evaluation (M&E) Unit was established in 2014 as one of the functions under the Regulatory Compliance Division. The primary purpose of the Unit is to monitor and report on funding outcomes, and on overall impact of funding through the commissioning of external evaluations. Over the past seven years, the Unit has commissioned three impact evaluation studies and two data quality assessments. The Unit routinely monitors funded projects, collecting and reporting on various outcomes indicators such as job creation, skills development and beneficiaries reached with services by NLC grantees as they implement various projects and programmes. Since its inception, the Unit has conducted close to 13 000 monitoring sessions, where they also assist grantees on understanding the grant agreement conditions, reporting requirements, record keeping, and any other areas related to monitoring and reporting as required.

THE SITE VISITS CONDUCTED PER FINANCIAL YEAR PER SECTOR

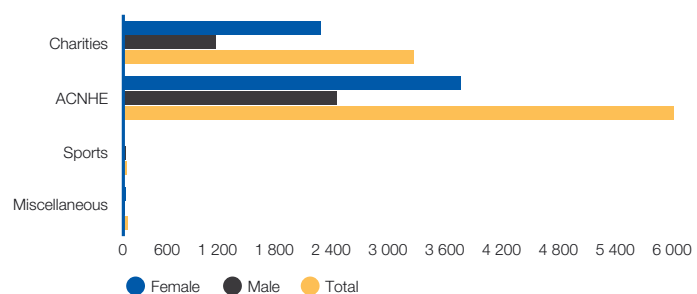


A total of 8,959 jobs were created. In terms of social groups, 4,167 were adults, 4,039 youth and 162 jobs were created for people with disabilities. The Arts, Culture and National Heritage sector had the highest number of jobs created.

JOB CREATION PER FINANCIAL YEAR PER SECTOR 2020/21



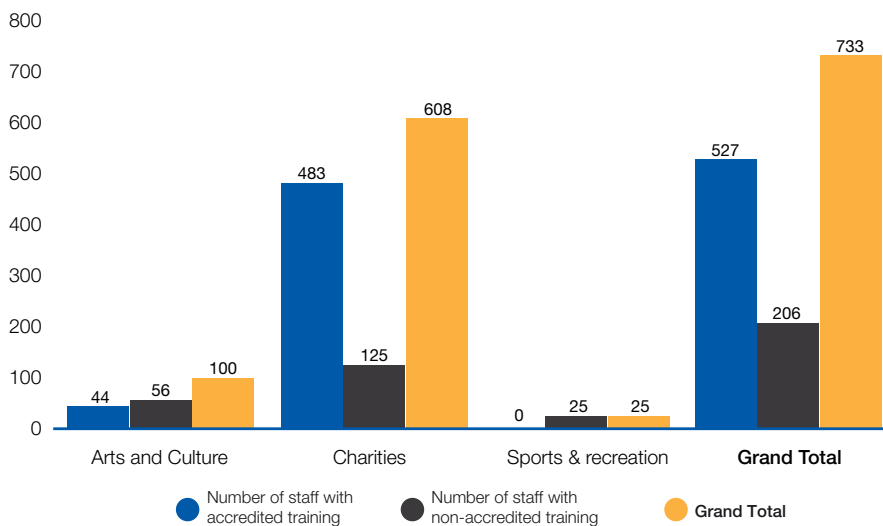
Graph below shows the distribution of job creation among the three sectors. More jobs were created under the Arts, Culture and National Heritage sector, followed by Charities and Miscellaneous sectors. 36 jobs were created in the Sport and Recreation sector. 5,680 jobs (63 percent) were created for women.



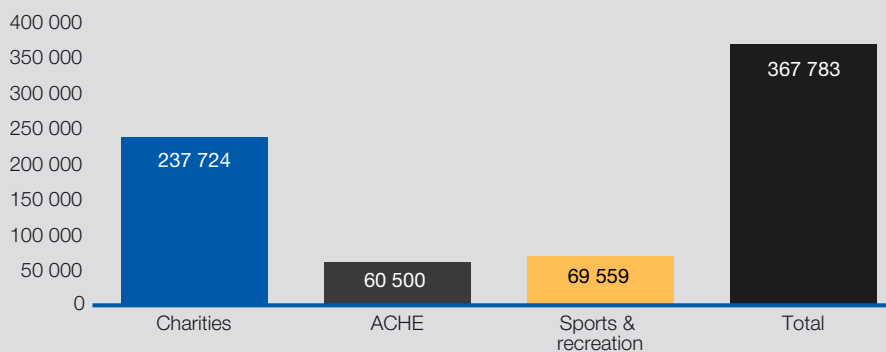
Operations division continued

During the year under review, 1,460 monitoring reports were completed. The number is lower than previous years as no site visits could be conducted in the first half of the year due to COVID-19 pandemic and associated containment measures imposed. For the second half of the year, the NLC adopted a virtual monitoring methodology.

ILLUSTRATES THE NUMBER OF PEOPLE WHO BENEFITTED FROM SKILLS DEVELOPMENT PROGRAMMES FUNDED IN 2020/21



BENEFICIARIES REACHED PER FY PER SECTOR 2020/21



Graph on left shows the distribution of beneficiaries reached with services provided by the grantee organisations, through programmes or projects implemented

Information, communications and technology

Overview of activities achieved in line with our values



Maintained the integrity of our systems and prevented incidences of cybersecurity breaches.



Enabled service excellence to all our stakeholders through our agile infrastructure that supported remote engagements and service delivery throughout the pandemic.



Continual stakeholder engagement enabled through virtual platforms and other technology-enabled means.



System uptime enabled performance excellence.



Business continuity measures, including platforms that enabled work-from-home arrangements, enabled the NLC to respond agilely to the crisis.

ICT infrastructure and systems

A formalised ICT strategy guides the priorities and focus areas of the ICT function of the NLC. This strategy is aligned with and responsive to the organisational strategy. This is further supported by clear ICT policies, which are enabled logically and practically through awareness building amongst staff members and subject-matter expertise enhancement within the ICT function. The organisation has prioritised the appointment and development of required specialised skills in line with a formalised ICT skills and infrastructure matrix that aligns with the requirements of the ICT strategy.

The implementation of an integrated ERP yielded favourable results in enhancing the operational capacity of the entire organisation. The ERP platform is characterised by five core modules that collectively lay the foundation to enable the organisation to conduct various transactions.

The ERP platform is available to all NLC employees across the country using a modern Multiprotocol Label Switching data network. This network enables seamless transmission of multiple data technology-based services such as email, internet, telephonic and video conferencing applications. The ICT governance framework serves as a guideline in realising the upkeep and optimal operation of the ICT environment in terms of the solutions implemented. ICT continues to institute the relevant service level agreements (SLAs), MOUs and standard operating procedures (SOPs). ICT continues to enhance cybersecurity management, explore cloud services and architectures, as well as expand interconnectivity with other entities in the government sector.

Cybersecurity and information security threats

ICT security is a priority of the organisation and is addressed through a formal ICT security policy and supporting sub-processes. Routine awareness building is seen to assist in limiting the occurrence of ICT threats as a result of human actions. Regular network vulnerability assessments subject the NLC's networks to potential attack scenarios and determine areas of strength and those for improvement. An independent review of ICT security was conducted, and the organisation is in the process of closing noted gaps.

We make every effort to protect the privacy of personal information and have implemented strict protocols thereof. Such protocols include a commitment to protect personal information in public disclosures unless disclosure is required in legislation. In addition to the organisational information security policy and the ICT governance framework, the organisation is currently ensuring full compliance with the Protection of Personal Information Act. To that end, the NLC has established a formal implementation project team with periodic reporting obligations and a formal project implementation timeline.

Human capital

Overview of activities achieved in line with our values



Engaging employees on work-from-home practices to maintain productivity and ensure we maintain professional integrity across the organisation.



Engaged in workplace preparedness training to upskill and support employees to thrive in the current context.



Ensured heightened focus on employee mental wellbeing – focusing on enhancing resilience, including introducing a resilience app.



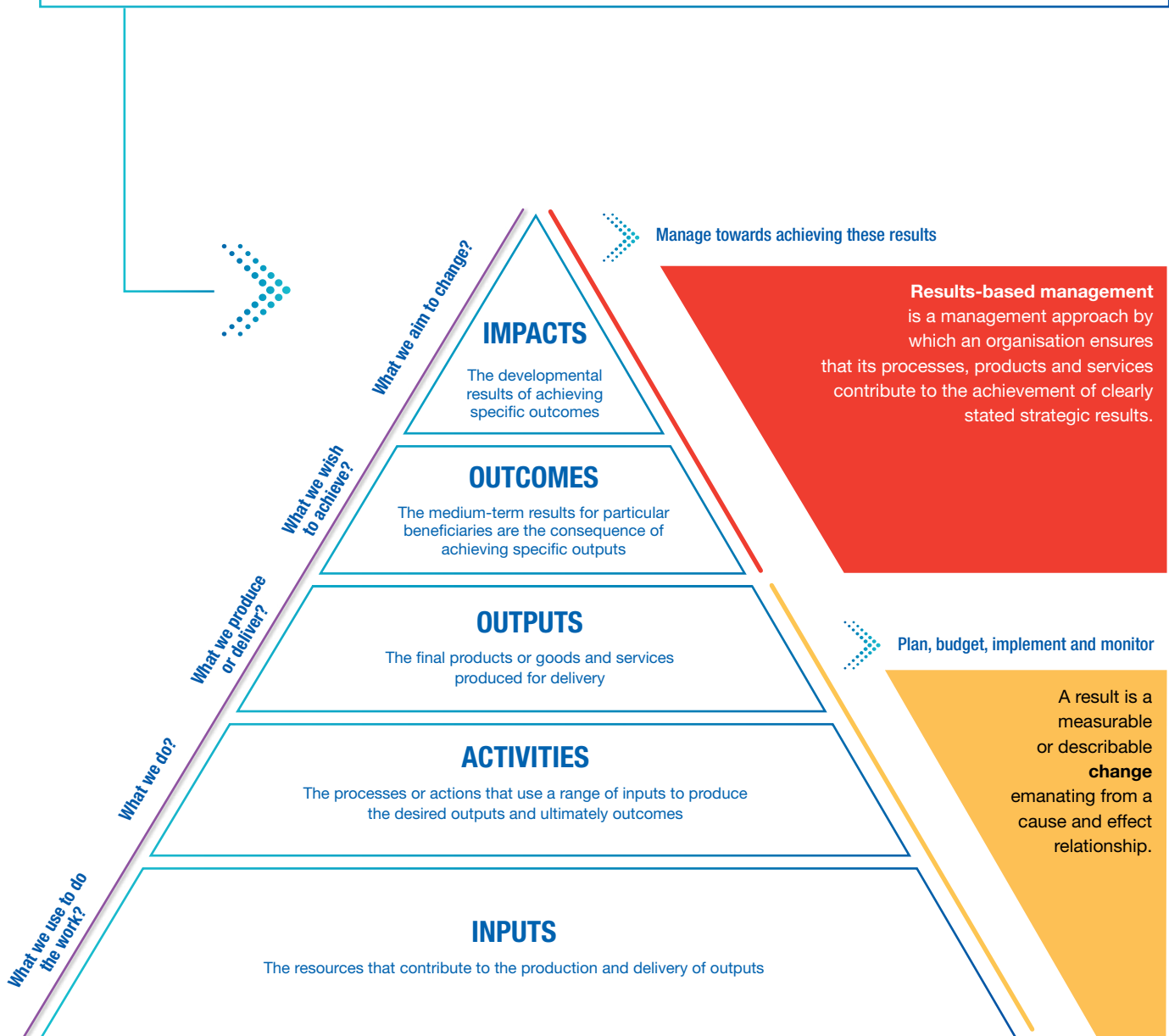
Undertook a skills gap analysis in line with our future-fit people strategy and continued to focus on ensuring a resilient succession pipeline by engaging in various organisational and individual training, including executive coaching.



Initiated an innovation hub to create a platform for employees to develop and expand on innovative ideas that can progress the organisation.



The Human Capital Management (HCM) department positions itself as a strategic partner that creates value and supports its stakeholders in establishing a conducive working environment. The HCM operational strategy is aligned with the organisational strategy. We therefore see ourselves as a critical enabler of the NLC ultimate outcomes and are custodians of a competent, capable and relevant public entity. HCM resides firmly within the organisation's strategic objectives and subscribes to the requirements thereof, promoting the cascading of performance management and measurement at all levels, as shown in the diagram below.



Human capital continued

Employee performance management framework

Employee performance management is an ongoing process for establishing a shared understanding of organisational goals. The focus is on aligning the NLC strategic objectives with the employees' agreed measures, skills, competency requirements, development plans and the delivery of results.

The emphasis is on improvement, learning and development to achieve the overall business strategy and create a high-performance culture.

The balanced scorecard approach is one of the performance management tools that the NLC uses. It assists line managers in cascading strategies into well-structured performance measures. The balanced scorecard offers a common platform for the entire organisation for performance evaluation. It demands a systematic approach for carrying the NLC day-to-day and long-term activities efficiently.

The NLC's effective performance management process establishes the foundation for excellence by:

- Linking individual employee objectives with the organisation's mission and strategic plans, thereby enabling employees to understand how they contribute to the achievement of broader business objectives.
- Focusing on setting clear performance objectives and expectations through the use of results, actions and behaviours.
- Defining clear development plans as part of the process.

Employee wellness programmes

Our employee wellness programme (Zithande) has, since its inception, evolved to be an essential part of our organisation, with its core focus on the physical, mental and financial health of our staff members and their families. The programme's success can be seen in the increased uptake of the programmes and services offered by Zithande, with a utilisation of 23.5% as at the end of the financial year 2020/2021. The most prevalent issues requiring support included personal performance matters and organisational issues requiring robust staff engagement to produce a conducive working environment.

Policy development

The NLC prides itself on its HCM policies aligned with legislature and supported by SOPs for ease of use. All functions are supported by relevant policies that are in line with NLC strategy and Divisional Operational strategies. All policies are reviewed annually through the Policy Review Committee to ensure standardisation and alignment.

Achievements 2020/2021

HCM has achieved all targets for the year and ensured quality assurance. The year saw the successful implementation of the performance excellence scorecard, which contributed to igniting a high-performance culture in the organisation. We conducted workshops on the performance scorecard to ensure the mechanism was understood by all levels of the business. The leadership development programme was achieved and has positively impacted the NLC staff interaction across the business.

As the fourth industrial revolution becomes ever more pervasive, HCM conducted digital readiness assessments and a skills audit to assess the digital readiness of employees and their attitude towards new technologies/Oracle Fusion (ERP) and to ensure that the NLC's mandate of being a regulator is supported by relevant technological, technical and soft skills.

Challenges faced by the NLC

The NLC has seen a fair share of labour relations matters common across all industries. The challenges include, among others, conflict management and change management. Ensuring staff were supported in the transition to a work-from-home environment was also crucial and necessitated a heightened focus on mental wellbeing within the current context.

Future human capital plans/goals

Our innovation framework is inspired by the NLC's recently adopted organisational value – Innovation and Agility. It consists of a cohesive set of best practices that inspire cross-functional, multidisciplinary, visionary and imaginative teams to look beyond the obvious, explore a broad range of possibilities, identify significant opportunities, make informed decisions about the most promising paths to pursue and create a shared NLC vision for sustainability, progressive regulation, relevance, and impact. HCM is supporting the organisation's alignment within a 4IR context by creating an innovation hub platform, which will contribute to innovative organisational solutions going forward.

A skills analysis was conducted during the year to highlight the current dearth of skills within NLC as well as the key skills that are required in order to deliver on divisional imperatives and the NLC's mandate. The recommendations of the analysis will be implemented going forward. Furthermore, the NLC organisational design has been evolving due to the legislative change and alignment to the grant funding and regulatory compliance operational model. Implementing the ERP system to enable efficiency improvements has also contributed to changes in organisational design. The focus areas for the new financial year include:

- **Future-fit people strategy**

Implementing the future-fit people strategy will create an evolving organisation that is human-led and digitally enabled. The strategy's focus will be on leadership, culture, competencies and skills needed for the future value created.

- **Competent and credible workforce**

HCM will utilise talent analytics based on business intelligence and business analysis to support the NLC. Upskilling and re-skilling programmes, professionalisation and capacitation of the NLC will be the priority during this financial year.

- **High-performance culture**

As a strategic business partner to all divisions, HCM will introduce programmes that cultivate a high-performance culture by focusing on the following strategic performance areas:

- ✓ 180 degrees performance management scorecard.
- ✓ Implement a total reward model.
- ✓ Return on human capital (labour costs, cost per hire and cost per trainee and absenteeism rates) as measurements to manage the people cost.

Personnel cost by salary band

Level	Personnel expenditure	% of personnel exp. to total personnel cost (R'000)	No. of employees	Average personnel cost per employee (R'000)
Top management	R17 281 439	5.5	7	R2 468
Senior management	R85 130 095	27.3	36	R2 364
Professional qualified	R74 544 131.29	22	44	R1 694
Skilled	R102 891 231	32.0	161	R639
Semi-skilled	R15 539 970.5	5.0	23	R675
Unskilled	R15 806 297.6	5.1	38	R415
Total	R311 193 163	96.9	309	R5 886

Performance rewards

Programme/activity/objective	Performance rewards	Personnel expenditure (R'000)	% of performance rewards to total personnel cost (R'000)
Top management	R4 385 202.87	R17 281	25%
Senior management	R11 894 791.62	R85 130	13.9%
Professional qualified	R7 385 128.46	R74 544	9.9%
Skilled	R11 322 544.15	R102 891	11%
Semi-skilled	R35 706 837.00	R15 539	5%

Human capital continued

Training costs

Programme/activity/objective	Personnel expenditure (R)	Training expenditure (R)	Training expenditure as a percentage of personnel cost	No. of employees trained	Average training cost per employee (R)
Top Management	17 281 439	211 030.04	1.22%	7	30 147
Senior Management	85 130 095	348 431.06	0.41%	28	12 443
Professional Qualified	74 544 131.29	1 475 558.02	1.98%	71	20 782
Skilled	102 891 231	621 575.18	0.60%	56	11 099
Semi-Skilled	15 539 970	482 782.03	3.11%	37	13 048
Unskilled	15 806 297	113 986.04	0.72%	34	3 352
Total	311 926 000	3 253 362.65	1.2%	233	100 176

Labour relations: Misconduct and disciplinary action

Nature of disciplinary action	Number
Verbal warning	–
Written warning	1
Final written warning	3
Dismissal	1

Human resources oversight statistics

Vacancies

Occupational level	2020/2021 No. of employees
Top management	–
Senior management	10
Professional qualified	5
Skilled	11
Semi-skilled	8
Unskilled	–

The NLC has ten (10) vacant positions on Senior Management level, eight (8) of the ten (10) are Distributing Agency Members. NLC has adopted an approach of filling openings/vacancies using their own internal succession and development plans.

Employment changes

Occupational level	Employment at the beginning of the period	Appointments	Termination	Employment at end of period
Top management	7	–	–	7
Senior management	35	2	1	36
Professional qualified	46	2	2	46
Skilled	89	5	6	88
Semi-skilled	126	13	24	115
Unskilled	17	–	–	17

Due to the successful implementation of our succession plan and internship programme, the NLC has over the year appointed fewer people from outside the organisation to fill both higher and lower-level positions. Our internship programme ensures that our interns are trained and empowered with the necessary skills, competencies, and experience to prepare them for permanent roles. On professional and Senior Management levels, the NLC makes appointments from both internal and external sources.

Occupational category	Training Expenditure	Personnel Expenditure	Training Expenditure as a % of Personnel Cost.	No. of Employees	Average training cost per employee
Top Management	R211 030.04	R17 281 439.00	1.22%	7	R30 147.15
Senior Management	R348 431.06	R85 130 095.00	0.41%	28	R12 443.97
Professional Qualified	R1 475 558.02	R74 544 131.29	1.98%	71	R20 782.51
Skilled	R621 575.46	R102,891,231.00	0.60%	56	R11 099.56
Semi-Skilled	R482 782.03	R15 539 970.50	3.11%	37	R13 048.16
Unskilled	R113 986.04	R15 806 297.60	0.72%	34	R3 352.53
Total	R3 253 362.65	R311 926 000.00		233	

Reasons for staff leaving

Reason	Number
Death	–
Resignation	4
Dismissal	1
Retirement	–
Ill-health	1
Expiry of contract	24
Other	–
Total	30

The reasons for staff leaving vary and include:

1. Resignation comprises interns not completing their internship programmes and employees being appointed by other organisations.
2. The expiry of contracts includes internship contracts ending.

Equity target and employment equity status

Levels	Males							
	African		Coloured		Indian		White	
	Current	Target	Current	Target	Current	Target	Current	Target
Top management	3	3	–	–	–	–	–	–
Senior management	18	12	2	1	1	1	–	–
Professional qualified	22	18	1	1	–	–	–	–
Skilled	33	36	2	4	1	1	1	1
Semi-skilled	50	53	–	–	–	–	–	–
Unskilled	3	5	–	–	–	–	–	–

Levels	Females							
	African		Coloured		Indian		White	
	Current	Target	Current	Target	Current	Target	Current	Target
Top management	4	4	–	–	–	–	–	–
Senior management	12	18	3	3	1	1	1	1
Professional qualified	20	28	–	–	–	–	2	2
Skilled	47	52	–	–	–	–	2	2
Semi-skilled	79	83	–	–	–	–	–	–
Unskilled	14	10	–	–	–	–	–	–

Levels	People living with disability			
	Male		Female	
	Current	Target	Current	Target
Top management	–	–	–	–
Senior management	1	1	3	1
Professional qualified	2	1	–	1
Skilled	2	1	3	1
Semi-skilled	2	1	–	1
Unskilled	–	–	–	–

As part of measures to redress the disadvantages in employment experienced by designated groups and ensure the equitable representation in all occupation categories and levels within the NLC, we successfully achieved most of our employment equity targets. However, improvement can be made by increasing the percentage of African female senior managers (targeting a 2% improvement). The NLC has exceeded the target for people living with disabilities within the organisation, with 4% of our staff complement consisting of people living with disabilities (2% above the target stipulated in the Employment Equity Act). The NLC endeavours to increase these numbers to encourage diversity within the organisation.



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**Certificate Number**

- SVSS20101044
- Version 2

Issue date

- 27-Oct-2020

Expiry date

- 26-Oct-2021

Re-Issue date

- 27-May-2021

180307

**BBBEE VERIFICATION CERTIFICATE**

Siyandisa has assessed and verified the relevant B-BBEE elements of the entity mentioned below, to provide an independent and impartial opinion on their B-BBEE status.

National Lotteries Commission

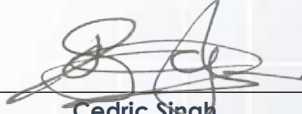
Registration number: N/A | VAT number: N/A
333 Grossvenor Street, Block D, Hatfield Gardens, Hatfield

B-BBEE SCORE PER ELEMENT

Ownership	N/A
Management Control	16,33
Skills Development	10,66
Enterprise & Supplier Development	44,22
Socio - Economic Development	5,00
Overall B-BBEE Score	76,21

B-BBEE STATUS

B-BBEE Procurement Recognition Level			80,00%		
Black Ownership			N/A		
Black Female Ownership			N/A		
Black Designated Group Ownership			N/A		
Black Youth:	N/A	Black Disabled:	N/A	Black Unemployed:	N/A
Black People Living in Rural Areas			N/A	Black Military Veterans:	N/A
Modified Flow-Through Applied		N/A	Exclusion Principle Applied		N/A
Empowering Supplier		Yes			
Discounting Principle Applied		No			
Standard: Sector Code / Sub Sector / Gazette		Codes of Good Practice (No 38766)			
Applicable Scorecard		Specialised Generic			
Financial Year End		31-Mar-2020			
Y.E.S Implemented		No			
Y.E.S Target and 2.5% Absorption		No			
1.5 x Y.E.S Target & 5% Absorption		No			
2 x Y.E.S Target & 5% Absorption		No			
B-BBEE Status Level		5			


Cedric Singh
Technical Signatory



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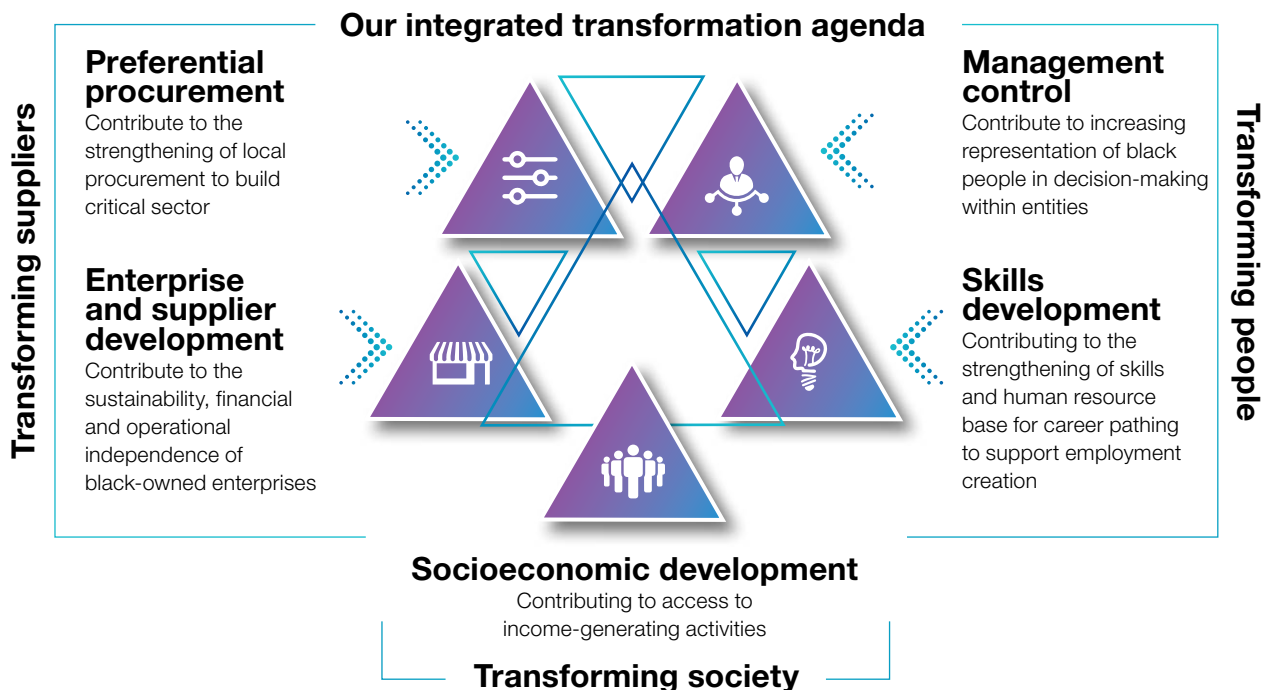
Pursuing transformative change



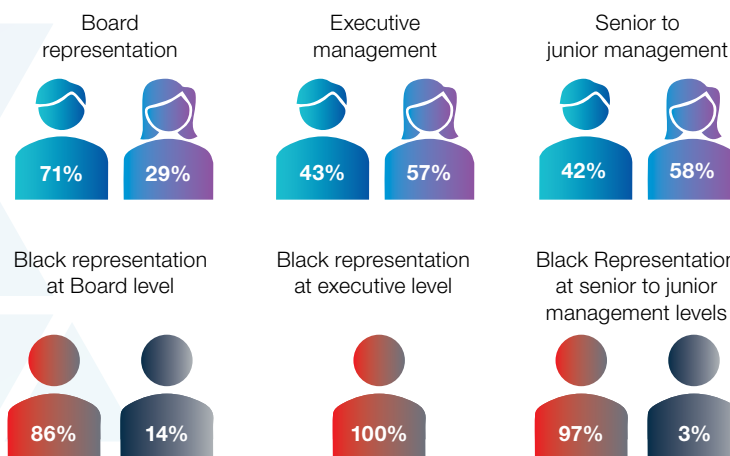
Black Economic Empowerment is an inclusion and integration policy that aims to redress economic inequalities and provide beneficiaries with access to the economy. We wholeheartedly support the ethos of this policy and consider transformation as an integral part of our business.

The Board is committed to the Commission's transformation agenda. Board appointments made by the Minister ensure that our processes are aligned with transformation goals and that these are closely monitored.

Our integrated transformation agenda and roadmap is aligned with the South African Development Plan. Our mandate focuses on transforming communities and our supplier base while changing people's lives. The Commission's transformation programme is managed as a strategic objective and our people, through their day-to-day activities, ensure that our efforts are geared towards these goals. We are measured and monitored on our adherence to these goals through our integrated scorecard programme.



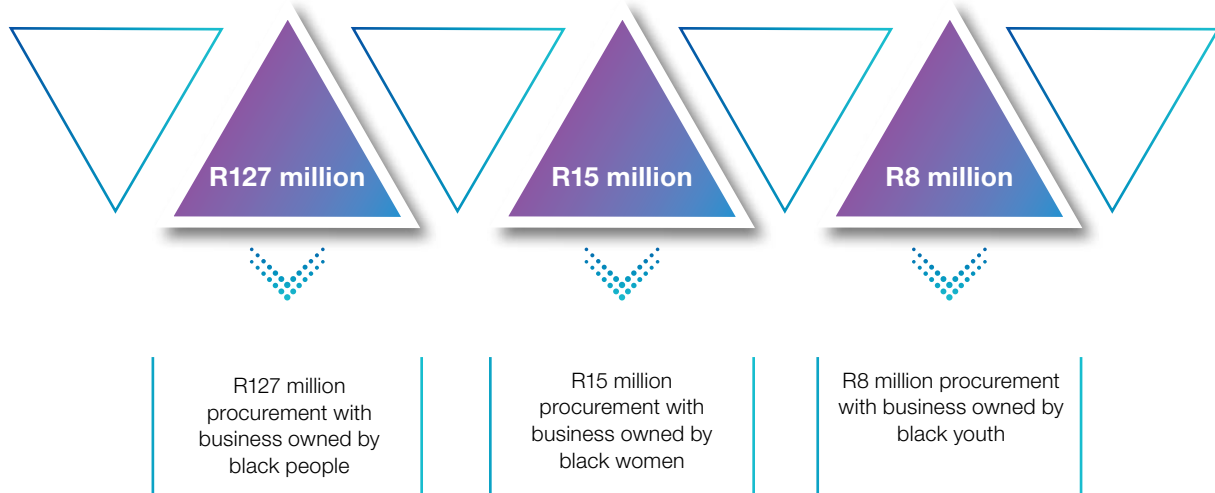
We remain committed to developing a workforce that represents the demographics of the population of South Africa. Our Commissioner, Ms Thabang Mampame, with the management team's support, strengthens our transformation imperative by setting the tone from the top.



Recently, the Commission was nominated for a prestigious award for a women-led organisation that enables empowerment. This recognition by the industry reconfirms that our programmes are geared towards real transformation and creating visible impact.

The Covid-19 pandemic, in addition to the challenges it introduced to the world, provided us with an opportunity to assess our employees' skills against a backdrop of change. Our responsive Human Resources Development policy is geared towards growing the skills necessary to ensure our workforce is future-fit and will thrive in a 4IR context.

We have also adopted a strategy that focuses on transforming our supplier base. As a result, the NLC consistently purchases goods and services from black-owned suppliers. We will continue to support this programme, assisting SMMEs in creating sustainable businesses that will result in job creation and grow the economy.



Furthermore, through enterprise and supplier development initiatives, we provide financial and non-financial support to SMMEs to increase economic participation, thus stimulating job creation.



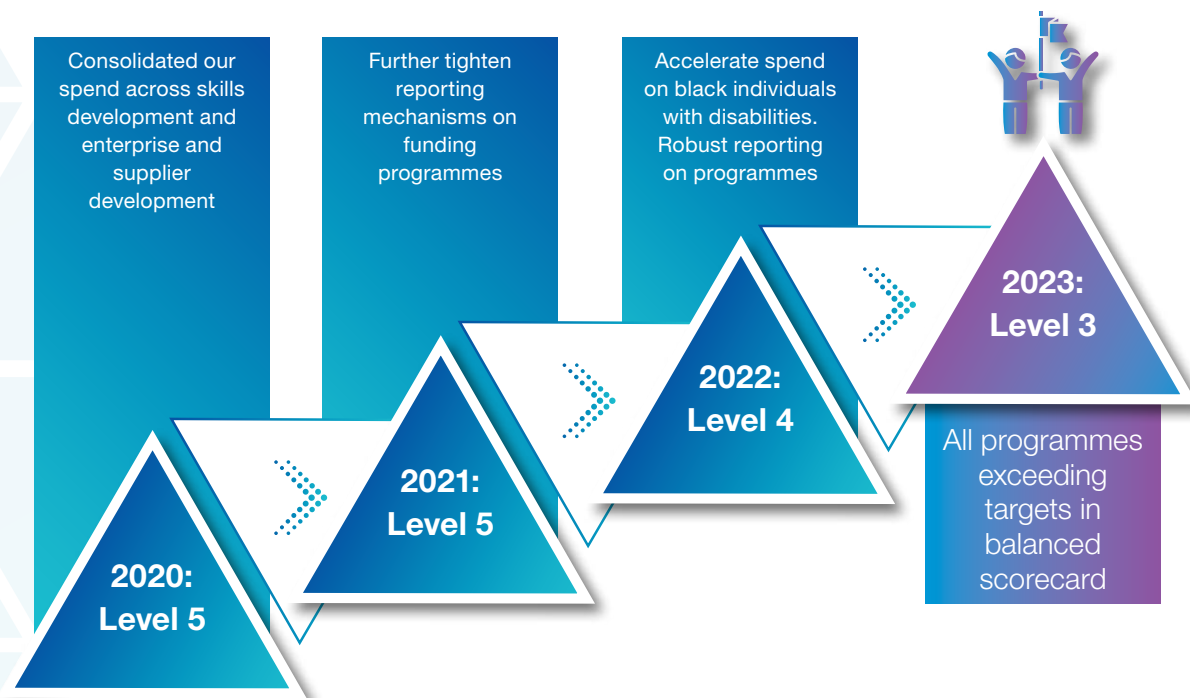
Pursuing transformative change



We take it as a moral obligation to do our part in transforming the economic landscape. Accordingly, we commit to maximising our current and future skills development, as well as enterprise and supplier development contributions, as mandated for our business. Our commitment to transformation will be part of our ongoing strategy, and we will accelerate programmes that impact our people, communities and environment.

Our recent B-BBEE results reflect our commitment to transformation. We achieved an overall B-BBEE Level 5 – a marked improvement from our previous Level 8, and we will continue to build on this achievement.

Our Transformation Policy will pave the way for us to achieve a Level 1 contribution by 2023.



Chief Financial Officer's review



Catalysing
social upliftment
remains at the forefront
of our collective minds as
we pursue the everyday
efforts that culminate in
large-scale change.



Within a highly challenging context, we remained focused on ensuring business sustainability and resilience while prioritising the needs of our valued stakeholders.

The NLC exists to create a sustainable lotteries and sports pools sector, wherein participants will be protected against illegal operators and funds are generated through licenced operators to support the non-profit sector. Since its inception, the NLC has sought to ensure that proceeds from the National Lottery intended for good causes are maximised while safeguarding all lottery participants to enable catalytic change within our country. This critical mission has never been more necessary – or more challenging – than within our current context.

Overview of our performance within an unprecedented context

In light of the business implications of Covid-19, we activated our business continuity plan to ensure the NLC continued to function and deliver on our dual mandates. Unfortunately, revenue from the share of ticket sales decreased by 9% to R1.488 billion. This decrease was attributable mainly to the impact of Covid-19 on the sale of National Lottery tickets. Sales were adversely affected, particularly during the first quarter of the year, as the sale of National Lottery tickets was prohibited at retail stores. This resulted in a reduction in grant allocations by 16% to R1 136 million.

Cash disbursed amounted to R952 million (2020: R1.285 billion). The nationwide lockdown resulted in the NLC only paying projects that were implementable during the varying levels of lockdown. Pleasingly, despite the challenges faced due to the pandemic, as of 31 March 2021, 92% of all first tranche payments were paid within the regulated 60 days. On average, first tranches were paid within 33 days of receipt of a compliant grant agreement.

The provision for allocation is currently R465 million as at 31 March 2021, an increase of 54% from the previous financial year. The increase in provision for allocation was due to the postponement of the call for applications to 1 June 2020 due to the nationwide lockdown. Adjudications commenced in August 2020. Furthermore, the NLC only paid projects that were implementable during the various levels of lockdown.

Chief Financial Officer's review continued



Cash disbursed amounted
to **R952 million.**

Ticket sales decreased by
9% to R1.488 billion due
to the impact of COVID-19

150 million of
procurement with
designated groups.

The NLC is mindful of the current economic realities. We have therefore intensified our processes to improve efficiency in expenditure. We therefore continue to ensure financial sustainability by implementing strategies in place to ensure cost management. Lessons learned from the COVID-19 pandemic include more efficient ways of doing business. The improved processes will continue to be implemented in future financial years in order to maximize on cost savings. Operating costs decreased by 4% to R534 million; however, this was mainly due to the National Indaba that was deferred to the 2021/22 financial year and limited travelling as a result of travel restrictions imposed by lockdown regulations.

Expired and unclaimed prizes decreased by 11% over the past year due to the operator's continuous communication campaign to inform participants/winners when prizes are won and when these are about to expire. Furthermore, a portion of the expired and unclaimed prizes was utilised to assist the operator in funding guaranteed jackpots to boost sales of National Lottery tickets to maximise funding for worthy causes.

Funds raised by society lotteries decreased by 44% as NPOs struggled to raise projected funds from active schemes due to the impact of the pandemic.

The fees received from society and scheme registrations have increased by 14% over the past year due to more NPOs registering societies and schemes. The NLC will continue to educate and create awareness on society lotteries to assist NPOs in generating their own revenue to enable their sustainability.

Supporting suppliers during challenging times

The NLC is aware of the irrefutable research that indicates the vital role SMMEs play in economic development and sustainable job creation. Against this backdrop, the Commission's programmes are geared towards supporting small businesses to enable meaningful participation in the economy. Through enterprise and supplier development initiatives, we provide financial and non-financial support to SMMEs to increase economic participation, thus stimulating job creation.

The NLC remains committed to service delivery and the upliftment of communities through the payment of our suppliers within 30 days, as well as through supplier development programmes, localising procurement and ensuring that our beneficiaries are paid timeously within the legislated timeframes. Despite the challenges presented within a pandemic context, the NLC managed to pay its suppliers in 13 days on average.

During the year, total procurement with designated groups amounted to R150 million as follows: Ownership by black people (R127 million), Ownership by black youth (R8 million) and Ownership by black women (R15 million). Supporting black entrepreneurs remains a crucial part of our transformation strategy, and we will continue to ensure black business share in the NLC procurement budget.

We therefore continue to ensure financial sustainability by implementing strategies in place to ensure cost management. Lessons learned from the COVID-19 pandemic include more efficient ways doing business. The improved processes will continue to be implemented in future financial years in order to maximize on cost savings.

Appreciation

I would like to take this opportunity to thank the shareholder, the Board, Board Committees, the Commissioner and the executive management team for their continued leadership and support, together with the dedicated staff of the NLC. I would like to extend a special thank you to the finance team for their tireless pursuit of excellence.

The NLC continues to strive to pursue its ultimate ambition of being a global leader in regulating safe and sustainable lotteries and sports pools.

Ms Xolile Ntuli
Chief Financial Officer

Accounting Authority Report for the National Lotteries Commission

The National Lotteries Commission Accounting Authority presents its thirteenth annual report, which is supplementary to the audited consolidated annual financial statements of the National Lotteries Commission (NLC), National Lottery Distribution Trust Fund (NLDTF) and National Lotteries Participants Trust (NLPT) for the year ended 31 March 2021.

1. Nature of Operations

The NLC is a regulator of the National Lottery as well as other lotteries, including society lotteries to raise funds. Ithuba RF (Pty) Ltd is a private company that currently operates the National Lottery and sports pools under a licence from the government which commenced on 1 June 2015. The Operator pays a percentage of the revenue from ticket sales to the NLDTF in terms of the Licence agreement. These proceeds are destined for good causes as stipulated in the Lotteries Act No 57 of 1997 (Lotteries Act), as amended and allocated to eligible and deserving applicants by Distributing Agencies appointed by the Minister of Trade, Industry and Competition (dtic). Furthermore, the NLC may, upon request by the Minister, Board or on its own initiative in consultation with the Board, conduct research on worthy good causes that may be funded without lodging an application as prescribed in terms of the Lotteries Act.

The NLC Board administers the NLDTF and NLDTF transfers the required running costs to the NLC. The NLC withdraws the required funds required from the NLDTF, based on the overall annual budget approved by the Minister of dtic.

The National Lotteries Participants Trust (NLPT) was founded by Ithuba Holdings RF (Pty) Ltd in terms of the licence agreement between the dtic, NLC and the Lottery Operator. The main objective of the NLPT is to hold monies in the Trust on behalf of Ithuba for prize winners and monies for advanced plays. Independent Trustees are charged with the responsibility to ensure that monies held in the Trust are safeguarded in terms of the Trust Deed.

2. Statement of Responsibility for the Financial Statements

To the best of our knowledge and belief, we confirm the following:

- All information and amounts disclosed in the annual report is consistent with the consolidated annual financial statements audited by the Auditor General. The consolidated annual financial statements are complete, accurate and free from any omissions.
- The annual report has been prepared in accordance with the guidelines on the annual report as issued by National Treasury.
- The consolidated annual financial statements have been prepared in accordance with the South African Standards of Generally Recognised Accounting Practice applicable.
- The accounting authority is responsible for the preparation of the consolidated annual financial statements and for the judgements made in the financial statements. The accounting authority is responsible for establishing and implementing a system of internal control that has been designed to provide reasonable assurance to the integrity and reliability of the performance information, the human capital information and the consolidated and separate annual financial statements. The Auditor General is engaged to express an independent opinion on the consolidated and separate annual financial statements. In our opinion, the consolidated and separate annual financial statements fairly reflect the financial affairs of the NLC, NLDTF and NLPT for the financial year ended 31 March 2021.

Accounting Authority Report for the National Lotteries Commission continued

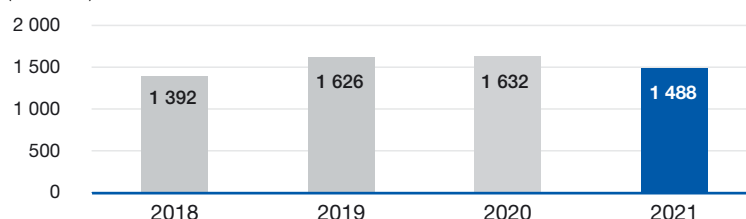
for the year ended 31 March 2021

3. Operating and Financial Review

Salient Comparative Information

SHARE OF TICKET SALES

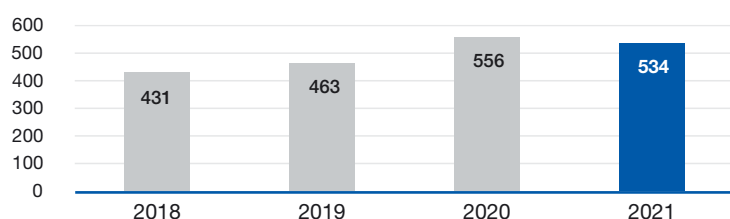
(R'million)



Revenue from share of ticket sales decreased by 9% to R1.488 billion, attributable mainly to the impact of COVID 19 on the sale of National Lottery tickets. Sales were adversely affected mainly during the first quarter of the year as sale of national lottery tickets was prohibited at retail stores.

NLC OPERATING COSTS

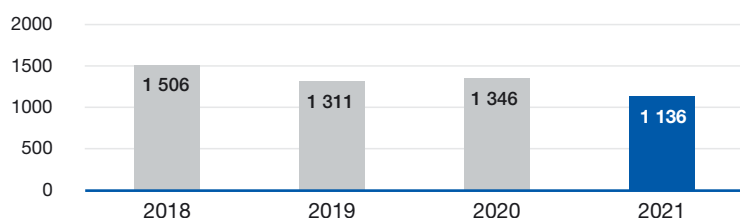
(R'million)



NLC Operating Costs decreased by 4% to R534 million. The reduction in expenditure was mainly due to the National Indaba that was deferred to the 2021/22 financial year, limited travelling as a result of travel restrictions imposed by lockdown regulations.

ALLOCATION OF GRANTS

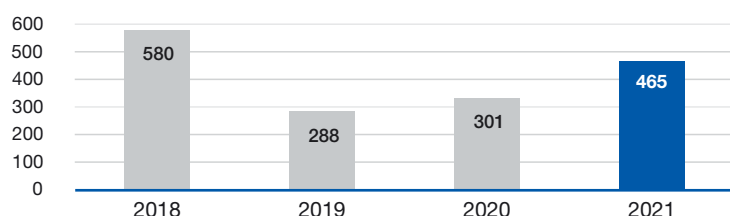
(R'million)



The grants allocations decreased by 16% to R1.136 billion due to the reduction in sale of national lottery tickets as a result of the impact of COVID 19.

PROVISION FOR ALLOCATION

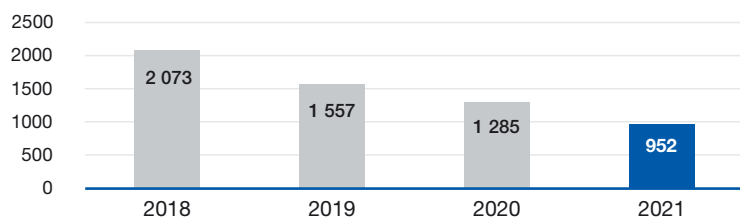
(R'million)



The liability is currently R465 million as at 31 March 2021, an increase of 55% from the previous financial year. The increase in provision for allocations was due to the call for applications that were postponed to 1 June 2020 due to the nation-wide lockdown. Adjudications commenced in August 2020. Furthermore, the NLC was only paying projects that were implementable during the various levels of lockdown.

CASH DISBURSED

(R'million)



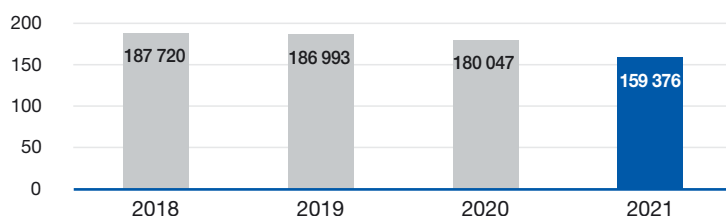
Cash Disbursed amounts to R952 million. The nationwide lockdown resulted in the NLC only paying projects that were implementable during the varying levels of lockdown. As at 31 March 2021 92% of all first tranche payments were paid within the regulated 60 days. On average first tranches were paid within 33 days of receipt of a compliant grant agreement.

Accounting Authority Report for the National Lotteries Commission continued

for the year ended 31 March 2021

EXPIRED AND UNCLAIMED PRIZES

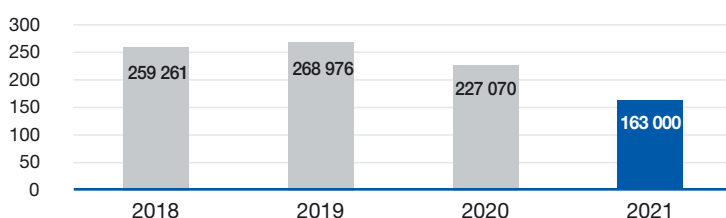
(R'000)



Expired and unclaimed prizes decreased by 11% over the past year as a result of the continuous campaign by the Operator communicating to participants/winners when prizes are won and when prizes are about to expire. Furthermore, a portion of the expired and unclaimed prizes were utilised to assist the operator to fund guaranteed jackpots in order to boost sales of national lottery tickets to maximize funding for worthy causes.

UNCLAIMED PRIZES – WINNERS

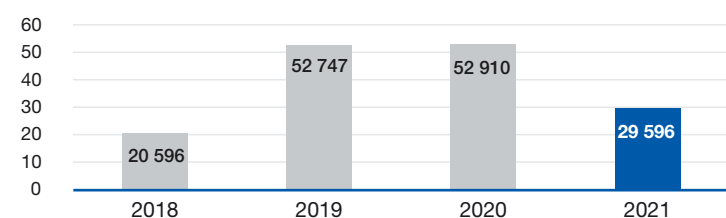
(R'000)



The unclaimed prizes have decreased by 28% over the past year as a result of the continuous campaign by the Operator communicating to participants/winners through various platforms when prizes are won and when prizes are about to expire.

FUNDS RAISED BY SOCIETY LOTTERIES

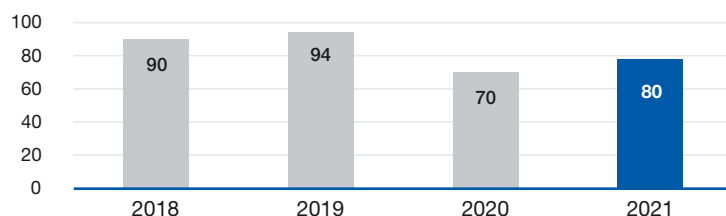
(R'000)



Funds raised by society lotteries decreased by 44%. NPOs struggled to raise projected funds from active schemes due to the impact of the COVID-19 pandemic.

FEES RECEIVED FROM SOCIETY AND SCHEME REGISTRATION

(R'000)



The fees received from society and scheme registrations has increased by 14% over the past year due to more NPO's registering societies and schemes. The NLC shall continue to educate and create awareness on society lotteries in order to assist NPOs to generate their own revenue to contribute to sustainability of the NPOs.

Accounting Authority Report for the National Lotteries Commission *continued*

for the year ended 31 March 2021

4. Materiality Framework in Terms of Treasury Regulation 28.1.5

For purposes of 'material' (sections 50(1), 55(2) and 66(1) of the Public Finance Management Act) and 'significant' (section 54 (2) of the Public Finance Management Act), the Accounting Authority developed and agreed on a framework of acceptable levels of materiality and significance. Overall materiality for the year under review for annual financial statements is 1% of the budgeted expenditure and for financial statements for NLC, NLDTF and NLPT is 1% of budgeted operational expenditure, 1% of budgeted grants allocations and 1% of total assets respectively.

5. Approval of Financial Statements

The financial statements set out on pages 122 to 161 to for the NLC, pages 166 to 185 for the NLDTF were approved by the Accounting Authority on 24 February 2022 and 10 December 2021 respectively and are signed on their behalf.



Prof YN Gordhan

Independent Non-executive

On behalf of the Board of the National Lotteries Commission

Report of the Auditor-General to Parliament on National Lotteries Commission

Report on the audit of the consolidated and separate financial statements

Qualified opinion

1. I have audited the consolidated and separate financial statements of the National Lotteries Commission and its subsidiaries (the group) set out on pages 122 to 161, which comprise the consolidated and separate statement of financial position as at 31 March 2021, the consolidated and separate statement of financial performance, statement of changes in net assets, and statement of cash flows and statement of comparison of budget and actual amounts for the year then ended, as well as notes to the consolidated and separate financial statements, including a summary of significant accounting policies.
2. In my opinion, except for the effect of the matter described in the basis for qualified opinion section of this auditor's report, the consolidated and separate financial statements present fairly, in all material respects, the consolidated and separate financial position of the National Lotteries Commission as at 31 March 2021 and the group's financial performance and cash flows for the year then ended in accordance with the Standards of Generally Recognised Accounting Practice (Standards of GRAP) and the requirements of the Public Finance Management Act 1 of 1999 (PFMA).

Basis for qualified opinion

Irregular expenditure

3. The National Lotteries Commission did not include the required information on irregular expenditure in the notes to the financial statements, as required by section 55(2)(b)(i) of the PFMA. The entity made payments in contravention of the supply chain management requirements, resulting in irregular expenditure of R23 410 550.

Context for the opinion

4. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the auditor-general's responsibilities for the audit of the consolidated and separate financial statements section of my report.
5. I am independent of the group in accordance with the International Ethics Standards Board for Accountants' International code of ethics for professional accountants (including International Independence Standards) (IESBA code) as well as other ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA code.
6. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my qualified opinion.

Emphasis of matter

7. I draw attention to the matter below. My opinion is not modified in respect of this matter.

Restatement of corresponding figures

8. As disclosed in note 26 to the financial statements, the corresponding figures for 31 March 2020 were restated as a result of an error in the financial statements of the group at, and for the year ended, 31 March 2021.

Responsibilities of the accounting authority for the financial statements

9. The board of directors, which constitutes the accounting authority is responsible for the preparation and fair presentation of the consolidated and separate financial statements in accordance with the Standards of GRAP and the requirements of the PFMA, and for such internal control as the accounting authority determines is necessary to enable the preparation of consolidated and separate financial statements that are free from material misstatement, whether due to fraud or error.
10. In preparing the consolidated and separate financial statements, the accounting authority is responsible for assessing the group's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the group or to cease operations, or has no realistic alternative but to do so.

Auditor-general's responsibilities for the audit of the consolidated and separate financial statements

11. My objectives are to obtain reasonable assurance about whether the consolidated and separate financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated and separate financial statements.
12. A further description of my responsibilities for the audit of the consolidated and separate financial statements is included in the annexure to this auditor's report.

Report of the Auditor-General to Parliament on National Lotteries Commission (continued)

Report on the audit of the annual performance report

Introduction and scope

13. In accordance with the Public Audit Act 25 of 2004 (PAA) and the general notice issued in terms thereof, I have a responsibility to report on the usefulness and reliability of the reported performance information against predetermined objectives for selected programmes in the annual performance report. I performed procedures to identify material findings but not to gather evidence to express assurance.
14. My procedures address the usefulness and reliability of the reported performance information, which must be based on the public entity's approved performance planning documents. I have not evaluated the completeness and appropriateness of the performance indicators included in the planning documents. My procedures do not examine whether the actions taken by the public entity enabled service delivery. My procedures do not extend to any disclosures or assertions relating to the extent of achievements in the current year or planned performance strategies and information in respect of future periods that may be included as part of the reported performance information. Accordingly, my findings do not extend to these matters.
15. I evaluated the usefulness and reliability of the reported performance information in accordance with the criteria developed from the performance management and reporting framework, as defined in the general notice, for the following selected programmes presented in the public entity's annual performance report for the year ended 31 March 2021:

Programmes	Pages in the annual performance report
Programme 2 – Regulatory Compliance	52-53
Programme 3 – Grant Making	54-55

16. I performed procedures to determine whether the reported performance information was properly presented and whether performance was consistent with the approved performance planning documents. I performed further procedures to determine whether the indicators and related targets were measurable and relevant, and assessed the reliability of the reported performance information to determine whether it was valid, accurate and complete.
17. I did not identify any material findings on the usefulness and reliability of the reported performance information for these programmes:
 - Programme 2 - Regulatory Compliance
 - Programme 3 - Grant Making

Other matter

18. I draw attention to the matter below.

Achievement of planned targets

19. Refer to the annual performance report on pages 50 to 55 for information on the achievement of planned targets for the year and management's explanations provided for the over achievement of targets.

Report on the audit of compliance with legislation

Introduction and scope

20. In accordance with the PAA and the general notice issued in terms thereof, I have a responsibility to report material findings on the public entity's compliance with specific matters in key legislation. I performed procedures to identify findings but not to gather evidence to express assurance.
21. The material findings on compliance with specific matters in key legislation are as follows:

Annual financial statements, performance and annual report

22. The financial statements submitted for auditing were not prepared in accordance with the prescribed financial reporting framework, as required by section 55(1)(b) of the PFMA.
23. Material misstatements of liabilities identified by the auditors in the submitted financial statements were corrected, but the uncorrected material misstatements resulted in the financial statements receiving a qualified opinion.

Procurement and contract management

24. Some of the goods and services with a transaction value below R500 000 were procured without obtaining the required price quotations, as required by Treasury Regulation 16A6.1 and paragraph 3.3.1 of Practice Note 8 of 2007/08.
25. Some of the goods and services with a transaction value above R500 000 were procured without inviting competitive bids and/or deviations were approved by the accounting authority but it was practical to invite competitive bids, as required by Treasury Regulation 16A6.1 and paragraph 3.4.1 of Practice Note 8 of 2007/2008 and TR 16A6.4.

Other information

26. The accounting authority is responsible for the other information. The other information comprises the information included in the annual report. The other information does not include the consolidated and separate financial statements, the auditor's report and those selected programmes presented in the annual performance report that have been specifically reported in this auditor's report.
27. My opinion on the financial statements and findings on the reported performance information and compliance with legislation do not cover the other information and I do not express an audit opinion or any form of assurance conclusion on it.
28. In connection with my audit, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated and separate financial statements and the selected programmes presented in the annual performance report, or my knowledge obtained in the audit, or otherwise appears to be materially misstated.
29. I did not receive the other information prior to the date of this auditor's report. When I do receive and read this information, if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance and request that the other information be corrected. If the other information is not corrected, I may have to retract this auditor's report and re-issue an amended report as appropriate. However, if it is corrected this will not be necessary.

Internal control deficiencies

30. I considered internal control relevant to my audit of the consolidated and separate financial statements, reported performance information and compliance with applicable legislation; however, my objective was not to express any form of assurance on it. The matters reported below are limited to the significant internal control deficiencies that resulted in the basis for the qualified opinion, the findings on compliance with legislation included in this report.
31. The accounting authority did not effectively oversee financial reporting and compliance with legislation as well as related internal controls. Also management did not adequately review and monitor financial reporting requirements as well as compliance with applicable legislation.

Other reports

32. I draw attention to the following engagements conducted by various parties which had, or could have, an impact on the matters reported in the public entity's financial statements, reported performance information, compliance with applicable legislation and other related matters. These reports did not form part of my opinion on the financial statements or my findings on the reported performance information or compliance with legislation.
33. On 6 November 2020 Proclamation No. R.32 of 2020 (Proclamation) was signed by the president. Pursuant to the proclamation the Special Investigating Unit (SIU) conducted a search and seizure at National Lotteries Commission premises on 8 December 2020 during which many of the auditee's items and information, including various files concerning funding, were seized. This was in light of an investigation being conducted on the National Lottery Distribution Trust Fund. The investigation is currently on going. The investigation covers the period 1 January 2014 to 6 November 2020.
34. The Board of the National Lotteries Commission appointed an independent audit firm to assess and investigate allegations of maladministration and conflict of interest as alleged in various newspaper articles, further to receive and assess all information and evidence provided by beneficiaries and the public relating to allegations of maladministration and conflict of interest in the awarding of the funding by National Lottery Distribution Trust Fund. The investigation was expected to be concluded by end of May 2020, however there has been delays in finalisation and it is still in progress.
35. There are various allegations levelled against beneficiaries, management and board members which are under investigation by the Directorate for Priority Crime Investigation (Hawks) relating to grant funding. The investigation was not finalised at the reporting date.

Auditor-General

Pretoria

25 February 2022



AUDITOR-GENERAL
SOUTH AFRICA

Annexure – Auditor-general's responsibility for the audit

Annexure – Auditor-generals responsibility for the audit

1. As part of an audit in accordance with the ISAs, I exercise professional judgement and maintain professional scepticism throughout my audit of the consolidated and separate financial statements and the procedures performed on reported performance information for selected programmes and on the public entity's compliance with respect to the selected subject matters.

Financial statements

2. In addition to my responsibility for the audit of the consolidated and separate financial statements as described in this auditor's report, I also:
 - identify and assess the risks of material misstatement of the consolidated and separate financial statements, whether due to fraud or error; design and perform audit procedures responsive to those risks; and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control
 - obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the public entity's internal control
 - evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the accounting authority
 - conclude on the appropriateness of the accounting authority's use of the going concern basis of accounting in the preparation of the financial statements. I also conclude, based on the audit evidence obtained, whether a material uncertainty exists relating to events or conditions that may cast significant doubt on the ability of the National Lotteries Commission and its subsidiaries to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements about the material uncertainty or, if such disclosures are inadequate, to modify my opinion on the financial statements. My conclusions are based on the information available to me at the date of this auditor's report. However, future events or conditions may cause a public entity to cease operating as a going concern
 - evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and determine whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation
 - obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group to express an opinion on the consolidated financial statements. I am responsible for the direction, supervision and performance of the group audit. I remain solely responsible for my audit opinion.

Communication with those charged with governance

3. I communicate with the accounting authority regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.
4. I also provide the accounting authority with a statement that I have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence and, where applicable, actions taken to eliminate threats or safeguards applied.

Statement of Financial Performance

for the year ended 31 March 2021

	Note	GROUP		COMPANY	
		Year ended 31 March 2021 R'000	Year ended 31 March 2020 Restated R'000	Year ended 31 March 2021 R'000	Year ended 31 March 2020 Restated R'000
REVENUE		1 764 332	2 010 769	533 837	558 849
Revenue from non-exchange transactions		1 680 802	1 854 876	532 862	557 798
Transfers from NLDTF	1	–	–	530 362	555 298
Fund revenue	2	1 678 302	1 852 376	–	–
Licence fees	3	2 500	2 500	2 500	2 500
Revenue from exchange transactions		83 530	155 893	975	1 051
Other operating income	4	2 207	8 108	782	621
Investment and interest income	6	81 323	147 786	193	430
EXPENDITURE		(1 686 888)	(1 935 980)	(533 837)	(558 849)
Fair Value Adjustment – Investments	5	–	(9 256)	–	–
Allocation of grants	7	(1 136 301)	(1 346 209)	–	–
Employee costs	8	(311 926)	(302 138)	(311 926)	(302 138)
Goods and services	9	(222 749)	(268 259)	(214 584)	(249 879)
Administration expenses	10	(8 585)	(3 285)	–	–
Depreciation, amortisation and impairment	11	(7 158)	(6 805)	(7 158)	(6 805)
Deficit on disposal of assets	12	(169)	(27)	(169)	(27)
Surplus/(deficit) for the period		77 443	74 788	–	–

Statement of Financial Position

as at 31 March 2021

		GROUP		COMPANY	
	Note	Year ended 31 March 2021 R'000	Year ended 31 March Restated 2020 R'000	Year ended 31 March 2021 R'000	Year ended 31 March Restated 2020 R'000
ASSETS					
Non-current assets					
Property, plant and equipment	13	82 913	83 987	82 913	83 987
Intangible assets	14	117 480	117 137	117 480	117 137
		200 393	201 124	200 393	201 124
Current assets					
Financial Assets – Short Term Investments	15	–	1 624 839	–	–
Trade and other receivables from exchange transactions	16	6 752	3 261	709	1 045
Trade and other receivables from non-exchange transactions	16	18 421	42 563	–	–
Prepayments and deposits	17	6 439	7 493	6 361	7 420
Cash and cash equivalents	18	2 344 826	526 482	3 416	34 968
		2 376 438	2 204 637	10 487	43 434
Total assets		2 576 832	2 405 763	210 882	244 558
LIABILITIES					
Non-current liabilities					
Deferred income – Licence fees	19	2 917	5 417	2 917	5 417
		2 917	5 417	2 917	5 417
Current liabilities					
Current portion of deferred income – License fees	19	2 500	2 500	2 500	2 500
Provision for allocations	20	465 479	301 038	–	–
Trade and other payables from exchange transactions	21	39 284	28 502	38 270	28 094
Trade and other payables from non-exchange transactions	21	184 748	259 907	129 470	166 887
Provisions	22	37 724	41 660	37 724	41 660
		729 736	633 607	207 964	239 141
Total liabilities		732 652	639 024	210 882	244 558
Net assets					
Accumulated Funds		1 844 180	1 766 737	–	–
Total net assets and liabilities		2 576 832	2 405 763	210 882	244 558

Statement of Changes in Net Assets

for the year ended 31 March 2021

		GROUP
	Note	Accumulated surplus R'000
Balance as at 31 March 2015		2 486 603
Restated Deficit for the year		(1 134 910)
Deficit as reported in 2015/16		(1 134 889)
Prior period error	26	(21)
Restated Balance as at 31 March 2016		1 351 693
Restated surplus for the year		149 184
Surplus for the year reported in 2016/17		148 978
Prior period error	26	206
Restated Balance as at 31 March 2017		1 500 876
Restated surplus for the year		(59 325)
Surplus for the year reported in 2017/18		(56 694)
Prior period error	26	(2 631)
Restated Balance as at 31 March 2018		1 441 551
Restated surplus for the year		250 397
Surplus for the year reported in 2018/19		234 789
Prior period error	26	15 608
Restated Balance as at 31 March 2019		1 691 949
Restated surplus for the year		74 788
Surplus for the year reported in 2019/20		65 756
Prior period error	26	9 032
Restated balance as at 31 March 2020		1 766 737
Surplus for the period		77 443
Balance as at 31 March 2021		1 844 180

		COMPANY
		Accumulated surplus R'000
Balance as at 31 March 2019		–
At the beginning of the year		–
Surplus/(Deficit) for the year		–
Balance as at 31 March 2020		–
Surplus/(Deficit) for the year		–
Balance as at 31 March 2021		–

Statement of Cash Flows

for the year ended 31 March 2021

	Note	GROUP		COMPANY	
		Year ended 31 March 2021 R'000	Year ended 31 March Restated 2020 R'000	Year ended 31 March 2021 R'000	Year ended 31 March Restated 2020 R'000
Cash flow from operating activities					
Cash Receipts					
Transfers and subsidies		–	–	492 945	583 473
Cash received Ithuba (RF) (Pty) Ltd and other parties		2 047 803	2 016 716	–	–
Interest income		607 475	35 131	228	429
Cash received from beneficiaries and other parties		903	5 984	759	1 308
		2 656 181	2 057 831	493 932	585 210
Cash Payments					
Cash paid to beneficiaries and other parties		(1 412 352)	(1 534 732)	–	–
Employee costs paid		(305 320)	(293 500)	(305 320)	(293 500)
Goods and services		(213 568)	(246 886)	(213 568)	(246 886)
		(1 931 240)	(2 075 118)	(518 888)	(540 386)
Net cash generated (utilised) from operating activities	23	724 941	(17 287)	(24 956)	44 822
Cash flow from investing activities					
Net purchases of property, plant and equipment		(5 719)	(28 912)	(5 719)	(28 912)
Proceeds on disposal of property, plant and equipment		99	46	99	46
Net purchases of intangible assets		(977)	(2 452)	(977)	(2 452)
Net redemption/(investment) of financial assets		1 100 000	–	–	–
Net cash flows generated (utilised) from investing activities		1 093 404	(31 317)	(6 596)	(31 317)
Net increase/(decrease) in cash and cash equivalent		1 818 344	(48 605)	(31 552)	13 506
Cash and cash equivalents at the beginning of the year	18	526 482	575 087	34 968	21 462
Cash and cash equivalents at the end of the period	18	2 344 826	526 482	3 416	34 968

Statement of Comparison of Budget and Actual Amounts: Group

for the year ended 31 March 2021

R'000	Approved budget	Adjustments	Final budget	Actual amounts	Difference: final budget and actual
Revenue and income					
Share of ticket sales	1 643 310	–	1 643 310	1 488 460	(154 850)
Penalties – Ithuba Holdings (RF) Pty (Ltd)		–	–	1 402	1 402
Investment and interest received	129 543	–	129 543	81 323	(48 220)
Licence fees	2 500	–	2 500	2 500	–
Societies and other lotteries	50	–	50	80	30
Revenue from Participants Trust	109 000	–	109 000	164 481	55 481
Revocations	20 000	–	20 000	23 959	3 959
Other operating income	1 000	–	1 000	2 127	1 127
Total revenue and income	1 905 403	–	1 905 403	1 764 332	(141 071)
Expenses					
Employee costs	(318 887)	–	(318 887)	(311 926)	6 961
Goods and services	(254 673)	–	(254 673)	(216 041)	38 632
Administration expenses	(3 186)	–	(3 186)	(8 585)	(5 399)
Deficit on disposal of assets				(169)	(169)
Depreciation and amortisation	(7 054)	–	(7 054)	(7 158)	(104)
Professional fees	(16 267)		(16 267)	(6 708)	9 559
Total expenditure	(600 067)	–	(600 067)	(550 587)	49 480
Available for distribution to grant allocations	1 305 336	–	1 305 336	1 213 745	(91 591)
Allocation of grants	(1 274 782)		(1 274 782)	(1 136 301)	138 481
Surplus/(Deficit) for the period	30 554	–	30 554	77 444	46 890
Capital expenditure					
Capital acquisitions	(25 685)	–	(25 685)	(6 695)	18 990

Account	Explanation of difference	Amount R'000
Share of ticket sales	The under-performance in revenue from ticket sales is as a result of the impact by COVID-19, sale of national lottery tickets were not deemed as an essential service and therefore the sale of the national lottery tickets at retail stores was prohibited during Level 5 and Level 4 of the lockdown and only reopened in June when the country moved to level 3.	(154 850)
Investment and interest received	Investment and interest income underperformed as a result of the reduction in interest rates by the Reserve Bank. Furthermore, the investment matured during the year and the reinvestment of funds will take place in 2021/22 to take advantage of market improvements in interest rates during the financial year.	(48 220)
Societies and other lotteries	Variance negligible.	30
Revenue from Participants Trust	The budget for expired and unclaimed funds was relatively conservative due to the nature thereof.	55 481
Deficit on disposal of assets	Variance negligible.	(169)
Other operating income	Variance negligible.	1 127
Employee costs	Variance negligible.	6 961
Revocations	The variance is negligible	3 959
Allocation of grants	Share of tickets sales were significantly lower than anticipated due to the impact of COVID-19 on the national lottery ticket sales. Furthermore, the call for applications was opened in June as a result of lockdown regulation restrictions.	138 481
Goods and services	The variance is mainly driven by the items below: Board Emoluments – All scheduled meetings were held by the Board, there were less number of <i>ad hoc</i> meetings than anticipated in the budget provision. Outsourced services – Some of the work related to ERP Oracle fusion, business enhancements for some of the modules on Fusion is expected to be completed in the 2021/22 financial year. Travel and Accommodation – The saving in travelling expenditure is mainly attributable to the restrictions that were imposed due to COVID-19. Advertising and Publicity – The saving is mainly attributable to the National Indaba which was deferred due to COVID-19.	38 632
Administration expenses	Variance negligible.	(5 399)
Depreciation and amortisation	Variance negligible.	(104)
Professional fees	There were less infrastructure projects than expected due to the impact of COVID-19.	9 559
Capital acquisitions	The variance is mainly driven by the delay in the Western Cape, KZN and Limpopo building project. The procurement of computer equipment was reduced due to the COVID impact on revenue.	18 990

Statement of Comparison of Budget and Actual Amounts: Company

for the year ended 31 March 2021

R'000	COMPANY				
	Approved budget	Adjustments	Final budget	Actual amounts	Difference: final budget and actual
Revenue					
Transfers from NLDTF	576 872	–	576 872	530 362	(46 510)
Licence fees	2 500	–	2 500	2 500	–
Interest Income	436	–	436	193	(243)
Other operating income	–	–	–	702	702
Societies and other lotteries	50	–	50	80	30
Total revenue	579 859	–	579 859	533 837	(46 022)
Expenses					
Employee costs	(318 887)	–	(318 887)	(311 926)	6 961
Goods and services	(253 918)	–	(253 918)	(214 584)	39 333
Deficit on disposal of assets				(169)	(169)
Depreciation and amortisation	(7 054)	–	(7 054)	(7 158)	(104)
Total expenditure	(579 859)	–	(579 859)	(533 837)	46 021
Surplus/(deficit) for the period	–	–	–	–	–
Capital expenditure					
Capital acquisitions	(25 685)	–	(25 685)	(6 695)	18 990

Account	Explanation of difference	Amount R'000
Transfers and subsidies received	There was an under recovery in transfers and subsidies as a result of the savings in goods and services in the current financial year. See reasons below.	(46 510)
Employee costs	Variance negligible.	6 961
Goods and services	The variance is mainly driven by the items below: Board Emoluments – All scheduled meetings were held by the Board, there were less number of adhoc meetings than anticipated in the budget provision. Outsourced services – Some of the work related to ERP Oracle fusion, business enhancements for some of the modules on Fusion is expected to be completed in the 2021/22 financial year. Travel and Accommodation – The saving in travelling expenditure is mainly attributable to the restrictions that were imposed due to COVID 19. Advertising and Publicity – The saving is mainly attributable to the National Indaba which was deferred due to COVID 19.	39 333
Depreciation and amortisation	Variance is negligible	(104)
Capital acquisitions	The variance is mainly driven by the delay in the Western Cape, KZN and Limpopo building project. The procurement of computer equipment was reduced due to the COVID impact on revenue.	18 990

Summary of Significant Accounting Policies

for the year ended 31 March 2021

The principal accounting policies applied in the preparation of these consolidated and separate financial statements are set out below. These policies have been consistently applied to all the years presented.

1. Basis of preparation

The annual financial statements have been prepared in accordance with Generally Recognized Accounting Practice (GRAP) as well as the Public Finance Management Act, Act No. 1 of 1999, as amended (PFMA). They have been prepared in accordance with the going concern principle using the historical cost basis except where otherwise stated in the accounting policies below.

The preparation of financial statements in conformity with GRAP requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are outlined in point 19 of the summary of significant accounting policies.

All monetary information and figures presented in these financial statements are stated in thousands of Rand (R' 000), unless otherwise indicated.

New standards, amendments and interpretations approved and not yet effective

Standard	Scope and potential impact	Effective date
GRAP 25: Employee Benefits	None	No effective date has been determined by the Minister of Finance. Standards will be applied only upon determination of effective date by the Minister where applicable.
GRAP 104: Financial Instruments	None	

NLC did not apply any of the standards above. It is not expected that the above standards, amendments and interpretations will have any material impact on the NLC's financial statements on initial application where applicable.

The changes to GRAP 104 affect the following:

- Classification of financial assets
- Amortised cost of financial assets
- Impairment of financial assets
- Disclosures

The changes to GRAP 25 are as follows:

- Introduction of how defined benefit costs should be recognised and measured.

2. Consolidation

The consolidated financial statements include the assets, liabilities and results of the operations of the controlling company and its controlled entities. The controlling entity is NLC. The NLC and its controlled entities all prepare the financial statements using SA GRAAP. Intercompany transactions are eliminated on consolidation. The controlling entity is NLC.

The following factors were considered in consolidating the NLDT and the NLPT:

S10(c) of the Lotteries Act: Functions of board: The board shall manage and administer the fund and hold it in trust;

22: Administration of the Fund:

(1) The fund shall be administered by the board.

(2) The fund shall be held in trust by the board for distribution of any sum paid into the fund as is allocated for expenditure referred to in section 26(3)(b), (c), (d)) and (e) after the distribution agency has considered an application for a grant or following a recommendation of funding of worthy causes from the Commission after research conducted in terms of the Act. 26(1), (2) and 34: So much of the sum that is paid to the fund, as the Minister after consultation with the board deems appropriate, shall be allocated to the board in respect of the board's expenses.

The consolidation of NLPT was decided upon by AGSA in September 2018. The factors that the AGSA took into account to arrive at the conclusion to consolidate NLPT were the following: AGSA holds a view that NLC has power to appoint the majority of the voting rights of the trustees. The AG holds a view that NLC holds an indirect title to the net assets of the trust through the NLDTF.

Summary of Significant Accounting Policies (continued)

for the year ended 31 March 2021

2.1 Controlled entities

The NLDTF is a Fund which was established in terms of section 21 of the Lotteries Act, Act No 57 of 1997, as amended. It was established to administer the distribution of funds to the respective sectors, namely Charities, Sports and Recreation, Arts, Miscellaneous and Culture and National Heritage. The National Lotteries Participants Trust (NLPT) is founded by the Ithuba Holding (RF) Pty Ltd (Operator) in terms of the Trust Deed. The main objective of the trust is to hold all monies in trust received from Ithuba Holding by the Trust for the benefit of the winners, participants who have made an advance payment for future draws. In September 2018, the Auditor General concluded that the NLC should consolidate the financial statements of NLPT in the financial statements of NLC.

Intra-group transactions, balances and unrealised gains on intra-group transactions are eliminated. Unrealised losses are also eliminated. Controlled entities' accounting policies are consistent with the policies adopted by NLC.

3. Revenue recognition

Revenue is the gross inflow of economic benefits or service potential during the reporting period when these inflows result in an increase in net assets. Revenue is recognised when it is probable that future economic benefits will flow to the enterprise and these benefits can be measured reliably.

The NLC and its controlled entities distinguishes between two forms of revenues namely revenue from exchange transactions and revenue from non-exchange transactions.

Revenue from exchange transactions is defined as revenue in which NLC receives assets or services, or has liabilities extinguished, and directly gives approximately equal value to another entity or party in exchange.

Revenue from non-exchange transactions is defined as revenue in which NLC receives value from another entity or party without directly giving approximately equal value in exchange or gives value to another entity or party without directly receiving approximately equal value in exchange.

3.1 Transfer from NLDTF

Transfers from the NLDTF are initially measured at fair value on date of transfer. Transfers from the NLDTF are measured at the amount of the increase in net assets recognised by the NLC.

The NLC withdraws the amounts as and when required, based on an approved budget by the Minister of Trade and Industry. Income is generally recognised as operating costs are defrayed, the end result being the surrendering of surpluses to (or recovering of any deficit from) the NLDTF, thus not accounting for any accumulated surplus.

3.2 Licence fees

Revenue from licence fees are paid at the inception of the licence by the National Lottery Operator in order to operate the national lottery licence. The consideration received is measured at the fair value and amortised over the licence term in the Statement of Financial Performance.

3.3 Investment income and interest income

Investment income comprises interest received from assets investments and cash and cash equivalents. Interest is accounted for on an accrual basis using the effective interest rate method.

3.4 Share of ticket sales

Revenue from share of ticket sales is accounted for on the accrual basis and is measured as a percentage of ticket sales from the operator as stipulated and agreed in the licence agreement with National Lottery Operator.

3.5 Expired and unclaimed prizes

Expired and unclaimed prizes relate to prizes in constituent lotteries (not being an Instant Lottery) for which remain unclaimed for a period of 365 days following the draw in which the prize was won as stipulated in the license agreement with the National Lottery Operator. Such monies are accounted for on an accrual basis. Payments of the funds by Ithuba are through the intermediation of the National Lotteries Participants Trust.

3.6 Interest from National Lotteries Participants Trust

Any interest that remain in the National Lotteries Participants Trust after deduction of the National Lotteries Participants Trust costs are due to the NLDTF as stipulated in the Trust Deed of the NLPT. These monies are accounted for on an accrual basis. Payments of the funds by Ithuba are through the intermediation of the National Lotteries Participants Trust

3.7 Revocations

Revocations are effected by the NLC under the following circumstances:

- Breach of Grant Agreement.
- Voluntary cancellation of the Grant Agreement by the beneficiary due to various reasons;
- Cancellation due to identification and/or determination of irregularities from the beneficiary organisation; or
- Any other reasons that the Minister considers enough to warrant cancellation as set out in section 31 of the Act.

A revocation is recognised as income when a grant is withdrawn and is recognised at the amount of the withdrawal.

Summary of Significant Accounting Policies (continued)

for the year ended 31 March 2021

4. Property, plant and equipment

Property, plant and equipment are tangible items that are expected to be used for more than one reporting year. Property and equipment are stated at historical cost less depreciation and impairment. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits or service potential associated with the item will flow to NLC and the cost of the item can be measured reliably. All other repairs and maintenance are charged to profit or loss during the financial year in which they are incurred.

Property and equipment are depreciated using the straight-line method to allocate their cost to their residual values over their estimated useful lives, as follows:

Furniture and fittings	10 to 17 years
Office equipment	3 to 17 years
Computer equipment	3 to 7 years
Network infrastructure	Shorter of the estimated life or year of the lease, 7 years for servers
Leasehold improvements	Shorter of estimated life or year of lease
Land and buildings	0 to 99 years

The assets' residual values and useful lives are reviewed at each reporting year and adjusted if appropriate. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount. The recoverable amount is the higher of the asset's fair value less costs to sell and value-in-use.

Gains or losses on disposals are determined by comparing the proceeds with the carrying amount. These are recorded in profit or loss.

5. Intangible assets

Costs associated with maintaining computer software programmes are recognised as an expense as incurred. Development costs that are directly attributable to the design and testing of identifiable and unique software products controlled by NLC are recognised as intangible assets when the following criteria are met:

- it is technically feasible to complete the software product so that it will be available for use;
- management intends to complete the software product and use or sell it;
- there is an ability to use or sell the software product;
- it can be demonstrated how the software product will generate probable future economic benefits;
- adequate technical, financial and other resources to complete the development and to use or sell the software product are available;
- the expenditure attributable to the software product during its development can be reliably measured.

Directly attributable costs, that are capitalised as part of the software product, include the software development employee costs and an appropriate portion of directly attributable overheads.

Other development expenditures that do not meet these criteria are recognised as an expense as incurred. Development costs previously recognised as an expense are not recognised as an asset in a subsequent year.

Intangible assets are classified as indefinite on initial acquisition when, based on an analysis of all of the relevant factors, there is no foreseeable limit to the year over which the asset is expected to provide service potential to the entity.

Software licences and systems with indefinite useful lives are capitalised and not amortised. An annual impairment test will be performed on the licences and systems.

Subsequent to initial recognition, intangible assets are carried at cost less accumulated amortisation and accumulated impairment losses.

Intangible assets with finite useful lives are amortised over 2 to 7 years

Intangible assets with indefinite lives consists of:

- websites
- integrated systems

Intangible assets are amortised using the straight-line method.

Summary of Significant Accounting Policies (continued)

for the year ended 31 March 2021

6. Leases

6.1 Operating lease

NLC classifies leases as operating leases where the lessor effectively retains the risks and benefits of ownership. Operating lease payments are recognised in profit or loss on a straight-line basis over the year of the lease.

7. Financial assets

NLC classifies its financial assets in the following categories:

- financial assets at amortised cost
- financial assets at fair value

The classification depends on the purpose for which the financial assets were acquired. Management determines the classification of its financial assets at initial recognition.

7.1 Financial assets at amortised cost

Financial assets at amortised cost are non-derivative financial assets that have fixed or determinable payments, excluding those assets that:

- the entity designates at fair value at initial recognition; or
- are held for trading.

Financial assets carried at amortised cost, are initially recognised at fair value plus transaction costs that are directly attributable to the acquisition of the financial asset. These assets are subsequently measured at amortised cost using the effective interest rate method, less provision for impairment.

NLC will derecognise a financial assets when:

- a) the contractual rights to the cash flows from the financial asset expire, are settled or waived;
- b) NLC transfers to another party substantially all of the risks and rewards of ownership of the financial asset; or
- c) NLC despite having retained some significant risks and rewards of ownership of the financial asset, has transferred control of the asset to another party and the other party has the practical ability to sell the asset in its entirety to an unrelated third party, and is able to exercise that ability unilaterally and without needing to impose additional restrictions on the transfer.

Financial assets at amortised cost consists of:

- investments;
- receivables from exchange transaction;
- receivables from non-exchange transaction; and
- pre payments and deposits.

7.2 Financial assets at fair value

Financial instruments at fair value comprise financial assets or financial liabilities that are:

- a) derivatives;
- b) combined instruments that are designated at fair value in accordance with paragraphs 20 or 21 of GRAP 104;
- c) instruments held for trading. A financial instrument is held for trading if:
 - i. it is acquired or incurred principally for the purpose of selling or repurchasing it in the near-term; or
 - ii. on initial recognition it is part of a portfolio of identified financial instruments that are managed together and for which there is evidence of a recent actual pattern of short term profit-taking;
- d) non-derivative financial assets or financial liabilities with fixed or determinable payments that are designated at fair value at initial recognition in accordance with paragraph 17; and
- e) financial instruments that do not meet the definition of financial instruments at amortised cost or financial instruments at cost.

Financial assets at fair value consists of cash and cash equivalents and the equity intrinsic value of investments (refer to note 5

Financial Assets at fair value will be initially recognised is at fair value. A gain or loss arising from a change in the fair value of a financial asset measured at fair value shall be recognised in surplus or deficit.

Summary of Significant Accounting Policies (continued)

for the year ended 31 March 2021

8. Impairment of assets

8.1 Financial assets carried at amortised cost

NLC assesses at each reporting year whether there is objective evidence that a financial asset or group of financial assets is impaired. A financial asset is impaired and impairment losses are incurred only if there is objective evidence of impairment as a result of one or more events that have occurred after the initial recognition of the asset (a 'loss event') and the loss event has an impact on the estimated future cash flows of the financial asset or group of financial assets that can be reliably estimated.

Objective evidence includes one or more of the following events.

- significant financial difficulty of the issuer or debtor;
- a breach of contract, such as default or delinquency in payments;
- becoming probable that the issuer or debtor will enter bankruptcy or other financial reorganisation;
- the disappearance of an active market for that financial asset because of financial difficulties;
- observable data indicating that there is a measurable decrease in the estimated future cash flow from a group of financial assets since the initial recognition of those assets, although the decrease cannot yet be identified with the individual financial assets in NLC, including:
 - adverse changes in the payment status of issuers or debtors of NLC;
 - national or local economic conditions that correlates with defaults on the assets of NLC;

NLC first assesses whether objective evidence of impairment exists individually for financial assets that are individually significant. If NLC determines that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is or continues to be recognised are not included in a collective assessment of impairment.

If there is objective evidence that an impairment loss has been incurred on loans and receivables carried at amortised cost, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account, and the amount of the loss is recognised in profit or loss.

If in a subsequent year, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised (such as improved credit rating), the previously recognised impairment loss is reversed by adjusting the allowance account. The amount of the reversal is recognised in profit or loss.

8.2 Impairment of other non-financial assets

Assets, including intangible assets, that are subject to amortisation, are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. Such indicators include continued losses, changes in technology, market, economic, legal and operating environments.

An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is measured using the higher of the fair value less costs to sell and the value-in-use.

Value-in-use is the present value of projected cash flows covering the remaining useful life of the asset. An impairment charge is recognised as a loss in profit or loss immediately.

Cash-generating assets are assets managed with the objective of generating a commercial return. Non-cash-generating assets are assets other than cash-generating assets. NLC and its controlled does not hold cash generating assets and therefore all assets are classified as non cash generating assets.

Summary of Significant Accounting Policies (continued)

for the year ended 31 March 2021

9. Financial liabilities

NLC classifies its financial liabilities in the following category:

- financial liabilities at amortised cost

9.1 Financial liabilities at amortised cost

Financial liabilities at amortised cost are non-derivative financial assets that have fixed or determinable payments, excluding those liabilities that:

- the entity designates at fair value at initial recognition; or
- are held for trading

Financial liabilities carried at amortised cost, are initially recognised at fair value plus transaction costs that are directly attributable to the issue of the financial liability.

Financial liabilities are subsequently measured at amortised cost using the effective interest rate method.

Financial liabilities at amortised cost consists of:

- provision for allocations; and
- trade and other payables.

A gain or a loss is recognised in surplus or deficit when the financial liability is derecognised or through the amortisation process.

NLC derecognises financial liability (or a part of a financial liability) from its statement of financial position when, and only when, it is extinguished — i.e. when the obligation specified in the contract is discharged, cancelled, expires or waived.

10. Cash and cash equivalents

Cash and cash equivalents comprise:

- cash in hand;
- deposits held at call and short notice; and
- balances with banks.

Cash and cash equivalents only include items held for the purpose of meeting short-term cash commitments rather than for investing or other purposes. It comprises cash in hand and deposits held at call with respective banks. Cash and cash equivalents have a maturity of less than three months. Cash and cash equivalents are classified as financial assets at fair value and are carried at cost which due to their short-term nature approximates fair value.

11. Contingent assets

Contingent assets are possible assets that arise from past events, and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the entity. A contingent asset is not recognised in the financial statement, however it is disclosed where an inflow of economic benefits or service potential is probable. Contingent assets are assessed continually to ensure that developments are appropriately reflected in the financial statements.

12. Financial risk management

The Company and Group's activities expose it to a variety of financial risks: market risk, credit risk and liquidity risk. The Board manages these risks through a Board Audit and Risk Committee. The Board manages these risks through quarterly reporting of risk management.

12.1 Market risk

The Company and Group's activities as a regulator do not expose it to a significant amount of market risk. The Board has an approved investment policy in place. The pillars of the policy include capital preservation, liquidity and maximisation of returns.

12.2 Credit risk

Credit risk arises from cash and cash equivalents and deposits with banks and financial institutions, as well as credit exposures to outstanding receivables and committed transactions.

The Company and Group also follows regulations issued by National Treasury to manage its exposure to credit risk.

12.3 Liquidity risk

Prudent liquidity risk management implies maintaining sufficient cash and cash equivalents to meet the daily demands of the operations. Management monitors daily balances of cash and cash equivalents as well as investment accounts to ensure that enough funds are available to meet the needs of the operation.

Summary of Significant Accounting Policies (continued)

for the year ended 31 March 2021

13. Employee benefits

13.1 Post-employment benefits

The Provident Fund to which employees belong is a defined contribution fund, which provides retirement, death and disability benefits. The contributions are charged to the Statement of Financial Performance in the year to which they relate.

13.2 Provision for leave pay

The NLC accrues in full the employees' rights to annual leave entitlement in respect of past service. The undiscounted amount is expensed over the year the services are rendered. A provision is made for the estimated liability as a result of services rendered by employees up to the reporting date. The NLC remains liable to pay out an amount equal to the leave balance at current rate of remuneration. Payment of the leave is dependent on when employees resign. The NLC has an approved leave policy.

13.3 Provision for bonus plan

The NLC recognises a provision and an expense for bonuses in staff costs, based on a formula where there is a contractual obligation or where there is a past practice that has created a constructive obligation. Bonuses are paid based on the outcome of annual performance assessments and only paid once approval of the Board is obtained. The timing of the approval of the bonus varies from year to year. The NLC has an approved performance management policy.

14. Trade and other payables

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if payment is due within one year or less from the reporting date. If not, they are presented as non-current liabilities.

Trade payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest rate method.

15. Provisions

Provisions are recognised when, as a result of past events, the Company has a present legal or constructive obligation of uncertain timing or amount, and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate of the amount of the obligation can be made.

The amount recognised as a provision shall be the best estimate of the expenditure required to settle the present obligation at the reporting date. The best estimate of the expenditure required to settle the present obligation is the amount that an entity would rationally pay to settle the obligation at the reporting date or to transfer it to a third party at that time. It will often be impossible or prohibitively expensive to settle or transfer an obligation at the reporting date. However, the estimate of the amount that an entity would rationally pay to settle or transfer the obligation gives the best estimate of the expenditure required to settle the present obligation at the reporting date. An impairment is recognised when an organisation has breached the provisions of Regulation 6 and Clause 10 of the grant agreement and the NLC has not communicated the breach to the beneficiary.

16. Contingent liabilities

Company and Group discloses a contingent liability when:

- it has a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the entity; or
- it has a present obligation that arises from past events but not recognised because
 - it is not probable that an outflow of resources will be required to settle an obligation or
 - the amount of the obligation cannot be measured with sufficient reliability.

A contingent liability is not recognised in the financial statements, however it is disclosed unless the probability of an outflow of economic benefits is remote. Contingent liabilities comprise grants allocated by the Distributing Agencies to beneficiaries on a conditional basis and the stipulated conditions have not been met as at 31 March 2021.

17. Allocation of grants

Allocations are accounted for when applications for assistance from individual organisations are considered and grants are unconditionally awarded by the respective distributing agencies. Pro-active funding allocations are accounted for when funding is considered in terms of section 2A(4) of the Lotteries Act and grants are unconditionally awarded by the Assurance committee.

Revocations will be triggered if there is a breach of Grant Agreement, voluntary cancellation of the Grant Agreement by the funded organisation due to various reasons; cancellation due to identification and/or determination of irregularities from the organisation.

Summary of Significant Accounting Policies (continued)

for the year ended 31 March 2021

18. Contractual commitments

A commitment is a contractual arrangement that binds the department to incur future expenditure based on items that are still to be received. Disclosure of commitments entered into before year end are relevant for the following standards of GRAP:

- GRAP 1 on Presentation of Financial Statements (disclosure of unrecognised contractual commitments)
- GRAP 13 on Leases (disclosure of the future minimum lease payments)
- GRAP 17 on Property, Plant & Equipment (disclosure of contractual commitments for Property, Plant & Equipment)
- GRAP 31 on Intangible Assets (disclosure of the contractual commitments for the acquisition of intangible assets)

19. Critical accounting estimates and judgements in applying accounting policies

Assumptions and estimates form an integral part of financial reporting and have an impact on the amounts reported. Assumptions are based on historical experience and expectations of future outcomes and anticipated changes in the environment. Assumptions are further regularly reviewed in the light of emerging events and adjusted where required.

19.1 Provision for allocations

Allocations are accounted for when applications for assistance from individual organisations are considered and grants are unconditionally awarded by the respective Distributing Agencies. Research based (pro active funding) allocations are accounted for when funding is considered in terms of section 2A(4) of the Lotteries Act and grants are unconditionally awarded by the Assurance committee. Disclosures are made for those organisations which were funded by the NLDTF in which Distributing Agencies may have significant interest in. Disclosures made relate to the payments, allocations in the current year and outstanding amounts outstanding at year end. The impact of the Covid-19 pandemic has resulted in the NLC only paying projects that are implementable under the varying lockdown alert levels. The extent of the lockdown cannot be reliably estimated however the financials have been presented on the basis that management has made an assessment that the funded organisations would be in a position to implement funded projects twelve months after the year end.

19.2 Depreciation

Depreciation is recognised through profit or loss on a straight-line basis over the estimated useful life, or the lease term if shorter, of each asset or component of an item of property, plant and equipment. Land is not depreciated and major repairs and overhauls are depreciated over the remaining useful life of the related asset or to the date of the next major repair or overhaul, if shorter. Depreciation commences when the asset is available for use.

The 80/20 principle is applied to split the initial acquisition cost of the land and buildings, where 80% is buildings and 20% is land of the initial acquisition cost.

19.3 Provision for doubtful debts

A provision for doubtful debt is raised in instances where there are indications that the debt may not be recoverable from the debtor. The assessment of recoverability is done on a individual debtor basis.

19.4 Contingent liabilities

Contingent liabilities are not recognised in the financial statements, but are disclosed in the notes to the financial statements unless the probability of occurrence is remote.

19.5 Beneficiaries written off

Beneficiaries written off are those beneficiaries where all avenues for recovery have been completely exhausted and the outstanding debts are considered not recoverable.

19.6 Contingent assets

Contingent assets are not recognised in the financial statements, but are disclosed in the notes to the financial statements unless the probability of occurrence is remote.

Summary of Significant Accounting Policies (continued)

for the year ended 31 March 2021

20. Related parties

A related party is a person or an entity with the ability to control or jointly control the other party, or exercise significant influence over the other party, or vice versa, or an entity that is subject to common control, or joint control.

As a minimum, the following are regarded as related parties of the reporting entity:

- a) A person or a close member of that person's family related to the reporting entity if that person:
 - i) has control or joint control over the NLC;
 - ii) has significant influence over the NLC or
 - iii) is a member of the management of the NLDTF or NLC.

Related party transactions are transfers of resources, services or obligations between the NLC and a related party, regardless of whether a price is charged.

21. Irregular, fruitless and wasteful expenditure

Irregular expenditure means expenditure incurred in contravention of, or not in accordance with a requirement of any applicable legislation, including:

- the PFMA, or
- the Treasury Regulations;
- a National Treasury Instruction, issued in terms of section 76 of the PFMA; and
- any legislation providing for procurement procedures.

Fruitless and Wasteful expenditure means expenditure that was made in vain and would have been avoided had reasonable care been exercised. When confirmed, irregular expenditure must be recorded in the notes to the financial statements. The amount to be recorded in the notes must be equal to the value of the irregular expenditure incurred unless it is impracticable to determine the value thereof. Where such impracticability exists, the reasons therefore must be provided in the notes. Irregular expenditure must be removed from the notes when it is either (a) condoned by the National Treasury or the relevant authority; (b) it is transferred to receivables for recovery; or (c) it is not condoned and is irrecoverable. A receivable related to irregular expenditure is measured at the amount that is expected to be recovered and must be de-recognised when the receivable is settled or subsequently written off as irrecoverable. Any irregular expenditure is charged against income in the year in which it is incurred. Any irregular, fruitless and wasteful expenditure is charged against income in the year in which it is incurred.

22. Budget information

The approved budget is prepared on an accrual basis and presented by economic classification linked to performance outcome objectives. The approved budget covers the financial year from 2020/04/01 to 2021/03/31. The budget for the economic entity includes all the entities approved budgets under its control. The annual financial statements and the budget are on the same basis of accounting therefore a comparison with the budgeted amounts for the reporting year has been included in the statement of comparison of budget and actual amounts.

23. Events after reporting date

Events after reporting date are those events, both favourable and unfavourable, that occur between the reporting date and the date when the financial statements are authorised for issue. Two types of events can be identified:

- those that provide evidence of conditions that existed at the reporting date (adjusting events after the reporting date); and
- those that are indicative of conditions that arose after the reporting date (non-adjusting events after the reporting date).

The entity adjusts the amount recognised in the financial statements to reflect adjusting events after the reporting date once the event occurred.

Notes to the financial statements

for the year ended 31 March 2021

	GROUP		COMPANY	
	Year ended 31 March 2021 R'000	Year ended 31 March Restated 2020 R'000	Year ended 31 March 2021 R'000	Year ended 31 March Restated 2020 R'000
1. Transfers from NLDTF				
Payments from fund in respect of expenses	–	–	530 362	555 298
	–	–	530 362	555 298
2. Fund revenue				
Share of ticket sales	1 488 460	1 632 334	–	–
Expired and unclaimed prizes	159 376	180 047	–	–
Interest from the National Lotteries Participants Trust	5 105	12 751	–	–
Revocations	23 959	27 244	–	–
Penalties – Ithuba Holdings (RF) Pty (Ltd)	1 402	–	–	–
	1 678 302	1 852 376	–	–
For the 2020/21 financial year, Revocations have been presented under Fund Revenue whereas in previous financial years Revocations were presented under Grants allocated. Presentation under Fund Revenue provides more relevant presentation in understanding the nature of the transactions.				
3. Licence fees				
Recognition of Lottery Licence Fees	2 500	2 500	2 500	2 500
	2 500	2 500	2 500	2 500
4. Other operating income				
Registration fees – Schemes and Societies	80	70	80	70
Sundry income*	946	5 039	702	551
Movement in the provision for doubtful debt	1 181	250	–	–
Movement in Impairment of Provision	–	2 748	–	–
	2 207	8 108	782	621
* Sundry income mainly consists of unspent amounts returned by beneficiaries upon completion of funded projects.				
5. Fair value adjustment – Investment				
Fair value adjustment – Investment	–	(9 256)	–	–
	–	(9 256)	–	–
Fair value is a rational and unbiased estimate of the potential market price of the investment. The fair value adjustment relates to the equity-linked note investments.				
6. Investment and interest income				
Call and current accounts	48 132	16 287	193	430
Interest income from investments	28 384	126 140	–	–
Interest income from National Lotteries Participants Trust current accounts	4 807	5 358	–	–
	81 323	147 786	193	430
7. Allocation of grants				
Current year allocations	1 136 301	1 346 209	–	–
	1 136 301	1 346 209	–	–

For the 2020/21 financial year, Revocations have been presented under Fund Revenue whereas in previous financial years Revocations were presented under Grants allocated. Presentation under Fund Revenue provides more relevant presentation in understanding the nature of the transactions.

Notes to the financial statements (continued)

for the year ended 31 March 2021

	GROUP		COMPANY	
	Year ended 31 March 2021 R'000	Year ended 31 March Restated 2020 R'000	Year ended 31 March 2021 R'000	Year ended 31 March Restated 2020 R'000
8. Employee costs				
Salaries, wages and allowances	226 871	216 714	226 871	216 714
Medical aid fund contribution	15 202	13 966	15 202	13 966
Defined provident fund contributions	26 010	23 981	26 010	23 981
Social security levies (Unemployment Insurance Fund, Skills Development Levy)	3 283	3 087	3 283	3 087
Risk Benefit and Management Fees	6 740	6 459	6 740	6 459
Provision for leave pay	2 398	1 493	2 398	1 493
Provision for bonus	31 421	36 438	31 421	36 438
	311 926	302 138	311 926	302 138
9. Goods and services				
Advertising and publicity	25 894	58 740	25 894	58 740
Audit fees	3 178	5 008	2 682	4 166
Bank charges	195	194	69	81
Computer expenses**	26 122	18 496	26 122	18 496
Conferences and meetings	185	5 745	185	5 745
Consulting fees	40 615	24 720	40 615	24 720
Courier and delivery costs	601	658	601	658
Debtors written off	167	274	167	274
Doubtful debts	78	–	78	–
Distributing agency emoluments	2 058	1 901	2 058	1 901
Enterprise and supplier development*	3 466	70	3 466	70
Professional fees	6 708	16 246	–	–
Board member fees including board committees	7 676	7 322	7 676	7 322
Insurance	577	1 036	395	865
Legal fees	40 622	33 739	40 622	33 501
Rental – Motor vehicles	3 180	3 158	3 180	3 158
Rental – Office buildings	20 087	22 358	20 087	22 358
Rental – Office equipment	1 785	2 117	1 785	2 117
Outsourcing	10 666	14 470	10 666	14 470
Printing and stationary*	1 155	2 540	1 155	2 540
Refreshments and catering	293	1 885	293	1 862
Repairs and maintenance	798	1 723	798	1 723
Research	1 957	1 669	1 957	1 669
Small assets written off	–	8	–	8
Staff recruitment	682	558	682	558
Staff training	3 253	7 338	3 253	7 338
Staff welfare	2 934	3 149	2 934	3 149
Security****	5 223	3 858	5 223	3 858
Subscriptions**	493	232	493	232
Sundry expenses***	3 664	3 470	3 664	3 470
Telephone and internet charges	1 799	5 300	1 799	5 300
Travel and accommodation	1 825	15 765	1 825	15 765
Trustee fees	652	746	–	–
Water and electricity	4 161	3 763	4 161	3 763
	222 749	268 259	214 584	249 879

* 2020 Enterprise and supplier development was posted in printing and stationery and amounts to R70 203

** Computer expenses amounting to R205 000 were erroneously included in subscriptions in 2019/20

*** Included in sundry expense is general expenses (R696 104.24), cleaning (R2 114 395.82), motor vehicle expenses (R415 881.84)

**** Security was included in sundry expenses for R3.8 million in 2019/20.

Notes to the financial statements (continued)

for the year ended 31 March 2021

	GROUP		COMPANY	
	Year ended 31 March 2021 R'000	Year ended 31 March Restated 2020 R'000	Year ended 31 March 2021 R'000	Year ended 31 March Restated 2020 R'000
10. Administration expenses				
Trust Administration fees	3 410	3 285	–	–
Debtors written off	1 281	–	–	–
Impairment of Provision	3 894	–	–	–
	8 585	3 285	–	–
11. Depreciation and amortisation				
11.1 Depreciation				
Network infrastructure	1 402	1 142	1 402	1 142
Computer equipment	1 605	1 702	1 605	1 702
Furniture and fittings	1 400	1 436	1 400	1 436
Leasehold improvements	146	245	146	245
Office equipment	1 748	1 804	1 748	1 804
Buildings	481	245	481	245
	6 782	6 574	6 782	6 574
11.2 Amortisation				
Software	376	231	376	231
	376	231	376	231
Total	7 158	6 805	7 158	6 805
12. Surplus/(Deficit) on disposal of assets	(169)	(27)	(169)	(27)
	(169)	(27)	(169)	(27)

Notes to the financial statements (continued)

for the year ended 31 March 2021

13. Property, plant and equipment: Group and Company

R'000	Buildings	Network infrastructure	Computer equipment	Furniture and fittings	Leasehold improvements	Office equipment	Total
Year ended 31 March 2021							
Opening carrying amount	58 754	5 121	2 709	6 958	197	10 248	83 987
Additions	2 845	1 608	1 019	173	–	74	5 719
Disposals	–	–	(11)	–	–	–	(11)
– Cost	–	–	(86)	–	–	–	(86)
– Accumulated depreciation	–	–	75	–	–	–	75
Depreciation charge	(481)	(1 402)	(1 605)	(1 400)	(146)	(1 748)	(6 782)
Closing carrying amount	61 118	5 327	2 112	5 731	51	8 574	82 913
At 31 March 2021							
Cost	61 869	13 711	13 117	15 429	8 276	19 000	131 402
Accumulated depreciation	(751)	(8 384)	(11 005)	(9 698)	(8 225)	(10 426)	(48 489)
Carrying amount	61 118	5 327	2 112	5 731	51	8 574	82 913
Year ended 31 March 2020							
Opening carrying amount	33 997	4 878	2 999	7 752	442	11 655	61 723
Additions	25 002	1 385	1 483	644	–	397	28 912
Disposals	–	–	(71)	(2)	–	–	(73)
– Cost	–	–	(480)	(4)	–	(1 536)	(2 020)
– Accumulated depreciation	–	–	409	2	–	1 536	1 947
Depreciation charge	(245)	(1 142)	(1 702)	(1 436)	(245)	(1 804)	(6 574)
Closing carrying amount	58 754	5 121	2 709	6 958	197	10 248	83 987
At 31 March 2020							
– Cost	59 024	12 103	12 184	15 256	8 276	18 926	125 770
– Accumulated depreciation	(270)	(6 982)	(9 475)	(8 298)	(8 079)	(8 678)	(41 782)
Carrying amount	58 754	5 121	2 709	6 958	197	10 248	83 987

Notes to the financial statements (continued)

for the year ended 31 March 2021

14. Intangible assets: Group and Company

R'000	Geographical information system	Enterprise system*	Software**	Grant management system	Website	Total
Year ended 31 March 2021						
Opening carrying amount	1 810	108 602	6 527	–	198	117 137
Additions	–	–	977	–	–	977
Disposals	–	–	(258)	–	–	(258)
– Cost	–	–	(623)	–	–	(623)
– Accumulated depreciation	–	–	366	–	–	366
Impairment charge	–	–	–	–	–	–
Amortisation charge	–	–	(376)	–	–	(376)
Closing carrying amount	1 810	108 602	6 870	–	198	117 480
At 31 March 2021						
Cost	1 810	108 602	9 756	6 963	198	127 329
Accumulated amortisation/ Impairment	–	–	(2 886)	(6 963)	–	(9 849)
Carrying amount	1 810	108 602	6 870	–	198	117 480
Year ended 31 March 2020						
Opening carrying amount	1 810	108 602	4 306	–	198	114 916
Additions	–	–	2 452	–	–	2 452
Disposals	–	–	–	–	–	–
– Cost	–	–	–	–	–	–
– Accumulated depreciation	–	–	–	–	–	–
Amortisation charge	–	–	(231)	–	–	(231)
Closing carrying amount	1 810	108 602	6 527	–	198	117 137
At 31 March 2020						
Cost	1 810	108 602	9 403	6 963	198	126 976
Accumulated amortisation/ Impairment	–	–	(2 876)	(6 963)	–	(9 839)
Carrying amount	1 810	108 602	6 527	–	198	117 137

** GMS, Payday and Pastel are carried at zero but still in use.

Notes to the financial statements (continued)

for the year ended 31 March 2021

	GROUP		COMPANY	
	Year ended 31 March 2021 R'000	Year ended 31 March Restated 2020 R'000	Year ended 31 March 2021 R'000	Year ended 31 March Restated 2020 R'000
15. Financial assets				
The Group's investment in financial assets are summarised by measurement category below:				
Financial assets at amortised cost:				
– Capital market securities	–	1 100 000	–	–
– Accrued interest	–	534 095	–	–
Financial assets at fair value	–	–	–	–
– Equity intrinsic value	–	–	–	–
– Fair value adjustment to equity intrinsic value	–	(9 256)	–	–
Total investment	–	1 624 839	–	–
Current	–	1 624 839	–	–
Non-current	–	–	–	–
	–	1 624 839	–	–
Fair value is a rational and unbiased estimate of the potential market price of the investment. The fair value adjustment relates to the equity intrinsic value in the equity linked instrument. The strike price for participation in the equity linked note is an All Share Index Top 40 (ALSI) of 46 979,67. The investment subsequently matured on 24 June 2020 and the ALSI was 54 447.73 on that date.				
16. Trade and other receivables				
16.1 Trade and other receivables from exchange transactions:				
– Study loans and advances	72	126	72	126
– Staff receivables – Payroll	271	541	271	541
– Sundry debtors	353	330	353	330
– Gross sundry debtors	431	330	431	330
– Provision for doubtful sundry debtors	(78)	–	(78)	–
Accrued income	6 056	2 264	13	48
– Interest receivable on current and call accounts	6 056	2 264	13	48
Total	6 752	3 261	709	1 045
Claims from beneficiaries	–	–	–	–
– Gross amount claimed	–	1 181	–	–
– Provision for doubtful claim recovery from beneficiaries	–	(1 181)	–	–
Current	6 752	3 261	709	1 045
	6 752	3 261	709	1 045
16.2 Trade and other receivables from non-exchange transactions:				
Accrued income and revenue				
– Share of ticket sales – Ithuba Holdings Pty (Ltd)	17 707	33 430	–	–
– Unclaimed Funds – Ithuba Holdings (RF) (Pty) Ltd	–	9 132	–	–
– Advance sales due from Ithuba Holdings (RF) (Pty) Ltd	714	–	–	–
Total	18 421	42 563	–	–
Current	18 421	42 563	–	–
	18 421	42 563	–	–

Notes to the financial statements (continued)

for the year ended 31 March 2021

	GROUP		COMPANY	
	Year ended 31 March 2021 R'000	Year ended 31 March Restated 2020 R'000	Year ended 31 March 2021 R'000	Year ended 31 March Restated 2020 R'000
17. Prepayments and deposits				
Prepayments	375	1 429	297	1 356
Deposits	6 064	6 064	6 064	6 064
	6 439	7 493	6 361	7 420
Deposits include amounts paid on inception of operating lease contracts entered into by the NLC for the leasing of property (refer to note 24.2 for details of operating lease commitments) and a payment made to attorneys as a result of a court order.				
18. Cash and cash equivalents				
18.1 Cash at bank				
Cash at bank – current account	358 624	403 545	437	32 032
Cash at bank – call account	1 986 184	122 909	2 962	2 909
Cash on hand	18	27	18	27
Fixed deposits with maturity dates less than three months	1	1	–	–
Total cash at bank as per statement of cash flow	2 344 826	526 482	3 416	34 968
Included in the R2.962 million call account of the NLC is an amount of R2.44 million which is pledged as a guarantee in favour of Growth Point Properties (Pty) Ltd in terms of the NLC lease agreement. The current and call accounts are not pledged.				
19. Deferred Revenue – Licence fees				
Opening balance	7 917	10 417	7 917	10 417
Amount charged to Statement of Financial Performance	(2 500)	(2 500)	(2 500)	(2 500)
Closing balance	5 417	7 917	5 417	7 917
Current	2 500	2 500	2 500	2 500
Non-current	2 917	5 417	2 917	5 417
	5 417	7 917	5 417	7 917
20. Provision for allocation by Distributing Agencies				
Opening balance	301 038	270 233	–	–
Additional provision made during the period	1 136 301	1 346 209	–	–
Payments made during the period	(951 795)	(1 285 413)	–	–
Revocations	(23 959)	(27 244)	–	–
Provision for impairment	3 894	(2 748)	–	–
Closing balance	465 479	301 038	–	–
Current	465 479	301 038	–	–
	465 479	301 038	–	–

Payments refers not only to payments against current year allocations but also to payments relating to commitments owing from previous financial years. Payments against prior year balance are in accordance with duly signed grant agreements. The impact of the Covid-19 pandemic has resulted in the NLC only paying projects that are implementable under the varying lockdown alert levels. The extent of the lockdown cannot be reliably estimated however the financials have been presented on the basis that management has made an assessment that the majority of the funded organisations would be in a position to implement funded projects within 12 months after the year end.

Notes to the financial statements (continued)

for the year ended 31 March 2021

	GROUP		COMPANY	
	Year ended 31 March 2021 R'000	Year ended 31 March Restated 2020 R'000	Year ended 31 March 2021 R'000	Year ended 31 March Restated 2020 R'000
21. Trade and other payables				
21.1 Trade and other payables from exchange transactions				
Supplier payables	4 448	1 212	4 448	1 212
Accruals	22 684	25 356	21 671	24 948
Payroll creditors	10 367	112	10 367	112
Straight-lining of operating lease payments	1 785	1 822	1 785	1 822
	39 284	28 502	38 270	28 094
Current	39 284	28 502	38 270	28 094
	39 284	28 502	38 270	28 094
21.2 Trade and other payables from non-exchange transactions:				
– National Lottery Distribution Trust Fund	–	–	129 470	166 887
– Unclaimed prizes – Ithuba Holdings (RF) (Pty) Ltd	163 000	227 070	–	–
– Unclaimed funds – Ithuba Holdings (RF) (Pty) Ltd	1 961	–	–	–
– Advance sales due to players – Ithuba Holdings (RF) (Pty) Ltd	19 787	22 114	–	–
– Advance Sales due to Ithuba Holdings (RF) (Pty) Ltd	–	10 724	–	–
	184 748	259 907	129 470	166 887
22. Provisions				
Leave pay				
Opening balance	5 649	4 630	5 649	4 630
Additional provisions raised	7 407	5 649	7 407	5 649
Used during the period	(499)	(493)	(499)	(493)
Unused amounts reversed	(5 149)	(4 137)	(5 149)	(4 137)
Closing balance	7 408	5 649	7 408	5 649
<i>The leave balance is calculated based on the leave days carried over at year end.</i>				
Bonus				
Opening balance	36 011	29 002	36 011	29 002
Additional provisions raised	28 829	36 011	28 829	36 011
Used during the period	(36 011)	(29 002)	(36 011)	(29 002)
Closing balance	28 830	36 011	28 829	36 011
<i>Bonuses are calculated based on the NLC performance management policy.</i>				
General				
Opening balance	–	–	–	–
Additional provisions raised	1 486	–	1 486	–
	1 486	–	1 486	–
Total provisions	37 724	41 660	37 723	41 660

Notes to the financial statements (continued)

for the year ended 31 March 2021

	GROUP		COMPANY	
	Year ended 31 March 2021 R'000	Year ended 31 March Restated 2020 R'000	Year ended 31 March 2021 R'000	Year ended 31 March Restated 2020 R'000
23. Cash flow information				
23.1 Cash generated by operations				
Surplus/(deficit) per the statement of financial performance	77 443	74 788	–	–
Adjusted for:				
Non-cash items:				
Amortisation and impairment	376	231	376	231
Deferred revenue	(2 500)	(2 500)	(2 500)	(2 500)
Depreciation	6 782	6 574	6 782	6 574
Operating lease payments smoothing	(37)	1 387	(37)	1 387
(Surplus)/deficit on sale of assets	169	27	169	27
Provision for bad debts	(1 181)	(250)	–	–
Fair value adjustment	–	9 256	–	–
Impairment of Provision	3 894	(2 748)	–	–
Surplus/(deficit) after adjustment for non-cash items	84 946	86 765	4 790	5 719
Working capital changes				
– (Increase)/Decrease in Trade and other Receivables	555 069	(147 513)	1 395	(3 721)
– Increase/(Decrease) in Trade and other payables	(71 684)	1 882	(27 204)	34 797
– Increase/(Decrease) in Provisions	(3 937)	8 027	(3 937)	8 027
– Increase/(Decrease) in Provision for allocations	160 547	33 553	–	–
Net cash generated/(utilised) from operating activities	724 941	(17 286)	(24 956)	44 822
24. Commitments				
24.1 Capital commitments				
Purchase order commitments	1 122	2 569	1 122	2 569
	1 122	2 569	1 122	2 569
Capital commitments relate to capital acquisitions. Contract commitments are ranging from 12 to 36 months.				
24.2 Operating lease commitments				
NLC leases buildings for its head office and some of the provincial offices. Motor vehicles are under operating leases. The remaining years of the leases range from less than one year to less than three years. The future minimum commitments in terms of the leases of buildings and motor vehicles are as follows:				
Due within one year	22 842	20 891	22 842	20 891
Due within two to five years	6 572	27 183	6 572	27 183
Net commitment	29 414	48 074	29 414	48 074
The lease term for Polokwane office ends in July 2021, the lease was for five (5) years. The lease in Polokwane escalates at 7% per annum and 9% for Head Office. The lease for Head Office is for three (3) years and expires in March 2022. Lease for KwaZulu Natal expires in August 2021 and the lease for WC expires in October 2021. Lease for motor vehicles is for 5 years and expires in June 2024.				
24.3 Operating commitments				
Purchase order commitments	7 751	8 512	7 751	8 512
Contract commitments	30 258	17 233	30 258	17 233
	38 009	25 745	38 009	25 745
Operating commitments relate to purchase order and contract commitments. Contract commitments are for a year ranging from 12 to 36 months.				

Notes to the financial statements (continued)

for the year ended 31 March 2021

25. Management of Financial Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices and investment return. Market risk that could impact on future cash flows and the value of a financial instrument arises from:

Interest rate risk: The impact of changes in market interest rates.

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.

Liquidity risk is the risk that the Company and Group will encounter difficulty in meeting obligations associated with financial liabilities due to insufficient cash being available to meet commitments as and when they become due.

Financial risks are managed by the Company and Group as follows:

- Review by the internal auditors of compliance with policies and exposure limits on a continual basis and regularly reporting to the Board Audit and Risk Committee;
- Monitoring forecast and accrual cash flows and matching the maturity profiles of financial assets and liabilities.

To assist in the analysis of the financial risks that the Company and Group is exposed to, the statement of financial position has been divided into the following categories:

- Financial assets and liabilities;
- Non-financial assets and liabilities.

	GROUP			COMPANY		
	Total R'000	Financial Assets and Liabilities R'000	Non- financial assets and liabilities R'000	Total R'000	Financial Assets and Liabilities R'000	Non- financial assets and liabilities R'000
As at 31 March 2021						
Financial instruments at amortised cost:						
Unlisted:						
– Trade and other receivables from exchange transactions	6 752	6 752	–	709	709	–
– Trade and other receivables from non-exchange transactions	18 421	18 421	–	–	–	–
Financial instruments at fair value:						
– Cash and cash equivalents	2 344 826	2 344 826	–	3 416	3 416	–
Non-Financial Assets						
– Other assets	200 393	–	200 393	200 393	–	200 393
– Deposits and Prepayments	6 439	–	6 439	6 361	–	6 361
Total Assets	2 576 831	2 369 999	206 832	210 880	4 125	206 755
Financial Liabilities at amortised cost:						
– Provision for allocations	465 479	465 479	–	–	–	–
– Trade payables from exchange transactions	39 284	37 499	1 785	38 270	36 485	1 785
– Trade payables from non-exchange transactions	184 748	184 748	–	129 470	129 470	–
Non-Financial Liability						
– Deferred income – Licence fees	5 417	–	5 417	5 417	–	5 417
– Provisions	37 723	–	37 723	37 723	–	37 723
Total liabilities	732 651	687 726	44 925	210 880	165 955	44 925

Notes to the financial statements (continued)

for the year ended 31 March 2021

25. Management of Financial Risk (continued)

	GROUP			COMPANY		
	Total R'000	Financial Assets and Liabilities R'000	Non- financial assets and liabilities R'000	Total R'000	Financial Assets and Liabilities R'000	Non- financial assets and liabilities R'000
As at 31 March 2020						
Financial instruments at amortised cost:						
Unlisted:						
– Capital market securities	1 624 839	1 624 839	–	–	–	–
– Trade and other receivables from exchange transactions	3 261	3 261	–	1 045	1 046	–
– Trade and other receivables from non-exchange transactions	42 563	42 563	–	–	–	–
Financial instruments at fair value:						
– Cash and cash equivalents	526 482	526 482	–	34 968	34 968	–
Non-Financial Assets						
– Other assets	201 123	–	201 123	201 123	–	201 123
– Deposits and Prepayments	7 493	–	7 493	7 420	–	7 420
Total Assets	2 405 761	2 197 145	208 616	244 556	36 014	208 543
Financial Liabilities at amortised cost:						
– Provision for allocations	301 038	301 038	–	–	–	–
– Trade payables from exchange transactions	28 502	26 680	1 822	28 094	26 272	1 822
– Trade payables from non-exchange transactions	259 907	259 907	–	166 887	166 887	–
Non-Financial Liability						
– Deferred income – Licence fees	7 917	–	7 917	7 917	–	7 917
– Provisions	41 660	–	41 660	41 660	–	41 660
Total liabilities	639 024	587 625	51 399	244 558	193 159	51 399

25.1 Financial assets and Liabilities

The Company and Group is exposed to financial risk through the following financial assets and liabilities:

	GROUP		COMPANY	
	Year Ended 31 March 2021 R'000	Year ended 31 March 2020 Restated R'000	Year Ended 31 March 2021 R'000	Year ended 31 March 2020 Restated R'000
Financial instruments at amortised cost:				
Unlisted:				
– Capital market securities	–	1 624 839	–	–
– Trade and other receivables from exchange transactions	6 752	3 261	709	1 045
– Trade and other receivables from non-exchange transactions	18 421	42 563	–	–
Financial instruments at fair value:				
– Cash and cash equivalents	2 344 826	526 482	3 416	34 968
Total financial assets	2 369 999	2 197 145	4 125	36 013
Financial Liabilities at amortised cost:				
– Provision for allocations	465 479	301 038	–	–
– Trade payables from exchange transactions	37 499	26 680	36 485	26 272
– Trade payables from non-exchange transactions	184 748	259 907	129 470	166 887
Total financial liabilities	687 726	587 625	165 955	193 159

In 2019/20 trade and other payables from exchange transaction incorrectly included the non-financial liability portion of R1.8 million for both group and company. The comparatives have been restated and only include the financial liability portion only.

Notes to the financial statements (continued)

for the year ended 31 March 2021

25. Management of Financial Risk (continued)

25.1. Financial assets and Liabilities (continued)

25.1.1 Market risk

(a) Interest rate and market indices risk

Sensitivity to changes in interest rates and market indices relevant to financial assets or financial liabilities due to the risk that future cash flows will fluctuate. The NLDTF invests in instruments that preserve capital were subject to participation of equity based on the performance of the All Share Index Top 40 (ALSI). The strike price for equity participation was an ALSI 46 979,67. As at 31 March 2020 the ALSI was 40 738,57. This impacts the future cashflows the organisation is expected to realise. The investment has subsequently matured on 24 June 2020 and the ALSI was 54 447.73 on that date.

The table below details the specific interest rate risk that the Company and Group is exposed to:

	GROUP			
	Carrying amount R'000	Fixed R'000	Floating R'000	Non-interest bearing R'000
As at 31 March 2021				
Financial instruments at amortised cost:				
Unlisted:				
– Capital market securities	–	–	–	–
– Trade and other receivables from exchange transactions	6 752	–	–	6 752
– Trade and other receivables from non-exchange transactions	18 421	–	–	18 421
Financial instruments at fair value:				
– Cash and cash equivalents	2 344 826	1	2 344 808	18
Total financial assets	2 369 999	1	2 344 808	25 191
Financial Liabilities at amortised cost:				
– Provision for allocations	465 479	–	–	465 479
– Trade payables from exchange transactions	37 499	–	–	37 499
– Trade payables from non-exchange transactions	184 748	–	–	184 748
Total financial liabilities	687 726	–	–	687 726
As at 31 March 2020				
Financial instruments at amortised cost:				
Unlisted:				
– Capital market securities	1 624 839	1 624 839	–	–
– Trade and other receivables from exchange transactions	3 263	–	–	3 263
– Trade and other receivables from non-exchange transactions	42 562	–	–	42 562
Financial instruments at fair value:				
– Cash and cash equivalents	526 482	1	526 454	27
– Equity intrinsic value	–	–	–	9 256
Total financial assets	2 197 146	1 624 840	526 454	55 108
Financial Liabilities at amortised cost:				
– Provision for allocations	301 038	–	–	301 038
– Trade payables from exchange transactions	23 643	–	–	26 680
– Trade payables from non-exchange transactions	259 907	–	–	259 907
Total financial liabilities	584 588	–	–	587 625

In 2019/20 trade and other payables from non-exchange transactions were erroneously omitted from disclosure.

Notes to the financial statements (continued)

for the year ended 31 March 2021

25. Management of Financial Risk (continued)

25.1. Financial assets and Liabilities (continued)

25.1.1 Market risk (continued)

	COMPANY			
	Carrying amount R'000	Fixed R'000	Floating R'000	Non-interest bearing R'000
As at 31 March 2021				
Financial instruments at amortised cost:				
Unlisted:				
– Trade and other receivables from exchange transactions	709	–	–	709
– Trade and other receivables from non-exchange transactions	–	–	–	–
Financial instruments at fair value:				
– Cash and cash equivalents	3 416	–	3 399	18
Total financial assets	4 125	–	3 399	727
Financial Liabilities at amortised cost:				
– Trade payables from exchange transactions	36 485	–	–	36 485
– Trade payables from non-exchange transactions	129 470			129 470
Total financial liabilities	165 955	–	–	165 955
As at 31 March 2020				
Financial instruments at amortised cost:				
Unlisted:				
– Trade and other receivables from exchange transactions	–	–	–	–
– Capital market securities	–	–	–	–
– Trade and other receivables from exchange transactions	1 046	–	–	1 046
– Trade and other receivables from non-exchange transactions	–	–	–	–
Financial instruments at fair value:				
– Cash and cash equivalents	34 968	–	34 941	27
Total financial assets	36 014	–	34 941	1 073
Financial Liabilities at amortised cost:				
– Trade payables from exchange transactions	26 272	–	–	26 272
– Trade payables from non-exchange transactions	166 887			166 887
Total financial liabilities	193 159	–	–	193 159

In 2019/20 trade and other payables from no-exchange transactions were erroneously omitted from disclosure.

Notes to the financial statements (continued)

for the year ended 31 March 2021

25. Management of Financial Risk (continued)

25.1. Financial assets and Liabilities (continued)

25.1.2 Credit risk

Key areas where the Company and Group was exposed to credit risk:

- Financial investments comprising equity market instruments entered to invest surplus funds
- Cash and cash equivalents

The NLDTF and Group was exposed to credit risk in a form of equity market instruments that are invested with the various institutions. As at 31 March 2021 Fitch upgraded financial institutions to a rating of AA+ with a stable outlook. NLC aligned the disclosure in line with the decision by the rating agency.

GROUP						
	Total R'000	AA+ BB- B+ R'000	BBB+ BBB- R'000	BB+ BB- R'000	B+ B- R'000	Not rated R'000
As at 31 March 2021						
Financial instruments at amortised cost:						
Unlisted:						
– Capital market securities	–	–	–	–	–	–
Financial instruments at fair value:						
– Cash and cash equivalents	2 344 827	2 344 827	–	–	–	–
	2 344 827	2 344 827	–	–	–	–

GROUP						
	Total R'000	A BB- B+ R'000	BBB+ BBB- R'000	BB+ BB- R'000	B+ B- R'000	Not rated R'000
As at 31 March 2020						
Financial instruments at amortised cost:						
Unlisted:						
– Capital market securities	1 624 839	–	–	–	1 624 839	–
Financial instruments at fair value:						
– Cash and cash equivalents	526 482	–	–	–	526 482	–
	2 151 321	–	–	–	2 151 321	–

Notes to the financial statements (continued)

for the year ended 31 March 2021

25. Management of Financial Risk (continued)

25.1. Financial assets and Liabilities (continued)

25.1.2 Credit risk (continued)

	COMPANY					
	Total R'000	AA+ BB- B+ R'000	BBB+ BBB- R'000	BB+ BB- R'000	B+ B- R'000	Not rated R'000
As at 31 March 2021						
Financial instruments at amortised cost:						
Financial instruments at fair value:						
– Cash and cash equivalents	3 419	3 419	–	–	–	–
	3 419	3 419	–	–	–	–

	COMPANY					
	Total R'000	A BB- B+ R'000	BBB+ BBB- R'000	BB+ BB- R'000	B+ B- R'000	Not rated R'000
As at 31 March 2020						
Financial instruments at fair value:						
– Cash and cash equivalents	34 968	–	–	–	34 968	–
	34 968	–	–	–	34 968	–

Credit risk relating to receivables

	GROUP		COMPANY	
	Year Ended 31 March 2021 R'000	Year ended 31 March 2020 Restated R'000	Year Ended 31 March 2021 R'000	Year ended 31 March 2020 Restated R'000
Ithuba (Pty) Ltd	18 421	42 563	–	–
Beneficiaries	–	1 181	–	–
Staff receivables and other receivables from exchange transactions	6 752	3 263	709	1 046
	25 173	47 007	709	1 046

Notes to the financial statements (continued)

for the year ended 31 March 2021

25. Management of Financial Risk (continued)

25.1. Financial assets and Liabilities (continued)

25.1.2 Credit risk (continued)

The ageing of the components of trade and receivables was:

	GROUP			
	Gross Year Ended 31 March 2021 R'000	Impairment 31 March 2021 Restated R'000	Gross Year Ended 31 March 2020 R'000	Impairment 31 March 2020 Restated R'000
Within a year	25 173	–	45 825	–
Later than one year	–	–	1 181	(1 181)
Total	25 173	–	47 006	(1 181)

	COMPANY			
	Gross Year Ended 31 March 2021 R'000	Impairment 31 March 2021 R'000	Gross Year Ended 31 March 2020 R'000	Impairment 31 March 2020 R'000
Within a year	709	–	1 046	–
Later than one year	–	–	–	–
Total	709	–	1 046	–

The movement in the provision for impairment during the year was as follows:

	GROUP		COMPANY	
	Year Ended 31 March 2021 R'000	Year ended 31 March 2020 Restated R'000	Year Ended 31 March 2021 R'000	Year ended 31 March 2020 Restated R'000
Balance at the beginning of the year	1 181	1 431	–	–
Movement in provision	(1 181)	(250)	–	–
Balance at the end of the year	–	1 181	–	–

Notes to the financial statements (continued)

for the year ended 31 March 2021

25. Management of Financial Risk (continued)

25.1. Financial assets and Liabilities (continued)

25.1.3 Liquidity Risk

The table below analyses the Company and Group's non-derivative financial liabilities into relevant maturity groupings based on the remaining year at the reporting date to the contractual maturity date.

	GROUP		COMPANY*	
	Total R'000	Within a year R'000	Total R'000	Within a year R'000
As at 31 March 2021				
Provision for allocations	465 479	465 479	–	–
Trade payables from exchange transactions	37 499	37 499	36 485	36 485
Trade payables from non-exchange transactions	184 748	184 748	129 470	129 470
Total	687 726	687 726	165 955	165 955
As at 31 March 2020				
Provision for allocations	301 038	301 038	–	–
Trade payables from exchange transactions	26 680	26 680	26 272	26 272
Trade payables from non-exchange transactions	259 908	259 908	166 887	166 887
Total	587 626	587 626	193 159	193 159

26. Prior period error – Group

During the current financial year errors were identified relating to the prior years. The nature of the errors are as follows:

- During the current financial year it was discovered that an amount of R3 557 885.23 was due to the Government Employees Pension Fund in terms of the Government Employees Pension Act. The liability was due in the 2017/18 financial year. The principal amount has since been paid to GEPPF.
- The NLC is not registered for VAT. During the current financial year it was discovered that a VAT liability was due to SARS for imported services in terms of Section 7(1) of the VAT Act (as amended) even though the NLC is a non-VAT vendor. The VAT principal amount has since been paid to SARS. The VAT liability was in respect of various financial years as follows 2015/16 R21 120.58, 2016/17 R72 089.50, 2017/18 R73 137.09, 2018/19 R398 937.61 and 2019/20 R337 920.60.
- During the current financial year it was discovered that accruals to the amount of R4 384 318.05 were erroneously not accounted for in 2019/20 financial year.
- During the current financial year it was discovered that accruals amounting to R1 021 998.10 were erroneously included in the accrual list in 2019/20 financial year.
- During the current financial year it was discovered that a 2019/20 prepayment amounting to R1 154 477.00 was erroneously recorded as an expense.
- During the current financial year it was discovered that allocations amounting to R595 001.3 were erroneously omitted in the 2019/20 financial year. The allocations have been recorded in the financial records.
- During the current financial year it was discovered that withdrawals amounting to R277 600 were erroneously not accounted for in 2016/17 financial year.
- During the current financial year it was discovered Grant Allocations amounting to R1 000 000 were erroneously accounted for in 2019/20 NLDTF Operating Expenditure.
- During the current financial year it was discovered that withdrawals were erroneously not accounted for in 2017/18, 2018/19 and 2019/20 financial year. The impact of the error is R1 000 000 in 2017/18, R1 535 096.00 in 2018/19 and R7 100 919.18 in 2019/20.
- During the current financial year it was discovered that impairment on provisions were erroneously not accounted for in 2018/19 and 2019/20 financial year. The impact is of the error is R14 128 777.02 in 2018/19 and R2 748 477.20 in 2019/20.
- During the current financial year it was discovered that projects amounting to R343 200 for 2018/19 and R1 323 870 for 2019/20 were erroneously accounted for in provisions for allocations.

Notes to the financial statements (continued)

for the year ended 31 March 2021

The financial statements have been retrospectively restated.

The impact of the error is as follows:

	2019/20 R'000	2018/19 R'000	2017/18 R'000	2016/17 R'000	2015/16 R'000
– (Increase)/Decrease in goods and services	(1 546)	(399)	(3 631)	(72)	(21)
– Increase/(Decrease) in revocations	7 101	1 535	1 000	278	
– (Increase)/Decrease in Allocations of Grants	729	343	–		–
– (Increase)/Decrease in Impairments	2 748	14 129			
– Increase/(Decrease) in Statement of Financial Performance	9 032	15 608	(2 631)	206	(21)
– (Increase)/Decrease in Trade and other payables from exchange transactions	(3 700)	(399)	(3 631)	(72)	(21)
– (Increase)/Decrease in Prepayments and deposits	1 155	–	–	–	–
– Decrease in provisions for allocation by distributing agencies	11 578	16 007	1 000	278	–
– Increase/(Decrease) in Net Assets	9 032	15 608	(2 631)	206	(21)

27. Prior period error – Company

- During the current financial year it was discovered that in March 2018 the NLC owed GEFP an additional liability amounting to R3 557 885.23 as a result of a member exiting the fund before the retirement age in line with the requirements of the Government Employee Pension Act.
- During the current financial year it came to the attention of NLC that there were VAT payments that needed to be made to SARS for service or goods provided by foreign suppliers. The payment that was made related to different financial years as follows 2015/16 R21 120.58, 2016/17 R72 089.50, 2017/18 R73 137.09, 2018/19 R398 937.61 and 2019/20 R337 920.60.
- During the current financial year it was discovered that accruals to the amount of R2 241 571.95 were erroneously not accounted for in 2019/20 financial year.
- During the current financial year it was discovered that accruals amounting to R1 021 998.10 were erroneously included in the accrual list in 2019/20 financial year.
- During the current financial year it was discovered that prepayment amounting to 1 154 577.00 was erroneously recorded as an expense in the 2019/20 financial year.

The impact of the error is as follows:

	2019/20 R'000	2018/19 R'000	2017/18 R'000	2016/17 R'000	2015/16 R'000
– (Increase)/Decrease in goods and services	(403)	(399)	(3 631)	(72)	(21)
– Increase/(Decrease) Transfers from NLDTF	403	399	3 631	72	21
– Increase/(Decrease) in Statement of Financial Performance	–	–	–	–	–
– (Increase)/Decrease in Trade and other payables from exchange transactions	(1 557)	(399)	(3 631)	(72)	(21)
– Increase in Prepayments and deposits	1 155	–	–	–	–
– (Increase)/Decrease in Trade and other payables from non-exchange transactions	403	399	3 631	72	21
– Increase/(Decrease) in Net Assets	–	–	–	–	–

Notes to the financial statements (continued)

for the year ended 31 March 2021

28. Change in presentation

During the 2020/21 financial year, Revocations were presented under Fund Revenue whereas in previous financial years Revocations were presented under Grants allocated. Presentation under Fund Revenue provides more relevant presentation in understanding the nature of the transactions.

The impact of the Change is as follows:

	2019/20 R'000
– Increase in Fund revenue	27 244
– Increase in Allocations of Grants	(27 244)
– Increase/(Decrease) in Statement of Financial Performance	–
– Increase/(Decrease) in Net Assets	–

29. Taxation

Group

- 29.1 The NLC and NLDTF are exempt from income tax in terms of Section 10(1)(cA) of the Income Tax Act, 1962. The NLPT is a registered tax payer in terms of Section 67 of the Income Tax Act no. 58 of 1962 as amended. The trust's tax reference number is 2332466172. There is no tax payable by the trust.

Company and Group

- 29.2 The NLC is exempt from income tax in terms of Section 10(1)(cA) of the Income Tax Act, 1962.

30. Events after reporting period

A labour Court judgement was finalised after year end in favour of a dismissed employee by retrospectively re-instating the employee. The NLC has entered into negotiations with the affected employee. The details of the matters are not fully disclosed to maintain confidentiality. Subsequently on 6 July 2021 the NLC received a bill of costs in relation to this matter where NLC was ordered to pay the related legal costs. The accruals and legal fees have been adjusted by R82 872.40.

On 26 August 2021 the East London High Court ordered a former NLC employee to pay the costs of the application the employee brought before the court including the costs of two counsel. The NLC has since requested their attorneys to prepare the bill of costs and the application to be lodged with the taxing master. The financial statements have not been adjusted in this regard as the taxed bill of costs was not yet available.

On 10 September 2021 the NLC received correspondence from SARS indicating that the penalties and interest on VAT has been waived. The financial statements have been adjusted to reverse the provision that was recognised for the penalties and interest.

The on ongoing employee dispute matter for back pay of R44 000 per month was finalised on 4 June when the labour court ruled in favour of NLC to dismiss the employee. The disclosure for a contingent liability has since been removed.

31. Contingent Liabilities – Group and Company

None.

Notes to the financial statements (continued)

for the year ended 31 March 2021

32. Comparison of Approved Budget and Final Budget – Group

The budget and the accounting bases are the same; both are on the accrual basis. The financial statements and the budget are prepared using a classification on the nature of expenses in the statement of financial performance.

	Approved Budget R'000	Final Budget R'000	Adjustments R'000	Reason for Adjustments
Share of ticket sales	1 643 310	1 643 310	–	No adjustments to budget
Revenue from Participants Trust	109 000	109 000	–	No adjustments to budget
Investments and interest received	129 543	129 543	–	No adjustments to budget
Licence fees	2 500	2 500	–	No adjustments to budget
Sundry income	1 000	1 000	–	No adjustments to budget
Society and Other Lotteries	50	50	–	No adjustments to budget
Revocations	20 000	20 000	–	No adjustments to budget
Employee costs	(318 887)	(318 887)	–	No adjustments to budget
Professional Fees	(16 267)	(16 267)	–	No adjustments to budget
Allocation of grants	(1 274 782)	(1 274 782)	–	No adjustments to budget
Goods and services	(254 673)	(254 673)	–	No adjustments to budget
Depreciation and amortisation	(7 054)	(7 054)	–	No adjustments to budget
Trust administrators fees	(3 186)	(3 186)	–	No adjustments to budget
Capital acquisitions	(25 685)	(25 685)	–	No adjustments to budget

33. Comparison of Approved Budget and Final Budget – Company

The budget and the accounting bases are the same; both are on the accrual basis. The financial statements and the budget are prepared using a classification on the nature of expenses in the statement of financial performance.

	R'000	Final Budget R'000	Adjustments R'000	Reason for Adjustments
Transfers and subsidies received	576 872	576 872	–	No adjustments to budget
Licence fees	2 500	2 500	–	No adjustments to budget
Interest Income	436	436	–	No adjustments to budget
Society Lotteries	50	50	–	No adjustments to budget
Employee costs	(318 887)	(318 887)	–	No adjustments to budget
Goods and services	(253 918)	(253 918)	–	No adjustments to budget
Depreciation and amortisation	(7 054)	(7 054)	–	No adjustments to budget
Capital acquisitions	(25 685)	(25 685)	–	No adjustments to budget

34. Distributing Agency Fees – Sports and Recreation – Group and Company

	Members' Fees R'000	Travel Costs R'000	Professional Fees R'000	Total 2021 R'000	Total 2020 R'000
Members					
Dr JH Adams	513	–	–	513	549
Mr RR Mali	604	–	–	604	610
Mr ME Ncula	941	–	–	941	946
Total	2 058	–	–	2 058	2 105

Notes to the financial statements (continued)

for the year ended 31 March 2021

35. Executive Managements Emoluments – Group and Company

Executives	Provident Fund and Risk Benefit						Total 2020 R'000
	Basic Salary R'000	Contributions R'000	Travel Allowance R'000	Cell phone Allowance R'000	Performance Bonus R'000	Total 2021 R'000	
Mrs T Mampane (Commissioner)	3 085	60	144	–	1 250	4 538	3 735
Mr P Letwaba (Chief Operations Officer)	2 465	373	120	48	976	3 982	3 399
Ms X Ntuli (Chief Financial Officer)	1 731	250	–	48	655	2 684	2 292
Mr M Ramusi (Chief Information Officer)	2 429	395	120	48	973	3 965	3 383
Ms T Nkuna (Executive: Regulatory Compliance)	2 031	40	156	48	738	3 014	2 532
Mr T Maselwa (Executive Manager: Legal)	1 607	232	–	48	608	2 495	2 131
Adv. M Nene (Company Secretary)	1 607	232	–	48	611	2 498	2 132
Total	14 956	1 582	540	288	5 810	23 176	19 604

36. Board of Trustee's Emoluments – Group

Members	Members' Fees R'000	Travel Costs R'000	Total 2021 R'000	Total 2020 R'000
Ms MT Ramuedzisi	204	–	204	185
Mr A Mahlalutye	135	–	135	105
Adv. LT Nevondwe	313	–	313	456
Mr P Letwaba*	–	–	–	–
Adv. E Mabuza**	–	–	–	–
Total	652	–	652	746

* Mr P Letwaba is a representative of NLC (as Regulator) and is not remunerated.

** Adv. E Mabuza is a representative of Ithuba Holdings RF (Pty) Ltd] (as an Operator) and is not remunerated.

37. Board members emoluments – Group and Company

The following fees were paid to or receivable by the Board of Directors and Committee Members during the period under review:

Members	Board meeting fees R'000	Travel costs R'000	Cell phone allowance R'000	RFP Meetings R'000	Total 2021 R'000	Total 2020 R'000
Prof NA Nevhutanda**	996	10	41	389	1 436	2 035
Dr S Mojaki*	–	–	–	–	–	–
Adv. TS Kekana***	–	–	–	–	–	–
Adv. WE Huma	979	9	55	348	1 391	1 119
Prof Y Gordhan	1 133	5	55	361	1 554	1 432
Dr M Madzivhandila	1 117	22	55	393	1 586	1 359
Ms D Dondur	1 210	6	55	436	1 708	1 378
Mrs Z Brown^	–	–	–	–	–	–
Total	5 435	52	262	1 927	7 676	7 322

^ Ms Brown is the Minister's Nominee and is not paid any board fees.

* Dr S Mojaki was appointed on 1 April 2020 as an expert advisor to the Board Human Capital Ethics Committee. Fees amounting to R137 082 were paid to him during the financial year.

** Prof NA Nevhutanda's term ended on 30 November 2020.

*** Adv TS Kekana was appointed on 1 September 2019 as an expert advisor to the Board. Fees amounting to R804 248.80 have been paid to her during the financial year.

Notes to the financial statements (continued)

for the year ended 31 March 2021

38. Related Party Transactions

The NLC is a regulator of the National Lottery, other lotteries and sports pools. Ithuba Holdings (RF) (Pty) Ltd is a private company that currently operates the National Lottery under licence from the Government. The Operator pays a share of ticket sales to the NLDTF in terms of the licence agreement. These proceeds are destined for good causes as specified in the Lotteries Act. The NLC administers the NLDTF and accounts for all running costs. The NLC withdraws the necessary funds required from the NLDTF, based on an overall annual budget approved by the Minister of Trade and Industry and Competition. The National Lotteries Participants Trust (NLPT) was established by the Lottery Operator [herein Ithuba Holdings RF (Pty) Ltd] in terms of the licence agreement between the dtic, NLC and the Lottery Operator. The main objective of the NLPT is to hold monies in the Trust on behalf of Ithuba for prize winners and monies for advance plays.

	GROUP		COMPANY	
	Period 31 March 2021 R'000	Year ended 31 March 2020 Restated R'000	Company Period 31 March 2021 R'000	Year ended 31 March 2020 Restated R'000
38.1 Transactions between the NLDTF and other parties				
The NLC is a controlling entity of the NLDTF. The NLDTF is administered by the NLC as stipulated in section 21 of the Lotteries Act (as amended).				
Transfers to NLDTF	-	-	(530 362)	(555 298)
Add: Trade and other payables from non-exchange transactions (Opening)	-	-	166 887	142 835
Less: Trade and other payables from non-exchange transactions (Closing)	-	-	(129 470)	(166 887)
	-	-	(492 945)	(579 350)
Ithuba Holdings (Pty)Ltd				
Proceeds from Ithuba (Pty) Ltd	1 488 460	1 632 334	-	-
Add: Trade and other receivables from non-exchange (Opening)	33 430	36 548	-	-
Less: Trade and other receivables from non-exchange (Closing)	(17 707)	(33 430)	-	-
Add: Unclaimed prizes and advanced days for Ithuba (Opening)	250 776	277 346	-	-
Less: Unclaimed prizes and advanced days for Ithuba (Closing)	(184 034)	(250 776)	-	-
	1 570 925	1 662 022	-	-
National Lotteries Participants Trust (NLPT)				
Revenue from NLPT	164 481	192 798	-	-
Add: Trade and other receivables from non-exchange transactions (Opening)	57 593	68 031	-	-
Less: Trade and other receivables from non-exchange transactions (Closing)	(87 666)	(57 593)	-	-
Cash proceeds from NLPT	134 408	203 236	-	-

The balances reflected represent cash received from NLPT and have been eliminated on consolidation.

During 2019/20 the National Lotteries Participants Trust (NLPT) held their trustee meetings on the premises of the NLC, however during 2020/21 meetings were held virtually.

38.2 Controlling Entity

The NLC reports to the Department of Trade and Industry and Competition which is a controlling entity. The following transactions took place between the DTIC and the NLC:

The National Department of Trade and Industry and Competition

- - - -

Notes to the financial statements (continued)

for the year ended 31 March 2021

38. Related Party Transactions (continued)

	GROUP		COMPANY	
	Period 31 March 2021 R'000	Year ended 31 March 2020 Restated R'000	Company Period 31 March 2021 R'000	Year ended 31 March 2020 Restated R'000
38.3 Entities under common control				
The following entities are entities under the common control of the Department of Trade Industry and Competition. No transactions took place between the NLC and these entities.				
Companies and Intellectual Property Commission	-	-	-	-
Companies Tribunal	-	-	-	-
National Empowerment Fund	-	-	-	-
Export Credit Insurance Corporation of South Africa SOC Limited	-	-	-	-
South African Bureau of Standards	-	-	-	-
National Credit Regulator	-	-	-	-
National Gambling Board	-	-	-	-
South African National Accreditation System	-	-	-	-
National Consumer Tribunal	-	-	-	-
National Consumer Commission	-	-	-	-
National Metrology Institute of South Africa	-	-	-	-
National Regulator for Compulsory Specifications	-	-	-	-
International Trade Administration Commission	-	-	-	-
Competition Commission	-	-	-	-
BBBEE Commission	-	-	-	-

39. Provision for Allocation by Distributing Agencies

It is the duty of the Distributing Agency Members to adjudicate applications for funding within their respective sectors. Members who have a conflict that may impact the ability to adjudicate impartially do not adjudicate on the projects, as they recuse themselves whilst these projects are being adjudicated. Listed below are balances and transactions with those organisations which were funded by the NLC and in which Distributing Agencies have significant interest. The transactions were in the ordinary course of business and at arms length.

Sector	Name of Beneficiary	Distributing Agency Member	Nature of Relationship	Amount Granted 2020/21 R'000	Payments 2020/21 R'000	Revocations 2020/21 R'000	Amount Owing 2020/21 R'000	Amount Owing 2019/20 R'000
SRDA	Athletics South Africa (ASA)	Dr Adams	Dr Adams: Deputy President of ASA	-	3 000	-	2 200	5 200
SRDA	Athletics Mpumalanga	Dr Adams	Dr Adams: Deputy President of ASA	-	-	500	-	500
SRDA	Boland Athletics Western Cape	Dr Adams	President of the organisation	2 765	3 076	-	-	311
SRDA	Athletics Free State	Dr Adams	Dr Adams: Deputy President of ASA	60	60	-	-	-
SRDA	Athletics North West	Dr Adams	Dr Adams: Deputy President of ASA	1 055	1 055	-	-	-

Notes to the financial statements (continued)

for the year ended 31 March 2021

40. Fruitless and wasteful expenditure – Group and Company

Amount of fruitless and wasteful expenditure incurred in 2020/21	Actions taken to recover the money	Sanctions imposed on officials implicated
R1 057 607.05 GEPF Interest due to late discovery of GEPF additional liability	No action has been taken yet as the matter is still under investigation	No sanctions imposed pending outcome of the investigation

During the current financial year it was discovered that an amount of R3 557 885.23 was due to the Government Employees Pension Fund in terms of the Government Employees Pension Act. The liability was due in the 2017/18 financial year. The principal amount has since been paid to GEPF. This liability has attracted interest since 2018. The NLC has written to the National Treasury to request waiver of the interest. The outcome of the request is currently still pending.

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Report of the Auditor-General to Parliament on the National Lottery Distribution Trust Fund

Report on the audit of the financial statements

Opinion

1. I have audited the financial statements of the National Lottery Distribution Trust Fund set out on pages 166 to 185, which comprise the statement of financial position as at 31 March 2021, the statement of financial performance, statement of changes in net assets, statement of cash flows and statement of comparison of budget and actual amounts for the year then ended, as well as notes to the financial statements, including a summary of significant accounting policies.
2. In my opinion, the financial statements present fairly, in all material respects, the financial position of the National Lottery Distribution Trust Fund as at 31 March 2021, and financial performance and cash flows for the year then ended in accordance with the Standards of Generally Recognised Accounting Practice (Standards of GRAP) and the requirements of the Public Finance Management Act 1 of 1999 (PFMA).

Basis for opinion

3. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the auditor-general's responsibilities for the audit of the financial statements section of my report.
4. I am independent of the entity in accordance with the International Ethics Standards Board for Accountants' International code of ethics for professional accountants (including International Independence Standards) (IESBA code) as well as other ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA code.
5. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of matter

6. I draw attention to the matter below. My opinion is not modified in respect of this matter.

Restatement of corresponding figures

7. As disclosed in note 16 to the financial statements, the corresponding figures for 31 March 2020 were restated as a result of an error in the financial statements of the fund at, and for the year ended, 31 March 2021.

Responsibilities of the accounting authority for the financial statements

8. The accounting authority is responsible for the preparation and fair presentation of the financial statements in accordance with the Standards of GRAP and the requirements of the PFMA, and for such internal control as the accounting authority determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.
9. In preparing the financial statements, the accounting authority is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.

Auditor-general's responsibilities for the audit of the financial statements

10. My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.
11. A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report.

Report on the audit of the annual performance report

12. Section 55(2)(a) of the PFMA, requires the entity to prepare an annual performance report. The entity's performance information was reported in the annual performance report of National Lotteries Commission. The usefulness and reliability of the reported performance information was tested as part of the audit of National Lotteries Commission and any audit findings are included in the management and auditor's reports of National Lotteries Commission.

Report on the audit of compliance with legislation

Introduction and scope

13. In accordance with the PAA and the general notice issued in terms thereof, I have a responsibility to report material findings on the entity's compliance with specific matters in key legislation. I performed procedures to identify findings but not to gather evidence to express assurance.

Report of the Auditor-General to Parliament on the National Lottery Distribution Trust Fund (continued)

14. The material findings on compliance with specific matters in key legislation are as follows:

Annual financial statements, performance and annual report

15. The financial statements submitted for auditing were not prepared in accordance with the prescribed financial reporting framework, as required by section 55(1)(b) of the PFMA.
16. Material misstatements of liabilities identified by the auditors in the submitted financial statement were corrected, resulting in the financial statements receiving an unqualified audit opinion.

Other information

17. The accounting authority is responsible for the other information. The other information comprises the information included in the annual report. The other information does not include the financial statements and the auditor's report.
18. My opinion on the financial statements compliance with legislation do not cover the other information and I do not express an audit opinion or any form of assurance conclusion thereon.
19. In connection with my audit, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or my knowledge obtained in the audit, or otherwise appears to be materially misstated.
20. I did not receive the other information prior to the date of this auditor's report. When I do receive and read this information, if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance and request that the other information be corrected. If the other information is not corrected, I may have to retract this auditor's report and re-issue an amended report as appropriate. However, if it is corrected this will not be necessary.

Internal control deficiencies

21. I considered internal control relevant to my audit of the financial statements and compliance with applicable legislation; however, my objective was not to express any form of assurance on it. The matters reported below are limited to the significant internal control deficiencies that resulted in findings on compliance with legislation included in this report.
22. The accounting authority did not effectively oversee financial reporting and compliance with legislation as well as related internal controls. Also, management did not adequately review and monitor compliance with applicable legislation.

Other reports

23. I draw attention to the following engagements conducted by various parties which had, or could have, an impact on the matters reported in the entity's financial statements, compliance with applicable legislation and other related matters. These reports did not form part of my opinion on the financial statements or compliance with legislation.
24. On 6 November 2020 Proclamation No. R.32 of 2020 (Proclamation) was signed by the president. Pursuant to the proclamation the Special Investigating Unit conducted a search and seizure at the National Lotteries Commission premises on 8 December 2020 during which many of the auditee's items and information, including various files concerning funding, were seized. This was in light of an investigation being conducted on the National Lottery Distribution Trust Fund. The investigation is currently on going. The investigation covers the period 1 January 2014 to 6 November 2020.
25. The Board of the National Lotteries Commission appointed an independent audit firm to assess and investigate allegations of maladministration and conflict of interest as alleged in various newspaper articles, further to receive and assess all information and evidence provided by beneficiaries and the public relating to allegations of maladministration and conflict of interest in the awarding of the funding by the National Lottery Distribution Trust Fund. The investigation was expected to be concluded by end of May 2020, however there has been delays in finalisation and it is still in progress.
26. There are various allegations levelled against beneficiaries, management and board members which are under investigation by the Directorate of Priority Crime Investigation (Hawks) relating to grant funding. The investigation was not finalised at the reporting date.

Auditor-General

Pretoria

17 December 2021



Report of the Auditor-General to Parliament on the National Lottery Distribution Trust Fund (continued)

Annexure – Auditor-general's responsibility for the audit

1. As part of an audit in accordance with the ISAs, I exercise professional judgement and maintain professional scepticism throughout my audit of the financial statements and on the entity's compliance with respect to the selected subject matters.

Financial statements

2. In addition to my responsibility for the audit of the financial statements as described in this auditor's report, I also:
 - identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error; design and perform audit procedures responsive to those risks; and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control
 - obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control
 - evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the accounting authority
 - conclude on the appropriateness of the accounting authority use of the going concern basis of accounting in the preparation of the financial statements. I also conclude, based on the audit evidence obtained, whether a material uncertainty exists relating to events or conditions that may cast significant doubt on the ability of the National Lottery Distribution Trust Fund to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements about the material uncertainty or, if such disclosures are inadequate, to modify my opinion on the financial statements. My conclusions are based on the information available to me at the date of this auditor's report. However, future events or conditions may cause an entity to cease operating as a going concern
 - evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and determine whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation

Communication with those charged with governance

3. I communicate with the accounting authority regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.
4. I also provide the accounting authority with a statement that I have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence and, where applicable, actions taken to eliminate threats or safeguards applied.

Statement of Financial Performance

for the year ended 31 March 2021

	Note	Year ended 31 March 2021 R'000	Year ended 31 March Restated 2020 R'000
REVENUE		1 756 048	2 001 859
Revenue from non-exchange transactions		1 678 303	1 852 376
Fund revenue	1	1 678 303	1 852 376
Revenue from exchange transactions		77 745	149 484
Investment and interest income	2	76 321	141 997
Other operating income	3	1 424	7 487
EXPENDITURE		(1 678 605)	(1 927 071)
Fair value adjustment – Investment	4	–	(9 256)
Allocation of grants	5	(1 136 301)	(1 346 209)
Transfers to the NLC	6	(530 362)	(555 298)
Administrative expenses	7	(5 233)	(61)
Operating expenses	8	(6 708)	(16 246)
Surplus/(deficit) for the year		77 443	74 789

Statement of Financial Position

as at 31 March 2021

	Note	Year ended 31 March 2021 R'000	Year ended 31 March 2020 R'000
ASSETS			
Current assets			
Financial assets – short-term investments	9	–	1 624 839
Trade and other receivables from exchange transactions	10	5 468	958
Trade and other receivables from non-exchange transactions	11	234 842	257 910
Cash and cash equivalents	12	2 069 347	184 067
		2 309 657	2 067 774
Total assets		2 309 657	2 067 774
LIABILITIES			
Current liabilities			
Provision for allocations	13	465 479	301 038
		465 479	301 038
Total liabilities		465 479	301 038
Net assets			
Accumulated funds		1 844 179	1 766 736
Total net assets and liabilities		2 309 657	2 067 774

Statement of Changes in Net Assets

for the year ended 31 March 2021

	Note	Accumulated surplus R'000
Balance as at 31 March 2015		2 486 603
Restated deficit for the year		(1 134 911)
Deficit as reported in 2015/16		(1 134 889)
Prior period error		(21)
Restated balance as at 31 March 2016		1 351 693
Restated surplus for the year		149 184
Surplus for the year reported in 2016/17		148 978
Prior period error	17	206
Restated balance as at 31 March 2017		1 500 876
Restated deficit for the year		(59 325)
Deficit for the year reported in 2017/18		(56 694)
Prior period error	17	(2 631)
Restated balance as at 31 March 2018		1 441 551
Restated surplus for the year		250 397
Surplus for the year reported in 2018/19		234 789
Prior period error	17	15 608
Restated balance as at 31 March 2019		1 691 948
Restated surplus for the year		74 788
Surplus for the year reported in 2019/20		65 756
Prior period error	17	9 032
Restated balance as at 31 March 2020		1 766 736
Surplus for the period		77 443
Balance as at 31 March 2021		1 844 179

Statement of Cash Flows

for the year ended 31 March 2021

	Note	Year ended 31 March 2021 R'000	Year ended 31 March 2020 R'000
Cash flow from operating activities			
Cash receipts			
Cash received from Ithuba (RF) (Pty) Ltd and Participants Trust		1 639 993	1 838 688
Interest income		596 650	16 172
Cash received from beneficiaries and other parties		144	4 676
		2 236 786	1 859 536
Cash payments			
Cash paid to beneficiaries and other parties		(1 451 508)	(1 885 193)
		(1 451 508)	(1 885 193)
Net cash generated/(utilised) in operating activities	14	785 282	(25 657)
Cash flow from investing activities			
Net redemption/(investment) of financial assets		1 100 000	–
Net cash flows generated from investing activities		1 100 000	–
Net increase in cash and cash equivalent		1 885 280	(25 658)
Cash and cash equivalent at the beginning of the year	12	184 067	209 724
Cash and cash equivalent at the end of the year	12	2 069 347	184 067

Statement of Comparison of Budget and Actual Amounts

for the year ended 31 March 2021

	Approved budget R'000	Adjustments R'000	Final budget R'000	Actual amounts R'000	Difference: final budget and actual R'000
Revenue					
Share of ticket sales	1 643 310	–	1 643 310	1 488 460	(154 850)
Investment and interest income	125 207	–	125 207	76 321	(48 886)
Penalties – Ithuba Holdings (RF) Pty (Ltd)	–	–	–	1 402	1 402
Revenue from National Lotteries Participants Trust	109 000	–	109 000	164 481	55 481
Revocations	20 000	–	20 000	23 959	3 959
Other operating income	1 000	–	1 000	1 424	424
Total revenue	1 898 517	–	1 898 517	1 756 048	(142 470)
Expenses					
Transfers to NLC	(576 872)	–	(576 872)	(530 362)	46 510
Administrative expenses	(41)	–	(41)	(5 233)	(5 192)
Professional fees	(16 267)	–	(16 267)	(6 708)	9 559
Total expenditure	(593 181)	–	(593 181)	(542 304)	50 877
Available for distribution to grant allocations	1 305 336	–	1 305 336	1 213 745	(91 593)
Allocation of grants	(1 274 782)		(1 274 782)	(1 136 301)	138 481
Surplus/(deficit) for the year	30 554	–	30 554	77 443	46 888

Line item	Explanation of material variances	Amount
Share of ticket sales	The underperformance in revenue from the share of ticket sales is as a result of the impact of COVID-19. The sale of national lottery tickets was not deemed an essential service and therefore the sale of the national lottery tickets at retail stores was prohibited during Level 5 and Level 4 of the lockdown and only reopened in June when the country moved to level 3.	(154 850)
Investment and interest income	Investment and interest income underperformed as a result of the reduction in interest rates by the Reserve Bank. Furthermore, the investment matured during the year and the reinvestment of funds will take place in the 2021/22 financial year to take advantage of market improvements in interest rates.	(48 886)
Revenue from Participants Trust	Revenue from the Participants Trust overperformed as a result of more expired funds expiring over and above those that were budgeted for. The budget for expired and unclaimed funds was relatively conservative.	55 481
Allocation of grants	Share of ticket sales were significantly lower than anticipated due to the impact of COVID-19. Furthermore, the call for applications was opened in June as a result of Lockdown Regulations Restrictions.	138 481
Revocations	The impact of the COVID-19 pandemic resulted in NLC paying projects that were implementable during the varying levels of lockdown.	3 959
Operating expenses (Professional fees)	There were less infrastructure projects than expected due to the impact of COVID-19.	9 559
Transfers to NLC	The variance is mainly driven by the items below: - Board emoluments – All scheduled meetings were held by the Board, there were less number of adhoc meetings than anticipated in the budget provision - Outsourced services – Some of the work related to ERP Oracle fusion, business enhancements for some of the modules on Fusion is expected to be completed in the 2021/22 financial year. - Travel and accommodation – The saving in travelling expenditure is mainly attributable to the restrictions that were imposed due to COVID 19. - Advertising and publicity – The saving is mainly attributable to the National Indaba which was deferred due to COVID 19.	46 510
Other operating income	Variance is negligible	424
Administrative expenses	Variance is negligible	(5 192)

Summary of Significant Accounting Policies

for the Year ended 31 March 2021

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented.

1. Basis of Preparation

The annual financial statements have been prepared in accordance with South African Generally Recognised Accounting Practice (SA GRAP) as well as the Public Finance Management Act, Act No. 1 of 1999, as amended (PFMA). They have been prepared in accordance with the going concern principle using the historical cost basis except where otherwise stated in the accounting policies below.

The preparation of financial statements in conformity with SA GRAP requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are outlined in point 11 of the summary of significant accounting policies.

All monetary information and figures presented in these financial statements are stated in thousands of Rand (R' 000), unless otherwise indicated.

New standards, amendments and interpretations approved and not yet effective

Standard	Scope and potential impact	Effective date
GRAP 25: Employee benefits	None	No effective date has been determined by the Minister of Finance. Standards will be applied only upon determination of effective date by the Minister were applicable.
GRAP 104: Financial instruments	None	

NLDTF did not apply any of the standards above. It is not expected that the above standards, amendments and interpretations will have any material impact on the NLDTF's financial statements on initial application where applicable.

GRAP 25 does not apply to NLDTF, because NLDTF does not have employees.

The changes to GRAP 104 affect the following:

- Classification of financial assets
- Amortised cost of financial assets
- Impairment of financial assets
- Disclosures

2. Revenue recognition

Revenue is the gross inflow of economic benefits or service potential during the reporting period when these inflows result in an increase in net assets. Revenue is recognised when it is probable that future economic benefits will flow to the enterprise and these benefits can be measured reliably.

The NLDTF distinguishes between two forms of revenues namely revenue from exchange transactions and revenue from non-exchange transactions.

Revenue from exchange transactions is defined as revenue in which NLDTF receives assets or services, or has liabilities extinguished, and directly gives approximately equal value to another entity or party in exchange.

Revenue from non-exchange transactions is defined as revenue in which NLDTF receives value from another entity or party without directly giving approximately equal value in exchange or gives value to another entity or party without directly receiving approximately equal value in exchange.

2.1 Investment and Interest income

Investment income comprises interest accrued from assets held at amortised cost and cash and cash equivalents. Interest is accounted for on an accrual basis using the effective interest rate method.

2.2 Share of ticket sales

Revenue from share of ticket sales is accounted for on the accrual basis and is measured as a percentage of ticket sales as stipulated and agreed in the license agreement with the National Lottery Operator.

2.3 Expired and unclaimed prizes

Expired and unclaimed prizes relate to prizes in constituent lotteries (not being an Instant Lottery) for which remain unclaimed for a period of 365 days following the draw in which the prize was won as stipulated in the license agreement with the National Lottery Operator. Such monies are accounted for on an accrual basis. Payments of the funds are through the intermediation of the National Lotteries Participants Trust.

Summary of Significant Accounting Policies (continued)

for the year ended 31 March 2021

2. Revenue recognition (continued)

2.4 Interest from the National Lotteries Participants Trust

Any interest that remain in the National Lotteries Participants Trust after deduction of the Participant's Trust costs are due to the NLDTF as stipulated in the Trust Deed of the National Lotteries Participant's Trust. These monies are accounted for on an accrual basis. Payments of the funds are through the intermediation of the National Lotteries Participants Trust.

2.5 Revocations

Revocations are effected by the NLC under the following circumstances

- Breach of Grant Agreement
- Voluntary cancellation of the Grant Agreement by the beneficiary due to various reasons;
- Cancellation due to identification and/or determination of irregularities from the beneficiary organisation; or
- Any other reasons that the Minister considers enough to warrant cancellation as set out in Section 31 of the Act.
- A revocation is recognised as income when a grant is withdrawn and is recognised at the amount of the withdrawal.

3. Financial assets

NLDTF classifies its financial assets in the following categories:

- financial assets at amortised cost
- financial assets at fair value
- cash and cash equivalents

The classification depends on the purpose for which the financial assets were acquired. Management determines the classification of its financial assets at initial recognition.

3.1 Financial assets at amortised cost

Financial assets at amortised cost are non-derivative financial assets that have fixed or determinable payments, excluding those instruments that:

- the entity designates at fair value at initial recognition; or
- are held for trading

Financial assets carried at amortised cost, are initially recognised at fair value plus transaction costs that are directly attributable to the acquisition of the financial asset. These assets are subsequently measured at amortised cost using the effective interest rate method, less provision for impairment.

NLDTF's investments are classified at amortised cost and consists of money market securities.

NLDTF will derecognise a financial assets when:

- the contractual rights to the cash flows from the financial asset expire, are settled or waived;
- NLDTF transfers to another party substantially all of the risks and rewards of ownership of the financial asset; or
- NLDTF despite having retained some significant risks and rewards of ownership of the financial asset, has transferred control of the asset to another party and the other party has the practical ability to sell the asset in its entirety to an unrelated third party, and is able to exercise that ability unilaterally and without needing to impose additional restrictions on the transfer.

Financial assets at amortised cost consists of:

- investments;
- receivables from exchange transaction;
- receivables from non-exchange transaction;

Summary of Significant Accounting Policies (continued)

for the year ended 31 March 2021

3. Financial assets (continued)

3.2 Financial assets at fair value

Financial instruments at fair value comprise financial assets or financial liabilities that are:

- (a) derivatives;
- (b) combined instruments that are designated at fair value in accordance with paragraphs 20 or 21 of GRAP 104;
- (c) instruments held for trading. A financial instrument is held for trading if:
 - (i) it is acquired or incurred principally for the purpose of selling or repurchasing it in the near-term; or
 - (ii) on initial recognition it is part of a portfolio of identified financial instruments that are managed together and for which there is evidence of a recent actual pattern of short term profit-taking;
- (d) non-derivative financial assets or financial liabilities with fixed or determinable payments that are designated at fair value at initial recognition in accordance with paragraph 17; and
- (e) financial instruments that do not meet the definition of financial instruments at amortised cost or financial instruments at cost."

Financial assets at fair value consists of cash and cash equivalents and the equity intrinsic value of investments (refer to note 5)

Financial Assets at fair value will be initially recognised is at fair value. A gain or loss arising from a change in the fair value of a financial asset measured at fair value shall be recognised in surplus or deficit.

4. Impairment of assets

4.1 Financial assets carried at amortised cost

NLDTF assesses at each reporting period whether there is objective evidence that a financial asset or group of financial assets is impaired. A financial asset is impaired and impairment losses are incurred only if there is objective evidence of impairment as a result of one or more events that have occurred after the initial recognition of the asset (a 'loss event') and the loss event has an impact on the estimated future cash flows of the financial asset or group of financial assets that can be reliably estimated.

Objective evidence includes one or more of the following events:

- significant financial difficulty of the issuer or debtor
- a breach of contract, such as default or delinquency in payments
- it becoming probable that the issuer or debtor will enter bankruptcy or other financial reorganization
- the disappearance of an active market for that financial asset because of financial difficulties
- observable data indicating that there is a measurable decrease in the estimated future cash flow from a group of financial assets since the initial recognition of those assets, although the decrease cannot yet be identified with the individual financial assets in NLDTF, including:
 - adverse changes in the payment status of issuers or debtors of NLDTF
 - national or local economic conditions that correlates with defaults on the assets of NLDTF

NLDTF first assesses whether objective evidence of impairment exists individually for financial assets that are individually significant. If NLDTF determines that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is or continues to be recognised are not included in a collective assessment of impairment.

If there is objective evidence that an impairment loss has been incurred on loans and receivables carried at amortised cost, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account, and the amount of the loss is recognised in profit or loss.

If in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised (such as improved credit rating), the previously recognised impairment loss is reversed by adjusting the allowance account. The amount of the reversal is recognised in profit or loss.

Summary of Significant Accounting Policies (continued)

for the year ended 31 March 2021

4. Impairment of assets (continued)

4.2 Impairment of other non-financial assets

Assets, including intangible assets, that are subject to amortization, are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. Such indicators include continued losses, changes in technology, market, economic, legal and operating environments.

An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is measured using the higher of the fair value less costs to sell and the value-in-use. Value-in-use is the present value of projected cash flows covering the remaining useful life of the asset. An impairment charge is recognised as a loss in profit or loss immediately.

Cash-generating assets are assets managed with the objective of generating a commercial return. Non-cash-generating assets are assets other than cash-generating assets. Therefore, NLDTF classifies assets as non-cash generating assets.

5. Cash and cash equivalents

Cash and cash equivalents comprise:

- cash in hand
- deposits held at call and short notice
- balances with banks

Cash and cash equivalents only include items held for the purpose of meeting short-term cash commitments rather than for investing or other purposes. It comprises cash in hand and deposits held at call with respective banks. Cash and cash equivalents have a maturity of less than three months. Cash and cash equivalents are classified as financial assets at fair value and are carried at cost which due to their short-term nature approximates fair value.

6. Financial risk management

The NLDTF's activities expose it to a variety of financial risks: market risk (including fair value interest rate risk, cash flow interest rate risk and price risk), credit risk and liquidity risk. The Board manages these risks through quarterly reporting of risk management.

6.1 Market risk

The NLDTF's activities do not expose it to a significant amount of market risk. Therefore no formal policies have been developed to guard against market risk.

6.2 Credit risk

Credit risk arises from cash and cash equivalents and deposits with banks and financial institutions, as well as credit exposures to outstanding receivables and committed transactions. For banks and financial institutions, only banks approved by the Minister of Finance are used.

The NLDTF also follows regulations issued by National Treasury to manage its exposure to credit risk.

6.3 Liquidity risk

Prudent liquidity risk management implies maintaining sufficient cash and cash equivalents to meet the daily demands of the operations.

Management monitors daily balances of cash and cash equivalents as well as investment accounts to ensure that enough funds are available to meet the needs of operations.

7. Provisions

Provisions are recognised when, as a result of past events, NLDTF has a present legal or constructive obligation of uncertain timing or amount, and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate of the amount of the obligation can be made.

Provisions are measured as the present value of management's best estimate of the expenditure required to settle the obligation at the reporting date. The discount rate used to determine the present value reflects current market assessments of the time value of money. The increase in the provision due to the passage of time is recognised as interest expense.

8. Contingent liabilities

NLDTF discloses a contingent liability when:

- it has a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the entity; or
- it has a present obligation that arises from past events but not recognised because it is not probable that an outflow of resources will be required to settle an obligation or the amount of the obligation cannot be measured with sufficient reliability.

A contingent liability is not recognised in the financial statements, however it is disclosed unless the probability of an outflow of economic benefits is remote.

Summary of Significant Accounting Policies (continued)

for the year ended 31 March 2021

9. Allocation of grants

Allocations are accounted for when applications for assistance from individual organisations are considered and grants are unconditionally awarded by the respective distributing agencies. Pro-active funding allocations are accounted for when funding is considered in terms of section 2A(4) of the Lotteries Act and grants are unconditionally awarded by the Assurance committee.

Revocations will be triggered if there is a breach of Grant Agreement, voluntary cancellation of the Grant Agreement by the funded organisation due to various reasons; cancellation due to identification and/or determination of irregularities from the organisation.

10. Comparison of the approved budget and actual amounts

The approved budget is prepared on an accrual basis and presented by economic classification linked to performance outcome objectives. The approved budget covers the financial period from 2020/04/01 to 2021/03/31. The budget for the economic entity includes all the entities approved budgets under its control. The annual financial statements and the budget are on the same basis of accounting therefore a comparison with the budgeted amounts for the reporting period has been included in the statement of comparison of budget and actual amounts.

11. Critical accounting estimates and judgements in applying accounting policies

Assumptions and estimates form an integral part of financial reporting and have an impact on the amounts reported. Assumptions are based on historical experience and expectations of future outcomes and anticipated changes in the environment. Assumptions are further regularly reviewed in the light of emerging events and adjusted where required.

11.1 Provision for allocations

Allocations are accounted for when applications for assistance from individual organisations are considered and grants are unconditionally awarded by the respective Distributing Agencies. Pro-active funding allocations are accounted for when funding is considered in terms of section 2A(4) of the Lotteries Act and grants are unconditionally awarded by the Assurance committee. Disclosures are made for those organisations which were funded by the NLDTF in which Distributing Agencies may have a significant interest in. Disclosures made relate to the payments, allocations in the current year and amounts outstanding at year end. The impact of the Covid-19 pandemic has resulted in the NLC only paying projects that are implementable under the varying lockdown alert levels. The extent of the lockdown cannot be reliably estimated however the financials have been presented on the basis that management has made an assessment that the funded organisations would be in a position to implement funded projects 12 months after the year end.

The amount recognised as a provision shall be the best estimate of the expenditure required to settle the present obligation at the reporting date. The best estimate of the expenditure required to settle the present obligation is the amount that an entity would rationally pay to settle the obligation at the reporting date or to transfer it to a third party at that time. It will often be impossible or prohibitively expensive to settle or transfer an obligation at the reporting date. However, the estimate of the amount that an entity would rationally pay to settle or transfer the obligation gives the best estimate of the expenditure required to settle the present obligation at the reporting date. An impairment is recognised when an organisation has breached the provisions of Regulation 6 and Clause 10 of the grant agreement and the NLC has not communicated the breach to the beneficiary.

11.2 Contingent liability

Contingent liabilities are not recognised in the financial statements, but are disclosed in the notes to the financial statements unless the probability of occurrence is remote.

11.3 Provision for doubtful debts

A provision for doubtful debt is raised in instances where there are indications that the debt may not be recoverable from the debtor. The assessment of recoverability is done on a individual debt basis.

11.4 Beneficiaries written off

Beneficiaries written off are those beneficiaries where all avenues for recovery have been completely exhausted and the outstanding debts are considered not recoverable.

11.5 Contingent assets

Contingent assets are possible assets that arise from past events, and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the entity. A contingent asset is not recognised in the financial statement, however it is disclosed where an inflow of economic benefits or service potential is probable. Contingent assets are assessed continually to ensure that developments are appropriately reflected in the financial statements.

Summary of Significant Accounting Policies (continued)

for the year ended 31 March 2021

12. Irregular expenditure

Irregular expenditure means expenditure incurred in contravention of, or not in accordance with a requirement of any applicable legislation, including:

- The PFMA,
- The Treasury Regulations;
- A National Treasury Instruction, issued in terms of section 76 of the PFMA; or
- Any legislation providing for procurement procedures

Fruitless and Wasteful expenditure means expenditure that was made in vain and would have been avoided had reasonable care been exercised.

When confirmed, irregular expenditure must be recorded in the notes to the financial statements. The amount to be recorded in the notes must be equal to the value of the irregular expenditure incurred unless it is impracticable to determine the value thereof. Where such impracticability exists, the reasons therefore must be provided in the notes. Irregular expenditure must be removed from the notes when it is either (a) condoned by the National Treasury or the relevant authority; (b) it is transferred to receivables for recovery; or (c) it is not condoned and is irrecoverable. A receivable related to irregular expenditure is measured at the amount that is expected to be recovered and must be de-recognised when the receivable is settled or subsequently written off as irrecoverable. Any irregular expenditure is charged against income in the period in which it is incurred.

13. Related parties

A related party is a person or an entity with the ability to control or jointly control the other party, or exercise significant influence over the other party, or vice versa, or an entity that is subject to common control, or joint control.

As a minimum, the following are regarded as related parties of the reporting entity:

- (a) A person or a close member of that person's family related to the reporting entity if that person:
 - (i) has control or joint control over the NLDTF;
 - (ii) has significant influence over the NLDTF or

Related party transactions are transfers of resources, services or obligations between the NLDTF and a related party, regardless of whether a price is charged.

14. Financial liabilities

NLDTF classifies its financial liabilities in the following category:

- Financial liabilities at amortised cost

14.1 Financial liabilities at amortised cost

Financial liabilities at amortised cost are non-derivative financial assets that have fixed or determinable payments, excluding those liabilities that:

- the entity designates at fair value at initial recognition; or
- are held for trading

Financial liabilities carried at amortised cost, are initially recognised at fair value plus transaction costs that are directly attributable to the issue of the financial liability.

Financial liabilities are subsequently measured at amortised cost using the effective interest rate method.

Financial liabilities at amortised cost consists of:

- Provision for allocations;
- Trade and other payables from non-exchange transactions;

A gain or a loss is recognised in surplus or deficit when the financial liability is derecognised or through the amortisation process.

NLDTF derecognises a financial liability (or a part of a financial liability) from its statement of financial position when, and only when, it is extinguished — i.e. when the obligation specified in the contract is discharged, cancelled, expires or waived.

15. Events after reporting date

Events after reporting date are those events, both favourable and unfavourable, that occur between the reporting date and the date when the financial statements are authorised for issue. Two types of events can be identified:

- those that provide evidence of conditions that existed at the reporting date (adjusting events after the reporting date); and
- those that are indicative of conditions that arose after the reporting date (non-adjusting events after the reporting date).

The entity adjusts the amount recognised in the financial statements to reflect adjusting events after the reporting date once the event occurred.

Notes to the financial statements

for the year ended 31 March 2021

	Year ended 31 March 2021 R'000	Year ended 31 March 2020 R'000
1. Fund revenue		
Share of ticket sales	1 488 460	1 632 334
Interest earned on unclaimed and expired prizes – National Lotteries Participants Trust	5 105	12 751
Expired and unclaimed prizes	159 376	180 047
Revocations	23 959	27 244
Penalties – Ithuba Holdings (RF) Pty (Ltd)	1 402	–
	1 678 303	1 852 376
During the 2020/21 financial year, Revocations were presented under Fund Revenue whereas in previous financial years Revocations were presented under Grants allocated. Presentation under Fund Revenue provides more relevant presentation in understanding the nature of the transactions.		
2. Investment and interest income		
Interest from call and current accounts	47 938	15 857
Investment income	28 383	126 140
	76 321	141 997
3. Other operating income		
Sundry income*	243	4 488
Movement in the provision for doubtful debt	1 181	250
Movement in Impairment of provision	–	2 748
	1 424	7 487
* Sundry income mainly consists of unspent amounts returned by beneficiaries upon completion of funded projects.		
4. Fair value adjustment – Investment		
Fair value adjustment – Investment	–	(9 256)
	–	(9 256)
Fair value is a rational and unbiased estimate of the potential market price of the investment. The fair value adjustment relates to the equity-linked note investments.		
5. Allocation of grants		
Current period allocations	1 136 301	1 346 209
	1 136 301	1 346 209
During the 2020/21 financial year, Revocations were presented under Fund Revenue whereas in previous financial years Revocations were presented under Grants allocated. Presentation under Fund Revenue provides more relevant presentation in understanding the nature of the transactions.		
6. Transfers to the NLC		
Transfer from the fund for NLC operational costs	530 362	555 298
	530 362	555 298
7. Administrative expenses		
Bank charges	58	61
Debtors written off	1 281	–
Impairment of provision	3 894	–
	5 233	61
8. Operating expenditure		
Professional fees	6 708	16 246
	6 708	16 246

Notes to the financial statements (continued)

for the year ended 31 March 2021

	Year ended 31 March 2021 R'000	Year ended 31 March 2020 R'000
9. Financial assets		
Investment in financial assets are summarised by measurement category below:		
Financial assets at amortised cost:		
– Capital market securities	–	1 100 000
– Accrued interest	–	534 095
Financial assets at fair value		
– Fair value adjustment to equity intrinsic value	–	(9 256)
Total investment	–	1 624 839
Current	–	1 624 839
Non-current	–	–
	–	1 624 839
Maturity profile:		
Fair value is a rational and unbiased estimate of the potential market price of the investment. The fair value adjustment relates to the equity intrinsic value in the equity linked instrument. The strike price for participation in the equity linked note is an All Share Index Top 40 (ALSI) of 46 979.67. The investment subsequently matured on 24 June 2020 and the ALSI was 54 447.73 on that date.		
10. Trade and other receivables		
Trade and other receivables from exchange transactions:		
Accrued income	5 468	958
– Interest receivable on current and call accounts	5 468	958
Claims from beneficiaries	–	–
– Gross amount claimed	–	1 181
– Provision for doubtful claim recovery from beneficiaries	–	(1 181)
Total	5 468	958
Current	5 468	958
Non-current	–	–
	5 468	958
11. Trade and other receivables from non-exchange transactions		
Accrued income		
– Interest receivable from National Lotteries Participants Trust	39	4 188
– Expired and unclaimed prizes – National Lotteries Participants Trust	87 627	53 405
– Accounts receivable: NLC	129 470	166 887
– Share of ticket sales – Ithuba Holdings (RF) Pty (Ltd)	17 707	33 430
Total	234 842	257 910
Current	234 842	257 910
	234 842	257 910
12. Cash and cash equivalents		
Cash at bank – current account	86 125	64 067
Cash at bank – call account	1 983 222	120 000
Total cash at bank	2 069 347	184 067

None of the cash balances are pledged or secured.

Notes to the financial statements (continued)

for the year ended 31 March 2021

	Year ended 31 March 2021 R'000	Year ended 31 March 2020 R'000
13. Provision for allocations		
Opening balance	301 038	270 233
Additional provision made during the period (including increases to existing provisions)	1 136 301	1 346 209
Payments made during the period	(951 795)	(1 285 413)
Revocations	(23 959)	(27 244)
Provision for impairment	3 894	(2 748)
Closing balance	465 479	301 038
Current	465 479	301 038
	465 479	301 038

Payments refers not only to payments against current year allocations but also to payments relating to commitments owing from previous financial years. Payments against prior year balance are in accordance with duly signed grant agreements. The impact of the Covid-19 pandemic has resulted in the NLC only paying projects that are implementable under the varying lockdown alert levels.

14. Cash flow information		
Cash generated by operations		
Surplus/(deficit) per the statement of financial performance	77 443	74 789
Adjusted for:		
Non-cash items:		
Provision for bad debts	(1 181)	(250)
Fair value adjustment – Investment	–	9 256
Impairment of provision	3 894	(2 748)
	80 156	81 046
Working capital changes		
– (Increase)/decrease in trade and other receivables	544 579	(140 194)
– Increase/(decrease) in provision for allocations	160 547	33 553
– Increase/(decrease) in trade and other payables	–	(62)
	785 282	(25 657)

15. Management of financial risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices and investment return. Market risk that could impact on future cash flows and hence the value of a financial instrument arise from:

- Interest rate risk: The impact of changes in market interest rates.

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.

Liquidity risk is the risk that NLDTF will encounter difficulty in meeting obligations associated with financial liabilities due to insufficient cash being available to meet commitments as and when they become due.

Financial risks are managed by NLDTF as follows:

- Review by the internal auditors of compliance with policies and exposure limits on a continual basis and regularly reporting to the Board Audit and Risk Committee;
- Monitoring forecast and accrual cash flows and matching the maturity profiles of financial assets and liabilities.

To assist in the analysis of the financial risks that NLDTF is exposed to, the statement of financial position has been divided into the following categories:

- Financial assets and liabilities;
- Non-financial assets and liabilities.

Notes to the financial statements (continued)

for the year ended 31 March 2021

15. Management of financial risk (continued)

	Total R'000	Financial Assets and Liabilities R'000
As at 31 March 2021		
Financial assets at amortised cost:		
Unlisted:		
– Trade and other receivables from exchange transactions	5 468	5 468
– Trade and other receivables from non-exchange transactions	234 842	234 842
Financial assets at fair value:		
– Cash and cash equivalents	2 069 347	2 069 347
Total assets	2 309 657	2 309 657
Financial liabilities at amortised cost:		
Provision for allocations	465 479	465 479
Total liabilities	465 479	465 479
As at 31 March 2020 (Restated)		
Financial assets at amortised cost:		
Unlisted:		
– Capital market securities	1 624 839	1 624 839
– Trade and other receivables from exchange transactions	958	958
– Trade and other receivables from non-exchange transactions	257 910	257 910
Financial assets at fair value:		
Cash and cash equivalents	184 067	184 067
Total assets	2 067 774	2 067 774
Financial liabilities at amortised cost:		
Provision for allocations	301 038	301 038
Total liabilities	301 038	301 038

15.1 Financial assets and liabilities

The NLDTF is exposed to financial risk through the following financial assets and liabilities:

	31 March 2021 R'000	31 March 2020 Restated R'000
Financial assets at amortised cost:		
Unlisted:		
– Capital market securities	–	1 624 839
– Trade and other receivables from exchange transactions	5 468	958
– Trade and other receivables from non-exchange transactions	234 842	257 910
Financial assets at fair value:		
– Cash and cash equivalents	2 069 347	184 067
Total financial assets	2 309 657	2 067 774
Financial liabilities at amortised cost:		
Provision for allocations	465 479	301 038
Total financial liabilities	465 479	301 038

Notes to the financial statements (continued)

for the year ended 31 March 2021

15. Financial assets and liabilities (continued)

15.1. Financial assets and liabilities (continued)

15.1.1 Market risk

(a) Interest rate and market indices risk

Sensitivity to changes in interest rates and market indices relevant to financial assets or financial liabilities due to the risk that future cash flows will fluctuate. The NLDTF invested in instruments that preserve capital were subject to participation of equity based on the performance of the All Share Index Top 40 (ALSI). The strike price for equity participation is an ALSI 46 979.67. This impacts the future cashflows the organisation is expected to realise. The investment subsequently matured on 24 June 2020 and the ALSI was 54 447.73 on that date.

The table below details the specific interest rate risk that the NLDTF is exposed to:

	Carrying amount R'000	Fixed R'000	Floating R'000	Non-interest bearing R'000
As at 31 March 2021				
Financial assets at amortised cost:				
Unlisted:				
– Capital market securities	–	–	–	–
– Trade and other receivable from exchange transactions	5 468	–	–	5 468
– Trade and other receivable from non- exchange transactions	234 842	–	–	234 842
Financial assets at fair value:				
– Cash and cash equivalents	2 069 347	–	2 069 347	–
Total financial assets	2 309 657	–	2 069 347	240 310
Financial liabilities at amortised cost:				
Provision for allocations	465 479	–	–	465 479
Total financial liabilities	465 479	–	–	465 479
As at 31 March 2020				
Financial assets at amortised cost:				
Unlisted:				
– Capital market securities	1 624 839	1 624 839	–	–
– Trade and other receivable from exchange transactions	958	–	–	958
– Trade and other receivable from non- exchange transactions*	257 910	–	–	257 910
Financial assets at fair value:				
– Cash and cash equivalents	184 067	–	184 067	–
Total financial assets	2 067 774	1 624 839	184 067	258 868
Financial liabilities at amortised cost:				
Provision for allocations	301 038	–	–	301 038
Total financial liabilities	301 038	–	–	301 038

* For the 2019/20 financial year end disclosure, trade and other receivables from non exchange transactions have been updated to include all transactions. The disclosure has been updated.

Notes to the financial statements (continued)

for the year ended 31 March 2021

15. Financial assets and liabilities (continued)

15.1. Financial assets and liabilities (continued)

15.1.2 Credit risk

Key areas where NLDTF is exposed to credit risk:

- Cash and cash equivalents

The NLDTF and Group was exposed to credit risk in a form of equity market instruments that are invested with the various institutions. As at 31 March 2021 Fitch upgraded financial institutions to a rating of AA+ with a stable outlook. NLC aligned the disclosure in line with the decision by the rating agency.

	Total R'000	AA+ BB- B+ R'000	BBB+ BBB- R'000	BB+ BB- R'000	B+ B- R'000	Not rated R'000
As at 31 March 2021						
Financial assets at amortised cost:						
Unlisted:						
– Capital market securities	–				–	
Financial assets at fair value:						
– Cash and cash equivalents	2 069 347	2 069 347	–	–	–	–
	2 069 347	2 069 347	–	–	–	–
As at 31 March 2020						
Financial assets at amortised cost:						
Unlisted:						
– Capital market securities	1 624 839	–	–	–	1 624 839	–
Financial assets at fair value:						
– Cash and cash equivalents	184 067	–	–	–	184 067	–
– Equity intrinsic value	–				–	
	1 808 905	–	–	–	1 808 905	–

Credit risk relating to receivables

	31 March 2021 R'000	31 March 2020 R'000
National Lotteries Participants Trust	87 665	57 593
Ithuba Holdings (RF)(Pty) Ltd	17 707	33 430
Interest receivable on current and call accounts	5 468	958
	110 840	91 981

The ageing of the components of trade and other receivables was as follows:

	Gross 31 March 2021 R'000	Impairment 31 March 2021 R'000	Gross 31 March 2020 R'000	Impairment 31 March 2020 R'000
Within a year	110 840	–	91 981	–
Later than one year	–	–	1 181	(1 181)
Total	110 840	–	93 162	(1 181)

Notes to the financial statements (continued)

for the year ended 31 March 2021

15. Financial assets and liabilities (continued)

15.1. Financial assets and liabilities (continued)

15.1.2 Credit risk (continued)

The movement in the provision for impairment during the period was as follows:

	31 March 2021 R'000	31 March 2020 R'000
Balance at the beginning of the year	1 181	1 431
Movement in provision	(1 181)	(250)
Balance at the end of the year	–	1 181

15.1.3 Liquidity risk

The table below analyses the NLDTF's non-derivative financial liabilities into relevant maturity groupings based on the remaining period at the reporting date to the contractual maturity date.

	Total R'000	Within a year R'000
As at 31 March 2021		
Provision for allocations	465 479	465 479
Total	465 479	465 479
As at March 2020		
Provision for allocations	301 038	301 038
Total	301 038	301 038

The impact of the Covid-19 pandemic has resulted in the NLC only paying projects that are implementable under the varying lockdown alert levels.

16. Prior period error

During the current financial year errors were identified relating to the prior years. The nature of the errors are as follows:

- During the current financial year it was discovered that an amount of R 3 557 885.23 was due to the Government Employees Pension Fund (GEPF) in terms of the Government Employees Pension Act. The liability was due in the 2017/18 financial year. The principal amount has since been paid to GEPF.
- During the current financial year it was discovered that a VAT liability was due to SARS for imported services in terms of Section 7(1) of the VAT Act (as amended). The VAT principal amount has since been paid to SARS. The VAT liability was in respect of various financial years as follows 2015/16 R21 120.58, 2016/17 R 72 089.50, 2017/18 R73 137.09, 2018/19 R398 937.61 and 2019/20 R337 920.60
- During the current financial year it was discovered that accruals to the amount of R4 384 318.05 were erroneously not accounted for in 2019/20 financial year
- During the current financial year it was discovered that accruals amounting to R1 021 998.10 were erroneously included in the accrual list in 2019/20 financial year
- During the current financial year it was discovered that a 2019/20 prepayment amounting to R1 154 477.00 was erroneously recorded as an expense
- During the current financial year it was discovered that allocations amounting to R595 001.3 were erroneously not accounted for in 2019/20 financial year
- During the current financial year it was discovered that withdrawals amounting to R277 600 were erroneously not accounted for in 2016/17 financial year
- During the current financial year it was discovered grant allocations amounting to R1 000 000 were erroneously accounted for in NLDTF operating expenditure in 2019/20

The financial statements have been retrospectively restated.

- During the current financial year it was discovered that withdrawals were erroneously not accounted for in 2017/18, 2018/19 and 2019/20 financial year. The impact of the error is R1 000 000 in 2017/18, R1 535 096.00 in 2018/19 and R7 100 919.18 in 2019/20.
- During the current financial year it was discovered that impairment on provisions were erroneously not accounted for in 2018/19 and 2019/20 financial year. The impact of the error is R14 128 777.02 in 2018/19 and R2 748 477.20 in 2019/20.
- During the current financial year it was discovered that projects amounting to R343 200 for 2018/19 and R1 323 870 for 2019/20 were erroneously accounted for in provisions for allocations.

Notes to the financial statements (continued)

for the year ended 31 March 2021

16. Prior period error (continued)

The impact of the errors are as follows:	2019/20 R'000	2018/19 R'000	2017/18 R'000	2016/17 R'000	2015/16 R'000
• (Increase)/decrease in transfers to NLC	(2 546)	(399)	(3 631)	(72)	(21)
• (Increase)/decrease in allocations of grants	729	343	–	–	–
• Increase/(decrease) in impairments	2 748	14 129	–	–	–
• Increase/(decrease) in revocations	7 101	1 535	1 000	278	–
• (Increase)/decrease in operating expenses	1 000	–	–	–	–
Increase/(decrease) in statement of financial performance	9 032	15 608	(2 631)	206	(21)
• Increase/(decrease) in trade and other receivables from non exchange transactions	(2 546)	(399)	(3 631)	(72)	(21)
• Decrease in provisions for allocations	11 578	16 007	1 000	278	–
Increase/(decrease) in net assets	9 032	15 608	(2 631)	206	(21)

17. Change in presentation

During the 2020/21 financial year, revocations were presented under Fund revenue whereas in previous financial years revocations were presented under grants allocated. Presentation under Fund revenue provides more relevant presentation in understanding the nature of the transactions.

The impact of the change is as follows:	2019/20 R'000
Increase in Fund revenue	27 244
Increase in allocations of grants	(27 244)
Increase/(decrease) in statement of financial performance	–
Increase/(decrease) in net assets	–

18. Contingent liabilities

The claims against NLDTF relate to pending cases against NLDTF by organisations.

Note	31 March 2021 R'000	31 March 2020 R'000
Claims against the NLDTF	–	–
Contingent liability at the end of the year	–	–

19. Contingent asset

There are no contingent assets.

20. Taxation

The National Lottery Distribution Trust Fund is exempt from income tax in terms of Section 10(1)(cA) of the Income Tax Act, 1962

Notes to the financial statements (continued)

for the year ended 31 March 2021

21. Comparison of approved budget and final budget

The budget and the accounting bases are the same; both are on the accrual basis. The financial statements and the budget are prepared using a classification on the nature of expenses in the statement of financial performance. The approved budget covers the period from 1 April 2020 to 31 March 2021.

	Approved Budget R'000	Final Budget R'000	Adjustments R'000	Reason for Adjustments
Share of ticket sales	1 643 310	1 643 310	–	No Adjustment to budget
Investment and interest income	125 207	125 207	–	No Adjustment to budget
Revenue from National Lotteries Participants Trust	109 000	109 000	–	No Adjustment to budget
Revocations	20 000	20 000	–	No Adjustment to budget
Other operating income	1 000	1 000	–	No Adjustment to budget
Allocation of grants	(1 274 782)	(1 274 782)	–	No Adjustment to budget
Professional fees	(16 267)	(16 267)	–	No Adjustment to budget
Administrative expenses	(41)	(41)	–	No Adjustment to budget
Transfers to NLC	(576 872)	(576 872)	–	No Adjustment to budget

22. Related party transactions

The NLC is a regulator of the National Lottery, other lotteries and sports pools. Ithuba Holdings (RF) (Pty) Ltd (Lottery Operator) is a private company that currently operates the National Lottery under licence from the Government. The Lottery Operator pays a share of ticket sales to the NLDTF in terms of the licence agreement. These proceeds are destined for good causes as stipulated in the Lotteries Act. The NLC administers the NLDTF and accounts for all running costs. The NLC withdraws the necessary funds required from the NLDTF, based on an overall annual budget approved by the Minister of Trade and Industry and Competition. The National Lotteries Participants Trust (NLPT) was established by the Lottery Operator in terms of the licence agreement between the Lottery Operator, the dtic and the NLC. The main objective of the NLPT is to hold monies in the Trust on behalf of Ithuba for prize winners and monies for advance plays.

	Year ended 31 March 2021 R'000	Year ended 31 March Restated 2020 R'000
22.1 Transactions between the NLDTF and other parties		
22.1.1 Ithuba Holdings (Pty)Ltd		
Revenue from Ithuba Holdings (Pty) Ltd	1 488 460	1 632 334
Add: Trade and other receivables from non-exchange transactions (Opening)	33 430	36 548
Less: Trade and other receivables from non-exchange transactions (Closing)	(17 707)	(33 430)
Cash proceeds	1 504 183	1 635 452
22.1.2 Entity under common control		
National Lottery Participants Trust (NLPT)		
Revenue from NLPT	164 481	192 798
Add: Trade and other receivables from non-exchange transactions (Opening)	57 593	68 031
Less: Trade and other receivables from non-exchange transactions (Closing)	(87 665)	(57 593)
Cash proceeds	134 409	203 236
22.1.3 Controlling entity		
The NLC is a controlling entity of the NLDTF. The NLDTF is administered by the NLC as stipulated in section 21 of the Lotteries Act (as amended)		
Transfers to NLC	(530 362)	(555 298)
Add: Trade and other receivables from non-exchange transactions (Opening)	166 887	138 712
Less: Trade and other receivables from non-exchange transactions (Closing)	(129 470)	(166 887)
Cash proceeds	(492 945)	(583 473)

Notes to the financial statements (continued)

for the year ended 31 March 2021

23. Provision for allocations

It is the duty of the Distributing Agency Members to adjudicate applications for funding within their respective sectors. Members who have a conflict that may impact the ability to adjudicate impartially do not adjudicate on the projects, as they recuse themselves whilst these projects are being adjudicated. Listed below are balances and transactions with those organisations which were funded by the NLDTF and in which Distributing Agencies have significant interest.

Sector	Name of beneficiary	Distributing agency member	Nature of relationship	Amount Granted 2020/21 R'000	Payments 2020/21 R'000	Revocations 2020/21 R'000	Amount Owning 2020/21 R'000	Amount Owning 2019/20 R'000
SRDA	Athletics South Africa (ASA)	Dr Adams	Dr Adams: Deputy President of ASA	–	3 000	–	2 200	5 200
SRDA	Athletics Mpumalanga	Dr Adams	Dr Adams: Deputy President of ASA	–	–	500	–	500
SRDA	Boland Athletics Western Cape	Dr Adams	President of the organisation	2 765	3 076	–	–	311
SRDA	Athletics Free State	Dr Adams	Dr Adams: Deputy President of ASA	60	60	–	–	–
SRDA	Athletics North West	Dr Adams	Dr Adams: Deputy President of ASA	1 055	1 055	–	–	–

24. Events after reporting period

There was no event after reporting date.

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Trustees' Report for the National Lotteries Participants Trust

for the year ended 31 March 2021

The trustees have pleasure in submitting their report on the annual financial statements of the National Lotteries Participants Trust (NLPT) for the year ended 31 March 2021.

1. Nature of the Trust

The trust was incorporated by Ithuba RF (Pty) Ltd on 20 May 2015 and is constituted for the benefit of the beneficiaries subject to the terms and conditions of the trust deed to hold and safeguard all monies received for the benefit of the beneficiaries. The beneficiaries are the winners, the licensee Ithuba Holdings (RF) (Pty) Ltd, National Lottery Players and the National Lottery Distribution Trust Fund.

2. Statement of Responsibility for the annual financial statements

To the best of our knowledge, we confirm the following:

- All information and amounts disclosed in the report are consistent with the annual financial statements audited by the Auditor General of South Africa (AG(SA)). The annual financial statements are complete, accurate and free from any omissions.
- The report has been prepared in accordance with the guidelines on the report as issued by National Treasury.
- The annual financial statements have been prepared in accordance with the South African Standards of Generally Recognised Accounting Practice applicable to the National Lotteries Participants Trust.
- The accounting authority is responsible for the preparation of the annual financial statements and for the judgements made in the annual financial statements. The accounting authority is responsible for establishing and implementing a system of internal control that has been designed to provide reasonable assurance to the integrity and reliability of the annual financial statements.
- The AG (SA) is engaged to express an independent opinion on the annual financial statements. In our opinion, the annual financial statements fairly reflect the financial affairs of the National Lotteries Participants Trust for the financial year ended 31 March 2021.

3. Approval of annual financial statements

The annual financial statements set out on pages 3 to 14 for the National Lotteries Participants Trust were approved by the Board of Trustees and signed on their behalf.



Luluna Tokyo Nsondwe
Chairperson of the Board : NLPT

Practitioner's Compilation

We have compiled the annual financial statements of the National Lotteries Participants Trust, under the administration of Nedgroup Trust (Pty) Ltd as set out on pages 3 to 14, based on information provided by the trustees and administrators. These annual financial statements comprise of the Statement of Financial Position of the National Lotteries Participants Trust as at 31 March 2021, the related Statement of Financial Performance, Statement of Changes in Net Assets and Statement of Cash Flows and Statement of Comparison of Budget Information with actual amounts for the year then ended as well as the notes to the financial statements.

We are the compilers of the annual financial statements and the internal controls are monitored throughout the financial year by the trustees, the Regulator, the Licensee and the administrators to ensure the trust maintains the highest ethical standards and that the trust's business is conducted in a manner that in all reasonable circumstances is above reproach.

These annual financial statements and the accuracy and completeness of the information used to compile them are the responsibility of the trustees.



Bhekani Essop
Nedgroup Trust (Pty) Ltd

31 August 2021

Date:

Report of the Auditor-General to the Trustees of the National Lotteries Participants Trust

Report on the audit of the financial statements

Opinion

1. I have audited the financial statements of the National Lotteries Participants Trust set out on pages 191 to 203, which comprise the statement of financial position as at 31 March 2021, statement of financial performance, statement of changes in net assets and statement of cash flows and statement of comparison of budget and actual amounts for the year then ended, as well as the notes to the financial statements, including a summary of significant accounting policies.
2. In my opinion, the financial statements present fairly, in all material respects, the financial position of the National Lotteries Participants Trust as at 31 March 2021 and its financial performance and cash flows for the year then ended in accordance with Standards of Generally Recognised Accounting Practice (Standards of GRAP).

Basis for opinion

3. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of this auditor's report.
4. I am independent of the Trust in accordance with Independent Regulatory Board for Auditors' *Code of Professional Conduct for Auditors* (IRBA Code) and other independence requirements applicable to performing audits of financial statements in South Africa. I have fulfilled my other ethical responsibilities in accordance with the IRBA Code and in accordance with other ethical requirements applicable to performing audits in South Africa. The IRBA Code is consistent with the corresponding sections of the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (Including International Independence Standards)*.
5. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my unqualified opinion.

Responsibilities of trustees for the financial statements

6. The trustees are responsible for the preparation and fair presentation of the financial statements in accordance with Standards of GRAP and for such internal control as the trustees determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.
7. In preparing the financial statements, the trustees are responsible for assessing the trust's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the governance structure either intends to liquidate the trust or to cease operations, or has no realistic alternative but to do so.

Auditor-general's responsibilities for the audit of the financial statements

8. My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.
9. A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report.

Performance information reporting

10. The trust is not required to prepare a report on its performance against predetermined objectives, as it does not fall within the ambit of the PFMA. As such reporting is also not required in terms of entity specific legislation.

Report on the audit of compliance with legislation

Introduction and scope

11. In accordance with the Public Audit Act 25 of 2004 (PAA) and the general notice issued in terms thereof, I have a responsibility to report material findings on compliance with specific matters in key legislation. I performed procedures to identify findings but not to gather evidence to express assurance.
12. I did not identify any material findings on compliance with the specific matters in key legislation set out in the general notice issued in terms of the PAA.

Report of the Auditor-General to the Trustees of the National Lotteries Participants Trust (continued)

Other information

13. The trustees are responsible for the other information. The other information comprises the information included in the annual report. The other information does not include the financial statements and the auditor's report.
14. My opinion on the financial statements does not cover the other information and I do not express an audit opinion or any form of assurance conclusion thereon.
15. In connection with my audit, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.
16. I received the trustees and Audit and Risk committee reports as included in the National Lottery Commission integrated report. I have nothing to report in this regard.

Internal control deficiencies

17. I considered internal control relevant to my audit of the financial statements, however, my objective was not to express any form of assurance on it. I did not identify any significant deficiencies in internal control.

Auditor-General

Pretoria

31 August 2021



AUDITOR-GENERAL
SOUTH AFRICA

Statement of Financial Performance

for the year ended at 31 March 2021

	Note	Trust 31 March 2021 R'000	Trust 31 March 2020 R'000
REVENUE			
Revenue from exchange transactions			
Interest received	5	4 807	5 358
EXPENDITURE		(4 807)	(5 358)
Goods and services	6	(1 397)	(2 073)
Administration expenses	7	(3 410)	(3 285)
Surplus for the year		–	–

Statement of Financial Position

as at 31 March 2021

	Note	Trust 31 March 2021 R'000	Trust 31 March 2020 R'000
ASSETS			
Current assets			
Trade and other receivables – from exchange transactions	1	574	1 258
Trade and other receivables – from non-exchange transactions	1	714	9 132
Prepayments	2	78	73
Cash and cash equivalents	3	272 063	307 446
Total assets		273 429	317 909
LIABILITIES			
Current liabilities			
Trade and other payables – from exchange transactions	4	1 013	408
Trade and other payables – from non-exchange transactions	4	272 415	317 500
Total liabilities		273 428	317 908
Net assets			
Initial donation: Ithuba Holdings (RF) (Pty) Ltd		1	1
Total net assets and liabilities		273 429	317 909

Statement of Changes in Net Assets

for the year ended 31 March 2021

	Note	Accumulated surplus R'000
Balance as at 31 March 2019		1
Surplus for the year ended 31 March 2020		–
Balance as at 31 March 2020		1
Surplus for the year ended 31 March 2021		–
Balance as at 31 March 2021		1

Statement of Cash Flows

for the year ended 31 March 2021

	Note	Year ended 31 March 2021 R'000	Year ended 31 March 2020 R'000
Cash flow from operating activities			
Cash receipts			
Cash received from Ithuba Holdings RF (Pty) Ltd and other parties		542 220	381 264
Interest received		10 596	18 530
		552 816	399 794
Cash payments			
Cash paid to NLDTF, Ithuba Holdings RF (Pty) Ltd and other parties		(588 199)	(436 248)
		(588 199)	(436 248)
Net cash (utilised)/generated from operating activities	8	(35 383)	(36 454)
Net decrease in cash and cash equivalent		(35 383)	(36 454)
Cash and cash equivalents at the beginning of the year	3	307 446	343 900
Cash and cash equivalents at the end of the year	3	272 063	307 446

Statement of Comparison of Budget and Actual Amounts

for the year ended 31 March 2021

R'000	Approved budget	Adjustments	Final budget	Actual amounts	Difference: final budget and actual
Revenue and income					
Interest received	3 900	–	3 900	4 807	(907)
Total revenue and income	3 900	–	3 900	4 807	(907)
Expenses					
Administrative expenses	(3 186)	–	(3 186)	(3 410)	224
Goods and services	(714)	–	(714)	(1 397)	683
Total expenditure	(3 900)	–	(3 900)	(4 807)	907
Surplus/(Deficit) for the year	–	–	–	–	–

Account	Explanation of difference	Amount R'000
Interest received	Interest received of the Trust is recognised to the extent of expenditure incurred.	(907)
Administrative expenses	The budget erroneously did not include provision for annual increment of administration fees. The fee increase was effected on January 2021.	224
Goods and services	The actual amount incurred was more than the budgeted amount. The trustee fees was determined by the number of trustee meetings held during the year. The amount for Directors and Public Insurance was more than the budgeted amount.	683

Summary of Significant Accounting Policies

for the year ended 31 March 2021

The principal accounting policies applied in the preparation of these separate annual financial statements are set out below. These policies have been consistently applied to all the years presented.

1. Basis of preparation

The separate annual financial statements have been prepared in accordance with South African Generally Recognised Accounting Practice (SA GRAP). They have been prepared in accordance with the going-concern principle using the historical cost basis except where otherwise stated in the accounting policies below.

The preparation of annual financial statements in conformity with GRAP requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying National Lotteries Participants Trust's accounting policies.

All monetary information and figures presented in these the annual financial statements are stated in thousands of Rand (R' 000), unless otherwise indicated.

New standards, amendments and interpretations approved and not yet effective

Standard	Scope and potential impact	Effective date
GRAP 25: Employee Benefits	None	No effective date has been determined by the Minister of Finance. Standards will be applied only upon determination of effective date by the Minister where applicable.
GRAP 104: Financial Instruments	None	

NLPT did not apply any of the standards above. It is not expected that the above standards, amendments and interpretations will have any material impact on the NLPT's financial statements on initial application where applicable.

GRAP 25 does not apply to NLPT, because NLPT Trust does not have employees.

Changes to GRAP 104 affect the following:

- Classification of financial assets
- Amortised cost of financial assets
- Impairment of financial assets
- Disclosures

2. Revenue recognition

Revenue is the gross inflow of economic benefits or service potential during the reporting period when these inflows result in an increase in net assets. Revenue is recognised when it is probable that future economic benefits will flow to the entity and these benefits can be measured reliably.

The NLPT distinguishes between two forms of revenues namely, revenue from exchange transactions and revenue from non-exchange transactions.

Revenue from exchange transactions is defined as revenue on which NLPT receives assets or services, or has liabilities extinguished, and directly gives approximately equal value to another entity or party in exchange.

Revenue from non-exchange transactions is defined as revenue in which NLPT receives value from another entity or party without directly giving approximately equal value in exchange or gives value to another entity or party without directly receiving approximately equal value in exchange.

2.1 Interest received

Investment income comprises interest received from assets held at amortised cost and cash and cash equivalents. Interest is accounted for on an accrual basis using the effective interest rate method. Interest received is realised to the extent of expenses incurred.

3. Financial assets

NLPT classifies its financial assets in the following categories:

- Financial assets at amortised cost
- Financial assets at fair value

The classification depends on the purpose for which the financial assets were acquired. Management determines the classification of its financial assets at initial recognition.

3.1 Financial assets at amortised cost

Financial assets carried at amortised cost, are initially recognised at fair value plus transaction costs that are directly attributable to the acquisition of the financial asset. These assets are subsequently measured at amortised cost using the effective interest rate method, less provision for impairment.

Financial assets at amortised cost consists of:

- trade and other receivables from exchange transaction; and
- trade and other receivables from non-exchange transaction.

NLPT will derecognise a financial asset when:

- a) the contractual rights to the cash flows from the financial asset expire, are settled or waived;
- b) NLPT transfers to another party substantially all of the risks and rewards of ownership of the financial asset; or
- c) NLPT despite having retained some significant risks and rewards of ownership of the financial asset, has transferred control of the asset to another party and the other party has the practical ability to sell the asset in its entirety to an unrelated third party, and is able to exercise that ability unilaterally and without needing to impose additional restrictions on the transfer.

3.2 Financial liabilities

National Lotteries Participants Trust classifies its financial liabilities in the following category:

- Financial liabilities at amortised cost

3.2.1. Financial liabilities at amortised cost

Financial liabilities are subsequently measured at amortised cost using the effective interest rate method.

Financial liabilities at amortised cost consists of:

- trade and other payables from exchange transaction; and
- trade and other payables from non-exchange transaction.

4. Cash and cash equivalents

Cash and cash equivalents comprise balances with:

Nedbank Private Wealth (Pty) Ltd – Advance and Online Play

Nedbank Private Wealth (Pty) Ltd – Expired account

Nedbank Private Wealth (Pty) Ltd – Interest account

Nedbank Private Wealth (Pty) Ltd – Prize money account

Cash and cash equivalents only include items held for the purpose of meeting short-term cash commitments rather than for investing or other purposes. It comprises cash in hand and deposits held at call with respective banks. Cash and cash equivalents have a maturity of less than three months. Cash and cash equivalents are classified as financial assets at fair value and are carried at cost which due to their short-term nature approximates fair value.

Summary of Significant Accounting Policies (continued)

for the year ended 31 March 2021

5. Financial risk management

The National Lotteries Participants Trust's activities expose it to a variety of financial risks: market risk, credit risk and liquidity risk. The Board of trustees manages these risks through quarterly reporting at Board Audit and Risk Committee and Trustee meetings.

5.1 Market risk

The National Lotteries Participants Trust's activities do not expose it to a significant amount of market risk. Therefore no formal policies have been developed to guard against market risk.

5.2 Credit risk

Credit risk arises from cash and cash equivalents and deposits with banks and financial institutions, as well as credit exposures to outstanding receivables and committed transactions.

5.3 Liquidity risk

Prudent liquidity risk management implies maintaining sufficient cash and cash equivalents to meet the daily demands of the operations. Management monitors daily balances of cash and cash equivalents as well as investment accounts to ensure that enough funds are available to meet the needs of the operation.

6. Trade and other payables

Trade payables are obligations to pay for services that have been acquired in the ordinary course of business from suppliers as well as obligations due to the beneficiaries (participants) and the NLDTF and the licensee (Ithuba Holdings (RF) (Pty) Ltd) and Lottery Winners. Accounts payable are classified as current liabilities as they are due and payable within one year or less from the reporting date. No non-current liabilities exist at reporting date. Trade payables are recognised at fair value.

- National Lotteries Participants Trust: Expired Funds and Net Interest Income due to the National Lotteries Participants Trust
- Advance Sales due to Winners and due to Ithuba Holdings (RF)(Pty) Ltd: Advanced sales
- Unclaimed funds – Ithuba Holdings (RF) (Pty) Ltd: Funds due to winners
- Unclaimed funds – Ithuba Holdings (RF) (Pty) Ltd: Funds due to Licensee

7. Trade and other receivables

Trade receivables are in respect of interest accrued and/or funds due from the Licensee (Ithuba Holdings (RF) (Pty) Ltd) in respect of unclaimed funds. Accounts receivable are classified as current assets as they are due and receivable within one year or less from reporting date. No non-current assets exist at reporting date. Trade receivables are recorded at fair value.

- National Lotteries Participants Trust: Expired Funds and Net Interest Income due to the National Lotteries Participants Trust
- Advance Sales due Winners and due to Ithuba Holdings (RF)(Pty) Ltd: Advanced sales
- Unclaimed funds – Ithuba Holdings (RF) (Pty) Ltd: Funds due to winners
- Unclaimed funds – Ithuba Holdings (RF) (Pty) Ltd: Funds due to Licensee

8. Related parties

A related party is a person or an entity with the ability to control or jointly control the other party, or exercise significant influence over the other party, or *vice versa*, or an entity that is subject to common control, or joint control.

As a minimum, the following are regarded as related parties of the Trust:

- Ithuba Holdings (RF) (Pty) Ltd
- The National Lotteries Distribution Trust Fund (NLDTF)
- The National Lotteries Commission

Related party transactions are transfers of resources or obligations between the National Lotteries Participants Trust and a related party, regardless of whether a price is charged.

9. Budget information

The approved budget is prepared on an accrual basis and presented by economic classification linked to performance outcome objectives. The approved budget covers the financial year from 2020/04/01 to 2021/03/31. The annual financial statements and the budget are on the same basis of accounting therefore a comparison with the budgeted amounts for the reporting period has been included in the statement of comparison of budget and actual amounts.

Notes to the annual financial statements

for the year ended 31 March 2021

	Year ended 31 March 2021 R'000	Year ended 31 March 2020 R'000
1. Trade and other receivables – from exchange transactions		
Interest accrued	574	1 258
	574	1 258
Trade and other receivables – from non-exchange transactions		
Advanced sales due from Ithuba Holdings (RF)(Pty) Ltd	714	–
Unclaimed funds – Ithuba Holdings (RF)(Pty) Ltd	–	9 132
	714	9 132
2. Prepayments		
Directors and Public Officers Insurance	78	73
	78	73
3. Cash and cash equivalents		
Nedbank Private Wealth (Pty) Ltd – Advance and Online Play account	20 538	30 433
Nedbank Private Wealth (Pty) Ltd – Expired account	–	2 701
Nedbank Private Wealth (Pty) Ltd – Interest account	401	3 266
Nedbank Private Wealth (Pty) Ltd – Prize money account	251 124	271 046
	272 063	307 446
None of the accounts are pledged as security.		
4. Trade and other payables		
4.1 Trade and other payables – from exchange transactions		
Accruals	1 013	408
	1 013	408
4.2 Trade and other payables – from non-exchange transactions		
Advanced sales due to Ithuba Holdings (RF) (Pty) Ltd	–	10 723
Advanced sales due to Ithuba Holdings players	19 787	22 114
National Lottery Distribution Trust Fund	87 665	57 593
Nedbank Private Wealth (Pty) Ltd – Expired account (overdraft)	2	–
Unclaimed funds – Ithuba Holdings (RF) (Pty) Ltd	1 961	–
Unclaimed prizes – Winners	163 000	227 070
	272 415	317 500

Notes to the annual financial statements

for the year ended 31 March 2021

	Year ended 31 March 2021 R'000	Year ended 31 March 2020 R'000
5. Interest income		
Current accounts	4 807	5 358
	4 807	5 358
6. Goods and services		
Audit fees	496	843
Bank charges	67	52
Catering expenses	–	23
Legal fees	–	238
Professional indemnity fees	182	171
Trustee fees	652	746
	1 397	2 073
7. Administration expenses		
Administration fees	3 410	3 285
	3 410	3 285
8. Cash flow information		
8.1 Cash generated by operations		
Surplus/(Deficit) as per the Statement of Financial Performance	–	–
	–	–
Working capital changes		
Increase in trade and other receivables	9 097	(3 601)
Decrease in trade and other payables	(44 480)	(32 853)
Net cash utilised from operating activities	(35 383)	(36 454)

Notes to the annual financial statements (continued)

for the year ended 31 March 2021

9. Management of financial risk

The National Lotteries Participants Trust's trustees monitors and manages the financial risks relating to the Trust through quarterly reports.

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices and investment return. Market risk that could impact on future cash flows and hence the value of a financial instrument arises from:

Interest rate risk: The impact of changes in market interest rates.

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.

Liquidity risk is the risk that NLPT will encounter difficulty in meeting obligations associated with financial liabilities due to insufficient cash being available to meet commitments as and when they become due.

To assist in the analysis of the financial risks that National Lotteries Participant Trust is exposed to, the statement of financial position has been divided into the following categories:

- Financial assets and liabilities.
- Non-financial assets and liabilities.

	Total R'000	Financial assets and liabilities R'000	Non-financial assets and liabilities R'000
As at 31 March 2021			
Financial assets at amortised cost:			
Unlisted:			
– Trade and other receivables from exchange transactions	574	574	–
– Trade and other receivables from non-exchange transactions	714	714	–
Non- financial asset			
Prepayments	78	–	78
Financial assets at fair value:			
– Cash and cash equivalents	272 063	272 063	–
Total assets	273 429	273 351	78
Financial liabilities at amortised cost:			
Trade and other payables – from exchange transactions	1 013	1 013	–
Trade and other payables – from non-exchange transactions	272 415	272 415	–
Total liabilities	273 428	273 428	–
As at 31 March 2020			
Financial assets at amortised cost:			
Unlisted:			
– Trade and other receivables from exchange transactions	1 258	1 258	–
– Trade and other receivables from non-exchange transactions	9 132	9 132	–
Non-financial asset			
Prepayments	73	–	73
Financial assets at fair value:			
– Cash and cash equivalents	307 446	307 446	–
Total assets	317 909	317 836	73
Financial liabilities at amortised cost:			
Trade and other payables – from exchange transactions	408	408	–
Trade and other payables – from non-exchange transactions	317 500	317 500	–
Total liabilities	317 908	317 908	–

Prepayments was erroneously omitted from the disclosure in 2019/2020 disclosure note. The disclosure has been corrected.

Notes to the annual financial statements (continued)

for the year ended 31 March 2021

9. Management of financial risk (continued)

9.1 Financial assets and liabilities

The NLPT is exposed to financial risk through the following financial assets and liabilities:

	31 March 2021 R'000	31 March 2020 R'000
Financial assets at amortised cost:		
Unlisted:		
– Trade and other receivables from exchange transactions	574	1 258
– Trade and other receivables from non-exchange transactions	714	9 132
Financial assets at fair value:		
– Cash and cash equivalents	272 063	307 446
Total financial assets	273 351	317 836
Financial liabilities at amortised cost:		
Trade and other payables – from exchange transactions	1 013	408
Trade and other payables – from non-exchange transactions	272 415	317 500
Total financial liabilities	273 428	317 908

Notes to the annual financial statements (continued)

for the year ended 31 March 2021

9. Management of financial risk (continued)

9.1 Financial assets and liabilities (continued)

9.1.1 Market risk

a) Interest rate risk

Sensitivity to changes in interest rates is relevant to financial assets or financial liabilities bearing floating interest rates due to the risk that future cash flows will fluctuate. NLPT holds its money in call accounts. Changes in the future cash flows of the trust will be as a result of interest changes.

The table below details the specific interest rate risk that the NLPT is exposed to:

	Carrying amount R'000	Fixed R'000	Floating R'000	Non-interest bearing R'000
As at 31 March 2021				
Financial assets at amortised cost:				
Unlisted:				
– Trade and other receivable from exchange transactions	574	–	–	574
– Trade and other receivable from non-exchange transactions	714	–	–	714
Financial assets at fair value:				
Cash and cash equivalents	272 063	–	272 063	–
Total financial assets	273 351	–	272 063	1 288
Financial liabilities at amortised cost:				
Trade and other payables – from exchange transactions	1 013	–	–	1 013
Trade and other payables – from non-exchange transactions	272 415	–	–	272 415
Total financial liabilities	273 428	–	–	273 428
As at 31 March 2020				
Financial assets at amortised cost:				
Unlisted:				
– Trade and other receivable from exchange transactions	1 258	–	–	1 258
– Trade and other receivable from non-exchange transactions	9 132	–	–	9 132
Financial assets at fair value:				
Cash and cash equivalents	307 446	–	307 446	–
Total financial assets	317 836	–	307 446	10 390
Financial liabilities at amortised cost:				
Trade and other payables – from exchange transactions	408	–	–	408
Trade and other payables – from non-exchange transactions	317 500	–	–	317 500
Total financial liabilities	317 908	–	–	317 908

Notes to the annual financial statements (continued)

for the year ended 31 March 2021

9. Management of financial risk (continued)

9.1 Financial assets and liabilities (continued)

9.1.2 Credit risk

Key areas where NLPT is exposed to credit risk:

- Cash and cash equivalents

As at 31 March 2021, Fitch upgraded financial institutions to a rating of AA+ with a stable outlook. NLPT aligned the disclosure in line with the decision by the rating agency.

	Total R'000	AAA R'000	AA+ AA AA- R'000	A+ A A- R'000	BBB BBB+ R'000	Not rated R'000
As at March 2021						
Financial assets at fair value:						
Cash and cash equivalents	272 061	–	272 061	–	–	–
	272 061	–	272 061	–	–	–

	Total R'000	A BB- B+ R'000	BBB+ BBB- R'000	BB+ BB- R'000	B+ B- R'000	Not rated R'000
As at March 2020						
Financial assets at fair value:						
Cash and cash equivalents	307 446	–	–	–	307 446	–
	307 446	–	–	–	307 446	–

Credit risk relating to receivables

	31 March 2021 R'000	31 March 2020 R'000
Interest accrued	574	1 258
Advanced sales due from Ithuba Holdings (RF) (Pty) Ltd	714	–
Ithuba Holdings (Pty) Ltd	–	9 132
	1 288	10 390

The ageing of the components of trade and other receivables was as follows:

	Gross 31 March 2021 R'000	Impairment 31 March 2021 R'000	Gross 31 March 2020 R'000	Impairment 31 March 2020 R'000
Within a year	1 288	–	10 390	–
Total	1 288	–	10 390	–

Comparative disclosure erroneously excluded an amount of R1 258 for interest accrual. The disclosure has been corrected.

9.1.3 Liquidity risk

The table below analyses the NLPT's non-derivative financial liabilities into relevant maturity groupings based on the remaining period at the reporting date to the contractual maturity date.

	Total R'000	Within a year R'000
As at 31 March 2021		
Trade and other payables – from exchange transactions	1 013	1 013
Trade and other payables – from non-exchange transactions	272 415	272 415
Total	273 428	273 428
At 31 March 2020		
Trade and other payables – from exchange transactions	408	408
Trade and other payables – from non-exchange transactions	317 500	317 500
Total	317 908	317 908

Notes to the annual financial statements (continued)

for the year ended 31 March 2021

10. Taxation

The National Lotteries Participants Trust is a registered tax payer in terms of section 67 of the Income Tax Act, No. 58 of 1962. The trusts tax reference number is 2332466172. There is no tax payable for the trust.

11. Comparison of approved budget and final budget

The budget and the accounting bases are the same; both are on the accrual basis. The annual financial statements and the budget are prepared using a classification on the nature of expenses in the statement of financial performance.

	Approved budget R'000	Final budget R'000	Adjustments R'000	Reason for adjustments R'000
Interest received	3 900	3 900	–	No adjustments
Administrations fees	3 186	3 186	–	No adjustments
Goods and services	714	714	–	No adjustments

12. Trustee's emoluments

Members	Members' fees R'000	Travel costs R'000	Total 2021 R'000	Total 2020 R'000
Ms MT Ramuedzisi	204	–	204	185
Mr A Mahlalutye	135	–	135	105
Mr LTF Nevondwe	313	–	313	456
Mr P Letwaba**	–	–	–	–
Adv. E Mabuza***	–	–	–	–
Total	652	–	652	746

** Mr Letwaba is a trustee representing the National Lotteries Commission (RF) (Pty) Ltd (the regulator) as per the trust deed. He is not remunerated.

*** Advocate Mabuza is trustee representing Ithuba Holdings (the operator) as per the trust deed. He is not remunerated.

13. Related Party Transactions

Key management is defined as individuals with the authority and responsibility for planning, directing and controlling the activities of the National Lotteries Participants Trust. All trustees are regarded as key management. Close family members of key management personnel are considered to be those family members who may be expected to influence, or be influenced by, key management individuals in their dealings with the National Lotteries Participants Trust. An entity is related to the trust if members' of the entity's key management has significant influence in the trust. Other related party transactions are also disclosed in terms of disclosure requirements. Qualitative and quantitative materiality is considered in the disclosure of these transactions.

	Year ended 31 March 2021 R'000	Year ended 31 March 2020 R'000
Transactions between NLPT and other parties		
Ithuba Holdings RF (Pty) Ltd		
– Trade and other receivables from non-exchange transactions	714	9 132
– Trade and other payables from non-exchange transactions	184 748	237 793
National Lottery Distribution Trust Fund		
– Trade and other payables from non-exchange transactions	87 665	57 593

Controlling Entity

The NLC is a controlling entity of the NLDTF. The NLPT and NLDFT are under common control of the NLC. The NLDTF is administered by the NLC as stipulated in section 21 of the National Lotteries Act (as amended). For the first time since inception of the NLPT, in 2018 the Auditor-General of South Africa (AGSA) required NLPT to be consolidated in the NLC annual financial statements.

The Trustees held trustee meetings at the NLC offices. However during the 2021 financial year meetings was held virtually due to covid.



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Evolving our research and development to meet growing needs



The R&D unit of the NLC aims to support organisational innovation, decision-making and learning capabilities through effective research and knowledge management.

The R&D unit conducts relevant research to support evidence-based decision-making with a primary focus on the organisation's two core mandates– regulation and grant-making. Furthermore, the unit is responsible for developing and coordinating the NLC's knowledge management strategy.

Pre-2014

Before the establishment of the unit, research was commissioned and conducted by the organisation. However, this was carried out on an *ad hoc* basis as the need arose.

2014 R&D unit established

In 2014, in line with the amendment to the Lotteries Act, the NLC Board resolved to establish an R&D unit in fulfilment of its responsibility to “conduct research on appropriately deserving worthy causes that may be funded or recipients that may be funded without lodging an application”¹. The amendment to the Act therefore introduced the concept of proactive funding – that is, research-based funding. Proactive funding is a model wherein the broad project idea originates from the Commission, the Minister and the Board, based on research.

2017

The amendment also allowed the Board of the NLC to “determine or direct or order the performance of research intended to enhance the optimum functioning of the Board and the distribution of grants”². The R&D unit was therefore officially established in March 2017 within the Operations Division of the NLC.

2021

During the 2020/2021 financial year, the R&D unit undertook a study on the different research models of peer organisations to benchmark our research model. Best practices and challenges were also investigated to obtain a comprehensive picture of different research approaches and models.

The benchmarking exercise confirmed that the NLC's research model aligns with peer organisations' best practices and does not differ significantly from other organisations' models.

Looking ahead

The peer benchmarking study on our R&D unit highlighted that an opportunity exists to enhance the scope and function of the Research Unit, thereby positioning the NLC as a cutting-edge organisation in terms of its approach to learning and integrating the processes of data collection, reporting, research, and knowledge management.

¹ Act 32 of 2013, Article 10. (e) (4)

² Act 32 of 2013, Article 10. (e) (4)

Allocations 2020/2021 Financial Year

Proj no.	Sector	Adjudication date	Name	Province	Amount
M24806	Arts	18-Aug-20	Abancedisi Adult Choir	EC	95 000.00
M21241	Arts	29-May-20	Arts & Print Media Development Centre	EC	100 000.00
M22207	Arts	24-Aug-20	National Arts Festival Grahamstown	EC	100 000.00
M21794	Arts	25-Aug-20	Ashler Community Services	EC	115 000.00
M23516	Arts	19-Nov-20	The Nahoon Estuary Management Forum	EC	136 097.00
M24525	Arts	19-Nov-20	Andipheli Amandla Live in Concert	EC	155 000.00
M23417	Arts	27-Aug-20	King Me and Queen Me Mentoring Club	EC	186 000.00
M28439	Arts	19-Nov-20	Masiphathisane Community Development	EC	190 000.00
M22004	Arts	25-Aug-20	Eyamazulu Foundation	EC	202 200.00
M22020	Arts	12-Aug-20	Bumbane Secondary Development	EC	224 200.00
M22689	Arts	01-Oct-20	Masifunde Siphuhlisa Umfundi	EC	229 150.00
M24580	Arts	19-Nov-20	Siyaphila Community Support	EC	230 000.00
M22795	Arts	17-Dec-20	Fargo Charity and Events	EC	232 000.00
M22853	Arts	27-Aug-20	Indalo Yethu Foundation	EC	238 750.00
M22018	Arts	20-Oct-20	Lixhase 301 Agricultural Products	EC	254 150.00
M22705	Arts	12-Aug-20	Mpilo Yendalo Arts and Culture	EC	254 899.00
M22675	Arts	29-Sep-20	Rabti Trust	EC	273 400.00
M21790	Arts	19-Aug-20	Eastern Cape Energy Forum	EC	297 500.00
M24960	Arts	19-Nov-20	Sanehabo Community Services	EC	314 600.00
M21498	Arts	19-Aug-20	Siyamila	EC	327 850.00
M24952	Arts	19-Nov-20	Malakhiwelichume	EC	331 000.00
M25155	Arts	19-Nov-20	Thembalangomso Project	EC	338 000.00
M23361	Arts	19-Nov-20	Ubunye Foundation Trust	EC	355 402.00
M23740	Arts	19-Nov-20	Velisa Community Organisation	EC	361 496.00
M23722	Arts	27-Aug-20	Sembese Projects	EC	373 000.00
M23993	Arts	19-Nov-20	Sisigqeba Sokhuhluma NPC	EC	383 400.00
M23717	Arts	19-Nov-20	Sivulindlela Projects	EC	383 569.00
M22863	Arts	19-Nov-20	Makulunge 301 Community Project	EC	384 950.00
M25121	Arts	19-Nov-20	Intsoboziyethu Projects	EC	389 615.00
M22963	Arts	19-Nov-20	Artwork for Art NPC	EC	518 000.00
M23622	Arts	19-Nov-20	Chisomo Incubation Hub	EC	1 018 000.00
M21535	Arts	19-Aug-20	Vuma Arts and Culture	EC	1 326 000.00
M29197	Arts	27-Oct-20	Ubuntu Transformation Foundation NPC	EC	3 800 000.00
M25362	Arts	04-Feb-21	Thabotshisa Projects	EC	50 000.00
M26537	Arts	04-Feb-21	All is well technologies	EC	100 000.00
M27542	Arts	19-Feb-21	Re-Aha Sechaba Old Age Organization	EC	100 000.00
M27528	Arts	19-Feb-21	Mtobeli Arts and Craft Development	EC	100 000.00
M27539	Arts	19-Feb-21	Khwephuno Community Projects	EC	135 000.00
M26061	Arts	19-Feb-21	Matamala Community Projects NPC	EC	150 000.00
M27578	Arts	19-Feb-21	Isakhono Community Development Projects NPC	EC	176 000.00
M26444	Arts	19-Feb-21	Mamoma Community Projects NPC	EC	218 000.00
M28067	Arts	19-Feb-21	Dumokoritha Community Projects NPC	EC	238 900.00
M26045	Arts	04-Feb-21	Ntabazinkulu Community Project	EC	253 000.00
M26053	Arts	04-Feb-21	Imonti Dance Arts Leadership Academy	EC	261 871.00
M27540	Arts	19-Feb-21	Aqhamile Community Development and Youth Project	EC	293 000.00
M27525	Arts	19-Feb-21	Sigwebindlala Community Farming	EC	300 000.00
M26057	Arts	19-Feb-21	Matatiele Arts development Organisation	EC	308 000.00
M25696	Arts	04-Feb-21	SNB Community Projects	EC	328 000.00
M25338	Arts	04-Feb-21	Zakheningokwenu NPC	EC	328 000.00
M25455	Arts	04-Feb-21	Usolwethu Community Service	EC	333 000.00
M21085	Charities	15-May-20	Khulisani Creche	EC	10 000.00
M21086	Charities	26-May-20	Monde Day Care Centre	EC	12 000.00
M21490	Charities	29-May-20	NOMBASA Day care Centre	EC	12 900.00
M21614	Charities	29-May-20	Child Welfare SA Port Alfred	EC	13 848.00
M21849	Charities	29-May-20	Buffalo Flats Community Centre	EC	22 500.00
M21258	Charities	29-May-20	Khulani Creche	EC	24 000.00
M21377	Charities	03-Jun-20	Zwelivelile ECD Centre	EC	24 000.00
M22202	Charities	12-Jun-20	Zingisa Daycare Centre Organisation	EC	29 000.00
M22222	Charities	12-Jun-20	Step For The Youth	EC	30 000.00
M21082	Charities	15-May-20	Ethembeni Day Care Centre	EC	33 000.00
M21613	Charities	29-May-20	My Little World Pre-School Body Corporate	EC	34 000.00
M21510	Charities	29-May-20	Mbaxa Daycare Centre	EC	34 600.00

Allocations 20/21 (continued)

MUTUZANAWOMENNPC

Proj no.	Sector	Adjudication date	Name	Province	Amount
M22001	Charities	12-Jun-20	Help Our People Excel Foundation	EC	35 000.00
M24052	Charities	03-Aug-20	Masivuye Old Age Centre	EC	35 000.00
M21771	Charities	29-May-20	New Era Daycare Centre	EC	36 900.00
M21997	Charities	12-Jun-20	Thwalisanani Community Development Centre	EC	39 000.00
M23937	Charities	08-Jun-20	Enkazi mlweni Service Centre	EC	45 000.00
M23941	Charities	08-Jun-20	ACVV Poplar Laan	EC	46 500.00
M21564	Charities	29-May-20	Zanokhanyo Community Educare Centre	EC	47 200.00
M21080	Charities	25-May-20	Mosuli Home Based & Rehab	EC	48 000.00
M25401	Charities	03-Feb-21	Loyiso Day Care Centre	EC	49 500.00
M24053	Charities	08-Jun-20	Kwezana Old Age& Disabled Centre NPC	EC	52 000.00
M23934	Charities	11-Aug-20	Loyiso Day Care Centre	EC	53 000.00
M23940	Charities	08-Jun-20	Rise 'n Shine Disability Magazine	EC	54 000.00
M21506	Charities	29-May-20	ECOPOV Africa	EC	55 000.00
M23942	Charities	08-Jun-20	Mutuzana Women NPC	EC	77 000.00
M24113	Charities	15-May-20	ASAP Foundation Trust	EC	91 641.00
M21512	Charities	29-May-20	Thembelitsha Rehabilitation Centre	EC	92 000.00
M21087	Charities	29-May-20	Nyhwara Home Based Care & Rehabilitation	EC	93 000.00
M21850	Charities	29-May-20	Bownsyndrome Association Amathole	EC	96 440.00
M21373	Charities	22-May-20	Ebenezer Daycare For Able & Disabled	EC	100 000.00
M21084	Charities	29-May-20	Child Welfare South Africa: Grahamstown	EC	100 000.00
M21242	Charities	01-Jun-20	Empilisweni HIV/AIDS and Orphans Care Centre	EC	100 000.00
M21259	Charities	01-Jun-20	Mickey Mouse Clubhouse DayCare Centre	EC	100 000.00
M21264	Charities	01-Jun-20	Bayathandwa Day Care Centre	EC	100 000.00
M21511	Charities	08-Jun-20	Kwacha Development	EC	100 000.00
M23965	Charities	08-Jun-20	Famillies South Africa Portelizabeth	EC	100 000.00
M21998	Charities	09-Jun-20	Port Elizabeth Mental Health	EC	100 000.00
M22205	Charities	12-Jun-20	Loaves And Fishes Network	EC	100 000.00
M22209	Charities	12-Jun-20	Catch Projects	EC	100 000.00
M25522	Charities	12-Aug-20	ACVV Port Elizabeth SUID	EC	100 000.00
M26371	Charities	04-Mar-21	Sinobuntu Pre-School	EC	132 000.00
M24954	Charities	27-Jan-21	Nonesi Day Care Centre	EC	135 500.00
M25336	Charities	04-Feb-21	Siyazama Day Care	EC	155 366.00
M26111	Charities	24-Feb-21	Masincedane Organisation For The Blind	EC	157 000.00
M24678	Charities	28-Jan-21	Open Hands support Centre	EC	169 000.00
M26299	Charities	08-Feb-21	Siyaphambili Orphan Village	EC	171 982.00
M27381	Charities	04-Mar-21	Amatrac Uluntu	EC	174 000.00
M24787	Charities	26-Jan-21	Masakhane Educare Centre	EC	176 130.00
M26543	Charities	19-Feb-21	Vukani Qeqe Pre School	EC	199 000.00
M25705	Charities	08-Feb-21	Sokhana Day Care Centre	EC	199 988.00
M25151	Charities	27-Jan-21	Khanya Mzongwana Pre-School	EC	204 000.00
M25378	Charities	04-Feb-21	Itsoseng Preschool	EC	204 000.00
M27447	Charities	11-Mar-21	Zamani Day Care Centre	EC	211 450.00
M24065	Charities	26-Nov-20	Masincedisane Old Age Centre	EC	216 600.00
M24600	Charities	20-Jan-21	Nomzamo Pre School	EC	222 000.00
M25703	Charities	08-Feb-21	Busisa-Nkosi Day Care Centre	EC	223 639.00
M24959	Charities	27-Jan-21	Zukhanye Day Care Centre	EC	226 000.00
M27556	Charities	01-Mar-21	Sinako Community Health	EC	230 000.00
M25685	Charities	19-Mar-21	Masincedisane Centre	EC	232 000.00
M25331	Charities	08-Feb-21	Mizamoyethu Day Care Centre	EC	233 000.00
M26037	Charities	09-Feb-21	Lavela Old Age Centre	EC	234 997.00
M26055	Charities	12-Feb-21	Sunrise Educare	EC	235 800.00
M25345	Charities	26-Jan-21	Makukhanye Service Centre for the Aged	EC	243 317.00
M24556	Charities	20-Jan-21	Sizongqoba Drug, Alcohol, Crime, And Women Abuse	EC	245 660.00
M26816	Charities	11-Mar-21	Phumlani Day Care Centre	EC	246 200.00
M26551	Charities	24-Mar-21	Khuphukani Pre-School	EC	251 000.00
M25365	Charities	04-Feb-21	Sinelitha Day Care Centre	EC	253 000.00
M24576	Charities	19-Dec-20	Pakamani Pre-School	EC	262 400.00
M26547	Charities	18-Feb-21	Mangunkone White Door Centre	EC	264 000.00
M26108	Charities	23-Feb-21	New Beginnings Day Care Centre	EC	268 884.00
M26545	Charities	18-Feb-21	Ntinga Day Care Centre	EC	269 000.00
M27555	Charities	11-Mar-21	Sifunda Sidlala Day Care Centre	EC	269 454.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M24926	Charities	04-Feb-21	Lukhanyo Lwethu Day Care Centre	EC	269 624.00
M26670	Charities	26-Feb-21	Lingeletu Care Child Centre	EC	272 800.00
M26489	Charities	12-Mar-21	Nothenga Day Care Centre	EC	274 242.00
M24680	Charities	15-Jan-21	Eastern Cape Braille Print Institute	EC	277 000.00
M26410	Charities	04-Mar-21	Khanya Educare Centre	EC	277 000.00
M20993	Charities	13-Apr-20	Thembele Trust	EC	280 000.00
M20994	Charities	13-Apr-20	Sinethemba Developmental	EC	280 000.00
M21011	Charities	13-Apr-20	Farmers Network	EC	280 000.00
M20995	Charities	13-Apr-20	Nkosi Minenkulu Joyi Foundation Submission	EC	280 000.00
M20996	Charities	13-Apr-20	Ithemba neKamva Foundation	EC	280 000.00
M27623	Charities	19-Mar-21	Siyazama Pre-School	EC	286 500.00
M25372	Charities	03-Feb-21	Ubabalo Lusanele Skill centre	EC	287 000.00
M23869	Charities	26-Nov-20	Coping Victim Empowerment Centre	EC	293 197.00
M27519	Charities	12-Mar-21	Nompumelelo Day Care Centre	EC	295 000.00
M25347	Charities	04-Feb-21	Lower Gqumashe Day Care Centre	EC	299 741.00
M28838	Charities	05-Mar-21	Coping Centre For People Living With HIV/AIDS	EC	302 632.00
M25706	Charities	27-Jan-21	Ilingeletu Day Care Centre	EC	303 220.00
M25131	Charities	27-Jan-21	Enkululekweni Pre-School	EC	304 000.00
M27254	Charities	11-Mar-21	Ekonwabeni Day Care Centre	EC	309 200.00
M26563	Charities	04-Mar-21	Vuka Mama Community Development Centre	EC	315 969.00
M26059	Charities	02-Mar-21	Sisonke Day Care Centre	EC	319 019.00
M25363	Charities	04-Feb-21	Mpundu Old Age and Disabled Centre	EC	325 058.00
M27441	Charities	05-Mar-21	Zigadini Domestic Violence Center	EC	326 800.00
M25123	Charities	08-Feb-21	Entandweni Development Centre	EC	329 564.00
M24790	Charities	26-Jan-21	Tokoloho Pre-School	EC	334 000.00
M25704	Charities	08-Feb-21	Masiqame Day Care Centre	EC	346 198.00
M25691	Charities	09-Feb-21	Nkqubela Old Age Home	EC	358 163.00
M26831	Charities	23-Feb-21	Nzondelelo Day Care Centre	EC	384 187.00
M26058	Charities	02-Mar-21	Valipatwa Pre-School	EC	398 000.00
M27535	Charities	09-Mar-21	Masizakhe Day Care Centre	EC	421 480.00
M27713	Charities	09-Mar-21	Qhaph'Ggi Day Care Centre	EC	428 993.00
M24589	Charities	11-Mar-21	Linomso Community Child Care Centre	EC	433 700.00
M27107	Charities	09-Mar-21	Vuyolwethu Pre School	EC	448 000.00
M27225	Charities	11-Mar-21	Philani Centre For The Aged	EC	455 500.00
M25451	Charities	09-Feb-21	Yinjongo Yethu HCBC	EC	463 604.00
M27760	Charities	11-Mar-21	Special Gift Day Care Centre	EC	489 999.00
M26367	Charities	09-Mar-21	Masincedane Day Care Centre	EC	498 000.00
M26525	Charities	03-Mar-21	Somila Community Development Association	EC	500 000.00
M26403	Charities	09-Mar-21	Little Angel Day Care Centre	EC	500 000.00
M27642	Charities	12-Mar-21	Christelik-Maatskaplike Raad Vir Die Ring Van Queenstown	EC	523 223.00
M27144	Charities	11-Mar-21	Monde Day Care Centre	EC	540 918.00
M24897	Charities	04-Feb-21	Lina Community Development	EC	549 000.00
M27076	Charities	23-Feb-21	Harvest Community Project-Multi-Purpose Centre	EC	561 000.00
M24794	Charities	26-Jan-21	Tholulwazi Development Organisation	EC	649 604.00
M24147	Charities	15-Dec-20	Christelik Maatskaplike Raad van die Drakensberg	EC	751 371.00
M26321	Charities	26-Feb-21	The Association for the Rehabilitation of Persons with Disability	EC	776 000.00
M24465	Charities	02-Feb-21	Grahamstown Hospice Service	EC	806 000.00
M24835	Charities	04-Feb-21	Camdeboo Hospice	EC	811 200.00
M26779	Charities	25-Feb-21	Retina South Africa	EC	898 500.00
M24557	Charities	20-Jan-21	Lisebanzi Foundation NPC	EC	920 489.00
M27622	Charities	05-Mar-21	Yokhuselo Haven	EC	1 088 004.00
M28014	Charities	11-Mar-21	Mthombolwazi Day Care	EC	1 123 416.00
M27543	Charities	03-Mar-21	Ubuhlebethu 1203 Organisation NPO	EC	1 179 870.00
M26978	Charities	23-Feb-21	Eastern Cape Disability Economic Empowerment Trust	EC	1 266 000.00
M25759	Charities	18-Feb-21	Empilisweni HIV AIDS & Orphans Care Centre	EC	1 408 250.00
M24196	Charities	04-Dec-20	Vuyani Safe Haven	EC	1 866 168.00
M25405	Charities	08-Sep-20	Football Champions Foundation	EC	2 000 000.00
M25428	Charities	10-Sep-20	Lemacube NPC	EC	2 000 000.00
M27632	Charities	04-Mar-21	Nyhwara Home Based Care & Rehabilitation	EC	2 010 025.00
M23619	Charities	20-Apr-20	Vusizwe Sika Menziwa Development Foundation Trust	EC	2 300 000.00
M23617	Charities	20-Apr-20	Impendulo Foundation	EC	2 400 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M31348	Charities	31-Mar-21	Vusizwe Sika Menziwa Development Foundation Trust	EC	4 000 000.00
M23289	Charities	08-Sep-20	Sizamile Educare Centre	EC	113 000.00
M23493	Charities	08-Sep-20	Isaqhama Edu-Care Centre	EC	121 000.00
M23467	Charities	08-Sep-20	Siyahluma Youth Development Project	EC	133 000.00
M22632	Charities	27-Aug-20	Krwakrwa Old Age Centre	EC	142 000.00
M21759	Charities	04-Aug-20	EASTE	EC	146 000.00
M23011	Charities	01-Sep-20	Masivuye Old Age Centre	EC	173 500.00
M22343	Charities	25-Aug-20	Masiphakamisane Old Age Centre	EC	191 620.00
M22598	Charities	27-Aug-20	Sinobom Community Centre	EC	193 000.00
M22148	Charities	12-Aug-20	Isiqalo Sobulumko Day Care Centre	EC	198 000.00
M23723	Charities	05-Nov-20	Ncedisa Community Empowerment Centre	EC	203 000.00
M23465	Charities	08-Sep-20	Resurrection Support Centre	EC	205 500.00
M23504	Charities	08-Sep-20	Masiphathisane Women's Support Centre	EC	208 000.00
M22596	Charities	27-Aug-20	Papani Old Age Centre	EC	208 700.00
M22136	Charities	12-Aug-20	Melani Day Care centre	EC	211 750.00
M22144	Charities	12-Aug-20	Hopefield Day Care Centre	EC	223 000.00
M22774	Charities	01-Sep-20	Sophumelela Development Centre For The Aged	EC	225 071.00
M22595	Charities	27-Aug-20	Siyakhula Service Centre for the aged	EC	230 000.00
M23186	Charities	08-Sep-20	Ncedanani Old Age Centre	EC	233 050.00
M22335	Charities	19-Aug-20	Siyabulela Day Care Centre	EC	233 749.00
M22107	Charities	12-Aug-20	Francis Day Care Centre	EC	244 000.00
M22239	Charities	19-Aug-20	Kwezana Day Care Centre	EC	245 800.00
M21737	Charities	12-Aug-20	Mayibenathi Service Center	EC	249 000.00
M23188	Charities	08-Sep-20	Khanyo Pre-Primary School	EC	254 800.00
M23453	Charities	08-Sep-20	ST Francis Animal Rescue	EC	262 000.00
M22005	Charities	12-Aug-20	Kwasizabantu Community Development project for the aged	EC	266 000.00
M22313	Charities	19-Aug-20	Khayelitsha Service Centre For The Aged	EC	337 000.00
M22597	Charities	27-Aug-20	Masakhane Service Centre	EC	367 588.00
M23507	Charities	16-Sep-20	Khanyisa Day Care Centre	EC	376 000.00
M22056	Charities	12-Aug-20	Sihlangene Project	EC	381 000.00
M23754	Charities	05-Nov-20	The Animal Welfare Society (PE)	EC	418 000.00
M24124	Charities	22-Oct-20	Nolukhanyo Day Care Centre	EC	445 000.00
M23452	Charities	08-Sep-20	Child Welfare SA Port Alfred	EC	452 240.00
M21818	Charities	12-Aug-20	Nofezile Special Care centre	EC	454 493.00
M23184	Charities	13-Nov-20	On Eagle's Wings Multi-Purpose Centre	EC	555 913.00
M23509	Charities	17-Sep-20	Child Welfare South Africa Tsolwana and Sparrows Child and Youth Care Centre	EC	705 317.00
M23618	Charities	28-Oct-20	Revive - Empowering Emotional Change	EC	741 827.00
M22349	Charities	25-Aug-20	Santa Port Elizabeth	EC	844 976.00
M23752	Charities	13-Nov-20	Christelik - Maatskaplike Raad Van Oos -London	EC	850 967.00
M22484	Charities	27-Aug-20	Childwelfare South Africa Grahamstown	EC	855 400.00
M23817	Charities	13-Nov-20	SANCA Central Eastern Cape	EC	1 015 064.00
M24504	Charities	13-Nov-20	Port Elizabeth Mental Health	EC	1 030 954.00
M22230	Sports	09-Jun-20	Mnquma Sports Club	EC	5 750.00
M21509	Sports	08-Jun-20	Eastern Cape Transplant Sports Association	EC	6 000.00
M21999	Sports	02-Jun-20	Mfuzo Boxing Camp	EC	8 100.00
M21508	Sports	29-May-20	Kirkwood Bowling Club	EC	13 615.00
M21873	Sports	19-Aug-20	Moonlight Football Club	EC	70 000.00
M22058	Sports	19-Aug-20	Fort Beaufort Madrid Football Club	EC	70 000.00
M22079	Sports	19-Aug-20	Lithabo United Football Club	EC	70 000.00
M22352	Sports	19-Aug-20	Happy Brothers Football Club	EC	70 000.00
M22413	Sports	19-Aug-20	Muvhango Stars Football Club	EC	70 000.00
M23336	Sports	28-Aug-20	Life After Sport	EC	70 000.00
M23863	Sports	17-Sep-20	New Generation Dancesport Development Academy	EC	70 000.00
M23034	Sports	22-Sep-20	Ayliff Society FC NPC	EC	70 000.00
M25710	Sports	12-Nov-20	Mnya Sport Academy	EC	70 000.00
M28919	Sports	19-Mar-21	Waterfall Community Development	EC	75 000.00
M29642	Sports	31-Mar-21	National Kyokushin Federation South Africa	EC	75 000.00
M30456	Sports	31-Mar-21	Mzansi's Rugby Academy	EC	75 000.00
M30667	Sports	31-Mar-21	Kumnandi Sports Development Programme	EC	75 000.00
M22014	Sports	19-Aug-20	Oyama Kara Dojo	EC	80 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M22860	Sports	25-Aug-20	Cintsa United Football Club	EC	80 000.00
M23390	Sports	28-Aug-20	Thembu Warriors Football Club	EC	80 000.00
M22787	Sports	28-Aug-20	Sport Palace Football Club	EC	80 000.00
M23410	Sports	28-Aug-20	Adelaide United Sports Club	EC	80 000.00
M23382	Sports	17-Sep-20	United Brothers Kwetyana	EC	80 000.00
M22695	Sports	29-Sep-20	Mdantsane Greats Masters F.C.	EC	80 000.00
M24412	Sports	15-Oct-20	Green Lovers Soccer Club	EC	80 000.00
M24306	Sports	15-Oct-20	Peace Lovers Football Club	EC	80 000.00
M24882	Sports	28-Oct-20	Uitenhage Future Stars FC	EC	80 000.00
M26109	Sports	24-Nov-20	Royal Fighters Football Club	EC	80 000.00
M26309	Sports	24-Nov-20	Algoa Park Rugby Football Club	EC	80 000.00
M26315	Sports	24-Nov-20	DV Future Stars FC	EC	80 000.00
M26922	Sports	10-Dec-20	Molteno Cosmos Football Club	EC	85 000.00
M26576	Sports	20-Jan-21	Saints Football Club	EC	85 000.00
M27320	Sports	20-Jan-21	Mountain Birds FC	EC	85 000.00
M27457	Sports	20-Jan-21	Rocklands Football Club	EC	85 000.00
M31077	Sports	31-Mar-21	Emntsalani Junior Tennis Club	EC	85 000.00
M31104	Sports	31-Mar-21	Makana Rhini Sports Club	EC	85 000.00
M31151	Sports	31-Mar-21	Victoria Park Oval Tennis Club	EC	85 000.00
M28842	Sports	31-Mar-21	Coldstream Crusaders Rugby Club	EC	85 000.00
M29885	Sports	31-Mar-21	Youth Development INCH	EC	85 000.00
M30955	Sports	31-Mar-21	Ndimphiwe Kona Foundation	EC	85 000.00
M31022	Sports	31-Mar-21	Golokoqo Boxing Club	EC	85 000.00
M22143	Sports	19-Aug-20	Duncan Masters FC	EC	90 000.00
M22676	Sports	25-Aug-20	Pillars Football Club	EC	90 000.00
M23548	Sports	28-Aug-20	Komani Conquerers Football Club	EC	90 000.00
M22778	Sports	28-Aug-20	City Lads FC	EC	90 000.00
M22926	Sports	01-Sep-20	Orange Groove Football Club	EC	90 000.00
M22397	Sports	01-Sep-20	Millan Football Club	EC	90 000.00
M22417	Sports	29-Sep-20	Young Destroyers Football Club	EC	90 000.00
M24204	Sports	06-Oct-20	Eastern Cape Celtics Football Club	EC	90 000.00
M24397	Sports	15-Oct-20	TS Ministers Football Club	EC	90 000.00
M24586	Sports	28-Oct-20	Young Tigers FC	EC	90 000.00
M24793	Sports	28-Oct-20	Germany Football Club	EC	90 000.00
M24799	Sports	29-Oct-20	Thubalethu Boxing Club	EC	90 000.00
M23179	Sports	29-Oct-20	Amadiba Welfare Association	EC	90 000.00
M25357	Sports	04-Nov-20	Seven Stars Football Club	EC	90 000.00
M26018	Sports	12-Nov-20	Lucky Star Football Club	EC	90 000.00
M26307	Sports	24-Nov-20	Mighty Warrior F.C	EC	90 000.00
M26054	Sports	10-Dec-20	Braelyn Kings Football Club	EC	95 000.00
M27010	Sports	10-Dec-20	Hungry Lions Rugby Football Club	EC	95 000.00
M27111	Sports	10-Dec-20	Mdeni Football Club	EC	95 000.00
M27130	Sports	10-Dec-20	Mzintshane Cricket Club	EC	95 000.00
M27134	Sports	10-Dec-20	Madrid F.C	EC	95 000.00
M27629	Sports	11-Feb-21	Classic F.C.	EC	95 000.00
M27747	Sports	11-Feb-21	Chilla Boys Football & Netball Club	EC	95 000.00
M31060	Sports	31-Mar-21	Kempa United Handball Club	EC	95 000.00
M27260	Sports	02-Jun-20	M27260-Basketball Development Forum	EC	100 000.00
M22660	Sports	25-Aug-20	Sisonke Cricket Club	EC	100 000.00
M23364	Sports	28-Aug-20	Bay City F.C.	EC	100 000.00
M22780	Sports	28-Aug-20	Duncan Village Sports Club	EC	100 000.00
M24028	Sports	29-Sep-20	FC East London	EC	100 000.00
M23860	Sports	06-Oct-20	Young Minds Development Football Club	EC	100 000.00
M24573	Sports	06-Oct-20	Black Ocean FC	EC	100 000.00
M23576	Sports	15-Oct-20	Athletic Football Club Komani Stars	EC	100 000.00
M24575	Sports	15-Oct-20	New spurs FC	EC	100 000.00
M25113	Sports	28-Oct-20	Rising Stars F.C Association	EC	100 000.00
M24677	Sports	04-Nov-20	The Gideonites Football Club	EC	100 000.00
M25116	Sports	04-Nov-20	Themba Really Bucs Football Club	EC	100 000.00
M25157	Sports	05-Nov-20	Bears Wheelchair Basketball Club	EC	100 000.00
M25709	Sports	24-Nov-20	Zebra United Football Club	EC	100 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M26110	Sports	24-Nov-20	Quigney Table Tennis Club	EC	100 000.00
M26687	Sports	01-Dec-20	Leeds United FC	EC	105 000.00
M27122	Sports	01-Dec-20	Football Club KTM	EC	105 000.00
M27106	Sports	10-Dec-20	Ghana's Football Club	EC	105 000.00
M27138	Sports	10-Dec-20	Computer All Stars Football Club	EC	105 000.00
M27359	Sports	20-Jan-21	Ntabankulu Cricket Club	EC	105 000.00
M22789	Sports	09-Feb-21	Dimbaza Rugby Foundation	EC	105 000.00
M28774	Sports	19-Mar-21	Tede United Brothers FC	EC	105 000.00
M29041	Sports	31-Mar-21	Time Cricket Academy Gymnasium	EC	105 000.00
M30048	Sports	31-Mar-21	Mount Ayliff 4by4 Sport Club	EC	105 000.00
M30680	Sports	31-Mar-21	Abanqobi Netball Academy	EC	105 000.00
M24127	Sports	17-Sep-20	Shooting Stars Football Club	EC	110 000.00
M23503	Sports	22-Sep-20	Future Tigers Football Club	EC	110 000.00
M22359	Sports	06-Oct-20	Ducats Eleven United Football Club	EC	110 000.00
M24594	Sports	15-Oct-20	Chelsea Football Club 0839252397	EC	110 000.00
M25707	Sports	24-Nov-20	Ingquza Hill Football and Netball Development Academy	EC	110 000.00
M26323	Sports	24-Nov-20	Ayakha Stars Ladies FC	EC	110 000.00
M25699	Sports	20-Jan-21	Tsazo Arsenal Football Club	EC	115 000.00
M27419	Sports	20-Jan-21	All Star XI Football Club	EC	115 000.00
M29078	Sports	19-Mar-21	Alovale Titans Table Tennis Club	EC	115 000.00
M29288	Sports	19-Mar-21	Young Madrid Football Club	EC	115 000.00
M29698	Sports	31-Mar-21	Devitels Netball Club	EC	116 500.00
M24207	Sports	22-Sep-20	Peace maker Football Club	EC	120 000.00
M23574	Sports	22-Sep-20	XV Attackers Rugby FC	EC	120 000.00
M24574	Sports	15-Oct-20	Manchester Babes Ladies FC	EC	120 000.00
M24784	Sports	28-Oct-20	Young Cosmos Football Club	EC	120 000.00
M25686	Sports	05-Nov-20	Imbabala Young Stars Football Club	EC	120 000.00
M26400	Sports	24-Nov-20	Tomorrow Stars FC	EC	120 000.00
M26974	Sports	10-Dec-20	Fighters Cricket Club	EC	125 000.00
M26522	Sports	10-Dec-20	Nomandi Cricket Club	EC	125 000.00
M27125	Sports	10-Dec-20	Skom Rovers Cricket Club	EC	125 000.00
M27129	Sports	10-Dec-20	Sitiyweni Football Club	EC	125 000.00
M27416	Sports	20-Jan-21	Milano United Football Club	EC	125 000.00
M27699	Sports	04-Feb-21	Zoo Lion Football Club	EC	125 000.00
M29040	Sports	19-Mar-21	Merino Flying Club	EC	125 000.00
M31064	Sports	31-Mar-21	Ikamvelihle Cricket Club	EC	125 000.00
M31101	Sports	31-Mar-21	Blue Sonics Football Club	EC	125 000.00
M31071	Sports	31-Mar-21	Motherwell United Football Club	EC	125 000.00
M31068	Sports	31-Mar-21	Langa Citizen FC	EC	126 000.00
M21883	Sports	29-Sep-20	Roman Callies Football Club	EC	130 000.00
M24865	Sports	28-Oct-20	Romans Football Club	EC	130 000.00
M24868	Sports	04-Nov-20	DanceSport Eastern Cape	EC	130 000.00
M24947	Sports	04-Nov-20	Kirkwood Rugby Club	EC	130 000.00
M27637	Sports	11-Feb-21	Liverpool Football Club	EC	135 000.00
M28841	Sports	19-Mar-21	Braelyn United FC	EC	135 000.00
M24083	Sports	06-Oct-20	Dordrecht Football Club	EC	140 000.00
M24584	Sports	15-Oct-20	Really Rangers Football Club	EC	140 000.00
M24602	Sports	28-Oct-20	Western Eagles Club	EC	140 000.00
M24789	Sports	28-Oct-20	Young Brothers F.C.	EC	140 000.00
M23389	Sports	29-Oct-20	United Barbarians Rugby Football Club	EC	140 000.00
M24863	Sports	04-Nov-20	United Brothers Football Club	EC	140 000.00
M26300	Sports	12-Nov-20	All City Stars Football Club	EC	140 000.00
M25702	Sports	24-Nov-20	Masizakhe Cricket Club	EC	140 000.00
M26324	Sports	24-Nov-20	Fairdene Football Club	EC	140 000.00
M27103	Sports	01-Dec-20	27 Attackers Football Club	EC	145 000.00
M25684	Sports	10-Dec-20	Winter Rose RFC	EC	145 000.00
M26839	Sports	10-Dec-20	Young Lions R C	EC	145 000.00
M27502	Sports	20-Jan-21	Matsilele Cosmos FC	EC	145 000.00
M27696	Sports	11-Feb-21	Mdantsane Angels FC	EC	145 000.00
M28301	Sports	04-Mar-21	Abahlobo Football Club	EC	145 000.00
M28374	Sports	04-Mar-21	Rising Stars Football Club Humansdorp	EC	145 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M28983	Sports	24-Mar-21	Camdeboo Athletics Club	EC	145 000.00
M29022	Sports	25-Mar-21	Zwelitsha Rugby Development Initiative	EC	145 000.00
M29798	Sports	25-Mar-21	New Years Cup Foundation	EC	145 000.00
M29811	Sports	25-Mar-21	Young Idea FC	EC	145 000.00
M30207	Sports	25-Mar-21	Hankey Town FC	EC	145 000.00
M29415	Sports	31-Mar-21	Malabar United FC	EC	145 000.00
M23174	Sports	28-Aug-20	Western Leopard Rugby FC	EC	150 000.00
M24201	Sports	22-Sep-20	Fear Not Football Club	EC	150 000.00
M24601	Sports	15-Oct-20	Uthando Holy Kings Football Club	EC	150 000.00
M24081	Sports	28-Oct-20	United Football Club (0662864923)	EC	150 000.00
M25115	Sports	28-Oct-20	Greenlovers Football Club	EC	150 000.00
M26517	Sports	24-Nov-20	Mount Frere Cricket Club	EC	150 000.00
M27755	Sports	11-Feb-21	Home Stars Rugby FC	EC	155 000.00
M27773	Sports	11-Feb-21	Golden Chiefs Football Club	EC	155 000.00
M27802	Sports	11-Feb-21	Island Ideas FC	EC	155 000.00
M28715	Sports	09-Mar-21	Soul Buddyz FC	EC	155 000.00
M28643	Sports	19-Mar-21	African Conquerors Football Club	EC	155 000.00
M31037	Sports	31-Mar-21	Central Sports Club	EC	155 000.00
M31086	Sports	31-Mar-21	Komani Cricket Club	EC	155 000.00
M31134	Sports	31-Mar-21	Mdantsane Basketball Association	EC	155 000.00
M22919	Sports	25-Aug-20	Hungry Lion Rugby Football Club	EC	160 000.00
M23059	Sports	28-Aug-20	Zwide United Brothers Football Club	EC	160 000.00
M24073	Sports	01-Sep-20	Paterson United Brothers FC	EC	160 000.00
M24075	Sports	06-Oct-20	Shooting Stars FC	EC	160 000.00
M24592	Sports	15-Oct-20	Teenagers Football and Netball Club	EC	160 000.00
M24597	Sports	15-Oct-20	Toronto Blizzards FC	EC	160 000.00
M24798	Sports	28-Oct-20	Cango Chiefs FC	EC	160 000.00
M24860	Sports	04-Nov-20	New City Stars Football Club	EC	160 000.00
M24578	Sports	24-Nov-20	Temptations Football Club	EC	160 000.00
M27127	Sports	10-Dec-20	Black Arrows Football Club	EC	165 000.00
M27497	Sports	20-Jan-21	Young Ideas Football Club	EC	165 000.00
M27565	Sports	11-Feb-21	Komani Phefeni Chiefs Football Club	EC	165 000.00
M27866	Sports	11-Feb-21	Dimbaza Callies Football Club	EC	165 000.00
M27822	Sports	25-Feb-21	Gompo Greats FC Club	EC	165 000.00
M31107	Sports	31-Mar-21	Mdeni United Brothers FC	EC	165 000.00
M30377	Sports	31-Mar-21	Kwanomzamo R FC	EC	165 000.00
M29091	Sports	31-Mar-21	Barcelona Football Club	EC	165 000.00
M29304	Sports	31-Mar-21	Bay City Football Academy NPC	EC	165 000.00
M31028	Sports	31-Mar-21	FD Sporting Football Club	EC	165 000.00
M31117	Sports	31-Mar-21	Yeco FC	EC	165 000.00
M31019	Sports	31-Mar-21	Fameni Handball Club	EC	165 000.00
M24795	Sports	04-Nov-20	Moonlight City Football Club	EC	170 000.00
M26312	Sports	24-Nov-20	Golden Chiefs F.C	EC	170 000.00
M25124	Sports	04-Nov-20	PE Rovers F.C	EC	171 000.00
M29689	Sports	31-Mar-21	United Brothers FC	EC	174 971.50
M28904	Sports	24-Mar-21	Peace Lovers Footbal Club	EC	175 000.00
M30780	Sports	31-Mar-21	Manchester United Soccer School	EC	175 000.00
M31053	Sports	31-Mar-21	Mfuzo Boxing Camp	EC	175 000.00
M29533	Sports	31-Mar-21	Pumba Pirates Football Club	EC	175 000.00
M31031	Sports	31-Mar-21	Rainbow Stars FC	EC	175 000.00
M31034	Sports	31-Mar-21	Ngxingxolo United Brothers FC	EC	175 000.00
M30065	Sports	31-Mar-21	Executive Ladies Football Club	EC	175 000.00
M30164	Sports	31-Mar-21	Matshona Youngsters FC	EC	175 000.00
M31082	Sports	31-Mar-21	Relatives Soccer Team	EC	175 000.00
M31102	Sports	31-Mar-21	Eagles Cricket Club	EC	175 000.00
M31119	Sports	31-Mar-21	Lamyeni Hard Catch Cricket Club	EC	175 000.00
M31138	Sports	31-Mar-21	Jack Hammer Cricket Club	EC	175 000.00
M23352	Sports	28-Aug-20	Cape Aloes Rugby Football Club	EC	180 000.00
M23450	Sports	01-Sep-20	Sky Blues Rugby Club	EC	180 000.00
M24797	Sports	28-Oct-20	Uitenhage Black Aces Football Club	EC	180 000.00
M26305	Sports	24-Nov-20	St Marks Sports Netball Alicedale Club	EC	180 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M27524	Sports	20-Jan-21	Ntlolela Football Club	EC	185 000.00
M27396	Sports	22-Jan-21	Zwelitsha Football Club	EC	185 000.00
M27537	Sports	26-Jan-21	Eleven Attackers Football Club	EC	185 000.00
M27564	Sports	04-Feb-21	Kamastone Santos Football Club	EC	185 000.00
M27765	Sports	04-Feb-21	Soweto United Brothers FC	EC	185 000.00
M27453	Sports	19-Mar-21	City Centres Football Club	EC	185 000.00
M28772	Sports	24-Mar-21	Willows Football Club	EC	185 000.00
M29412	Sports	24-Mar-21	XI Attackers FC	EC	185 000.00
M29496	Sports	25-Mar-21	Teenagers FC	EC	185 000.00
M30020	Sports	25-Mar-21	Bayern FC	EC	185 000.00
M30074	Sports	31-Mar-21	Young Lions Football Club	EC	185 000.00
M31144	Sports	31-Mar-21	Women's Cricket Association	EC	185 000.00
M22680	Sports	25-Aug-20	Gelvandale Cricket Club	EC	191 901.00
M27352	Sports	20-Jan-21	Red City Football Club	EC	195 000.00
M27426	Sports	20-Jan-21	Black Eagles FC	EC	195 000.00
M27536	Sports	20-Jan-21	Dihodi Football Club	EC	195 000.00
M27788	Sports	11-Feb-21	Guerillas R FC	EC	195 000.00
M27875	Sports	11-Feb-21	Dimbaza Citizen Football Club	EC	195 000.00
M27560	Sports	25-Feb-21	Mighty Tigers Football Club	EC	195 000.00
M27933	Sports	25-Feb-21	Happy Fighters F.C.	EC	195 000.00
M29809	Sports	25-Mar-21	Royal Blues FC	EC	195 000.00
M30177	Sports	25-Mar-21	Hlani FC	EC	195 000.00
M30178	Sports	31-Mar-21	Really Buffalo Club Football Club	EC	195 000.00
M30755	Sports	31-Mar-21	Cumakala Football Club	EC	195 000.00
M29815	Sports	31-Mar-21	Nelson Mandela Bay Athletics Club	EC	198 043.00
M27777	Sports	23-Feb-21	Manchester Football Club	EC	205 000.00
M27912	Sports	25-Feb-21	Frankfort Callies Football Club	EC	205 000.00
M28283	Sports	25-Feb-21	Middelburg Eagles Rugby Football Club	EC	205 000.00
M28795	Sports	25-Feb-21	Young Chiefs Netball Club	EC	205 000.00
M27627	Sports	04-Mar-21	Western Suburbs Bowling Club	EC	205 000.00
M28420	Sports	09-Mar-21	Young Masters FC	EC	205 000.00
M29383	Sports	25-Mar-21	Young Professionals FC	EC	205 000.00
M30183	Sports	31-Mar-21	Steytlerville Cricket Club	EC	205 000.00
M31158	Sports	31-Mar-21	Buffalo City Metro Handball Association	EC	205 000.00
M29580	Sports	25-Mar-21	Five Great Powers Cricket Club	EC	214 575.00
M29413	Sports	04-Mar-21	Las Vegas FC	EC	215 000.00
M29037	Sports	19-Mar-21	PE Stars FC	EC	215 000.00
M27907	Sports	25-Feb-21	Dimbaza United Brothers F.C.	EC	225 000.00
M28262	Sports	25-Feb-21	Bombers FC	EC	225 000.00
M29423	Sports	24-Mar-21	Banana Pirates FC	EC	225 000.00
M29493	Sports	31-Mar-21	Young Defenders FC	EC	225 000.00
M29521	Sports	31-Mar-21	Amathole District Rugby Union	EC	225 000.00
M30451	Sports	31-Mar-21	Lion City Football and Netball Club	EC	225 000.00
M30976	Sports	31-Mar-21	Pioneer Football Club	EC	225 000.00
M31111	Sports	31-Mar-21	Manchester United F.C	EC	225 000.00
M27743	Sports	25-Feb-21	Abahlobo Soccer Football Club	EC	235 000.00
M28286	Sports	19-Mar-21	Happy Hearts Football Club	EC	235 000.00
M29080	Sports	24-Mar-21	Dijabato FC	EC	235 000.00
M29416	Sports	24-Mar-21	Tendergate Morning Stars FC	EC	235 000.00
M31120	Sports	31-Mar-21	Home Chalmers Cricket Club	EC	235 000.00
M31084	Sports	31-Mar-21	Windvogel Cricket Club	EC	235 000.00
M27948	Sports	09-Mar-21	Fear Not Cricket Club	EC	237 000.00
M28724	Sports	19-Mar-21	African Chiefs FC	EC	240 000.00
M31128	Sports	31-Mar-21	Revans Football Club	EC	245 000.00
M31139	Sports	31-Mar-21	Siyakhula Cricket Club	EC	245 000.00
M31058	Sports	31-Mar-21	Dawn Football Club	EC	252 500.00
M28843	Sports	19-Mar-21	Jumbo United FC	EC	255 000.00
M28726	Sports	09-Mar-21	Golden Chiefs FC	EC	265 000.00
M31035	Sports	31-Mar-21	Lion Strikers Football Club	EC	275 000.00
M29834	Sports	31-Mar-21	Kaizer United Football Club	EC	275 000.00
M30031	Sports	31-Mar-21	Ngcobo Royals Football Club	EC	275 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M31125	Sports	31-Mar-21	Bush Camp United FC	EC	275 000.00
M29137	Sports	25-Mar-21	Shining Stars F.C	EC	279 200.00
M29802	Sports	31-Mar-21	Surbuban Rugby FC	EC	282 917.00
M31045	Sports	31-Mar-21	Real City Aces Football Club	EC	289 200.00
M29286	Sports	31-Mar-21	Birds United Football Club	EC	289 200.00
M24593	Sports	04-Nov-20	Spring Rose Rugby Football Club	EC	295 000.00
M31099	Sports	31-Mar-21	Young Ideas FC	EC	295 000.00
M31114	Sports	31-Mar-21	Braelyn Stars Football Club	EC	295 000.00
M31096	Sports	31-Mar-21	Attackers Football Club	EC	325 000.00
M28734	Sports	19-Mar-21	South African Football Association Alfred Nzo Region	EC	335 000.00
M26052	Sports	24-Nov-20	SAFA Nelson Mandela Bay	EC	370 000.00
M31083	Sports	31-Mar-21	Alice Women's Cricket Club	EC	375 000.00
M29139	Sports	31-Mar-21	Dangerous Darkies F.C.	EC	385 000.00
M25152	Sports	20-Jan-21	Khulasande Sports Development	EC	401 400.00
M29825	Sports	31-Mar-21	Roman Citizen Football Club	EC	405 000.00
M31089	Sports	31-Mar-21	Imidushane Rugby Football Club	EC	445 000.00
M24043	Arts	01-Sep-20	OPENING ACT NPC	FS	17 000.00
M21786	Arts	29-May-20	Sakhile Cultural Group	FS	100 000.00
M22060	Arts	02-Jun-20	Freestate Wombmanin Theatre	FS	100 000.00
M25037	Arts	04-Aug-20	Freestate Arts Council	FS	100 000.00
M25414	Arts	04-Aug-20	Moribong Community Arts Centre	FS	100 000.00
M22555	Arts	09-Dec-20	Meisie Arts Development	FS	212 000.00
M22309	Arts	25-Aug-20	Bohemia Community Centre	FS	214 000.00
M22730	Arts	27-Aug-20	U-Noluthando	FS	221 500.00
M22321	Arts	12-Aug-20	Themba Interactive Projects	FS	225 500.00
M23250	Arts	11-Nov-20	Behind the Corner	FS	231 000.00
M22559	Arts	10-Dec-20	Bongiwe Theatre Foundation	FS	264 000.00
M23232	Arts	27-Aug-20	Kroonstad Gospel Musician Organisation	FS	268 290.00
M25496	Arts	20-Jan-21	Ekuphileni Community Development Centre	FS	273 000.00
M23074	Arts	20-Jan-21	Amohelag Community Centre	FS	283 800.00
M22659	Arts	01-Oct-20	Refengkgotso Youth Development	FS	295 000.00
M23070	Arts	20-Jan-21	Born To Prosper Community	FS	303 000.00
M23248	Arts	12-Oct-20	Thabang	FS	328 000.00
M21650	Arts	01-Oct-20	Maluti Arts Theatre	FS	340 000.00
M22008	Arts	19-Aug-20	Evolution Performing Arts Development	FS	418 000.00
M23806	Arts	19-Jan-21	Boithuto Worx	FS	418 000.00
M26780	Arts	27-Jan-21	Rethabile Community Initiatives	FS	50 000.00
M26726	Arts	23-Feb-21	Boikemisetso Community Centre	FS	50 000.00
M26456	Arts	23-Feb-21	Bophelo Bo Botle Community Centre	FS	50 000.00
M25358	Arts	22-Feb-21	Dlam - Ndawo Arts Promotions	FS	71 500.00
M25783	Arts	22-Feb-21	Dawiesville Primary School	FS	80 000.00
M26004	Arts	22-Feb-21	Banthamo Projects	FS	100 000.00
M25482	Arts	23-Feb-21	Power Of Unity	FS	100 000.00
M24992	Arts	23-Feb-21	Remmoho Basadi Community Project	FS	100 000.00
M23247	Arts	10-Feb-21	Rural Arts South Africa	FS	129 300.00
M26721	Arts	23-Feb-21	9T9 DGREE Productions	FS	129 379.00
M26460	Arts	22-Feb-21	Outreach Community Centre	FS	129 500.00
M26103	Arts	23-Feb-21	Lebohang News	FS	145 000.00
M25507	Arts	22-Feb-21	The Peter Swart Foudation	FS	150 000.00
M26098	Arts	22-Feb-21	Barulaganye Youth Foundation	FS	150 000.00
M27216	Arts	22-Feb-21	Shoeshoe Community Projects	FS	150 000.00
M24995	Arts	22-Feb-21	Impumelelo Community Development Centre	FS	150 000.00
M26725	Arts	23-Feb-21	Tiisetsang Community Centre	FS	150 000.00
M27248	Arts	23-Feb-21	Sachoth Community Projects	FS	150 000.00
M25593	Arts	23-Feb-21	Tshepanang Community Development Centre	FS	150 000.00
M27233	Arts	23-Feb-21	Iziqhamo Community Project	FS	150 000.00
M26741	Arts	23-Feb-21	Melodi Sound Exclusive Community Centre NPC	FS	150 000.00
M27480	Arts	23-Feb-21	Dijo Tsa Batho Community Centre	FS	150 000.00
M24076	Arts	23-Feb-21	Thusanang Community Centre	FS	150 000.00
M25485	Arts	23-Feb-21	Remmoho Community	FS	150 000.00
M25494	Arts	23-Feb-21	Mohau O Makatsang NPC	FS	150 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M26100	Arts	23-Feb-21	The Seed Of Afrika	FS	150 000.00
M25348	Arts	23-Feb-21	Otshepahetse Community	FS	150 000.00
M26884	Arts	23-Feb-21	TMS Community Development Centre	FS	150 000.00
M26007	Arts	23-Feb-21	Thusanang Community Centre	FS	150 000.00
M26014	Arts	23-Feb-21	Katleho Community Services	FS	150 000.00
M25614	Arts	23-Feb-21	Sabatical Art Fair	FS	150 000.00
M24879	Arts	22-Feb-21	Abafazi	FS	152 500.00
M23660	Arts	27-Jan-21	Free State CRL Community Council	FS	154 000.00
M25631	Arts	22-Feb-21	Bophapheka Community Projects	FS	168 000.00
M24072	Arts	27-Jan-21	Sakhile Cultural Group	FS	188 000.00
M24437	Arts	18-Feb-21	Alah-Yen Foundation	FS	194 000.00
M26129	Arts	27-Jan-21	Lerato La Petsana Performers	FS	198 000.00
M26783	Arts	27-Jan-21	Thaba Ya Maloti Projects	FS	198 000.00
M24018	Arts	27-Jan-21	Isasa Lethu Youth Development	FS	203 000.00
M23830	Arts	27-Jan-21	Dukuza Cultural Centre	FS	213 000.00
M26121	Arts	27-Jan-21	Touch Of Excellence Development	FS	221 000.00
M24123	Arts	27-Jan-21	Artrades Consulting	FS	221 400.00
M24431	Arts	17-Feb-21	Aganang Community Development Centre	FS	223 000.00
M24119	Arts	27-Jan-21	Pillar Of Art Community Development	FS	240 000.00
M24257	Arts	17-Feb-21	Infini3	FS	243 600.00
M26178	Arts	24-Feb-21	Mafa and Attie Recycling and Waste NPC	FS	250 000.00
M26976	Arts	22-Feb-21	Tshi -Community Development Hub	FS	264 000.00
M24883	Arts	17-Feb-21	Iketsetse Community Centre	FS	268 000.00
M25333	Arts	23-Feb-21	Mangaung Community Arts Centre NPC	FS	300 000.00
M25943	Arts	24-Feb-21	Tshepo Ya Xoli	FS	350 000.00
M27505	Arts	23-Feb-21	Hlanganani-Kopanang Theatre	FS	405 000.00
M24061	Arts	27-Jan-21	Arts Ubuntu	FS	413 590.00
M21149	Charities	19-May-20	Thandanani Daycare	FS	10 300.00
M21395	Charities	15-May-20	Rose Daycare Centre	FS	16 000.00
M21335	Charities	26-May-20	M21335-Marallanengcreche	FS	17 700.00
M21109	Charities	15-May-20	Reitumetse Creche	FS	18 000.00
M21595	Charities	29-May-20	Zamokuhledaycarecenter	FS	19 930.00
M21784	Charities	29-May-20	Mphatlalatsanelearningcentre	FS	20 200.00
M21111	Charities	15-May-20	Refengkgotso Pre School	FS	20 557.00
M21166	Charities	19-May-20	Cee Jay Teleka Educare Centre	FS	21 250.00
M21120	Charities	15-May-20	Fadimehang Daycare Centre	FS	22 040.00
M21248	Charities	22-May-20	Boitekorea-Holaeduar	FS	22 836.00
M21110	Charities	15-May-20	Bophelong Daycare	FS	23 504.00
M24388	Charities	25-Aug-20	Tsosamotjha Project	FS	26 100.00
M21151	Charities	15-May-20	Zenzele Ywca	FS	26 300.00
M21150	Charities	15-May-20	Leratong Creche	FS	26 400.00
M22048	Charities	15-May-20	Rebaone Foundation NPC	FS	26 400.00
M21601	Charities	29-May-20	TshireletsoDayCareCenter	FS	26 500.00
M21164	Charities	19-May-20	JS Moroka Primary School	FS	26 850.00
M21348	Charities	26-May-20	Lerato Day Care Center	FS	27 000.00
M21598	Charities	29-May-20	Nkgodiseng Babies Day Care Centre	FS	27 000.00
M21719	Charities	29-May-20	Bonokuhle Day Care Center	FS	27 600.00
M21101	Charities	15-May-20	Ikaheng Day Care Centre	FS	28 500.00
M21163	Charities	19-May-20	Qhola-Qhwe Creche	FS	29 000.00
M21491	Charities	29-May-20	Kutlwanong Community Creche	FS	29 257.00
M21600	Charities	29-May-20	Tshepisodaycarecentre	FS	29 350.00
M21118	Charities	11-May-20	Kanana Disbaled Centre	FS	29 950.00
M21349	Charities	26-May-20	Tiisetso Creche	FS	30 000.00
M25849	Charities	06-Aug-20	Thethana Community Development Centre	FS	30 000.00
M21158	Charities	19-May-20	Boitumelo Educare Centre	FS	30 800.00
M21791	Charities	29-May-20	Philippolis Community Nutritious	FS	31 300.00
M21079	Charities	15-May-20	Safa Mangaung Metropololitian	FS	31 500.00
M21596	Charities	29-May-20	Tlotliso Creche	FS	31 600.00
M21094	Charities	15-May-20	Thabong Creche	FS	31 800.00
M21599	Charities	29-May-20	ReitumetseDay Care Center	FS	31 900.00
M21717	Charities	29-May-20	Thutoke LesediDay Care Centre	FS	32 800.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M22201	Charities	15-May-20	Emmanuel Daycare	FS	33 000.00
M25272	Charities	10-Jun-20	Little Flower Day Care Centre	FS	33 000.00
M21492	Charities	29-May-20	Aids Mission Outreach Trust	FS	34 353.00
M21108	Charities	15-May-20	Tshehanang Development And Training	FS	34 500.00
M21396	Charities	26-May-20	Rekgonne Thuto	FS	35 000.00
M21112	Charities	15-May-20	Holalerona Intergrated Edu Care Centre	FS	35 222.00
M22753	Charities	26-May-20	Child Welfare Sakgotsong	FS	35 700.00
M25008	Charities	04-Aug-20	Regodile Day Care Centre	FS	36 000.00
M25844	Charities	04-Aug-20	Iketsetseng Community Development Centre	FS	36 000.00
M21107	Charities	15-May-20	Sunriseday Care Centre	FS	36 600.00
M22354	Charities	02-Jun-20	Tshenolo Child Care	FS	36 600.00
M21156	Charities	19-May-20	Selebalo Maboela Edu Care	FS	37 330.00
M25427	Charities	04-Aug-20	Katlehong Creche	FS	37 800.00
M25404	Charities	04-Aug-20	Itsoseng Educare Centre	FS	39 000.00
M25422	Charities	04-Aug-20	Lefa Larona Daycare Centre	FS	39 000.00
M21154	Charities	15-May-20	Radebe Day Care Centre	FS	39 481.00
M21105	Charities	15-May-20	Lebohang Creche	FS	39 750.00
M22474	Charities	09-Jun-20	Masakhane Day Care Centre	FS	42 000.00
M21160	Charities	19-May-20	Jeminaletsie Creche	FS	42 500.00
M21103	Charities	15-May-20	Thariyatshope Edu Care Centre	FS	42 600.00
M21152	Charities	19-May-20	Mama Stouchdaycare	FS	43 050.00
M21100	Charities	15-May-20	Monontsha Creche	FS	45 300.00
M21113	Charities	15-May-20	Atamelang Creche	FS	48 000.00
M21161	Charities	19-May-20	Tlisangbana Child Care	FS	48 000.00
M22212	Charities	10-Jun-20	Lebohang Day Care	FS	48 000.00
M22353	Charities	10-Jun-20	Thorollo Educare Centre	FS	50 000.00
M22386	Charities	09-Jun-20	Lapeng Baby Care and Creche	FS	50 400.00
M21597	Charities	29-May-20	SalvationPreSchool	FS	50 900.00
M21338	Charities	26-May-20	Lesedi Day Care Center	FS	51 000.00
M23285	Charities	12-Jun-20	Kgodisong Pre-School	FS	57 000.00
M21254	Charities	15-May-20	Tssedibe Foundation	FS	60 000.00
M21718	Charities	29-May-20	Petsana Childcare Forum	FS	61 000.00
M25019	Charities	04-Aug-20	Reahola Creche	FS	61 000.00
M21096	Charities	15-May-20	Youth Dialogue Centre NPC	FS	63 400.00
M21116	Charities	11-May-20	Gold Fields Hospice Association	FS	64 000.00
M21250	Charities	22-May-20	Ntataiseday Care Centre	FS	65 200.00
M25009	Charities	06-Aug-20	Katlehong Day Care	FS	65 500.00
M22150	Charities	10-Jun-20	Langenhoven Park	FS	65 700.00
M22063	Charities	09-Jun-20	Ikemeleng Day Care Centre	FS	66 000.00
M22065	Charities	09-Jun-20	Tsotellang Creche	FS	66 000.00
M22391	Charities	19-May-20	Lifel In Efreestate	FS	67 500.00
M21115	Charities	11-May-20	Golden Gateway Hospice NPO	FS	67 590.00
M23287	Charities	24-Jun-20	Yorona Day Care	FS	69 000.00
M25050	Charities	04-Aug-20	Lethabong Day Care Centre	FS	70 000.00
M22475	Charities	09-Jun-20	Khauhelo Day Care Centre	FS	70 500.00
M25260	Charities	04-Aug-20	Hodisang Day Care	FS	72 000.00
M22211	Charities	10-Jun-20	Moalusi Creche	FS	77 000.00
M21162	Charities	19-May-20	Itlotliseng Day Care Centre	FS	77 600.00
M22964	Charities	12-Jun-20	Bokamoso OVC	FS	78 000.00
M21249	Charities	22-May-20	Genesis Preschool	FS	78 900.00
M22037	Charities	09-Jun-20	Victorycreche	FS	80 000.00
M22788	Charities	30-Jun-20	Lesedila Mphambo Educare Centre	FS	83 000.00
M22390	Charities	10-Jun-20	Mandela Soup Kitchel	FS	84 000.00
M22203	Charities	09-Jun-20	Boroa Paradise Creche	FS	85 600.00
M22213	Charities	09-Jun-20	Lesedila Setjhaba Welfare Organisation	FS	86 000.00
M22387	Charities	09-Jun-20	Mahlasedi Pre School And Creche	FS	87 000.00
M25240	Charities	06-Aug-20	Vrystaat Versorging In Aksie Tak: Wesselsb	FS	87 000.00
M21106	Charities	15-May-20	Thuto Pele Day Care Centre	FS	88 800.00
M24981	Charities	11-Dec-20	Progressive Centre For The Blind	FS	89 400.00
M22044	Charities	09-Jun-20	Bokamoso Educare Centre	FS	90 400.00
M21119	Charities	19-May-20	Team Spirit Care Centre	FS	93 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M25400	Charities	04-Aug-20	Jonaise Educare Centre	FS	96 000.00
M21168	Charities	19-May-20	Ikemeleng Community Project	FS	98 500.00
M21102	Charities	15-May-20	Alliance Against HIV/AIDS	FS	100 000.00
M21117	Charities	15-May-20	Epilepsy Suida Frika	FS	100 000.00
M22042	Charities	22-May-20	Free State Performing And Transport For People With Disabilities	FS	100 000.00
M25514	Charities	26-May-20	Boineelo Senior Citizen Club	FS	100 000.00
M21792	Charities	29-May-20	Vrystaat Versorging In Aksie Avondvrede Home For The Aged	FS	100 000.00
M22039	Charities	09-Jun-20	Viljoenskroon Hospice Association	FS	100 000.00
M22040	Charities	09-Jun-20	Child Welfare Bloemfontein & Child Line Free State	FS	100 000.00
M22050	Charities	09-Jun-20	Tshireletsong Pre School	FS	100 000.00
M22054	Charities	09-Jun-20	Vrystaat Versorging In Aksie Dagsorfasiliteit Rooi Kappies Pre Primere Skool	FS	100 000.00
M22062	Charities	09-Jun-20	Childwel Fare SA Qwaqwa	FS	100 000.00
M22204	Charities	09-Jun-20	Mokhele' Skinder Garden	FS	100 000.00
M22388	Charities	09-Jun-20	Thabang	FS	100 000.00
M22476	Charities	09-Jun-20	Seed Foundation SA	FS	100 000.00
M22477	Charities	09-Jun-20	Siter Ria Projects	FS	100 000.00
M22986	Charities	12-Jun-20	Good Samaritan	FS	100 000.00
M25011	Charities	04-Aug-20	Mosadaycarecentre	FS	100 000.00
M25015	Charities	04-Aug-20	Metsimaholo Rejuvenation Trust	FS	100 000.00
M25227	Charities	04-Aug-20	Dihlabeng Development Initiative	FS	100 000.00
M25261	Charities	04-Aug-20	The House of Mercy NPC	FS	100 000.00
M25406	Charities	04-Aug-20	Atlehang Day Care Centre 170-962	FS	100 000.00
M25407	Charities	04-Aug-20	Dioces of Kroonstad Development	FS	100 000.00
M25462	Charities	04-Aug-20	Judo South Africa	FS	100 000.00
M25463	Charities	04-Aug-20	Karabelo Creche And Pre-School	FS	100 000.00
M25515	Charities	04-Aug-20	SPCA Bloemfontein	FS	100 000.00
M25259	Charities	06-Aug-20	Men's Solidarity On Crime Against Humanity	FS	100 000.00
M25042	Charities	01-Sep-20	Ebenezer Educare Centre	FS	100 000.00
M25043	Charities	01-Sep-20	Tshepang Educare Trust	FS	100 000.00
M30443	Charities	21-Dec-20	Ithuseng Centre For Disabled	FS	100 000.00
M24963	Charities	01-Dec-20	Basia Development Centre	FS	103 708.00
M21022	Charities	13-Apr-20	Braamfisher Service Center	FS	131 250.00
M21021	Charities	13-Apr-20	Hlalefang	FS	131 250.00
M20997	Charities	13-Apr-20	Keabetswe	FS	131 250.00
M21401	Charities	13-Apr-20	Kgoro ya Thuto	FS	131 250.00
M21023	Charities	13-Apr-20	Ntatise	FS	131 250.00
M21024	Charities	13-Apr-20	Adventist Relief	FS	131 250.00
M21012	Charities	13-Apr-20	Red Cross	FS	131 250.00
M20998	Charities	13-Apr-20	Itekeng	FS	131 250.00
M25397	Charities	02-Feb-21	Matlala Foundation	FS	131 626.00
M28820	Charities	16-Mar-21	Relatela Bophelo Edu-Care	FS	150 695.00
M24983	Charities	11-Dec-20	South African Association of the Blind and Partially Sighted Persons Free State	FS	156 500.00
M27495	Charities	11-Mar-21	Seate Comm Outreach Network SA	FS	159 358.00
M27102	Charities	11-Mar-21	Reyaleka Old Age Centre	FS	178 600.00
M25619	Charities	02-Feb-21	Ipopeng Old Age Club	FS	184 903.00
M25615	Charities	01-Dec-20	J & R Training And Rehabilitation For The Blind	FS	196 700.00
M26450	Charities	09-Mar-21	Sedikwadikwe Luncheon Club	FS	196 819.00
M25353	Charities	02-Feb-21	Onalerona Community Development	FS	200 370.00
M27655	Charities	18-Mar-21	Mphahlolle Community Based Care Services	FS	202 000.00
M26454	Charities	09-Feb-21	Itshwareletseng Luncheon Club	FS	207 650.00
M24876	Charities	10-Dec-20	Nazarene Hope Centre	FS	219 000.00
M24020	Charities	03-Dec-20	Gretta Development Centre	FS	220 696.00
M25762	Charities	09-Feb-21	Keabetswe Lerato Community Project	FS	221 200.00
M24069	Charities	15-Jan-21	Itumeleng Educare Centre	FS	222 006.00
M26013	Charities	09-Feb-21	Jungle Bells Edu-Care	FS	226 186.00
M26851	Charities	23-Feb-21	Ikemeleng Drop in Centre	FS	247 500.00
M27591	Charities	11-Mar-21	Letshwele Le Beta Poho NPC	FS	257 000.00
M27172	Charities	11-Mar-21	Good Hope Hospice	FS	258 000.00
M27608	Charities	16-Mar-21	Meqheleng Good Hope Centre	FS	259 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M27870	Charities	16-Mar-21	Tshireletso Luncheon Club	FS	266 500.00
M25778	Charities	01-Dec-20	Itlhophiseng Creche	FS	269 000.00
M29039	Charities	17-Mar-21	Tini Ngubeni Luncheon Club	FS	269 598.00
M26120	Charities	02-Feb-21	Stepping Stone Pre-School	FS	285 598.00
M27876	Charities	16-Mar-21	Dr Nkosazana Dlamini Zuma Creche/ Drop in Centre	FS	289 135.00
M27867	Charities	18-Mar-21	Qala-ka-Botjha	FS	297 800.00
M27099	Charities	11-Mar-21	Boitumelo Day Care Centre 1	FS	302 500.00
M29173	Charities	17-Mar-21	Thapelo Day Care Centre	FS	305 135.00
M25597	Charities	26-Jan-21	Teboho Centre Creche Day-Care Centre	FS	307 000.00
M28088	Charities	04-Mar-21	Friedrich Bussereau Home For The Disabled	FS	307 000.00
M26012	Charities	09-Feb-21	Hlanganani Child and Family Welfare Society	FS	325 460.00
M27878	Charities	16-Mar-21	Qalo Ya Bohlale Day Care Centre	FS	328 727.00
M27874	Charities	11-Mar-21	Bakenpark Bewaarskool	FS	329 200.00
M24441	Charities	03-Dec-20	Mohlodi wa Thuto Pre- School and Creche Educare Centre	FS	329 300.00
M23822	Charities	18-Mar-21	Siyamthanda Community Based Care and Support Services	FS	334 200.00
M26006	Charities	26-Jan-21	Hope 4 Life Men's Forum	FS	339 400.00
M26738	Charities	23-Feb-21	Maokeng Medical Centre and Pick up Point NPC	FS	357 200.00
M26654	Charities	11-Mar-21	Hlalefang Community Creche	FS	357 346.00
M24417	Charities	03-Dec-20	Ponelo Pele Community Development	FS	360 600.00
M27191	Charities	10-Mar-21	Letlotlo Day Care	FS	371 149.00
M27515	Charities	11-Mar-21	Amohelang Boteng Barona	FS	377 764.00
M25784	Charities	09-Feb-21	Khanya For Life	FS	378 426.00
M26096	Charities	05-Mar-21	Mbalenhle Day Care Centre	FS	419 966.00
M23249	Charities	16-Feb-21	Refengkgotso Creche	FS	459 400.00
M26535	Charities	09-Mar-21	Ngwetsi ya Maqheku Old Care Centre	FS	462 815.00
M26464	Charities	09-Mar-21	Masakhane Day Care Centre	FS	516 952.00
M28411	Charities	11-Mar-21	Tsotellang Creche	FS	631 817.00
M27517	Charities	16-Mar-21	Ficksburg Child Care Forum	FS	764 226.00
M28038	Charities	11-Mar-21	Qholaqhwe Creche	FS	1 054 128.00
M23656	Charities	11-Dec-20	Phelononofa	FS	1 068 700.00
M27468	Charities	04-Mar-21	FAMSA-Welkom (Families South Africa) Northern Free State	FS	1 096 660.00
M30803	Charities	22-Feb-21	Tavarua Foundation NPC	FS	1 100 000.00
M31339	Charities	31-Mar-21	Meals on Wheels Community Services	FS	1 500 000.00
M31337	Charities	31-Mar-21	I Stutter Foundation	FS	1 500 000.00
M31338	Charities	31-Mar-21	M.E.T Agency for Development	FS	1 500 000.00
M27221	Charities	11-Mar-21	Kroonstad Sentrum vir Bejaardes	FS	1 805 639.00
M28310	Charities	12-Oct-20	Tourism Heritage Arts Progress	FS	10 000 000.00
M21640	Charities	04-Aug-20	Ame Trinity Foundation NPC	FS	126 000.00
M23641	Charities	05-Nov-20	Ananelang Project	FS	140 500.00
M22304	Charities	18-Aug-20	Bomme Ba Boithatelo Bo Botle	FS	142 400.00
M23832	Charities	24-Nov-20	Tshepong Hope Centre and Rehabilitation	FS	152 255.00
M23960	Charities	20-Nov-20	Thathunyawo Day Care Centre	FS	152 992.00
M24261	Charities	24-Nov-20	Graceland Rehabilitation Foundation Care Organization	FS	154 656.00
M21617	Charities	04-Aug-20	Precious Outreach and Revival Centre	FS	156 000.00
M23057	Charities	01-Sep-20	Katleho Creche	FS	156 000.00
M23839	Charities	13-Nov-20	Mathe Malodi Nutritional Distribution NPC	FS	184 700.00
M23897	Charities	19-Nov-20	Dinkweng Against Drugs and Alcohol Abuse	FS	188 690.00
M23042	Charities	17-Sep-20	Kallie Day Care Centre	FS	288 700.00
M23088	Charities	08-Sep-20	Community Keepers	FS	419 000.00
M22013	Charities	25-Aug-20	Anchor of Hope Ministries	FS	468 000.00
M22630	Charities	10-Sep-20	My Dignity Restored Shelter For Abused Women and Children	FS	499 968.00
M22960	Charities	01-Sep-20	Child Wefare, Welkom	FS	624 420.00
M24074	Charities	24-Nov-20	Child Welfare Bloemfontein and Childline Free State	FS	716 500.00
M21713	Charities	04-Aug-20	Association for Persons with Disabilities:	FS	767 000.00
M21816	Charities	04-Aug-20	Molo Songololo	FS	814 000.00
M29181	Misc	21-Jan-21	University of Free State	FS	5 000 000.00
M21493	Sports	29-May-20	Mountain Eagles Football Club	FS	7 800.00
M21394	Sports	26-May-20	Bataung Village Diamond Athletics Club	FS	30 000.00
M22035	Sports	09-Jun-20	Itumeleng Baholo Luncheon Club	FS	56 000.00
M21114	Sports	15-May-20	Athletics Free State	FS	60 000.00
M25051	Sports	04-Aug-20	Jabula Pre School	FS	60 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M21743	Sports	19-Aug-20	Football Club Cardinals	FS	70 000.00
M24019	Sports	15-Oct-20	David Poonyane Foundation	FS	70 000.00
M24058	Sports	28-Oct-20	Ijani Disability NPC	FS	70 000.00
M25508	Sports	24-Nov-20	Orefile Bokamoso Community Project NPC	FS	70 000.00
M26743	Sports	26-Jan-21	Mamafubedu Sports Developments South African	FS	75 000.00
M27094	Sports	26-Jan-21	Botshabelo Wellness and fitness Centre	FS	75 000.00
M27872	Sports	26-Jan-21	Vuka Fitness And Wellness Center	FS	75 000.00
M27656	Sports	04-Feb-21	Mighty Lions Forum NPC	FS	75 000.00
M29184	Sports	11-Feb-21	Timebomb and Ironlady Foundation	FS	75 000.00
M28062	Sports	25-Feb-21	Golden Activities	FS	75 000.00
M29581	Sports	04-Mar-21	Peo Wellness Hub NPC	FS	75 000.00
M29459	Sports	09-Mar-21	Computers Stars Football Club	FS	75 000.00
M27598	Sports	19-Mar-21	Milano United Football Academy	FS	75 000.00
M30311	Sports	25-Mar-21	Mettheo Consortium	FS	75 000.00
M25613	Sports	24-Nov-20	Happy Queens Netball Club	FS	80 000.00
M26718	Sports	10-Dec-20	Cameroon Football Club	FS	85 000.00
M26836	Sports	20-Jan-21	Ippon Karate Club	FS	85 000.00
M27588	Sports	04-Feb-21	Perseverance Netball Club	FS	85 000.00
M27601	Sports	04-Feb-21	Otters Amateur Swimming Club	FS	85 000.00
M27585	Sports	23-Feb-21	Mighty Swallows FC	FS	85 000.00
M27592	Sports	23-Feb-21	Super Strikers Netball Club	FS	85 000.00
M28546	Sports	23-Feb-21	Mighty Birds Football Club 19068	FS	85 000.00
M28561	Sports	23-Feb-21	Lindley Cameroon Football Club	FS	85 000.00
M28579	Sports	23-Feb-21	Shining Stars Netball Club	FS	85 000.00
M29507	Sports	25-Feb-21	Ntha Warriors Football Club	FS	85 000.00
M26795	Sports	09-Mar-21	Peace Makers Netball Club Project Motivation	FS	85 000.00
M28383	Sports	09-Mar-21	Royal Stars Football Club	FS	85 000.00
M30522	Sports	26-Mar-21	Rea Thusa Community HUB	FS	85 000.00
M30599	Sports	31-Mar-21	Spoilers Football Club	FS	85 000.00
M30603	Sports	31-Mar-21	Arsenal Football Club 0789810719	FS	85 000.00
M30638	Sports	31-Mar-21	Matla Health and Fitness Foundation	FS	85 000.00
M30671	Sports	31-Mar-21	Benjamin Reed Foundation	FS	85 000.00
M30388	Sports	31-Mar-21	South African Football Association Thabo Mofutsanyana	FS	85 000.00
M30630	Sports	31-Mar-21	Dikonyela Football Club	FS	85 000.00
M30274	Sports	31-Mar-21	Productiveness Fitness HUB	FS	85 000.00
M30681	Sports	31-Mar-21	Isadi Legacy Foundation NPC	FS	85 000.00
M30683	Sports	31-Mar-21	South African Human Ability Developers	FS	85 000.00
M30684	Sports	31-Mar-21	Mamello Ladies Football Club	FS	85 000.00
M23953	Sports	28-Oct-20	Bataung Village Diamond Athletics Club	FS	90 000.00
M26118	Sports	24-Nov-20	Real Star Club	FS	90 000.00
M26727	Sports	10-Dec-20	Langa United FC	FS	95 000.00
M26815	Sports	10-Dec-20	Fast Eleven Football Club	FS	95 000.00
M26732	Sports	20-Jan-21	Lindley Home Sweepers Football Club	FS	95 000.00
M28584	Sports	11-Feb-21	Panthers Volleyball Club	FS	95 000.00
M28167	Sports	25-Feb-21	Rovers Rugby Club	FS	95 000.00
M28870	Sports	04-Mar-21	Central Volleyball Club	FS	95 000.00
M29708	Sports	24-Mar-21	Arise and Shine Netball Club	FS	95 000.00
M30259	Sports	24-Mar-21	Bull-Sharks Swimming Club	FS	95 000.00
M27892	Sports	24-Mar-21	Super Strikers Football Club	FS	95 000.00
M27403	Sports	26-Jan-21	Bethlehem Sports Academy	FS	105 000.00
M21913	Sports	19-Aug-20	Free State Cycling	FS	120 000.00
M28363	Sports	24-Mar-21	Bloemfontein Militere Sport Klub	FS	125 000.00
M30768	Sports	31-Mar-21	Baroka Football Club	FS	125 000.00
M30773	Sports	31-Mar-21	Mighty Flowers Netball Club	FS	125 000.00
M29920	Sports	11-Mar-21	Eben-Ezer Boxing Club	FS	141 740.00
M29602	Sports	19-Mar-21	Rhino FC	FS	145 000.00
M30598	Sports	31-Mar-21	Danger Zone FC	FS	165 000.00
M30583	Sports	31-Mar-21	Mphatlalatsane United Football Club	FS	175 000.00
M28042	Sports	09-Mar-21	Out The Box Foundation	FS	6 590 000.00
M21261	Arts	22-May-20	iAfrica Theatre Education	GP	28 000.00
M21272	Arts	22-May-20	Impilo Art	GP	45 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M22340	Arts	12-Jun-20	Youth Managers Foundation	GP	45 000.00
M23282	Arts	14-Aug-20	Woza Africa Arts & Culture Promotions	GP	58 500.00
M22130	Arts	20-Aug-20	Maison De La Dance	GP	71 600.00
M21253	Arts	22-May-20	Global Jewellery Academy	GP	73 000.00
M21507	Arts	05-Nov-20	African Ubuntu Arts And Projects	GP	77 000.00
M24335	Arts	21-Aug-20	Induku Enhle Arts And Educational Project	GP	77 400.00
M21653	Arts	05-Nov-20	Ubumbano Youth Organisation	GP	78 000.00
M22151	Arts	02-Jun-20	Vuka Ukhanye Community Development	GP	79 500.00
M23216	Arts	21-Dec-20	Malcom X Theatre Productions	GP	87 000.00
M21673	Arts	05-Nov-20	Arteffect Network	GP	91 200.00
M21805	Arts	02-Dec-20	TIPU SPARK NPC	GP	91 500.00
M22422	Arts	20-Aug-20	Mzumbe Performing Artists	GP	92 000.00
M21415	Arts	29-May-20	LeMbal Arts and Culture Development	GP	93 000.00
M21642	Arts	05-Nov-20	Ratanda Female Voice	GP	93 000.00
M21648	Arts	05-Nov-20	Lentswe Performing Arts	GP	93 000.00
M21181	Arts	19-May-20	Live (T) and Recorded (X) Theatre Production	GP	96 300.00
M21436	Arts	29-May-20	Jazz Camp For Female Instrumentalist Mamelodi	GP	99 000.00
M24316	Arts	01-Sep-20	National Youth Development Out Reach	GP	99 600.00
M21469	Arts	29-May-20	Light Nation Youth Projects	GP	100 000.00
M23142	Arts	09-Jun-20	Happy Arts And Culture Development Organisation	GP	100 000.00
M23401	Arts	09-Jun-20	Indosakusa Art Production	GP	100 000.00
M23481	Arts	10-Jun-20	Ratanda Young Generation	GP	100 000.00
M24164	Arts	26-Jun-20	Soweto Art and Craft Development	GP	100 000.00
M23139	Arts	30-Jun-20	Duduza Sweet Melodious	GP	100 000.00
M24323	Arts	24-Jul-20	The Children And Broadcasting Foundation For Africa	GP	100 000.00
M24334	Arts	24-Jul-20	Luthando Arts Academy	GP	100 000.00
M22326	Arts	11-Aug-20	Lutere Heritage Resources	GP	100 000.00
M25835	Arts	12-Aug-20	Yuforia Foundation	GP	100 000.00
M25827	Arts	12-Aug-20	Malatsi Media Institute	GP	100 000.00
M24321	Arts	03-Sep-20	The Recording Industry Of South Africa	GP	100 000.00
M21572	Arts	04-Nov-20	Arise and Shine	GP	100 000.00
M21646	Arts	04-Nov-20	Tsakane Youth Development	GP	100 000.00
M21566	Arts	05-Nov-20	Spartens Arts and Projects	GP	100 000.00
M21638	Arts	05-Nov-20	Arts Unite	GP	100 000.00
M21639	Arts	05-Nov-20	Imvelo Sounds of Joy	GP	100 000.00
M22134	Arts	12-Nov-20	Kreative Artists Theatre Organisation	GP	100 000.00
M22219	Arts	23-Nov-20	Phinayesha Project	GP	109 396.00
M22059	Arts	12-Nov-20	RT Music, Arts and Productions	GP	110 000.00
M21651	Arts	05-Nov-20	Lesedi Gospel Choir	GP	113 000.00
M21715	Arts	01-Oct-20	Rehilwe Mooketsi Organisation	GP	114 600.00
M22077	Arts	12-Nov-20	Bongolwethu Community Projects	GP	129 100.00
M22843	Arts	14-Dec-20	Mokone Productions	GP	130 000.00
M22078	Arts	12-Nov-20	Themba Legacy Projects	GP	138 800.00
M22438	Arts	27-Nov-20	Tumane Arts Company	GP	139 200.00
M22080	Arts	12-Nov-20	Redeployment Cultural NPC	GP	144 800.00
M22865	Arts	12-Nov-20	Big Joy Art Management	GP	150 000.00
M21475	Arts	25-Aug-20	Lesedi Arts Foundation	GP	152 000.00
M21580	Arts	04-Nov-20	Success of Africa Arts Production	GP	153 000.00
M22097	Arts	12-Nov-20	Musician Development Foundation NPC	GP	155 000.00
M23090	Arts	18-Dec-20	Reflex Praise	GP	160 000.00
M22041	Arts	12-Nov-20	South African Arts and Culture	GP	161 000.00
M21875	Arts	10-Dec-20	National African Energy Wholesalers Association of South Africa	GP	166 600.00
M21524	Arts	04-Nov-20	Intsika Yethu Foundation	GP	168 000.00
M21520	Arts	05-Nov-20	African Radical Change of South Africa	GP	173 000.00
M23204	Arts	21-Dec-20	Pen On Paper Arts Academy	GP	175 000.00
M22491	Arts	01-Dec-20	ST Power Brass Band	GP	175 400.00
M21787	Arts	18-Dec-20	Multipurpose Art Production Youth Organisation	GP	176 000.00
M22639	Arts	01-Dec-20	Suikerbosrand Kuns Lewendig	GP	178 000.00
M21822	Arts	11-Nov-20	African Restitution Theatre in Education	GP	187 000.00
M22306	Arts	23-Nov-20	Soul Fix	GP	188 000.00
M23021	Arts	18-Dec-20	Africa Rise Performing Artists	GP	188 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M21809	Arts	02-Oct-20	Get Up Women and Youth	GP	192 400.00
M21801	Arts	12-Nov-20	Isalakutshelwa Arts Heritage & Recreation	GP	192 500.00
M21814	Arts	02-Oct-20	Ubuciko Arts and Cultural Organisation	GP	193 000.00
M22563	Arts	02-Dec-20	Sechaba Advancement Project	GP	193 000.00
M23194	Arts	21-Dec-20	Kwethu Arts	GP	196 577.00
M21516	Arts	02-Oct-20	Creative Unleashed Art Projects	GP	198 000.00
M21785	Arts	18-Dec-20	Generation of Stars	GP	198 000.00
M21988	Arts	12-Nov-20	South African Creative Arts and Youth Development	GP	201 000.00
M22565	Arts	01-Dec-20	Ekurhuleni Youth Club	GP	205 600.00
M21783	Arts	18-Dec-20	Fokus Theatre Production	GP	206 000.00
M21879	Arts	09-Dec-20	Mogatusi Youth Production	GP	215 000.00
M22864	Arts	14-Dec-20	Imbokodo Art Promoters	GP	218 500.00
M24442	Arts	01-Oct-20	Izimbokodo Women Art Forum	GP	219 000.00
M21804	Arts	20-Jan-21	Lu Youth Empowerment	GP	220 500.00
M21914	Arts	12-Nov-20	Mvelo Agrifarm NPC	GP	222 800.00
M21781	Arts	18-Dec-20	GETC Culture Arts Heritage	GP	225 000.00
M22345	Arts	23-Nov-20	Kidrone Valley	GP	226 380.00
M23267	Arts	27-Aug-20	Thusong Dichaba Organisation	GP	228 939.00
M22583	Arts	12-Aug-20	Moleboheng Creative Arts	GP	230 000.00
M23209	Arts	21-Dec-20	Thembelihle Performing Artist	GP	231 000.00
M26046	Arts	23-Nov-20	Ekurhuleni Farming Development Association	GP	232 000.00
M21501	Arts	04-Nov-20	Interactive Youth Creative Space	GP	233 000.00
M21581	Arts	01-Oct-20	South African Arts & Culture Youth Forum	GP	235 000.00
M21652	Arts	02-Oct-20	Good Hope Dance Club	GP	235 000.00
M21518	Arts	04-Nov-20	South African Association of Talent	GP	238 000.00
M21761	Arts	11-Nov-20	Gauteng School of Films Arts Music and Embroidery	GP	238 000.00
M22974	Arts	14-Dec-20	Sebokeng Gospel Association	GP	238 000.00
M21758	Arts	01-Oct-20	Lethinjabulo Foundation	GP	239 000.00
M21672	Arts	12-Aug-20	Qhubani Foundation	GP	247 000.00
M21480	Arts	25-Aug-20	Happy Arts and Culture Development	GP	248 000.00
M22216	Arts	23-Nov-20	Agri Movers SA	GP	248 800.00
M21896	Arts	20-Oct-20	Holylife International Ministries	GP	250 500.00
M21799	Arts	02-Dec-20	Bokang Afrika	GP	258 000.00
M22496	Arts	27-Nov-20	Youth Intervention development Agency	GP	262 000.00
M21671	Arts	01-Oct-20	Ekasi Konexion Community Radio	GP	265 000.00
M22836	Arts	14-Dec-20	Amabambo Performing Arts	GP	268 000.00
M21576	Arts	20-Oct-20	Isondlo Sethu Foundation	GP	269 414.00
M21534	Arts	02-Oct-20	Equip Foundation	GP	272 000.00
M23395	Arts	14-Dec-20	Tshwarisanang Community Centre	GP	274 000.00
M22854	Arts	14-Dec-20	Midrand Arts and Culture Heritage Forum	GP	289 173.00
M21658	Arts	19-Aug-20	Line Dance South Africa	GP	290 000.00
M22099	Arts	23-Nov-20	Mveledzo Community Organisation	GP	308 000.00
M23069	Arts	18-Dec-20	Phetogo Foundation	GP	308 000.00
M23835	Arts	21-Dec-20	Samaritans Hand Foundation	GP	308 728.00
M21504	Arts	19-Aug-20	Thandanani Arts Project	GP	314 000.00
M21542	Arts	19-Aug-20	Borwa Arts Production	GP	332 000.00
M21485	Arts	22-Sep-20	Le Mbali Arts and Culture Development	GP	338 000.00
M23081	Arts	18-Dec-20	Amaqhawwe Arts	GP	342 000.00
M21693	Arts	11-Nov-20	Zibsicraft NPC	GP	348 000.00
M21723	Arts	11-Nov-20	Juvenile Development Arts Centre	GP	348 000.00
M22654	Arts	02-Dec-20	Creative Education South Africa	GP	353 000.00
M21481	Arts	23-Sep-20	Deep Ratanda Development	GP	368 000.00
M21795	Arts	18-Dec-20	I-Afrika Theatre Education	GP	389 311.00
M21545	Arts	23-Sep-20	Dinero Youth Development Project	GP	398 000.00
M21746	Arts	01-Oct-20	Imfundiso Skills Development	GP	398 000.00
M22985	Arts	18-Dec-20	Impumelelo Yama-Africa Young Generation	GP	398 344.00
M23235	Arts	21-Dec-20	Lathitha Centre for Development	GP	418 000.00
M22917	Arts	20-Oct-20	Black Corp Development	GP	435 000.00
M22661	Arts	01-Dec-20	Xtreme Youth Projects	GP	460 000.00
M21499	Arts	22-Sep-20	Qalamanje Arts Project	GP	468 000.00
M21563	Arts	20-Oct-20	S.A Team Exclusive Arts	GP	480 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M22408	Arts	23-Nov-20	Mburhi Foundation NPC	GP	538 000.00
M24746	Arts	27-Nov-20	McArt Academy	GP	548 000.00
M21536	Arts	20-Nov-20	Live (T) and Recorded (X) Theatre	GP	571 000.00
M21479	Arts	23-Sep-20	Duduza Sweet Melodies	GP	588 000.00
M21661	Arts	23-Sep-20	Siyavuka Lateral Improvement Foundation	GP	598 000.00
M22105	Arts	12-Nov-20	The Jazz Foundation of SA	GP	713 000.00
M21529	Arts	04-Nov-20	Silver Line Foundation	GP	760 000.00
M21573	Arts	01-Oct-20	Miykael Institute of Divine Arts	GP	1 158 000.00
M21811	Arts	20-Jan-21	Iso Le Adams Child And Family Welfare Society	GP	1 298 000.00
M22485	Arts	27-Nov-20	National Heritage Project	GP	1 335 000.00
M21827	Arts	23-Sep-20	Maru Ciberconnect	GP	1 450 000.00
M22918	Arts	14-Dec-20	The Ahmed Kathrada Foundation Trust	GP	1 500 000.00
M16499	Arts	19-Nov-20	Soweto Gospel Movement	GP	2 150 000.00
M21438	Arts	19-Aug-20	Mmuswa wa Hosi Foundation	GP	2 315 801.00
M29178	Arts	27-Nov-20	National Council of SPCAs	GP	2 684 900.00
M28312	Arts	21-Sep-20	Ubuntu Institute for Young Social Entrepreneurs NPC	GP	14 985 000.00
M26971	Arts	23-Sep-20	Caiphus Katse Semanya Foundation	GP	15 100 000.00
M21990	Arts	26-Jan-21	Bread And Butter Cultural	GP	50 000.00
M22081	Arts	26-Jan-21	Orange Farm Cultural Express NPC	GP	50 000.00
M22317	Arts	26-Jan-21	Mosupatsela Arts Movement	GP	50 000.00
M22489	Arts	26-Jan-21	Sedibeng Arts and Culture Promotion Centre	GP	50 000.00
M22492	Arts	26-Jan-21	Soul Savers Arts and Culture	GP	50 000.00
M22497	Arts	26-Jan-21	Kgotso Ya Katlego Arts and Culture	GP	50 000.00
M22568	Arts	26-Jan-21	Ayabee Arts and Culture	GP	50 000.00
M23048	Arts	26-Jan-21	Phushintsha Arts Production	GP	50 000.00
M21525	Arts	02-Feb-21	Tembisa Women in Energy Association	GP	50 000.00
M23278	Arts	04-Feb-21	Martin Tizzar Carpentry	GP	50 000.00
M23377	Arts	04-Feb-21	Siyacela Foundation	GP	50 000.00
M23438	Arts	12-Feb-21	Isifiso Sabantu Arts,Culture and Heritage Services	GP	50 000.00
M23405	Arts	17-Feb-21	Umlilo Film, Arts,Culture And Sports Development	GP	50 000.00
M23512	Arts	17-Feb-21	Emfuleni Arts & Culture Forum	GP	50 000.00
M23514	Arts	17-Feb-21	Artistic Studios	GP	50 000.00
M23599	Arts	17-Feb-21	The Essential Platform	GP	50 000.00
M23612	Arts	17-Feb-21	Imbewu Performing Arts	GP	50 000.00
M23648	Arts	17-Feb-21	Botaki Ba Afrika	GP	50 000.00
M22469	Arts	26-Jan-21	Arts At The Village	GP	80 000.00
M21895	Arts	02-Feb-21	National Traditional and Spiritual Healers Organisation	GP	83 000.00
M21473	Arts	26-Jan-21	TE Radebe Theatre Foundation	GP	100 000.00
M23257	Arts	26-Jan-21	Indigenous Culture Forum	GP	100 000.00
M23549	Arts	17-Feb-21	Safika Production	GP	100 000.00
M23554	Arts	17-Feb-21	Woza Africa Arts and Culture Promotions	GP	100 000.00
M22567	Arts	26-Jan-21	Mbira School of Music and A	GP	130 000.00
M22464	Arts	26-Jan-21	Waste Management Entrepreneurs Forum of SA NPC	GP	173 000.00
M23476	Arts	12-Feb-21	Moabelo Foundation	GP	200 000.00
M23481	Arts	10-Feb-21	Ratanda Young Generation	GP	300 900.00
M28217	Arts	24-Feb-21	Kamva Elihle Community Development Fund	GP	338 000.00
M24054	Arts	02-Feb-21	Amlobuzz NPC	GP	400 000.00
M23440	Arts	24-Feb-21	Losidi Culture	GP	425 000.00
M23310	Arts	04-Feb-21	Endangered Wildlife Trust	GP	675 000.00
M21185	Charities	19-May-20	Itekeng Bagodi Social Club	GP	4 612.00
M22533	Charities	03-Jun-20	Mzansi Skills Delopment Academy	GP	15 000.00
M24233	Charities	13-Aug-20	Motheo Pre-Primary Education	GP	19 500.00
M21187	Charities	20-Apr-20	Naledi Early Learning Centre	GP	21 000.00
M23374	Charities	24-Jun-20	Bula Mahlo Day Care	GP	24 000.00
M24295	Charities	09-Jun-20	Soul City Institute Npc	GP	24 150.00
M26865	Charities	29-Sep-20	Twinkle Twinkle Little Stars Pre-School/ Day Care	GP	25 400.00
M24222	Charities	26-May-20	Ekurhuleni Men's Pioneers	GP	27 000.00
M22635	Charities	09-Jun-20	Networth Foundation	GP	27 500.00
M21205	Charities	19-May-20	Progress Day Care And Preschool	GP	28 500.00
M22377	Charities	21-Aug-20	Leseding Day Care Centre	GP	28 500.00
M22575	Charities	06-Jul-20	Phumelela Day Care	GP	35 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M22131	Charities	14-Aug-20	Etshepeng Day Care & Pre-School	GP	35 000.00
M22573	Charities	28-Oct-20	Ngwana Ke Lerato Crech Pre School & After Care	GP	35 000.00
M21317	Charities	22-May-20	Lesang Bana Educare Centre	GP	35 100.00
M24174	Charities	06-Aug-20	Tholumqhele Pre & Creche	GP	37 500.00
M22257	Charities	12-Jun-20	Nontsapho Day Care	GP	39 000.00
M24408	Charities	31-Aug-20	Kganya Creche & Pre-School	GP	39 300.00
M24694	Charities	04-Aug-20	The African Presidential Leadership Centre	GP	42 000.00
M24227	Charities	31-Aug-20	Immaculate Day Care Centre	GP	42 000.00
M23375	Charities	24-Jun-20	Khanyisile Day Care Centre	GP	43 600.00
M21194	Charities	19-May-20	Bophelong Day Care Creche	GP	45 000.00
M22278	Charities	09-Jun-20	Hare Kopaneng Pre-School & Creche	GP	45 000.00
M24368	Charities	24-Jul-20	Tswelopele day care centre 4278	GP	45 000.00
M22273	Charities	14-Aug-20	Thandoluhle Pre-School	GP	45 500.00
M22371	Charities	20-Aug-20	Little Angles Edu-Care	GP	46 400.00
M24327	Charities	24-Jul-20	Granny M Day Care Centre	GP	46 500.00
M23120	Charities	24-Jun-20	Ditshwanelo Early Learning Centre	GP	46 700.00
M22132	Charities	02-Jun-20	Orchards Project NPC	GP	47 000.00
M24231	Charities	22-May-20	Sunrise Day Care Centre 15885	GP	48 000.00
M21189	Charities	19-Aug-20	Eyethu Crech And Pre-School	GP	49 597.00
M23137	Charities	24-Jun-20	Dinare Youth Development Projects	GP	50 000.00
M21265	Charities	22-May-20	Zwavhudi Pre-School And Day Care	GP	50 110.00
M22637	Charities	09-Jun-20	Guguluthu Creche	GP	51 300.00
M22270	Charities	19-Aug-20	Emmanuel Day Care and Child Development Centre	GP	51 500.00
M22266	Charities	12-Jun-20	Maxord Man Deaf Association	GP	52 000.00
M25448	Charities	03-Feb-21	Try Again D.C.C	GP	52 000.00
M21257	Charities	22-May-20	SAVF Lappop Versorgingsoord	GP	52 517.00
M24291	Charities	19-Aug-20	Tshadi's Day Care Centre	GP	53 100.00
M21195	Charities	19-May-20	Impilo Child Protection and Adoption Services	GP	54 370.00
M24226	Charities	26-May-20	Heavely Cradle Day Care	GP	58 200.00
M22782	Charities	28-Oct-20	Hlanganani Day Care Centre	GP	59 000.00
M21191	Charities	19-May-20	Itumeleng Day Care Centre	GP	59 800.00
M22140	Charities	14-Aug-20	M22140-Ariseandshinedaycarecentre	GP	61 000.00
M22138	Charities	02-Jun-20	Sandile Life Skills Centre	GP	62 000.00
M22277	Charities	12-Jun-20	Johannesburg SPCA	GP	63 000.00
M24298	Charities	24-Jul-20	Rainbow Nation Creche And Pre School	GP	63 000.00
M22263	Charities	09-Jun-20	Banaba Mision Day Care Centre	GP	63 500.00
M23298	Charities	10-Jun-20	Lizzy's Day Care Centre	GP	65 000.00
M22249	Charities	12-Jun-20	Keneilwe Day-Care & Preschool	GP	65 100.00
M24299	Charities	09-Jun-20	Nkululeko Edu Care Centre	GP	65 900.00
M22519	Charities	09-Jun-20	Progressive Day Care Centre	GP	66 000.00
M22669	Charities	09-Jun-20	Ouma-Vics Day Careand Pre-School	GP	66 600.00
M22127	Charities	02-Jun-20	Entokozweni Early Child Learning Day Care Centre	GP	67 000.00
M23140	Charities	24-Jun-20	Eagles Ridge Pre-School	GP	67 000.00
M22633	Charities	31-Aug-20	Modimaomatla Centre	GP	67 000.00
M24281	Charities	09-Jun-20	Spirit Of Hope South Africa	GP	67 500.00
M24293	Charities	03-Sep-20	Tando Child Day Care Centre	GP	68 600.00
M22269	Charities	12-Jun-20	Randaid Association	GP	70 000.00
M24225	Charities	26-May-20	Eyethu Day Care Centre	GP	70 200.00
M21279	Charities	22-May-20	Shangri-Lacommunity Development Project	GP	71 000.00
M23154	Charities	06-Aug-20	Happy Baby Nursery	GP	72 000.00
M24696	Charities	06-Aug-20	Ikageng Day Care Centre	GP	72 000.00
M24846	Charities	04-Feb-21	Little Stars Day Care	GP	72 000.00
M22629	Charities	09-Jun-20	Baleseng Day Care Centre	GP	72 500.00
M22515	Charities	09-Jun-20	Kagiso Day And Aftercare Centre	GP	72 500.00
M22128	Charities	02-Jun-20	Denzhe Children's Home& Day Care Centre	GP	74 000.00
M22139	Charities	02-Jun-20	Sinegugu Day Care	GP	74 000.00
M23301	Charities	19-Aug-20	Rethabile Early Learning Centre	GP	74 000.00
M23121	Charities	30-Jun-20	Asibavikele Support Group	GP	74 200.00
M25276	Charities	14-Aug-20	Phutaditjaba Care Of The Aged And Disabled Organisation	GP	75 000.00
M22322	Charities	14-Aug-20	Tshiamo Day Care Centre	GP	75 300.00
M24833	Charities	26-Jan-21	Itereleng Day Care Centre	GP	75 700.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M21263	Charities	22-May-20	Westrand Youth Development	GP	76 000.00
M24167	Charities	26-May-20	Tiisetso Pre & Day Care Centre	GP	76 500.00
M24170	Charities	04-Dec-20	Tricais Nursery School	GP	77 200.00
M22631	Charities	09-Jun-20	Lesedi youth development programme	GP	77 500.00
M23454	Charities	02-Jun-20	Jack And Jill Pre School	GP	78 110.00
M21314	Charities	22-May-20	Stmary's Children's Home	GP	80 000.00
M22516	Charities	09-Jun-20	Enabling Disability Education nationally NPC	GP	80 000.00
M22535	Charities	03-Jun-20	House Of Glory Children Care Centre	GP	81 000.00
M21095	Charities	06-Aug-20	My African World Foundation	GP	81 000.00
M23403	Charities	24-Jun-20	Bulamadiboho Creche	GP	82 000.00
M21274	Charities	09-Jun-20	Ry-Ma-In Self-Help Centre	GP	83 000.00
M24160	Charities	26-Jun-20	Lebogang Day Care Centre	GP	88 000.00
M24839	Charities	27-Jan-21	Poelano Pre School & Day Care Centre	GP	88 823.00
M21255	Charities	22-May-20	Are-Itireleng Community Pre-School	GP	89 300.00
M21182	Charities	19-May-20	Ratanda Thandisizweday Care	GP	90 000.00
M21266	Charities	22-May-20	Remmee-Los-Selfhelp Centre	GP	90 000.00
M21313	Charities	22-May-20	Kideology Children Performing Arts Theatre Development Organization	GP	90 000.00
M24375	Charities	21-Aug-20	Mpumelelo Soup Kitchen	GP	90 000.00
M21260	Charities	22-May-20	Creative Artitude Skills Development	GP	90 500.00
M23402	Charities	19-Aug-20	The BigR Foundation	GP	91 000.00
M22301	Charities	22-May-20	Impumelelo Yama-Africa Generation	GP	91 200.00
M24152	Charities	26-May-20	Ebuhleni Bethu ECD Centre	GP	91 500.00
M21470	Charities	14-Aug-20	Ikhayalam Day Care	GP	92 000.00
M22536	Charities	03-Jun-20	Kagisano Day Care	GP	93 300.00
M21197	Charities	19-May-20	Proud Youth South Africa	GP	94 000.00
M21452	Charities	29-May-20	Kidz Fountain Day Care Centre	GP	95 000.00
M21193	Charities	19-May-20	Qalamanje Arts Projects	GP	95 900.00
M24667	Charities	26-May-20	Charlotte Mannya Maxeke Institute	GP	96 000.00
M23281	Charities	03-Jun-20	Good Hope Nursery And Pre-School	GP	96 300.00
M24844	Charities	27-Jan-21	Ruhama Pre-School And Creche	GP	96 323.00
M23340	Charities	03-Jun-20	GlenView day cares Pre-school	GP	97 500.00
M21192	Charities	19-May-20	Phuthulo Hafeelfree	GP	97 900.00
M22520	Charities	26-May-20	Daniel Comboni Day And Night Care Centre	GP	98 000.00
M24843	Charities	27-Jan-21	Day By Day Pre-Day Care	GP	98 323.00
M21285	Charities	22-May-20	Thabang Creche And Pre-School	GP	98 500.00
M24302	Charities	09-Jun-20	Springs Valley Nursery And Pre School	GP	98 500.00
M24841	Charities	27-Jan-21	Thandoluhle Pre-School & Day Care	GP	98 823.00
M24162	Charities	26-Jun-20	Mount Olive Outreach	GP	99 000.00
M21463	Charities	27-Aug-20	Pitsong Pre-School & Creche	GP	99 000.00
M21093	Charities	15-May-20	Ezintle School Of Dance	GP	100 000.00
M21207	Charities	19-May-20	Central Gauteng Athletics	GP	100 000.00
M21268	Charities	22-May-20	Baby Therapy Centre	GP	100 000.00
M21316	Charities	22-May-20	Together-As-One Community Development Organisation	GP	100 000.00
M22137	Charities	22-May-20	Katlo Development Centre	GP	100 000.00
M24154	Charities	26-May-20	Carroll Shaw Memorial Centre	GP	100 000.00
M24155	Charities	26-May-20	God Blessing Day Care Centre	GP	100 000.00
M24151	Charities	26-May-20	Mapule Kideo Centre	GP	100 000.00
M21442	Charities	29-May-20	Thusanang Pre-School And Edu Care Centre	GP	100 000.00
M21466	Charities	29-May-20	Kingdom Kids Early Learning Centre	GP	100 000.00
M21468	Charities	29-May-20	Mamshoba Day Care	GP	100 000.00
M22265	Charities	29-May-20	Sa Guide Dogs Association For The Blind	GP	100 000.00
M22000	Charities	03-Jun-20	Elim Clinic	GP	100 000.00
M22002	Charities	03-Jun-20	Ennrdaile Peterpan Nursery And Pre School	GP	100 000.00
M23344	Charities	03-Jun-20	Katleho Creche	GP	100 000.00
M22274	Charities	09-Jun-20	Luipaardsvlei home for the aged	GP	100 000.00
M22316	Charities	10-Jun-20	Gauteng Children's Rights Committee	GP	100 000.00
M23299	Charities	10-Jun-20	Reach For A Dream Foundation	GP	100 000.00
M22231	Charities	12-Jun-20	Zanele Mtshali Disability Home	GP	100 000.00
M23151	Charities	23-Jun-20	Juvenile Development	GP	100 000.00
M26080	Charities	23-Jun-20	Xolani Creche	GP	100 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M24171	Charities	26-Jun-20	The Cradleleof Ubuntu	GP	100 000.00
M24307	Charities	24-Jul-20	Light Centre For Children With Disabilities	GP	100 000.00
M24317	Charities	24-Jul-20	Xolani Creche	GP	100 000.00
M24362	Charities	24-Jul-20	Pelotshweu Little Graduates	GP	100 000.00
M24359	Charities	24-Jul-20	Teddy Bear Nursery School	GP	100 000.00
M24301	Charities	24-Jul-20	Studies In Poverty And Inequality Institute	GP	100 000.00
M22540	Charities	06-Aug-20	Moepathutse Children's Centre	GP	100 000.00
M23283	Charities	13-Aug-20	Big Eagle Youth Development	GP	100 000.00
M25528	Charities	14-Aug-20	Zibsilor NPC	GP	100 000.00
M25264	Charities	14-Aug-20	National Council For SPCA'S	GP	100 000.00
M21099	Charities	17-Aug-20	Intsika Skills Beneficiation Project	GP	100 000.00
M22276	Charities	19-Aug-20	Blind SA	GP	100 000.00
M24313	Charities	19-Aug-20	Nosa Early Learning O.V.C Centre	GP	100 000.00
M24331	Charities	21-Aug-20	Angles And Us Day Care Centre	GP	100 000.00
M24218	Charities	26-Aug-20	Atlehang Day Care Centre	GP	100 000.00
M23350	Charities	27-Aug-20	Angles Home Based Care	GP	100 000.00
M24322	Charities	28-Aug-20	The Society For The Prevention Of Cruelty To Animals. Tswane	GP	100 000.00
M22572	Charities	28-Aug-20	New Jerusalem Children's Home	GP	100 000.00
M24235	Charities	31-Aug-20	Banabanoko Community Centre	GP	100 000.00
M24314	Charities	03-Sep-20	Tshepong Centre For The Disabled	GP	100 000.00
M22412	Charities	06-Oct-20	Tshwane Place of Safety Association	GP	100 000.00
M26713	Charities	11-Mar-21	Mama-Lu Early Learning Village	GP	101 550.00
M26429	Charities	11-Mar-21	Frida's Day Care	GP	102 000.00
M24803	Charities	26-Jan-21	Realeboha Day & After Care Centre	GP	105 323.00
M26778	Charities	11-Mar-21	Boitumelong Day Care	GP	108 823.00
M28180	Charities	09-Feb-21	Senwelo Sa Setjhaba	GP	127 588.00
M25055	Charities	27-Jan-21	Graca Day Care	GP	139 700.00
M24615	Charities	28-Jan-21	Charles Day Care Centre	GP	142 000.00
M24722	Charities	28-Jan-21	Kurisani Day Care Centre	GP	145 000.00
M25329	Charities	03-Feb-21	Entokozweni Pre-School and Creche	GP	148 157.00
M25424	Charities	03-Feb-21	Happy Land Day Care Centre	GP	170 000.00
M26656	Charities	11-Mar-21	Sizanani Children Centre	GP	172 000.00
M25790	Charities	18-Feb-21	Ekuhleni Charity And Developments Projects	GP	198 000.00
M25959	Charities	23-Feb-21	Rainbow Day Care Centre and Pre-School	GP	203 000.00
M21364	Charities	13-Apr-20	Zakheni Ma Africa	GP	218 750.00
M21462	Charities	13-Apr-20	Soshanguve Self Help	GP	218 750.00
M21460	Charities	13-Apr-20	People Matter Movement	GP	218 750.00
M21033	Charities	13-Apr-20	Face of Tshwane	GP	218 750.00
M21034	Charities	13-Apr-20	Eyethu Veteran Club	GP	218 750.00
M21013	Charities	13-Apr-20	Amlobuzz	GP	218 750.00
M21355	Charities	13-Apr-20	Youth for Survival	GP	218 750.00
M21035	Charities	13-Apr-20	Xilembeni	GP	218 750.00
M25408	Charities	03-Feb-21	Siphumelele Organisation for Persons with Disabilities	GP	223 200.00
M26760	Charities	11-Mar-21	Nonhlanhla Day Care & Pre-School	GP	224 800.00
M26360	Charities	04-Mar-21	Mathudi Day Care Centre	GP	234 069.00
M29069	Charities	09-Feb-21	Ditholoana Tsa Lerato	GP	235 000.00
M24309	Charities	15-Dec-20	Stabilis Treatment Centre	GP	255 003.00
M25356	Charities	03-Feb-21	Zamani Day Care Centre	GP	258 000.00
M25444	Charities	03-Feb-21	Hlayisekani Old Age Development Centre	GP	266 220.00
M26370	Charities	03-Mar-21	EARTH Centre NPC	GP	286 500.00
M25440	Charities	03-Feb-21	Pheladi Pre-School	GP	291 000.00
M24616	Charities	28-Jan-21	Happy Care Creche	GP	296 000.00
M24612	Charities	28-Jan-21	Sumbandila Day Care And ECD	GP	298 000.00
M25589	Charities	12-Feb-21	Sakhisizwe Disability Centre	GP	307 000.00
M25436	Charities	03-Feb-21	Amukelani Nyiko Day Care Centre	GP	317 000.00
M25974	Charities	23-Feb-21	Thuto Ke Lethabo Day Care	GP	319 000.00
M25588	Charities	12-Feb-21	Rainbow Nation Creche	GP	343 641.00
M25641	Charities	18-Feb-21	Redumetse Care Of The Aged	GP	359 000.00
M26509	Charities	09-Mar-21	Karabo Day Care Center	GP	366 796.00
M26202	Charities	26-Jan-21	Sibongile Early Learning Centre	GP	377 520.00
M26655	Charities	11-Mar-21	Thandu xolo Day Care Centre	GP	430 947.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M25332	Charities	08-Feb-21	The South African Guide Dogs Association for the Blind	GP	497 250.00
M25890	Charities	23-Feb-21	Wheels OFChange	GP	580 650.00
M24128	Charities	15-Dec-20	Alpha Trauma Centre, Vaaltriangle	GP	583 000.00
M26669	Charities	11-Mar-21	Diepollo Day Care Centre	GP	636 434.00
M26524	Charities	11-Mar-21	Boipelong Day Care Centre	GP	652 739.00
M26133	Charities	02-Mar-21	Down Syndrome South Africa	GP	671 915.00
M26182	Charities	02-Mar-21	Botshabelo	GP	707 500.00
M25056	Charities	27-Jan-21	Shangri-La Community Development Project	GP	892 828.00
M26717	Charities	11-Mar-21	Paballo Early Learning Centre	GP	933 000.00
M21877	Charities	01-Oct-20	Kungwini Welsynsorganisasie	GP	985 139.00
M30827	Charities	22-Feb-21	Nigel Caring Community	GP	1 000 000.00
M24404	Charities	09-Feb-21	Sizanani Community Development Project	GP	1 185 590.00
M26730	Charities	16-Mar-21	Girls and Boys Town South Africa	GP	1 217 000.00
M24999	Charities	27-Jan-21	Hands ofCompassion	GP	1 263 309.00
M24285	Charities	15-Dec-20	House Otto Self-Help Centre for Quadriplegics and Paraplegics	GP	1 293 508.00
M26250	Charities	26-Feb-21	The National Council For Persons With Physical Disabilities In South Africa	GP	1 320 962.00
M25300	Charities	02-Feb-21	Ikhwezilokusa Psychiatric Home	GP	1 614 315.00
M25623	Charities	12-Feb-21	The South African National Council on Alcoholism and Drug Dependency - Pretoria Society	GP	1 710 000.00
M24060	Charities	11-Dec-20	Leamogetswe Safety Home	GP	1 791 000.00
M28452	Charities	27-Oct-20	Legae Lelebotse Lakgothatso Ya Cancer	GP	2 500 000.00
M26366	Charities	03-Mar-21	Novalis House	GP	2 528 000.00
M28323	Charities	27-Oct-20	South African Disability Development Trust	GP	4 000 000.00
M29185	Charities	27-Nov-20	South Africa Youth Movement	GP	4 800 000.00
M23611	Charities	20-Apr-20	Loveacts Foundation	GP	5 000 000.00
M29905	Charities	21-Jan-21	Ufulu Community Development NPC	GP	5 000 000.00
M23610	Charities	20-Apr-20	Khanyisa Vusisizwe Foundation	GP	5 565 000.00
M22419	Charities	19-Aug-20	Kinderjoy Angels Paradise Creche	GP	85 000.00
M23023	Charities	17-Sep-20	Rehoboth-Rapture	GP	87 600.00
M22428	Charities	19-Aug-20	Thuto Boswa Care Centre	GP	99 000.00
M22075	Charities	10-Sep-20	Bright Beginnings Day Care Centre	GP	100 000.00
M22407	Charities	27-Aug-20	Borolelo Community Organisation	GP	108 710.00
M23626	Charities	05-Nov-20	Tholulwazi Day Care Centre	GP	142 000.00
M23628	Charities	05-Nov-20	Thuthukelani Phambili Day Care Centre	GP	142 000.00
M25668	Charities	22-Oct-20	Diphetoho Creche and Pre-School	GP	145 500.00
M25065	Charities	13-Oct-20	Employability Vul'Indlela	GP	164 000.00
M22972	Charities	25-Aug-20	Mapule Care Centre	GP	174 380.00
M22514	Charities	19-Aug-20	Distinguished Kids	GP	185 300.00
M22121	Charities	20-Oct-20	Areseleng Early Childhood Centre	GP	185 800.00
M21853	Charities	16-Sep-20	Ithemba Day Care Soup Kitchen	GP	186 865.00
M22375	Charities	10-Sep-20	Precious Jewels Playcorner Creche, Nursery & Pre-School	GP	205 000.00
M23099	Charities	20-Oct-20	Emanang Nokeng West Rand	GP	215 350.00
M23065	Charities	14-Oct-20	Eagle Wings Pre-School & Day Care	GP	262 400.00
M22969	Charities	01-Sep-20	Bright Beginnings childhood Development	GP	294 500.00
M22502	Charities	27-Aug-20	Mphethuto Early Learning Centre	GP	310 900.00
M22200	Charities	17-Sep-20	Lulupopps Nursery School	GP	391 749.00
M23533	Charities	10-Nov-20	Mmabatho Educare Centre	GP	392 817.00
M21772	Charities	17-Sep-20	Man And Boy Foundation	GP	418 000.00
M21918	Charities	01-Oct-20	Restoration Edu-Care	GP	430 277.00
M23032	Charities	10-Sep-20	Santu HIV & AIDS Relief Project	GP	460 000.00
81496	Charities	10-Jul-20	Jabulile Pre-school and creche	GP	530 938.39
M21826	Charities	27-Oct-20	Malamulele Onward NPC	GP	573 000.00
M23100	Charities	14-Oct-20	NG WELFARE KRUGERSDROP	GP	610 210.00
M23096	Charities	14-Oct-20	NG Welfare Roodepoort / NG Welsyn Roodepoort	GP	648 733.00
M23203	Charities	27-Oct-20	NG Welfare Meyerton/ NG Welsyn Meyerton	GP	653 638.00
M23187	Charities	27-Oct-20	Fochville Social Services / Fochville Maatskaplike Dienste	GP	691 394.00
M21835	Charities	12-Aug-20	Legae La Bana Home Based Care	GP	700 016.00
M23229	Charities	22-Oct-20	Employment Solutions for People with Disabilities	GP	701 000.00
M23207	Charities	27-Oct-20	NG Welfare Vanderbijlpark / NG Welsyn Vanderbijlpark	GP	721 101.00
M23183	Charities	27-Oct-20	NG Welfare Vereeniging/NG Welsyn Vereeniging	GP	788 120.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M22350	Charities	02-Oct-20	Adult Programme For People With Autism	GP	893 000.00
M22549	Charities	10-Sep-20	The Almond Tree	GP	1 119 010.00
M21494	Charities	12-Aug-20	The Women's Civic Benevolent SocietyIncorporating Gerald Fitzpatrick House	GP	1 226 800.00
M21353	Charities	01-Oct-20	The Fatherhood Foundation Of South Africa	GP	2 428 000.00
M28297	Misc	03-Feb-21	Tshipembe Development Organisaton	GP	133 000.00
M23356	Misc	17-Sep-20	Obzee Cares NPC	GP	200 000.00
M22991	Misc	13-Aug-20	Blosem Foundation	GP	258 000.00
M21584	Misc	17-Sep-20	South African Avtive Civil Society Organisation	GP	291 000.00
M29456	Misc	12-Feb-21	Ntuthuko Community Development Projects	GP	315 000.00
M27723	Misc	03-Feb-21	Mogale City Youth Chamber oFCommerce and Industry	GP	400 000.00
M29060	Misc	22-Feb-21	Park Ridge Primary School	GP	1 500 000.00
M30840	Misc	22-Feb-21	The Heartlines Centre NPC	GP	4 000 000.00
M29403	Misc	01-Apr-20	Solidarity	GP	50 000 000.00
M26871	Sports	09-Jun-20	Mito Stars Football Club	GP	15 000.00
M22261	Sports	14-Aug-20	Future Stars F.C	GP	15 000.00
M25375	Sports	14-Aug-20	Emndeni Masters F.C	GP	15 000.00
M24169	Sports	01-Sep-20	Township Youth Rugby Development Foundation	GP	15 000.00
M17472	Sports	14-Aug-20	United Soccer Club	GP	20 000.00
M21269	Sports	22-May-20	South African Table Tennis Board	GP	31 350.00
M24294	Sports	09-Jun-20	Phahamang Pre School	GP	66 500.00
M25275	Sports	14-Aug-20	Kanyezi Development NPC	GP	70 000.00
M21543	Sports	19-Aug-20	Masogawi Master And Legends Football Association	GP	70 000.00
M21544	Sports	19-Aug-20	Tshwaraganang Foundation NPC	GP	70 000.00
M21558	Sports	19-Aug-20	Umthombo Wethu Community Development	GP	70 000.00
M21560	Sports	25-Aug-20	TL Golf Foundation	GP	70 000.00
M22542	Sports	25-Aug-20	Italian Two Touch Fc	GP	70 000.00
M22967	Sports	01-Sep-20	South African Goalkeepers Training Institute	GP	70 000.00
M22360	Sports	01-Sep-20	Amandla Power Foundation	GP	70 000.00
M22929	Sports	01-Sep-20	Bokamoso Tumbling Club	GP	70 000.00
M21735	Sports	01-Sep-20	Sedibeng Elderly Sport Club	GP	70 000.00
M21577	Sports	17-Sep-20	African Young Minds	GP	70 000.00
M21780	Sports	22-Sep-20	Tsamaisano Fitness Complex	GP	70 000.00
M22055	Sports	22-Sep-20	Evaton West Sports Promotion Centre	GP	70 000.00
M22487	Sports	22-Sep-20	Vaal Sports Promotion Centre	GP	70 000.00
M24002	Sports	22-Sep-20	Innovegic (NPC)	GP	70 000.00
M24950	Sports	29-Sep-20	Zola Youth Capacity F.C.	GP	70 000.00
M22915	Sports	06-Oct-20	South Africa School of Soccer	GP	70 000.00
M22821	Sports	13-Oct-20	Rhulani Mabasa Children's Foundation	GP	70 000.00
M24740	Sports	15-Oct-20	South African Classic Action Sport Unit	GP	70 000.00
M24662	Sports	28-Oct-20	Alchemy Sport and Recreation	GP	70 000.00
M24809	Sports	28-Oct-20	Kopano Ke Matla Sports Academy	GP	70 000.00
M24834	Sports	28-Oct-20	Boiketlo-Sports School of Excellence	GP	70 000.00
M24850	Sports	28-Oct-20	Stamoj Soccer Development Academy	GP	70 000.00
M24849	Sports	28-Oct-20	Kopano Sport Academy	GP	70 000.00
M24816	Sports	28-Oct-20	Busy Bee Sports Academy	GP	70 000.00
M26459	Sports	04-Nov-20	Braam-Town Juventus F.C	GP	70 000.00
M25239	Sports	04-Nov-20	South Western Academy NPC	GP	70 000.00
M25390	Sports	04-Nov-20	City Sports Academy	GP	70 000.00
M25545	Sports	04-Nov-20	Dream Team	GP	70 000.00
M25681	Sports	05-Nov-20	Yeye Letsholonyane foundation NPC	GP	70 000.00
M26048	Sports	05-Nov-20	Kyokushinkan Karate K1	GP	70 000.00
M26392	Sports	05-Nov-20	Talent In Motion Youth Development Project	GP	70 000.00
M24272	Sports	12-Nov-20	Continental Sports Acadeny	GP	70 000.00
M26986	Sports	12-Nov-20	Vaal-Wanderers Football Club	GP	70 000.00
M28012	Sports	12-Nov-20	Sanchoda Npc	GP	70 000.00
M23546	Sports	24-Nov-20	Lucky Mzizi Foundation	GP	70 000.00
M24848	Sports	24-Nov-20	Catnap Sports Development	GP	70 000.00
M26832	Sports	01-Dec-20	Dlamini XI Experience F.C	GP	70 000.00
M27333	Sports	01-Dec-20	Jurry Junior Stars Fc	GP	70 000.00
M27345	Sports	01-Dec-20	Sdido Sports Foundation	GP	70 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M27350	Sports	01-Dec-20	Springs Home Sweepers Academy	GP	70 000.00
M27513	Sports	01-Dec-20	Vosloorus Athletic Football Club	GP	70 000.00
M25832	Sports	03-Dec-20	African Full Contact Karate Organization	GP	70 000.00
M26285	Sports	10-Dec-20	Jump N Rise Aerobic Club	GP	70 000.00
M26746	Sports	10-Dec-20	Super Eagles Netball Club	GP	70 000.00
M27264	Sports	10-Dec-20	Bophelong Fitness Club	GP	70 000.00
M27597	Sports	10-Dec-20	Genesis Sports NPC	GP	70 000.00
M26750	Sports	10-Dec-20	Ragatammogo Sports Development Life Skills	GP	70 000.00
M27664	Sports	10-Dec-20	Pollen Ndlanya Sports Development NPC	GP	70 000.00
M27980	Sports	15-Dec-20	Arlyah Community Centre	GP	70 000.00
M28256	Sports	17-Dec-20	Mzansi Skills Development Academy	GP	70 000.00
M28287	Sports	17-Dec-20	Mashumi Sports Club	GP	70 000.00
M28304	Sports	17-Dec-20	Soweto Modern Sport Development	GP	70 000.00
M28313	Sports	17-Dec-20	Zola Masters F.C	GP	70 000.00
M28458	Sports	17-Dec-20	Isiqalo Community	GP	70 000.00
M28460	Sports	17-Dec-20	Sedibeng Marathon NPC	GP	70 000.00
M28510	Sports	17-Dec-20	Township Movers Foot Ball Club	GP	70 000.00
M28676	Sports	17-Dec-20	Meadowlands Community Masters Football Club	GP	70 000.00
M28744	Sports	17-Dec-20	Nanza Football Club	GP	70 000.00
M27927	Sports	22-Jan-21	Johannesburg Gymnastic Centre NPC	GP	75 000.00
M27984	Sports	22-Jan-21	PowerBall Sports Foundation Centre	GP	75 000.00
M29306	Sports	22-Jan-21	Golf RSA NPC	GP	75 000.00
M29308	Sports	22-Jan-21	Mosehla Easter Games	GP	75 000.00
M28823	Sports	26-Jan-21	KAYGEE SPORTS	GP	75 000.00
M28840	Sports	26-Jan-21	Matswepene Masters F.C	GP	75 000.00
M29220	Sports	26-Jan-21	F.C. Juventus	GP	75 000.00
M28830	Sports	04-Feb-21	Jabulani All Stars Sports Development Academy	GP	75 000.00
M29191	Sports	23-Feb-21	Mzolini Football Academy	GP	75 000.00
M29031	Sports	25-Feb-21	South African Masters and Legends	GP	75 000.00
M29364	Sports	25-Feb-21	South African Veterans Sports Promotion Centre	GP	75 000.00
M29641	Sports	04-Mar-21	Snakepark Ladies Sports Club	GP	75 000.00
M30033	Sports	04-Mar-21	Head Start Sport	GP	75 000.00
M30218	Sports	04-Mar-21	Soweto Fitness Aerobics Club	GP	75 000.00
M30228	Sports	04-Mar-21	Valley Skills Development And community Forum	GP	75 000.00
M29405	Sports	04-Mar-21	CTF Navy	GP	75 000.00
M30546	Sports	04-Mar-21	Jubilee Sports Promotiion Centre	GP	75 000.00
M30563	Sports	04-Mar-21	South African Football Coaches Association NPC	GP	75 000.00
M30223	Sports	09-Mar-21	Mac Masina Foundation	GP	75 000.00
M30698	Sports	09-Mar-21	Glen Ridge Masters F.C	GP	75 000.00
M29482	Sports	11-Mar-21	Happy Community Sports Centre	GP	75 000.00
M30299	Sports	19-Mar-21	VIP BATAU SPORTS ACADEMY	GP	75 000.00
M30383	Sports	19-Mar-21	Imbokodo Yesiwe Development Academy	GP	75 000.00
M30601	Sports	19-Mar-21	Sunnyside Basketball Club	GP	75 000.00
M30655	Sports	19-Mar-21	Motswako Arts Technology and Sports Institute	GP	75 000.00
M29663	Sports	24-Mar-21	Fight With Insight	GP	75 000.00
M29395	Sports	26-Mar-21	Steve Sekano Foundation	GP	75 000.00
M30693	Sports	26-Mar-21	Impumelelo Sports Development Centre	GP	75 000.00
M30754	Sports	26-Mar-21	Maimane Alex Development Foundation	GP	75 000.00
M23091	Sports	17-Aug-20	Alexandra Rugby Football Club	GP	78 000.00
M24029	Sports	15-Oct-20	Rockers Netball Club	GP	80 000.00
M24636	Sports	15-Oct-20	Allandale Young Ones Football Club	GP	80 000.00
M24739	Sports	28-Oct-20	Clayville Masters Football Club	GP	80 000.00
M24446	Sports	29-Oct-20	Centurion Gymnastics Club	GP	80 000.00
M27302	Sports	12-Nov-20	Real Rover Sport Development	GP	80 000.00
M27289	Sports	12-Nov-20	Naledi Winter Roses FC	GP	80 000.00
M29218	Sports	22-Jan-21	Mighty Movers FC	GP	85 000.00
M29387	Sports	23-Feb-21	Koedoe Park Tennis Club	GP	85 000.00
M29696	Sports	04-Mar-21	Summit Gymnastics Club	GP	85 000.00
M30745	Sports	09-Mar-21	Mmesi Park Pool Club	GP	85 000.00
M30236	Sports	19-Mar-21	Naledi Rangers Football Club	GP	85 000.00
M21775	Sports	25-Aug-20	westrand pool association	GP	90 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M22539	Sports	25-Aug-20	Iketsetse Centre For All	GP	90 000.00
M24448	Sports	15-Oct-20	Peritus Gymnastics Club	GP	90 000.00
M25244	Sports	05-Nov-20	Zondi Revivals F.C	GP	90 000.00
M27300	Sports	12-Nov-20	Faranani Athletics Club	GP	90 000.00
M26830	Sports	24-Nov-20	Ratanda Fast Eleven Football Club	GP	90 000.00
M27316	Sports	09-Jun-20	Hello Africa	GP	91 000.00
M26124	Sports	24-Nov-20	Emfuleni Vaal Chess Association	GP	95 000.00
M27970	Sports	01-Dec-20	Birch Acres Football Club	GP	95 000.00
M30701	Sports	26-Mar-21	Small Farms Gento Stars Football Club	GP	95 000.00
M22409	Sports	14-Aug-20	South African Football Association	GP	100 000.00
M23473	Sports	28-Aug-20	West Rand Academy	GP	100 000.00
M22341	Sports	02-Sep-20	Tukssport University Of Pretoria	GP	100 000.00
M24014	Sports	15-Oct-20	Real Glosgow Football Club	GP	100 000.00
M23995	Sports	15-Oct-20	Siphiwe Tshabalala Foundation	GP	100 000.00
M24731	Sports	28-Oct-20	Future Stars F.C.	GP	100 000.00
M26753	Sports	12-Nov-20	Masokolara Football Club	GP	100 000.00
M27829	Sports	15-Dec-20	Wanda United F.C	GP	105 000.00
M30238	Sports	04-Mar-21	Destroyers Football Club	GP	105 000.00
M30313	Sports	09-Mar-21	Salem Community Centre	GP	105 000.00
M21890	Sports	29-Oct-20	Ekurhuleni Bowls	GP	110 000.00
M25601	Sports	04-Nov-20	Eastern Gauteng Table Tennis Association	GP	120 000.00
M30525	Sports	25-Mar-21	Sabona Chelsea Football Club	GP	125 000.00
M30637	Sports	19-Mar-21	Thaba Tshwane FC	GP	135 000.00
M30306	Sports	04-Mar-21	Jakaranda Football Club	GP	175 000.00
M29767	Sports	04-Mar-21	Harlequin Rugby Club	GP	195 000.00
M27776	Sports	22-Jan-21	Gauteng East Tennis Association	GP	223 000.00
M27672	Sports	22-Jan-21	The Kensington Club	GP	235 000.00
M29406	Sports	11-Mar-21	Gauteng North Gymnastics Association	GP	235 000.00
M29824	Sports	11-Mar-21	Alexandra Rugby Football Club	GP	335 000.00
M29672	Sports	25-Mar-21	Pretoria Golf Club	GP	345 000.00
M30787	Sports	22-Feb-21	PM Foundation and Academy NPC	GP	440 000.00
M23220	Sports	15-Oct-20	South African Sport Association For The Physically Disabled (SASAPD)	GP	520 000.00
M29401	Sports	04-Mar-21	Gauteng Gymnastics Association	GP	1 437 253.00
M26075	Sports	04-Nov-20	Central Gauteng Athletics	GP	1 439 550.00
M28796	Sports	26-Jan-21	South African Badminton Federation NPC	GP	3 796 000.00
M26771	Sports	24-Nov-20	South African Shooting Sport Federation	GP	4 701 900.00
M22122	Arts	02-Jun-20	Indlu Emnyama Theatre Production	KZN	50 050.00
M25290	Arts	14-Aug-20	Heritage Development Trust	KZN	60 000.00
M21211	Arts	19-May-20	African Spirit	KZN	64 500.00
M21315	Arts	22-May-20	Tshwane School Of Music	KZN	72 000.00
M21176	Arts	19-May-20	Kwamashu Community Arts & Dance Academy	KZN	99 000.00
M21206	Arts	19-May-20	Indlondlo Zulu Dancers Cultural & Art Scentre	KZN	100 000.00
M21178	Arts	19-May-20	African Sinakho Arts	KZN	100 000.00
M22671	Arts	02-Jun-20	Osizweni Theatre Production	KZN	100 000.00
M28857	Arts	28-Oct-20	Emuhle All Artists	KZN	100 000.00
M21611	Arts	04-Nov-20	Inqabayethu Community Organisation	KZN	100 000.00
M21741	Arts	05-Nov-20	Spring Dance Foundation	KZN	100 000.00
M22741	Arts	09-Dec-20	Khulisimvelo Community Project	KZN	100 000.00
M22310	Arts	23-Nov-20	Amehlo Ezulu NPC	KZN	111 000.00
M22553	Arts	02-Dec-20	Green SA Women Development	KZN	117 800.00
M21565	Arts	01-Oct-20	Ziqhenye Youth Development	KZN	139 000.00
M22404	Arts	27-Nov-20	Sphumekahle Community Development	KZN	147 000.00
M22246	Arts	23-Nov-20	Smonyo	KZN	148 000.00
M22483	Arts	27-Nov-20	Sbongumusa Organisation	KZN	149 656.00
M22904	Arts	14-Dec-20	Madaka Youth Organisation	KZN	154 300.00
M21734	Arts	25-Aug-20	Isidingo Community Organisation	KZN	155 500.00
M23193	Arts	18-Dec-20	Phakama Community Projects NPC	KZN	168 000.00
M22901	Arts	14-Dec-20	Imbewu Youth Development	KZN	181 000.00
M21760	Arts	11-Nov-20	Masibambisane Community Development	KZN	182 000.00
M22617	Arts	01-Dec-20	Zanosa Community Organisation	KZN	183 500.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M23277	Arts	19-Jan-21	Imizamo Yethu Organisation	KZN	183 879.00
M23136	Arts	18-Dec-20	Ekuphumleni Community Development	KZN	184 000.00
M22755	Arts	09-Dec-20	Abaqulusi Community Empowerment	KZN	187 000.00
M21649	Arts	04-Nov-20	Fundokwakho Arts Film Development	KZN	187 100.00
M21670	Arts	25-Aug-20	Siyangqoba Community Organisation	KZN	187 800.00
M22862	Arts	13-Oct-20	Ikhethelo Community Foundation	KZN	188 000.00
M22732	Arts	09-Dec-20	Nosje Foundation	KZN	188 000.00
M22851	Arts	14-Dec-20	Vezuthando Community Development	KZN	190 622.00
M22744	Arts	09-Dec-20	Vesam Foundation	KZN	195 000.00
M24140	Arts	19-Jan-21	Ngigcina Ubuntombi Bami NPC	KZN	195 000.00
M22895	Arts	14-Dec-20	Makhasitela Development	KZN	196 000.00
M21733	Arts	12-Aug-20	Just Green It	KZN	198 000.00
M23191	Arts	18-Dec-20	Zokwabelo Organisation	KZN	198 000.00
M22482	Arts	19-Jan-21	God can do all	KZN	198 115.00
M22233	Arts	14-Dec-20	Imfihlo Yesambulo Organisation	KZN	200 000.00
M23033	Arts	18-Dec-20	Inxuluma Community Development	KZN	200 000.00
M22678	Arts	01-Dec-20	Inqanawe Crafters	KZN	210 000.00
M22691	Arts	01-Dec-20	Impumelelo Community Organisation	KZN	210 000.00
M22560	Arts	02-Dec-20	Owele Community Project	KZN	214 400.00
M22366	Arts	27-Nov-20	Thekela Community Orgnisation	KZN	215 600.00
M22714	Arts	02-Dec-20	Amaciko Women Empowerment	KZN	217 000.00
M22627	Arts	01-Dec-20	Izaqheqhe Arts and Culture Initiative	KZN	217 800.00
M22735	Arts	09-Dec-20	Mjobo Organisation	KZN	219 600.00
M21860	Arts	04-Nov-20	Thembekile Community Organisation	KZN	224 600.00
M22226	Arts	14-Dec-20	The Brooklynboi Family Organisation	KZN	225 000.00
M21655	Arts	01-Oct-20	Zingelwayo Academy	KZN	225 400.00
M22534	Arts	01-Dec-20	Snempumelelo Organisation	KZN	228 000.00
M23262	Arts	19-Jan-21	Amahle Community Project	KZN	229 676.00
M22622	Arts	01-Dec-20	Ijikanyawo NPC	KZN	236 000.00
M21530	Arts	01-Oct-20	K2K Talent Development Project	KZN	237 500.00
M22711	Arts	01-Dec-20	Umsedari Organisation	KZN	242 900.00
M21537	Arts	04-Nov-20	Fly Artstry	KZN	243 000.00
M21695	Arts	12-Aug-20	Aljiki Youth Development	KZN	245 100.00
M22897	Arts	14-Dec-20	Ukhanyiso Association for Development	KZN	246 000.00
M22300	Arts	23-Nov-20	Women in Arts Projects	KZN	247 600.00
M22642	Arts	02-Dec-20	Kwasa Sibuka Usizo	KZN	249 000.00
M21602	Arts	04-Nov-20	Royal Z Beads	KZN	255 300.00
M22861	Arts	14-Dec-20	Thokomala Care and Training Centre	KZN	256 000.00
M21659	Arts	01-Oct-20	Heroes Footprint	KZN	256 400.00
M21747	Arts	25-Aug-20	Qhakaza Youth Development	KZN	256 600.00
M22701	Arts	01-Dec-20	Msenene Community Projects	KZN	257 000.00
M21371	Arts	12-Aug-20	Sibonefuthi Foundation	KZN	258 000.00
M21852	Arts	20-Oct-20	Ubuhle Organisation	KZN	258 000.00
M22792	Arts	10-Dec-20	Lulonke Uthandolwethu Community Projects	KZN	265 000.00
M21789	Arts	02-Oct-20	CYA2SANA	KZN	267 000.00
M22779	Arts	10-Dec-20	Nurmisoe Community Projects	KZN	267 000.00
M22845	Arts	14-Dec-20	Sobhuza Community Organisation	KZN	267 600.00
M23199	Arts	18-Dec-20	Sinothile Youth Development	KZN	270 200.00
M21888	Arts	20-Oct-20	Ulwazi Lwemvelo Enviro Group	KZN	274 300.00
M23103	Arts	18-Dec-20	Nkonkazi Community Projects NPC	KZN	277 000.00
M28709	Arts	27-Nov-20	Amakholwa Cothoza Brothers	KZN	279 850.00
M23119	Arts	18-Dec-20	Bright Star Youth Development	KZN	296 200.00
M21752	Arts	22-Sep-20	Akatenda Community Organisation	KZN	299 000.00
M23093	Arts	18-Dec-20	Growth In Numbers Community Development	KZN	301 000.00
M23098	Arts	18-Dec-20	Sabophu Project	KZN	306 800.00
M22899	Arts	14-Dec-20	TNL Leather Crafts NPC	KZN	308 000.00
M23085	Arts	18-Dec-20	Mnyombo Development Programme	KZN	312 500.00
M21736	Arts	01-Oct-20	Usekhona Youth Development	KZN	318 000.00
M21821	Arts	23-Sep-20	Art Vintage	KZN	324 300.00
M21556	Arts	19-Aug-20	Ifa Labantu Women Development	KZN	327 000.00
M22432	Arts	27-Nov-20	Nje Promo and Entertainment	KZN	340 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M21505	Arts	01-Oct-20	Savuka Organisation	KZN	352 000.00
M22830	Arts	10-Dec-20	Isinhlonti Sesizwe	KZN	375 000.00
M22784	Arts	10-Dec-20	Twodah Development	KZN	379 000.00
M21675	Arts	23-Sep-20	Siyaphakama Community Project	KZN	393 400.00
M21594	Arts	01-Oct-20	Lwundlu Community Development	KZN	398 000.00
M22220	Arts	23-Nov-20	Heritage Development Trust	KZN	398 000.00
M21674	Arts	19-Aug-20	Sibambene Community Project	KZN	422 000.00
M23896	Arts	27-Nov-20	Clermont Choir Foundation	KZN	448 000.00
M21749	Arts	23-Sep-20	Sibamba Isiko Lobuciko	KZN	470 200.00
M22420	Arts	27-Nov-20	Dancing Pencils Literacy Development	KZN	478 000.00
M21855	Arts	27-Nov-20	Zululand Youth Empowerment	KZN	563 000.00
M21644	Arts	19-Aug-20	United Artists	KZN	850 000.00
M28324	Arts	27-Oct-20	Ubuntu Spirit Foundation NPC	KZN	2 500 000.00
M23254	Arts	26-Jan-21	Sipho Somusa Community Development	KZN	50 000.00
M23522	Arts	12-Feb-21	King Cetshwayo Legacy Organisation	KZN	71 000.00
M23474	Arts	12-Feb-21	Umsebe Community Organisation	KZN	97 000.00
M23552	Arts	12-Feb-21	Zamimpilo Project	KZN	98 000.00
M23466	Arts	10-Feb-21	Mpelenyane Community Development	KZN	100 000.00
M22433	Arts	10-Feb-21	Sthwalokuhle Community Development	KZN	100 000.00
M23716	Arts	10-Feb-21	Simile Community Organisation	KZN	100 000.00
M23404	Arts	10-Feb-21	Gqamisikhono Youth Services	KZN	100 000.00
M23519	Arts	12-Feb-21	Kwaphenduka Organisation	KZN	100 000.00
M23433	Arts	17-Feb-21	Conveyors of Hope	KZN	100 000.00
M23606	Arts	17-Feb-21	Masibumbane Arts	KZN	100 000.00
M23658	Arts	17-Feb-21	Imbilla Centre	KZN	100 000.00
M23668	Arts	17-Feb-21	Beauty Is Art Forum NPC	KZN	100 000.00
M23907	Arts	17-Feb-21	Usiba Lwethemba Youth Development	KZN	100 000.00
M24039	Arts	17-Feb-21	Thulasizwe Community Project	KZN	100 000.00
M23804	Arts	19-Feb-21	Africa Christian Ministries	KZN	100 000.00
M23653	Arts	19-Feb-21	Okumhlophe Qwa	KZN	100 000.00
M23718	Arts	19-Feb-21	Rural Women in Arts and Crafts Ensemble	KZN	100 000.00
M23437	Arts	12-Feb-21	Ikhaya Leciko	KZN	128 000.00
M23444	Arts	12-Feb-21	Asithandile Foundation	KZN	211 000.00
M23357	Arts	10-Feb-21	Siphosethu Community Development	KZN	240 000.00
M23547	Arts	12-Feb-21	Oyemeni Community Development	KZN	247 300.00
M22382	Arts	02-Feb-21	Sakhisizwe Cultural Production	KZN	257 200.00
M23333	Arts	10-Feb-21	Siyaziqhenya Ngesintu Youth Development Organisation	KZN	294 800.00
M23732	Arts	19-Feb-21	Siyavuna Abalimi Development Centre	KZN	358 000.00
M23279	Arts	04-Feb-21	Blue Mvelo	KZN	507 000.00
M21817	Charities	27-Jul-20	Mqeqeshwa Creche	KZN	21 000.00
M21183	Charities	19-May-20	Siyamukela Educare Centre	KZN	25 200.00
M21210	Charities	19-May-20	Zero2five Trust	KZN	28 200.00
M21341	Charities	29-Jul-20	Ukusa Kwelanga Projects	KZN	30 000.00
M22500	Charities	28-Jul-20	Silindokuhle Creche And Pre-School	KZN	32 000.00
M22849	Charities	02-Jun-20	Thuthuka Creche And Pre-School	KZN	35 000.00
M27978	Charities	15-Oct-20	Vusenhle Youth Organisation	KZN	39 000.00
M21060	Charities	15-May-20	Ndabezinhle Creche	KZN	39 600.00
M22478	Charities	29-May-20	Right To Emancipation	KZN	43 400.00
M21196	Charities	19-May-20	Khulakahle Creche	KZN	44 700.00
M21815	Charities	29-May-20	Buhlebemfundo Creche	KZN	45 000.00
M22494	Charities	23-Jul-20	Inkosinomusa ECD And Development Centre	KZN	47 740.00
M21059	Charities	15-May-20	Inkanyezi Yokusa Creche And Pre-School	KZN	48 000.00
M21200	Charities	19-May-20	Sangeetvidya Institute	KZN	48 000.00
M22314	Charities	19-May-20	Pietermaritzburg Benevolent Society	KZN	49 650.00
M25453	Charities	14-Aug-20	Malusiwesizwe	KZN	50 000.00
M22841	Charities	02-Jun-20	Sibonokuhle Creche	KZN	51 900.00
M22665	Charities	02-Jun-20	Masibanakekele Day Care	KZN	52 670.00
M28604	Charities	28-Oct-20	Soizamiseni Creche	KZN	53 400.00
M22722	Charities	02-Jun-20	Siyabonga Thembanathi Creche	KZN	54 850.00
M22835	Charities	19-Aug-20	Siyaphambili Abet Centre	KZN	55 000.00
M21374	Charities	19-May-20	Masakhane Educre Centre	KZN	55 594.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M22721	Charities	02-Jun-20	Siyabathanda Illovo Care Givers	KZN	57 450.00
M21204	Charities	19-May-20	Imbewu Community Development	KZN	60 000.00
M21312	Charities	22-May-20	Mawela Community Development	KZN	60 000.00
M21347	Charities	22-May-20	Madlokovu Youth Development Foundation	KZN	60 000.00
M27415	Charities	02-Jun-20	Sinethemba Creche	KZN	64 000.00
M22720	Charities	02-Jun-20	Sinamuva Creche And Pre-School	KZN	64 550.00
M21199	Charities	19-May-20	Daluxolo Day Centre	KZN	67 000.00
M22672	Charities	12-Jun-20	Phindangene Creche	KZN	67 000.00
M21340	Charities	22-May-20	Tholulwazi Creche Pre School	KZN	68 500.00
M22120	Charities	02-Jun-20	Uluthandocrisiscentre	KZN	69 650.00
M22499	Charities	02-Jun-20	Arise And Ministry	KZN	71 000.00
M21345	Charities	22-May-20	Pastor Madlala Revivals Learning Center	KZN	72 900.00
M21201	Charities	19-May-20	Icebolikajehova Day Care Centre	KZN	75 000.00
M21067	Charities	15-May-20	Msunduzi Hospice Association	KZN	78 000.00
M21346	Charities	06-Aug-20	Khulani Creche & Pre School	KZN	80 800.00
M23230	Charities	23-Jul-20	Child Welfare Sa Greytown	KZN	81 500.00
M22510	Charities	23-Jul-20	Khulabyouth Empowerment Organisation	KZN	82 000.00
M21721	Charities	22-May-20	Ziphakamise	KZN	84 500.00
M21217	Charities	26-May-20	Masakhanecreche	KZN	85 000.00
M22118	Charities	02-Jun-20	Ndulinde Day Care Centre	KZN	89 000.00
M22846	Charities	02-Jun-20	Okuhle Edu Care Centre	KZN	89 000.00
M16050	Charities	13-Aug-20	Kids Parents Care Centres	KZN	89 500.00
M25041	Charities	08-Feb-21	Zamokuhle Creche	KZN	90 668.00
M21058	Charities	15-May-20	Nkwalinicreche	KZN	91 500.00
M26296	Charities	26-Feb-21	Nqolobane Creche	KZN	92 119.00
M21328	Charities	22-May-20	Igrandtenori	KZN	96 000.00
M21329	Charities	05-Aug-20	Khulanathi Creche	KZN	96 000.00
M28344	Charities	22-May-20	Thabong Creche and Pre School	KZN	98 500.00
M21177	Charities	19-May-20	Kwa-Makhathu Community Resource Centre Operation Siyafunda	KZN	100 000.00
M21179	Charities	19-May-20	Sinika Uthando-Love From Fathers Heart	KZN	100 000.00
M21180	Charities	19-May-20	John Peattie House	KZN	100 000.00
M21184	Charities	19-May-20	Mother Of Peace Illovo	KZN	100 000.00
M21190	Charities	19-May-20	Durban Child And Youth Care Centre	KZN	100 000.00
M21202	Charities	19-May-20	Lethukukhanya Criss And Development Centre	KZN	100 000.00
M21231	Charities	19-May-20	Khulanathi Day Care	KZN	100 000.00
M21267	Charities	19-May-20	Care Line Crisis & Trauma Centre	KZN	100 000.00
M21270	Charities	19-May-20	Durban And Coastal Mental Health	KZN	100 000.00
M21334	Charities	22-May-20	Zuzimpilo Community Care Centre	KZN	100 000.00
M21722	Charities	22-May-20	Mbalenhle Place Of Centre	KZN	100 000.00
M21802	Charities	26-May-20	Siyakwamukela HBC HIV/AIDS	KZN	100 000.00
M21559	Charities	29-May-20	Lifeline Durban	KZN	100 000.00
M21343	Charities	20-Aug-20	Sicelokuhle Creche	KZN	100 000.00
M25224	Charities	26-Aug-20	Tanaka Projects	KZN	100 000.00
M24384	Charities	01-Sep-20	Nhlahlenhle Creche	KZN	100 000.00
M28995	Charities	28-Oct-20	Uthandolwenkosi Day Care Centre and Creche	KZN	100 000.00
M23905	Charities	10-Dec-20	Sivananda Inkume Creche	KZN	104 300.00
M24892	Charities	04-Feb-21	Smiling Hearts Day Care and Pre-School	KZN	106 047.00
M25035	Charities	04-Feb-21	Little Lollies Day Care Centre	KZN	118 400.00
M23912	Charities	11-Dec-20	Julius Mtambo Creche	KZN	122 000.00
M25309	Charities	03-Feb-21	London Creche	KZN	130 575.00
M25030	Charities	27-Jan-21	Ntokoza Yabazali Creche	KZN	131 500.00
M25002	Charities	04-Feb-21	Gcinukuthula Creche	KZN	132 000.00
M23949	Charities	11-Dec-20	Little People Flowers Creche	KZN	140 000.00
M26431	Charities	04-Mar-21	Snenhlanhla Creche	KZN	150 000.00
M25068	Charities	08-Feb-21	Portdurnford Creche	KZN	152 250.00
M26352	Charities	04-Mar-21	Little Bird Creche	KZN	156 700.00
M25228	Charities	02-Feb-21	Sibusisiwe Creche	KZN	157 590.00
M26497	Charities	05-Mar-21	Sivananda Nomponjwane Creche	KZN	161 500.00
M24750	Charities	26-Jan-21	Ewela Creche	KZN	168 000.00
M25644	Charities	18-Feb-21	Sthokozile Creche and Pre School	KZN	175 500.00
M26252	Charities	26-Feb-21	Mathubeszizwe Creche	KZN	186 250.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M24494	Charities	19-Jan-21	Hollywood Pre-School	KZN	189 420.00
M25206	Charities	08-Feb-21	Impumelelo Creche	KZN	206 507.00
M25263	Charities	18-Feb-21	Khulani Creche	KZN	212 000.00
M24464	Charities	15-Jan-21	Nokucenta	KZN	212 820.00
M24503	Charities	19-Jan-21	Mbaliyethu Creche	KZN	220 317.00
M26480	Charities	09-Mar-21	Icebo Likajehova Creche	KZN	223 889.00
M26190	Charities	02-Mar-21	Sizathina Creche	KZN	227 100.00
M25385	Charities	27-Jan-21	Funulwazi Creche	KZN	229 705.00
M25307	Charities	02-Feb-21	Khomba Creche	KZN	231 712.00
M26466	Charities	03-Mar-21	Ethekwini Young Entrepreneurs Networks	KZN	232 000.00
M25054	Charities	08-Feb-21	Vulamehlo Creche and Pre-School	KZN	237 340.00
M25025	Charities	04-Feb-21	Zamokuhle Creche11752	KZN	238 400.00
M26194	Charities	25-Feb-21	Hlanganani Creche	KZN	242 000.00
M25638	Charities	18-Feb-21	Madonela Creche	KZN	244 000.00
M21356	Charities	13-Apr-20	African Global Networks	KZN	250 000.00
M21665	Charities	13-Apr-20	Bonding Brothers Society	KZN	250 000.00
M21464	Charities	13-Apr-20	Memeza Shout	KZN	250 000.00
M21357	Charities	13-Apr-20	Siphilisiwe	KZN	250 000.00
M21358	Charities	13-Apr-20	Zodwa Foundation	KZN	250 000.00
M21003	Charities	13-Apr-20	Reconciliation and Peace	KZN	250 000.00
M21457	Charities	13-Apr-20	The World Gospel Power House	KZN	250 000.00
M25045	Charities	08-Feb-21	Sbongukhanya Creche	KZN	252 640.00
M26402	Charities	04-Mar-21	Isithelo Esihle Creche	KZN	257 000.00
M25361	Charities	03-Feb-21	Zibambele Senior Citizens Association	KZN	262 000.00
M24482	Charities	19-Jan-21	Shintsha Guluva Initiative	KZN	271 372.00
M24622	Charities	28-Jan-21	Duduzile Creche	KZN	272 000.00
M26270	Charities	26-Feb-21	Thokoza Creche	KZN	275 940.00
M26435	Charities	05-Mar-21	Inkanyezi Creche	KZN	277 030.00
M25740	Charities	17-Feb-21	Mbalenhle One Creche and Pre-School	KZN	277 104.00
M24611	Charities	28-Jan-21	Siphimfundo Creche	KZN	281 135.00
M26359	Charities	04-Mar-21	Hlabathini Creche	KZN	286 600.00
M25796	Charities	17-Feb-21	Zamani Pre-School	KZN	289 051.00
M26207	Charities	25-Feb-21	Esikhawini Creche Nursery Pre School	KZN	296 026.00
M26527	Charities	11-Mar-21	Kwathandaza Care Centre	KZN	296 752.00
M24524	Charities	20-Jan-21	Gugulethu Creche	KZN	298 075.00
M24458	Charities	19-Jan-21	Senzokuhle Creche	KZN	311 000.00
M25624	Charities	18-Feb-21	Mthunzini Creche	KZN	312 000.00
M24654	Charities	28-Jan-21	Ikhwezi Lokusa Creche	KZN	316 620.00
M22828	Charities	03-Mar-21	Upper Highway Baby Home	KZN	317 000.00
M26363	Charities	04-Mar-21	Siqondimfundo Creche	KZN	317 100.00
M25826	Charities	23-Feb-21	Snakhokonke Creche	KZN	317 833.00
M26138	Charities	02-Mar-21	Jabula Day Care	KZN	319 563.00
M24627	Charities	28-Jan-21	Thokozani Day Care Centre and Creche	KZN	321 500.00
M25354	Charities	03-Feb-21	Zamukuphila Creche	KZN	321 969.00
M25651	Charities	18-Feb-21	Vukanathi Nkosi Creche	KZN	324 000.00
M24500	Charities	19-Jan-21	Mthanti Creche	KZN	325 850.00
M24609	Charities	28-Jan-21	Othandweni Creche	KZN	331 000.00
M26251	Charities	26-Feb-21	Ingqaza Creche	KZN	331 000.00
M23895	Charities	01-Dec-20	Bambisanani Creche	KZN	331 810.00
M23813	Charities	03-Dec-20	Sibongile Creche	KZN	332 493.00
M26868	Charities	15-Mar-21	Get Inspired	KZN	338 500.00
M24440	Charities	19-Jan-21	Hlanganani Creche	KZN	341 886.00
M26264	Charities	26-Feb-21	Siphumelele Creche	KZN	342 000.00
M25306	Charities	02-Feb-21	Siyaqhubeka Creche	KZN	349 000.00
M25284	Charities	02-Feb-21	Ndwedwe Vukuzenzele Creche	KZN	350 000.00
M26716	Charities	16-Mar-21	Siyakhula Creche	KZN	352 000.00
M25010	Charities	04-Feb-21	Siyaphambili Creche	KZN	357 000.00
M25829	Charities	23-Feb-21	Munster Development and Day Care Centre	KZN	357 000.00
M25741	Charities	23-Feb-21	Thuthukani Creche	KZN	368 000.00
M24477	Charities	15-Jan-21	Siphosethu Creche	KZN	368 307.00
M25861	Charities	24-Feb-21	Thandumntwana Creche	KZN	370 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M26258	Charities	26-Feb-21	Sinethemba Creche	KZN	372 000.00
M26256	Charities	26-Feb-21	Woza Entokozweni Creche	KZN	376 000.00
M25865	Charities	24-Feb-21	Siqalo Foundation	kZN	378 000.00
M27722	Charities	12-Mar-21	Mkhomazi Creche	KZN	378 645.00
M24517	Charities	20-Jan-21	Siyathuthuka Creche & Pre School	KZN	384 000.00
M23800	Charities	11-Dec-20	Thokozane Buhlebakhe Creche	KZN	384 131.00
M25637	Charities	18-Feb-21	Khanyisani Creche	KZN	394 470.00
M26391	Charities	04-Mar-21	Ziphembeleni Creche	KZN	403 400.00
M26197	Charities	02-Mar-21	Silindokuhle Creche	KZN	407 235.00
M27082	Charities	11-Mar-21	Thandanani Creche	KZN	410 235.00
M24605	Charities	20-Jan-21	Sizakancane Creche	KZN	418 750.00
M24413	Charities	19-Jan-21	Nkosinathi Creche Community Based Organisation	KZN	432 950.00
M25221	Charities	08-Feb-21	Khulani Creche	KZN	442 110.00
M24979	Charities	08-Feb-21	Zakheleni Creche	KZN	442 310.00
M26257	Charities	26-Feb-21	Isibanisethu Creche	KZN	451 671.00
M26769	Charities	15-Mar-21	Bomela Community Creche	KZN	452 000.00
M24488	Charities	19-Jan-21	Mashweleza Creche	KZN	456 204.00
M27151	Charities	11-Mar-21	Sqondokuhle ECD Centre	KZN	465 000.00
M24469	Charities	15-Jan-21	Saint Benedicts Creche	KZN	465 921.00
M26487	Charities	11-Mar-21	Phowane Creche and Pre-School	KZN	473 396.00
M27729	Charities	02-Mar-21	Inqubeko Projects	KZN	480 000.00
M26267	Charities	26-Feb-21	Sqalokuhle Creche	KZN	490 773.00
M24377	Charities	19-Jan-21	Siphesihle ECD Centre	KZN	492 319.00
M26485	Charities	11-Mar-21	Lindokuhle Creche	KZN	494 975.00
M24755	Charities	26-Jan-21	Lindela Creche	KZN	496 000.00
M25226	Charities	02-Feb-21	Bambisanani Creche	KZN	496 010.00
M24374	Charities	19-Jan-21	Khulangelwazi Creche	KZN	496 501.00
M27195	Charities	11-Mar-21	Zikhulile Creche	KZN	497 499.00
M26447	Charities	05-Mar-21	Eyethu CIC	KZN	499 300.00
M31043	Charities	22-Feb-21	African Global Networks	KZN	500 000.00
M31347	Charities	31-Mar-21	The Goodmen Foundation NPC	KZN	500 000.00
M25841	Charities	23-Feb-21	Durban and Coastal Mental Health	KZN	874 041.00
M24838	Charities	04-Feb-21	Masisizane Service Centre	KZN	920 616.00
M25809	Charities	18-Feb-21	Msunduzi Hospice Association	KZN	921 385.00
M24922	Charities	27-Jan-21	Childline KwaZulu-Natal	KZN	990 998.00
M30812	Charities	22-Feb-21	Act of Grace 23	KZN	1 000 000.00
M30818	Charities	22-Feb-21	Phaphama Helping Hands S.A	KZN	1 000 000.00
M30822	Charities	22-Feb-21	Zimele Wethu Foundation	KZN	1 000 000.00
M31075	Charities	22-Feb-21	Nkomazi Sports Club	KZN	1 000 000.00
M25664	Charities	26-Jan-21	St Clements Home Based Project	KZN	1 050 503.00
M24471	Charities	19-Dec-20	Majiya Community Project	KZN	1 106 066.00
M25235	Charities	02-Feb-21	Sukuma Support Group	KZN	1 242 569.00
M26829	Charities	16-Mar-21	Ethelbert Child and Youth Care Centre	KZN	1 243 027.00
M23909	Charities	11-Dec-20	Ithembaempilo Multipurpose Centre	KZN	1 301 084.00
M25020	Charities	18-Dec-20	Merewent Cheshire Home	KZN	1 460 543.00
M31343	Charities	31-Mar-21	Siyanakekela- We Care	KZN	1 750 000.00
M31344	Charities	31-Mar-21	Bhambayi Settlement	KZN	1 750 000.00
M31346	Charities	31-Mar-21	Thought	KZN	1 750 000.00
M31345	Charities	31-Mar-21	Abanqobi Community Centre	KZN	1 750 000.00
M28320	Charities	27-Oct-20	Ladies On The Move	KZN	2 187 337.05
M28316	Charities	27-Oct-20	Estcourt ICT Center NPC	KZN	2 187 337.05
M23608	Charities	20-Apr-20	Expectra Health Solutions	KZN	4 000 000.00
M23621	Charities	14-Jul-20	Change Richmond Foundation	KZN	4 401 325.00
M29895	Charities	21-Jan-21	Light House Development Institute NPC	KZN	5 000 000.00
M28321	Charities	27-Oct-20	eSimphiwe Foundation	KZN	8 000 000.00
M21448	Charities	04-Aug-20	Sinamandla Community Development	KZN	66 000.00
M21586	Charities	04-Aug-20	Ntabinamasi Rural Home Based Care	KZN	67 000.00
M23555	Charities	10-Nov-20	Qwabe Masifunde ECD	KZN	87 000.00
M23639	Charities	05-Nov-20	Sibonokuhle Day Care Centre	KZN	93 000.00
M24661	Charities	24-Nov-20	Simingaye Creche	KZN	109 884.00
M22978	Charities	20-Oct-20	Zihloniphe Community Project	KZN	127 465.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M23774	Charities	13-Nov-20	Vumelani Creche	KZN	132 655.00
M23134	Charities	20-Oct-20	Sonqoba Kanene Foundation	KZN	167 835.00
M23173	Charities	22-Oct-20	Thuthuka Community Centre	KZN	171 481.00
M22570	Charities	10-Sep-20	Bambizandla Community Organization	KZN	179 696.00
M23102	Charities	20-Oct-20	Siyaphambili Youth Development	KZN	180 933.00
M23177	Charities	22-Oct-20	Solid Rock Community Care Centre	KZN	186 500.00
M23019	Charities	27-Oct-20	Maveshe Community Development	KZN	201 250.00
M23180	Charities	30-Oct-20	Silindokuhle Creche and Pre	KZN	210 064.00
M22724	Charities	14-Oct-20	Sikhulise Foundation	KZN	236 255.00
M22743	Charities	14-Oct-20	Hlanganani Youth Project	KZN	239 150.00
M21474	Charities	02-Oct-20	Sibusisiwe Creche14166	KZN	264 600.00
M22756	Charities	14-Oct-20	Youth Organisation United	KZN	267 034.00
M22339	Charities	01-Sep-20	Siyabusa Creche	KZN	275 368.00
M22461	Charities	27-Aug-20	Zamani Creche 11625	KZN	279 763.00
M22746	Charities	30-Oct-20	Freddie Mhlomo Ikusasa Lethu	KZN	280 448.00
M22625	Charities	01-Oct-20	Sizanehlhlanhla Creche	KZN	288 860.00
M23654	Charities	05-Nov-20	Sifunulwazi Creche	KZN	302 000.00
M21874	Charities	13-Aug-20	Mgijimi Creche	KZN	302 300.00
M21441	Charities	02-Oct-20	Siyaphambili Creche 14145	KZN	323 600.00
M23788	Charities	13-Nov-20	Bamnene Creche	KZN	325 000.00
M23309	Charities	10-Nov-20	Together we can foundation	KZN	325 263.00
M22357	Charities	02-Oct-20	Amangogo Creche	KZN	327 967.00
M23087	Charities	30-Oct-20	Oka Mepho Pre-Creche School	KZN	340 595.00
M22616	Charities	10-Sep-20	Ziphozonke Creche	KZN	344 000.00
M23152	Charities	30-Oct-20	Fundanathi Creche	KZN	347 095.00
M22336	Charities	16-Sep-20	Ibiza Creche	KZN	355 000.00
M23300	Charities	13-Nov-20	Zamani Creche 10059	KZN	380 000.00
M23737	Charities	05-Nov-20	Kwangwanase Pre School and Creche	KZN	403 749.00
M23200	Charities	10-Nov-20	Oqondweni Pre-School	KZN	412 000.00
M22684	Charities	30-Oct-20	Siyaphambili Creche	KZN	413 056.00
M21778	Charities	02-Oct-20	Sinenhlhlanhla Creche	KZN	415 100.00
M23334	Charities	27-Oct-20	Kwamboma Bayakhula Creche	KZN	456 325.00
M22453	Charities	10-Sep-20	Sbongile Creche	KZN	464 466.00
M22454	Charities	27-Oct-20	Sun Rise Day Care Centre	KZN	465 490.00
M22384	Charities	14-Oct-20	Sandangolwazi Day Care Centre	KZN	475 881.00
M23738	Charities	05-Nov-20	African Evangelical Church Creche	KZN	481 271.00
M21876	Charities	13-Aug-20	Myanduya Creche	KZN	486 800.00
M22700	Charities	10-Sep-20	Malibongwe Daycare Creche	KZN	491 500.00
M22297	Charities	25-Aug-20	Umyezane Creche	KZN	500 000.00
M22674	Charities	27-Oct-20	Sibonokuhle ECD Centre	KZN	585 910.00
M22505	Charities	01-Sep-20	Sakhimpilo Home Base Care	KZN	589 369.00
M22036	Charities	01-Oct-20	SAVF KZN Social Services	KZN	621 627.00
M21779	Charities	02-Oct-20	John Peace Mabuza Creche	KZN	753 356.00
M21882	Charities	02-Oct-20	Siyazama Creche	KZN	758 033.00
M22984	Charities	27-Oct-20	Summerhill House	KZN	764 335.00
M23513	Charities	27-Oct-20	Harmony Retreat	KZN	880 685.00
M21819	Charities	02-Oct-20	Durban Child and Youth Care Centre	KZN	973 800.00
M21663	Charities	06-Nov-20	St. Monica's Children's Home	KZN	1 051 000.00
M28123	Misc	10-Mar-21	Magazi's Learners and driving for the Disabled	KZN	250 000.00
M27193	Misc	22-Feb-21	GP Educational Foundation	KZN	383 000.00
M23938	Misc	11-Nov-20	Enhlopheni Combined School	KZN	1 500 000.00
M22953	Sports	22-May-20	Enseleni Netball Club	KZN	6 000.00
M28547	Sports	28-Oct-20	Comrades Marathon Association	KZN	15 000.00
M21788	Sports	19-Aug-20	Pelican Villa Football Club	KZN	70 000.00
M22557	Sports	22-Sep-20	Bergville of Tomorrow	KZN	70 000.00
M23955	Sports	04-Nov-20	Sbongindumiso Foundation	KZN	70 000.00
M24461	Sports	12-Nov-20	Bhutiza Fitness Aerobics	KZN	70 000.00
M25033	Sports	01-Dec-20	Mzinyathi Sports and Culture	KZN	70 000.00
M25071	Sports	03-Dec-20	Ikhwezi Youth in Sport	KZN	70 000.00
M25219	Sports	10-Dec-20	Ayanda Ngwenya Foundation	KZN	70 000.00
M21332	Sports	22-May-20	KZN RUGBY UNION	KZN	72 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M26289	Sports	09-Feb-21	Ntsimersed Sports Facilities NPC	KZN	75 000.00
M26627	Sports	23-Feb-21	NMZ Sport Developers	KZN	75 000.00
M27197	Sports	23-Feb-21	Umkhanyisi Academy NPC	KZN	75 000.00
M27487	Sports	25-Feb-21	Arsenal Football Club Pongola	KZN	75 000.00
M28746	Sports	04-Mar-21	Shootout Sports Academy	KZN	75 000.00
M29635	Sports	24-Mar-21	Gatsheni Sports Academy	KZN	75 000.00
M28974	Sports	25-Mar-21	Mlungisi Ngubane Foundation	KZN	75 000.00
M30225	Sports	25-Mar-21	Msinga Wethu Community Development	KZN	75 000.00
M22498	Sports	02-Jun-20	Newcastle Avengers Basketball Club	KZN	80 000.00
M22547	Sports	01-Sep-20	Thandaza Netball Club	KZN	80 000.00
M21867	Sports	01-Sep-20	Golden Aces Football Club	KZN	80 000.00
M21756	Sports	01-Sep-20	Bhondi Football Club	KZN	80 000.00
M21634	Sports	01-Sep-20	Benfica Football Club KZN	KZN	80 000.00
M21884	Sports	17-Sep-20	Elber Football Club	KZN	80 000.00
M21607	Sports	06-Oct-20	Bayern Football Club	KZN	80 000.00
M21666	Sports	06-Oct-20	Cabana Football Club	KZN	80 000.00
M22264	Sports	06-Oct-20	Real Kaizer Football Club	KZN	80 000.00
M22614	Sports	06-Oct-20	Naja Boys Football Club	KZN	80 000.00
M22455	Sports	06-Oct-20	Dabeka Young Destroyers FC	KZN	80 000.00
M22707	Sports	06-Oct-20	American City Football Club	KZN	80 000.00
M22737	Sports	13-Oct-20	Izishomo FC	KZN	80 000.00
M22754	Sports	13-Oct-20	Mangethe Football Club	KZN	80 000.00
M22906	Sports	13-Oct-20	Amaphikankani Football Club	KZN	80 000.00
M22954	Sports	13-Oct-20	Torinoh Football Club	KZN	80 000.00
M23116	Sports	13-Oct-20	Mbazwana Dynamos Football Club	KZN	80 000.00
M23231	Sports	13-Oct-20	Amakhabahle Football Club	KZN	80 000.00
M23370	Sports	15-Oct-20	Double Action Football Club	KZN	80 000.00
M23799	Sports	28-Oct-20	Uhlelo Football Club	KZN	80 000.00
M23793	Sports	28-Oct-20	Nhlanzini Citizens Football Club	KZN	80 000.00
M23719	Sports	29-Oct-20	Qondile Football Club	KZN	80 000.00
M23369	Sports	29-Oct-20	Hot Girls Netball Club	KZN	80 000.00
M23597	Sports	29-Oct-20	JV Stars Football Club	KZN	80 000.00
M23913	Sports	04-Nov-20	Bombers Football Club	KZN	80 000.00
M23181	Sports	12-Nov-20	38th Football Club	KZN	80 000.00
M24536	Sports	24-Nov-20	Magayer Football Club	KZN	80 000.00
M24658	Sports	24-Nov-20	Amajita Football Club	KZN	80 000.00
M24664	Sports	24-Nov-20	NRB Arsenal Football Club	KZN	80 000.00
M24714	Sports	24-Nov-20	Siyanqoba Football Club Esikhawini	KZN	80 000.00
M24741	Sports	24-Nov-20	Pinetown Gymnastics Club	KZN	80 000.00
M25089	Sports	03-Dec-20	Old Crocks Football Club	KZN	85 000.00
M25201	Sports	03-Dec-20	Destroyer Football Club	KZN	85 000.00
M25322	Sports	10-Dec-20	Saron Netball Club	KZN	85 000.00
M25326	Sports	10-Dec-20	Dumo Football Club	KZN	85 000.00
M25346	Sports	10-Dec-20	Ngolotsha Football Club	KZN	85 000.00
M25457	Sports	20-Jan-21	Qhuden Sports Academy	KZN	85 000.00
M26064	Sports	04-Feb-21	Clubs Ten Academy Football Club	KZN	85 000.00
M25780	Sports	09-Feb-21	All City Football Club	KZN	85 000.00
M25800	Sports	09-Feb-21	Panthers Football Club	KZN	85 000.00
M25807	Sports	09-Feb-21	Serious Boys Football Club	KZN	85 000.00
M26281	Sports	09-Feb-21	Milan Football Club	KZN	85 000.00
M26397	Sports	23-Feb-21	Yizo Yizo Football Club -17411	KZN	85 000.00
M26526	Sports	23-Feb-21	Mtuba Spurs Football Academy	KZN	85 000.00
M27068	Sports	25-Feb-21	Ntuthuko Football Club	KZN	85 000.00
M27208	Sports	25-Feb-21	Juventus Football Club 17714	KZN	85 000.00
M27490	Sports	25-Feb-21	Mtuba Elephant Football Club	KZN	85 000.00
M27011	Sports	25-Feb-21	Heroes Football Club 13756	KZN	85 000.00
M28672	Sports	04-Mar-21	Young Touch Football Club	KZN	85 000.00
M28674	Sports	04-Mar-21	Mabilani Football Club	KZN	85 000.00
M28700	Sports	04-Mar-21	Inhlaba B Football Club	KZN	85 000.00
M28705	Sports	04-Mar-21	Bellies Football Club	KZN	85 000.00
M28751	Sports	04-Mar-21	Chess United Football Club	KZN	85 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M29685	Sports	09-Mar-21	Current United Football Club	KZN	85 000.00
M28102	Sports	09-Mar-21	Uphongolo Juventus FC	KZN	85 000.00
M27918	Sports	15-Oct-20	Mayibuyi Youth Organsiation	KZN	87 000.00
M21841	Sports	19-Aug-20	Tigers Black Aces Football Club	KZN	90 000.00
M22613	Sports	22-Sep-20	Kingdom Football Club	KZN	90 000.00
M22658	Sports	29-Sep-20	Manguzi Celtic Football Club	KZN	90 000.00
M22673	Sports	29-Sep-20	Clermont Stars Football Club	KZN	90 000.00
M21578	Sports	06-Oct-20	Zenzele Football Club	KZN	90 000.00
M22459	Sports	06-Oct-20	Induna Academy	KZN	90 000.00
M21459	Sports	06-Oct-20	Sub 5 JNR Football Club	KZN	90 000.00
M22636	Sports	06-Oct-20	Melmoth Football Club	KZN	90 000.00
M21453	Sports	06-Oct-20	Clermont Celtics Football Club	KZN	90 000.00
M21574	Sports	06-Oct-20	Thintaz Football Club	KZN	90 000.00
M21837	Sports	06-Oct-20	Ayoba Academy Club	KZN	90 000.00
M21872	Sports	06-Oct-20	Dondolo Football Club	KZN	90 000.00
M22543	Sports	06-Oct-20	Black Stars Football Club	KZN	90 000.00
M22641	Sports	06-Oct-20	Dambayi Kings Football Club	KZN	90 000.00
M22709	Sports	06-Oct-20	Ntusi Leopard Football Club	KZN	90 000.00
M22710	Sports	06-Oct-20	Zero Masters Football Club	KZN	90 000.00
M22736	Sports	13-Oct-20	Real Madrid Football Club	KZN	90 000.00
M22793	Sports	13-Oct-20	Cebekhulu Football Club	KZN	90 000.00
M22958	Sports	13-Oct-20	Mbazwana Citizenz Football Club	KZN	90 000.00
M23035	Sports	13-Oct-20	Peace Loverss Football Club	KZN	90 000.00
M23233	Sports	15-Oct-20	Africa Football Club	KZN	90 000.00
M23255	Sports	15-Oct-20	Rovers Football Club	KZN	90 000.00
M23234	Sports	15-Oct-20	Amandlobunye Football Club	KZN	90 000.00
M23791	Sports	28-Oct-20	11 Men Football Club	KZN	90 000.00
M23794	Sports	28-Oct-20	Zikhali Netball Club	KZN	90 000.00
M23818	Sports	28-Oct-20	Diabantu Football Club	KZN	90 000.00
M23829	Sports	28-Oct-20	Blue Waters Football Club	KZN	90 000.00
M21856	Sports	29-Oct-20	Golden Chiefs F.C. 7980	KZN	90 000.00
M23419	Sports	29-Oct-20	SMS United Football Club	KZN	90 000.00
M23713	Sports	29-Oct-20	Baronah Football Club	KZN	90 000.00
M23666	Sports	29-Oct-20	Tebrews Football Club	KZN	90 000.00
M23665	Sports	29-Oct-20	Imbizo Netball Club	KZN	90 000.00
M23956	Sports	04-Nov-20	Real Shakaville Football Club	KZN	90 000.00
M23963	Sports	04-Nov-20	Early Dribblers Football Club	KZN	90 000.00
M24274	Sports	04-Nov-20	Boys To Men FC	KZN	90 000.00
M24280	Sports	04-Nov-20	Hampton Football Club	KZN	90 000.00
M24340	Sports	04-Nov-20	Granada Football Club	KZN	90 000.00
M24366	Sports	05-Nov-20	Arsenal Football Club	KZN	90 000.00
M24415	Sports	05-Nov-20	Sanqoba Football CLub	KZN	90 000.00
M23222	Sports	12-Nov-20	Siyaya Football Club	KZN	90 000.00
M23211	Sports	12-Nov-20	Clever Boys Football Club	KZN	90 000.00
M24534	Sports	24-Nov-20	Rebel Football Club	KZN	90 000.00
M24523	Sports	24-Nov-20	Gearbox Football Club	KZN	95 000.00
M25007	Sports	01-Dec-20	Galaxy Football Club	KZN	95 000.00
M25029	Sports	01-Dec-20	Mhlasi Football Club	KZN	95 000.00
M25197	Sports	03-Dec-20	Siwohlo Warriors FC	KZN	95 000.00
M25003	Sports	10-Dec-20	Island Ladies Football Club	KZN	95 000.00
M25233	Sports	10-Dec-20	Home Boys Football Club	KZN	95 000.00
M25215	Sports	10-Dec-20	Lacosta Football Club	KZN	95 000.00
M25352	Sports	10-Dec-20	Brooklyn Girls Netball Club	KZN	95 000.00
M25379	Sports	10-Dec-20	Moving Stars Football Club	KZN	95 000.00
M25386	Sports	10-Dec-20	Jericho All Stars Football Club	KZN	95 000.00
M25636	Sports	20-Jan-21	Alligators Football Club	KZN	95 000.00
M25398	Sports	20-Jan-21	Ocean Swallows Football Club	KZN	95 000.00
M25663	Sports	22-Jan-21	Sailors Football Club	KZN	95 000.00
M25799	Sports	04-Feb-21	Lumberjack Football Club	KZN	95 000.00
M25830	Sports	04-Feb-21	Netchixs Club	KZN	95 000.00
M25850	Sports	04-Feb-21	Damini Juventus FC	KZN	95 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M25744	Sports	09-Feb-21	Flying Spurs Football Club	KZN	95 000.00
M23185	Sports	09-Feb-21	Juniors Football Club	KZN	95 000.00
M26066	Sports	09-Feb-21	New Stars FC	KZN	95 000.00
M26069	Sports	09-Feb-21	Thembeni Warriors FC	KZN	95 000.00
M26070	Sports	09-Feb-21	Glenhills Football Club	KZN	95 000.00
M26071	Sports	09-Feb-21	Toffies Football Club	KZN	95 000.00
M26072	Sports	09-Feb-21	Current Stars Football Club	KZN	95 000.00
M26074	Sports	09-Feb-21	Jamela Football Club	KZN	95 000.00
M26126	Sports	09-Feb-21	Coupelanders Footballer Club	KZN	95 000.00
M26199	Sports	09-Feb-21	Umlababala Football Club	KZN	95 000.00
M26208	Sports	09-Feb-21	Bombers Football Club 11172	KZN	95 000.00
M26238	Sports	09-Feb-21	Multi-Lions Netball Club	KZN	95 000.00
M26302	Sports	09-Feb-21	Mighty Stars Football Club	KZN	95 000.00
M25815	Sports	09-Feb-21	Sisonke Girls	KZN	95 000.00
M26349	Sports	11-Feb-21	Teenagers Netball Club	KZN	95 000.00
M26446	Sports	11-Feb-21	Puma United Football Club	KZN	95 000.00
M26469	Sports	11-Feb-21	Shooting Star Football Club	KZN	95 000.00
M26476	Sports	11-Feb-21	Brilliant Stars Football Club	KZN	95 000.00
M26512	Sports	11-Feb-21	Aquafresh Girls Club	KZN	95 000.00
M27069	Sports	23-Feb-21	Diesel Revens Football Club	KZN	95 000.00
M27078	Sports	23-Feb-21	White Pelican Football Club	KZN	95 000.00
M27986	Sports	04-Mar-21	Forward Ever Sports Development	KZN	95 000.00
M29081	Sports	24-Mar-21	Girls Only Project	KZN	95 000.00
M29233	Sports	24-Mar-21	Phushasosha Fitness Development	KZN	95 000.00
M30466	Sports	24-Mar-21	Yamakuye Football Club	KZN	95 000.00
M30523	Sports	24-Mar-21	Edengeni All Stars Football Club	KZN	95 000.00
M21662	Sports	29-May-20	Global Stars Football Academy	KZN	96 000.00
M21557	Sports	26-May-20	Msasa FC	KZN	100 000.00
M22842	Sports	02-Jun-20	Colombia FC	KZN	100 000.00
M22837	Sports	02-Jun-20	Young Chiefs FC	KZN	100 000.00
M22576	Sports	27-Jul-20	Santos FC	KZN	100 000.00
M22615	Sports	17-Sep-20	Touch Stars Football Club	KZN	100 000.00
M22554	Sports	06-Oct-20	Super Eagles Football Club	KZN	100 000.00
M22458	Sports	06-Oct-20	Vision Academy	KZN	100 000.00
M21446	Sports	06-Oct-20	Dabeka Sporting Football Club	KZN	100 000.00
M22718	Sports	06-Oct-20	KwaMashu Football Club	KZN	100 000.00
M22733	Sports	13-Oct-20	Springvale Football Club	KZN	100 000.00
M22750	Sports	13-Oct-20	Mallorca Football Club	KZN	100 000.00
M22879	Sports	13-Oct-20	Abakhuseli Football Club	KZN	100 000.00
M22927	Sports	13-Oct-20	Mombeni Netball Club	KZN	100 000.00
M22955	Sports	13-Oct-20	Mbazwana Celtic Football Club	KZN	100 000.00
M22965	Sports	13-Oct-20	Real Connection Football Club 15135	KZN	100 000.00
M22971	Sports	13-Oct-20	Real Connection Football Club	KZN	100 000.00
M23097	Sports	13-Oct-20	Inkunzi Football Club	KZN	100 000.00
M23144	Sports	13-Oct-20	Manukelana Football Club	KZN	100 000.00
M23189	Sports	13-Oct-20	Qhudeneni Netball Club	KZN	100 000.00
M23214	Sports	13-Oct-20	Amandlemvelo Football Club	KZN	100 000.00
M23051	Sports	15-Oct-20	King Home Stars FC	KZN	100 000.00
M23217	Sports	15-Oct-20	Sinethemba Football Club	KZN	100 000.00
M23342	Sports	15-Oct-20	Nkungumathe Netball Club	KZN	100 000.00
M23837	Sports	28-Oct-20	Umkhumbane Football Club	KZN	100 000.00
M23843	Sports	28-Oct-20	Queens Netball Club	KZN	100 000.00
M23594	Sports	29-Oct-20	Thuthukani United Football Club	KZN	100 000.00
M23445	Sports	29-Oct-20	Amajuba FBall Club	KZN	100 000.00
M24351	Sports	05-Nov-20	Braga Football Club 15970	KZN	100 000.00
M24718	Sports	24-Nov-20	Boyz N Bucks Football Club	KZN	100 000.00
M25084	Sports	03-Dec-20	Happy Stars Football Club	KZN	105 000.00
M25088	Sports	03-Dec-20	Richards Bay United Football Club	KZN	105 000.00
M25091	Sports	03-Dec-20	Amacheetah Football Club	KZN	105 000.00
M25093	Sports	03-Dec-20	Abadlali Football Club	KZN	105 000.00
M25289	Sports	10-Dec-20	Peace Maker Football Club	KZN	105 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M25645	Sports	20-Jan-21	Ezensele Football Club	KZN	105 000.00
M25581	Sports	20-Jan-21	Really Citizen FC	KZN	105 000.00
M25887	Sports	04-Feb-21	Blue Aces Football Club	KZN	105 000.00
M25786	Sports	09-Feb-21	Amabala Football Club	KZN	105 000.00
M25788	Sports	09-Feb-21	Molweni Rebels	KZN	105 000.00
M26433	Sports	09-Feb-21	Happy Girls Club	KZN	105 000.00
M21477	Sports	19-Aug-20	Fubs Football Club	KZN	110 000.00
M22643	Sports	29-Sep-20	Maasbanker Football Club	KZN	110 000.00
M21839	Sports	06-Oct-20	Clermont Eagles Football Club	KZN	110 000.00
M22957	Sports	13-Oct-20	Mvuzane Football Club	KZN	110 000.00
M23104	Sports	13-Oct-20	Fast Movers Football Club	KZN	110 000.00
M23155	Sports	15-Oct-20	Red devils Football Club	KZN	110 000.00
M23780	Sports	28-Oct-20	KwaMashu All Stars Football Club	KZN	110 000.00
M23951	Sports	04-Nov-20	Home Boys Football Club15724	KZN	110 000.00
M23178	Sports	12-Nov-20	Young Killers Football Club	KZN	110 000.00
M25271	Sports	10-Dec-20	Mighty Rovers Football Club	KZN	115 000.00
M25579	Sports	20-Jan-21	Nkundusi Citizen FC	KZN	115 000.00
M25566	Sports	20-Jan-21	Town Boys Football Club	KZN	115 000.00
M25867	Sports	04-Feb-21	Bunono United Football Club	KZN	115 000.00
M26331	Sports	09-Feb-21	Molweni Stars	KZN	115 000.00
M24337	Sports	23-Feb-21	Mbazwana Rangers Football Club	KZN	115 000.00
M26393	Sports	23-Feb-21	Dribblers Football Club	KZN	115 000.00
M30849	Sports	19-Mar-21	Moscow FC	KZN	115 000.00
M30891	Sports	19-Mar-21	Gunners Football Club Hluhluwe	KZN	115 000.00
M30856	Sports	25-Mar-21	Hlanganani Football Club	KZN	115 000.00
M30863	Sports	25-Mar-21	Nkobongo United F.C	KZN	115 000.00
M22620	Sports	17-Sep-20	3A Stars Football Club	KZN	120 000.00
M22564	Sports	22-Sep-20	Ocean United Football Club	KZN	120 000.00
M21763	Sports	06-Oct-20	Imbane Netball Club	KZN	120 000.00
M22831	Sports	13-Oct-20	Emahlayizeni Netball Club	KZN	120 000.00
M22880	Sports	13-Oct-20	Nsuze Netball Club	KZN	120 000.00
M22893	Sports	13-Oct-20	Cheeters Netball Club	KZN	120 000.00
M21838	Sports	13-Oct-20	London Connection Football Club	KZN	120 000.00
M22894	Sports	13-Oct-20	James Cosmos Football Club	KZN	120 000.00
M23824	Sports	28-Oct-20	Kwa Mashu Arsenal Football Club	KZN	120 000.00
M23643	Sports	29-Oct-20	Enseleni Olympic Style Boxing Club	KZN	120 000.00
M25819	Sports	09-Feb-21	Mighty Bombers United Football Club	KZN	120 000.00
M25230	Sports	10-Dec-20	Madonela Young Movers Football Club	KZN	125 000.00
M27086	Sports	23-Feb-21	Black Lion FBall Club	KZN	125 000.00
M30828	Sports	19-Mar-21	Six To Six Football Club	KZN	125 000.00
M30224	Sports	24-Mar-21	Zindos FC	KZN	125 000.00
M29687	Sports	25-Mar-21	Siyanqoba Fc	KZN	125 000.00
M29763	Sports	25-Mar-21	Strikers FC	KZN	125 000.00
M30247	Sports	25-Mar-21	Hybrids Kings Football Club	KZN	125 000.00
M30268	Sports	25-Mar-21	Real Touch Football Club	KZN	125 000.00
M30420	Sports	25-Mar-21	Amandwe Football Club	KZN	125 000.00
M30799	Sports	25-Mar-21	Nathi Stars Football Club	KZN	125 000.00
M30801	Sports	25-Mar-21	Jubisa Football Club	KZN	125 000.00
M30844	Sports	25-Mar-21	Townview FC	KZN	125 000.00
M30892	Sports	25-Mar-21	Ntusi Leopard Football club	KZN	125 000.00
M30915	Sports	25-Mar-21	United Football Club	KZN	125 000.00
M23122	Sports	13-Oct-20	Laduma Football Club	KZN	130 000.00
M23208	Sports	15-Oct-20	K Legends Football Club	KZN	130 000.00
M23349	Sports	15-Oct-20	Hereos Football Club	KZN	130 000.00
M23683	Sports	29-Oct-20	Ntusi Leopards Football Club Empangeni	KZN	130 000.00
M29632	Sports	09-Mar-21	Nhlungwane Warriors Football Club	KZN	135 000.00
M30422	Sports	25-Mar-21	Mvushwana Football Club	KZN	135 000.00
M24394	Sports	23-Feb-21	Swallows(JNR) Football Club	KZN	145 000.00
M27198	Sports	25-Feb-21	Young Nation Netball Club	KZN	145 000.00
M27435	Sports	25-Feb-21	Hurricane Football Club 7007	KZN	145 000.00
M28054	Sports	25-Feb-21	Mthandeni Young Dribblers FC	KZN	145 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M28104	Sports	25-Feb-21	Bantams Football Club	KZN	145 000.00
M28120	Sports	25-Feb-21	Isicelo Sport Skills	KZN	145 000.00
M28074	Sports	04-Mar-21	Amavulandleida FC	KZN	145 000.00
M28456	Sports	04-Mar-21	Movers Football Club	KZN	145 000.00
M28463	Sports	04-Mar-21	Future Stars Football Club 11832	KZN	145 000.00
M28497	Sports	04-Mar-21	Bazaneni Football Club	KZN	145 000.00
M28924	Sports	04-Mar-21	Blue Stars Football Club	KZN	145 000.00
M29339	Sports	09-Mar-21	Umlazi Sharks Aquatic Club	KZN	145 000.00
M29667	Sports	09-Mar-21	Killers Football Club	KZN	145 000.00
M30424	Sports	24-Mar-21	Amangwane Football Club	KZN	145 000.00
M30427	Sports	24-Mar-21	Qhakaza Athletic Club	KZN	145 000.00
M30475	Sports	24-Mar-21	Nkololweni Football Club	KZN	145 000.00
M30557	Sports	24-Mar-21	Jejeza Football Club	KZN	145 000.00
M30643	Sports	24-Mar-21	Mighty Members United Football Club	KZN	145 000.00
M30656	Sports	24-Mar-21	KwaMsane Liverpool football club	KZN	145 000.00
M30287	Sports	25-Mar-21	South African Sailing(KZN Region)	KZN	145 000.00
M30889	Sports	25-Mar-21	Nkobongo Madrid FC	KZN	145 000.00
M30857	Sports	26-Mar-21	Machibini Football Club	KZN	145 000.00
M27492	Sports	25-Feb-21	Bengalura Football Club	KZN	155 000.00
M27712	Sports	25-Feb-21	Mtuba Vultures Football Club	KZN	155 000.00
M30241	Sports	09-Mar-21	Zitike Rockers Football Club	KZN	155 000.00
M30474	Sports	09-Mar-21	Two Touch Football Club	KZN	155 000.00
M28488	Sports	04-Mar-21	Ward 16 Football Club	KZN	165 000.00
M28669	Sports	04-Mar-21	Power Rangers Football Club	KZN	165 000.00
M28675	Sports	04-Mar-21	Mp Thwala all stars F.C.	KZN	165 000.00
M29511	Sports	09-Mar-21	Young Southern Comfort Football Club	KZN	165 000.00
M29562	Sports	11-Mar-21	Mocus Football Club	KZN	169 000.00
M28596	Sports	04-Mar-21	Central United Brothers F.C	KZN	175 000.00
M29046	Sports	09-Mar-21	Sunflower Women Football Club	KZN	175 000.00
M29301	Sports	09-Mar-21	Man City Football Club	KZN	175 000.00
M30253	Sports	09-Mar-21	The Hornets Football Club	KZN	175 000.00
M28495	Sports	04-Mar-21	Go Getters Netball Club	KZN	185 000.00
M28483	Sports	04-Mar-21	Happy Hunters Football Club	KZN	185 000.00
M28103	Sports	04-Mar-21	Young Forward Club	KZN	205 000.00
M28668	Sports	04-Mar-21	Ulundi Movers Netball Club	KZN	225 000.00
M29065	Sports	09-Mar-21	Twelve Attackers Club Development	KZN	255 000.00
M30093	Sports	11-Mar-21	Black Diamond Football club	KZN	264 376.00
M29250	Sports	11-Mar-21	Portdunford Legends Football Club	KZN	287 000.00
M28893	Sports	19-Mar-21	Lifesaving South African	KZN	1 215 000.00
M21142	Arts	19-May-20	Grandiose Dropin Centre	LP	45 000.00
M21075	Arts	15-May-20	The Nightingale Hospice	LP	48 000.00
M21842	Arts	02-Jun-20	Bana BaKgwale CulturalGroup	LP	69 500.00
M21237	Arts	22-May-20	Vindzukani Community Project	LP	72 000.00
M21963	Arts	03-Sep-20	Khomanani Foundation	LP	74 000.00
M21063	Arts	15-May-20	Masana Arts Development Foundation	LP	90 000.00
M21243	Arts	22-May-20	Fumani Dropin Centre	LP	90 000.00
M21408	Arts	04-Sep-20	Evergreen Arts Centre	LP	94 500.00
M21232	Arts	22-May-20	Bethesda Christain Cathedral	LP	100 000.00
M21236	Arts	22-May-20	Community Creative Network	LP	100 000.00
M21286	Arts	26-May-20	Mbhonyaponya NPC	LP	100 000.00
M21957	Arts	10-Jun-20	M21957-XITSONGAGOSPELMUSICAWARDS	LP	100 000.00
M24546	Arts	07-Aug-20	M24546-LIMPOPOYOUTHLEADERSHIP	LP	100 000.00
M22423	Arts	23-Nov-20	Damako Foundation	LP	131 500.00
M22393	Arts	27-Nov-20	Pelo tsa go Loka	LP	140 000.00
M23725	Arts	23-Nov-20	Leyden Care and Skills Development Centre	LP	140 700.00
M21589	Arts	20-Oct-20	Xifaxani Youth Foundation	LP	153 500.00
M21540	Arts	25-Aug-20	Hunadi Child and Youth Arts & Culture	LP	163 000.00
M22327	Arts	23-Nov-20	Cangopoint NPC	LP	163 000.00
M24459	Arts	21-Dec-20	Tafelkop Lesedi Arts Projects	LP	173 500.00
M22751	Arts	02-Dec-20	Lehae Larona Foundation	LP	177 900.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M22315	Arts	23-Nov-20	International Conference on Public Administration and Development	LP	180 000.00
M21528	Arts	25-Aug-20	Motetema Community Youth Development	LP	180 900.00
M21931	Arts	04-Nov-20	Phenyo Youth Development Agency	LP	183 000.00
M22260	Arts	20-Oct-20	MWS Waste Service	LP	185 500.00
M22424	Arts	23-Nov-20	Thabiso Salome Mabaso Foundation	LP	185 800.00
M22312	Arts	04-Nov-20	Orion Foundation	LP	188 000.00
M22320	Arts	23-Nov-20	Environ Excell	LP	193 000.00
M22647	Arts	20-Jan-21	Gramophone Indigenous Tribute	LP	198 000.00
M22988	Arts	20-Jan-21	Dominion Humanitarian Global Centre	LP	198 000.00
M23010	Arts	20-Jan-21	Enlightened Miracle NPC	LP	200 000.00
M21590	Arts	12-Aug-20	Miss Moutse	LP	204 000.00
M22747	Arts	21-Dec-20	Seetsa Ke Lesedi	LP	208 890.00
M27836	Arts	17-Dec-20	Mmakgoshi Mmanare Foundation	LP	214 000.00
M26404	Arts	21-Dec-20	Norntha Foundation	LP	216 000.00
M22158	Arts	12-Aug-20	Matimba ya Ngwenya Creative Arts	LP	221 000.00
M24197	Arts	19-Jan-21	Tig Foundation	LP	228 200.00
M23195	Arts	27-Nov-20	Pat Tech Foundation	LP	231 000.00
M22646	Arts	20-Jan-21	Hashtag Heritage	LP	232 830.00
M21513	Arts	19-Aug-20	Mamo Foundation	LP	233 000.00
M22171	Arts	17-Dec-20	Makgabeng Non Profit Organisation	LP	233 000.00
M23238	Arts	11-Nov-20	Lerato le Khutso Disability Skills Development	LP	233 650.00
M23241	Arts	27-Nov-20	Setshaba Pele Foundations	LP	236 000.00
M23378	Arts	23-Nov-20	Chen Woman Empowerment	LP	243 000.00
M22347	Arts	23-Nov-20	Mashupsane Greenery Project	LP	258 000.00
M22411	Arts	21-Dec-20	K2020047011	LP	263 000.00
M26671	Arts	19-Jan-21	Olna and Nefah Disability	LP	263 000.00
M21919	Arts	19-Aug-20	Magic Touch Three	LP	268 600.00
M21921	Arts	04-Nov-20	Masana Arts Development	LP	278 000.00
M22337	Arts	17-Dec-20	Moribo Rhythm Foundation	LP	282 640.00
M22594	Arts	12-Nov-20	Tlhakantsong Development Project	LP	290 000.00
M22426	Arts	23-Nov-20	Murongwe Enrichment Project	LP	303 650.00
M21591	Arts	23-Sep-20	Boom Swingers Media	LP	306 200.00
M22229	Arts	11-Nov-20	Capricorn Community Concept NPC	LP	318 000.00
M22728	Arts	01-Dec-20	Golden Pound Foundation	LP	323 000.00
M22161	Arts	17-Dec-20	Tzaneen Energy Forum	LP	337 500.00
M22749	Arts	01-Dec-20	Sandsloot Youth Development Centre	LP	363 000.00
M21434	Arts	04-Nov-20	Limpopo Arts and Culture and Heritage Institute	LP	418 000.00
M22319	Arts	12-Nov-20	Fetogang Makgarebe Cultural Village	LP	418 000.00
M24209	Arts	17-Dec-20	Ultimate Foundation NPC	LP	468 000.00
M22363	Arts	10-Dec-20	Bethesda Cristian Cathedral	LP	769 000.00
M21532	Arts	29-Sep-20	Lekgoledi Arts and Culture Centre	LP	977 906.00
M21588	Arts	29-Sep-20	Grandiose Footprint	LP	1 105 000.00
M21960	Arts	01-Oct-20	Sepedi Arts and Traditional Music Awards	LP	1 118 000.00
M21546	Arts	19-Aug-20	Dzivha Fouandation NPC	LP	2 150 000.00
M29193	Arts	27-Nov-20	Hope Givers Foundation	LP	2 500 000.00
M22410	Arts	04-Feb-21	Lambya Foundation	LP	103 000.00
M25458	Arts	09-Feb-21	Sabina Foundation Agency	LP	159 000.00
M23840	Arts	10-Feb-21	Pursuit Of Knowledge Training and Development	LP	182 000.00
M26562	Arts	18-Feb-21	Giyani Motion Pictures	LP	185 500.00
M23237	Arts	26-Jan-21	Motlatle Foundation	LP	195 850.00
M23371	Arts	04-Feb-21	Segwadi	LP	198 500.00
M25550	Arts	09-Feb-21	Vhanzhele Arts Vhanzhele Arts	LP	215 900.00
M25277	Arts	17-Feb-21	Zwoitwa Youth Development NPC	LP	217 000.00
M24492	Arts	18-Feb-21	Helman Foundation NPC	LP	231 800.00
M24355	Arts	17-Feb-21	Agape Arms Skills Developent	LP	235 000.00
M24173	Arts	17-Feb-21	Kgatelopele Youth Development Organisation	LP	250 960.00
M23407	Arts	04-Feb-21	Ngwana Mokone Intergrated Services and Development Initiatives	LP	257 000.00
M23842	Arts	09-Feb-21	Royal Vaka Makhuvu Foundation	LP	268 000.00
M23733	Arts	09-Feb-21	Uhone Community Development	LP	269 000.00
M22651	Arts	04-Feb-21	Thuso Environmental and Project	LP	269 750.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M24342	Arts	17-Feb-21	Paledi Community Development Organisation	LP	271 000.00
M24175	Arts	17-Feb-21	Metja Foundation	LP	281 000.00
M24490	Arts	18-Feb-21	Katri Foundation	LP	306 000.00
M24675	Arts	18-Feb-21	Greening Foundation	LP	360 800.00
M23242	Arts	18-Feb-21	Regae Mining Foundation	LP	381 800.00
M23224	Arts	26-Jan-21	Limpopo Jewellery Business Incubator	LP	500 000.00
M22815	Charities	02-Jun-20	Victory Day Care Centre	LP	12 300.00
M21139	Charities	19-May-20	Maangani Creche	LP	16 200.00
M21978	Charities	06-Jul-20	Sunshine Creche	LP	20 600.00
M21847	Charities	02-Jun-20	Tshitabaroka Creche and Pre School	LP	24 000.00
M21140	Charities	19-May-20	Limpopo Merit Awards	LP	30 000.00
M21407	Charities	29-May-20	Duthuli Community Creche And Pre-School	LP	30 000.00
M21845	Charities	02-Jun-20	Ernest Mashita Creche	LP	30 000.00
M21276	Charities	26-May-20	Phelaophedishe Ramakgopadrop	LP	31 000.00
M22916	Charities	10-Jun-20	Itshoseng Bakone Creche	LP	33 000.00
M21851	Charities	02-Jun-20	Ndiene Day Care Centre	LP	34 000.00
M21070	Charities	15-May-20	Phadzima Tshidzani Community Old Age	LP	36 000.00
M21234	Charities	22-May-20	Almighty Child Care	LP	36 000.00
M21244	Charities	22-May-20	Mbonyolosi Community Creche	LP	36 000.00
M21278	Charities	26-May-20	Mphephu Victim Empowerment	LP	36 000.00
M21311	Charities	26-May-20	Saam Staen Senior Citizens	LP	36 000.00
M21522	Charities	29-May-20	M Malamola Creche	LP	36 000.00
M21240	Charities	22-May-20	Mogaleadi Creche	LP	36 450.00
M21174	Charities	19-May-20	Puputli Creche	LP	38 000.00
M23667	Charities	10-Jun-20	Matome Crech E& Pre-School	LP	38 000.00
M21246	Charities	22-May-20	Phafogang Day Care Centre	LP	39 000.00
M21404	Charities	08-Jun-20	Phuluso Pre School	LP	39 000.00
M22914	Charities	31-Jul-20	Pebets Creche	LP	39 000.00
M21964	Charities	02-Jun-20	Balethavha Health Care Project	LP	40 500.00
M21145	Charities	19-May-20	Ngwana Ledwaba Foundation	LP	41 000.00
M21307	Charities	26-May-20	Motetema Creche	LP	41 000.00
M21277	Charities	24-Jul-20	Pululuso Community Development	LP	41 000.00
M21173	Charities	19-May-20	Vunwe Day Care	LP	42 000.00
M21233	Charities	22-May-20	Ekhaya Lethemba Mission	LP	43 000.00
M21967	Charities	02-Jun-20	Lebo Wakgomo Creche	LP	43 000.00
M21979	Charities	02-Jun-20	Bokone-Kwena Creche	LP	43 000.00
M21323	Charities	26-May-20	Vutlharhi Preparation Centre	LP	44 000.00
M21974	Charities	06-Aug-20	Rebollokegile Disability Care Centre	LP	45 000.00
M21325	Charities	26-May-20	Centre Of Hope Dropin Centre	LP	46 500.00
M21283	Charities	26-May-20	Nomagom Dropin Centre	LP	47 000.00
M21304	Charities	26-May-20	Tambo Community Creche	LP	47 000.00
M21284	Charities	26-May-20	Limpopo Mental Health Society	LP	48 000.00
M21965	Charities	02-Jun-20	Khosouthopa Day Care	LP	48 000.00
M21310	Charities	26-May-20	Lefeu Day Care	LP	48 200.00
M21309	Charities	26-May-20	Londo Tanani Dropin Centre	LP	49 000.00
M21455	Charities	29-May-20	Mahatlani Community Creche	LP	49 000.00
M21981	Charities	28-Jul-20	Wizz Kidspre-School	LP	49 100.00
M21962	Charities	28-Jul-20	Hands Of Blessing Day Care	LP	50 000.00
M21977	Charities	02-Jun-20	Seeng Creche	LP	51 000.00
M21968	Charities	02-Jun-20	Maungani Dropin Centre	LP	52 000.00
M21526	Charities	29-May-20	Vryeboom Dropin Centre	LP	53 000.00
M21958	Charities	02-Jun-20	Get Together Day Care	LP	53 000.00
M21239	Charities	22-May-20	Refiloecreche	LP	54 000.00
M21854	Charities	02-Jun-20	Tshwaranang Creche	LP	56 500.00
M21300	Charities	26-May-20	Lekukela Day Care Centre And Community	LP	57 000.00
M21287	Charities	26-May-20	Kgokane Creche	LP	57 500.00
M21368	Charities	26-May-20	Vhakalerihone	LP	57 500.00
M21245	Charities	22-May-20	Tshikurukuru Pre-School	LP	58 000.00
M22621	Charities	10-Jun-20	Rixileday Care Centre	LP	58 500.00
M21074	Charities	15-May-20	Work Together Educare Centre	LP	60 000.00
M21247	Charities	22-May-20	Ramalamula Child And Care Centre	LP	61 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M21971	Charities	02-Jun-20	Mmatlala Creche	LP	62 000.00
M24637	Charities	26-Aug-20	Thandululo Counselling Organisation	LP	63 500.00
M21273	Charities	26-May-20	Phaphama Mzansi Foundation	LP	65 000.00
M22364	Charities	10-Jun-20	Mashite Creche	LP	68 400.00
M21275	Charities	26-May-20	Phatho Dropin Centre	LP	78 000.00
M21066	Charities	15-May-20	Lenyenyecreche	LP	80 000.00
M21077	Charities	15-May-20	Relaetsa Kwano Dropin Centre	LP	82 000.00
M21324	Charities	26-May-20	Hitekani Creche	LP	84 000.00
M21175	Charities	19-May-20	Silawa Dropin Centre	LP	84 500.00
M21405	Charities	29-May-20	Sedibeng Educare Centre	LP	84 500.00
M22907	Charities	18-Sep-20	Ebenezer Multi Purpose Intergrade Socail Service Centre	LP	86 300.00
M21214	Charities	19-May-20	Madonsi Dropin Centre	LP	87 000.00
M21857	Charities	02-Jun-20	Mashite Old Age Day Care Centre	LP	91 000.00
M21280	Charities	26-May-20	Nhluvuko Child Care Centre	LP	99 200.00
M21064	Charities	15-May-20	SAVF Marthah Of Meyrtehuis	LP	100 000.00
M21141	Charities	19-May-20	Arise and Shine Motivational Organisation	LP	100 000.00
M21235	Charities	22-May-20	Blue Moon CommunityDevelopment	LP	100 000.00
M21840	Charities	02-Jun-20	Mamafa Hlatlolang Baswa Against Drug Substance Abuse	LP	100 000.00
M21844	Charities	02-Jun-20	Pfunekani Day Care Centre	LP	100 000.00
M21858	Charities	02-Jun-20	Mampa Dropin Centre	LP	100 000.00
M21972	Charities	02-Jun-20	NTHLAveni HBC	LP	100 000.00
M22903	Charities	10-Jun-20	Tshaulufaranani Oldag Ehome	LP	100 000.00
M21406	Charities	01-Sep-20	Community Social Services	LP	100 000.00
M25720	Charities	19-Mar-21	Bornwise Crying For Youth Success Peer management	LP	101 200.00
M24193	Charities	18-Dec-20	Sekgene Day Care Centre	LP	102 000.00
M26698	Charities	11-Mar-21	Difera Creche	LP	109 900.00
M25154	Charities	04-Feb-21	Mabine Creche	LP	114 000.00
M23674	Charities	18-Dec-20	Lehlabile Educare Centre	LP	119 000.00
M23731	Charities	03-Dec-20	Botee Drop In Centre	LP	133 000.00
M25426	Charities	27-Jan-21	Little Kids kingdom Pre-school	LP	134 000.00
M21456	Charities	13-Apr-20	Mokotse Womens Club	LP	140 000.00
M21219	Charities	13-Apr-20	Morena ona Lerona	LP	140 000.00
M21017	Charities	13-Apr-20	Grace and Mercy	LP	140 000.00
M21019	Charities	13-Apr-20	Bob Edward	LP	140 000.00
M21018	Charities	13-Apr-20	I Choose to Care	LP	140 000.00
M25900	Charities	23-Feb-21	Boikhutso Creche And Pre School	LP	158 409.00
M25721	Charities	16-Feb-21	Alusani Community Creche	LP	162 000.00
M25450	Charities	16-Feb-21	Riba Cross Chreche	LP	164 100.00
M26461	Charities	25-Feb-21	Mosebjadi Creche	LP	170 924.00
M23497	Charities	26-Nov-20	Batubatse Tshwaranang Old Age Project	LP	187 000.00
M25969	Charities	19-Feb-21	Mutiki Day Care Centre	LP	188 000.00
M25953	Charities	18-Feb-21	Rivoningo Creche	LP	189 725.00
M26361	Charities	11-Mar-21	Swaranang Day Care Centre	LP	190 056.00
M25733	Charities	12-Feb-21	Kgotlelela MMotlana Creche	LP	195 900.00
M24998	Charities	02-Feb-21	Matsotsosela Disability Centre	LP	200 000.00
M25732	Charities	15-Mar-21	Mpofu Community Creche	LP	200 000.00
M25956	Charities	24-Feb-21	Phalalani Humanity Supporting Care	LP	205 000.00
M24514	Charities	20-Jan-21	Khomanani Hlaniki Disabled Project	LP	208 000.00
M25145	Charities	26-Jan-21	Hlawulekani Disabilty project	LP	213 000.00
M24352	Charities	11-Dec-20	Sebodu Multi Purpose Centre	LP	214 000.00
M26211	Charities	25-Feb-21	MOOMELA CRECHE	LP	230 767.00
M25717	Charities	19-Feb-21	Tshireledzo Vyeboom Community Creche	LP	237 500.00
M26217	Charities	05-Mar-21	Tswelopele Creche and Pre-School	LP	239 492.00
M25955	Charities	23-Feb-21	Vaakeni Creche	LP	239 553.00
M25554	Charities	05-Mar-21	Gilead VEP Support Centre	LP	240 000.00
M26206	Charities	11-Mar-21	Rixile Zava Early Learning Centre	LP	241 895.00
M26357	Charities	01-Mar-21	Mamone Residents Association	LP	244 000.00
M25714	Charities	16-Feb-21	Ndaedzo Day Care Centre	LP	245 000.00
M25546	Charities	04-Feb-21	Fanang Maatla Pre School and Creche	LP	251 618.00
M24210	Charities	02-Feb-21	Ma-Pheladi Mologadi Twinkle Day Care Centre	LP	252 710.00
M24481	Charities	20-Jan-21	Ramatlakane Creche	LP	253 129.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M25255	Charities	02-Feb-21	Madiba Old Age Centre	LP	264 000.00
M25769	Charities	16-Feb-21	Kgomo Creche	LP	264 000.00
M25167	Charities	18-Feb-21	Takalani Community Creche	LP	267 000.00
M26428	Charities	25-Feb-21	Mafeta Pre-School and Creche	LP	269 868.00
M25776	Charities	12-Feb-21	Tshisahulu Community Centre	LP	274 000.00
M26246	Charities	03-Mar-21	Kabelo Educare Centre	LP	281 300.00
M25954	Charities	23-Feb-21	Knowledge Day Care Centre	LP	284 053.00
M25168	Charities	04-Feb-21	Dzivhuluwani Community Creche	LP	294 000.00
M25499	Charities	27-Jan-21	Mashoko Creche and Pre-School	LP	295 082.00
M26159	Charities	25-Feb-21	Kwena Creche	LP	295 314.00
M25547	Charities	15-Jan-21	Ratang-Bana Creche	LP	297 000.00
M24178	Charities	15-Jan-21	Langutelani Day Care Centre	LP	299 018.00
M25159	Charities	15-Jan-21	Reholegile Creche	LP	305 600.00
M25137	Charities	16-Feb-21	Tshepong Childrens Project	LP	309 385.00
M26247	Charities	19-Feb-21	Mabogale Creche	LP	314 803.00
M24339	Charities	10-Dec-20	Botlokwa Protective Workshop	LP	320 600.00
M25957	Charities	03-Mar-21	Roadhouse Delivery Old Age	LP	321 000.00
M25734	Charities	16-Feb-21	Mmphame Lebaleng Creche	LP	322 240.00
M26266	Charities	16-Feb-21	Dumazi Disability Centre	LP	323 200.00
M25188	Charities	16-Feb-21	Phelangwato Creche	LP	323 932.00
M26153	Charities	03-Mar-21	Thanya Day Care Centre	LP	327 000.00
M24230	Charities	04-Dec-20	Fahloshanang Bakgaga Centre	LP	329 612.00
M26471	Charities	05-Mar-21	Shutalale Creche	LP	331 011.00
M26821	Charities	15-Mar-21	Gingirikani Babangu Drop In Centre	LP	335 460.00
M26279	Charities	19-Feb-21	Arise and Shine Creche	LP	341 668.00
M26245	Charities	03-Mar-21	Mothapolo Creche	LP	343 800.00
M25175	Charities	09-Feb-21	Bonn Educare Project	LP	348 927.00
M25509	Charities	11-Mar-21	Zwavhudi Learning Centre	LP	352 000.00
M24506	Charities	20-Jan-21	mabotane Day Care Centre	LP	353 961.00
M25178	Charities	03-Mar-21	Nape Creche	LP	357 955.00
M25965	Charities	23-Feb-21	Shumesa Drop In Centre	LP	362 000.00
M26220	Charities	09-Mar-21	Sekgala Creche	LP	364 000.00
M25165	Charities	26-Jan-21	Maphiri Creche	LP	366 500.00
M26162	Charities	10-Mar-21	Sunrise Day Care Centre	LP	367 000.00
M26601	Charities	09-Mar-21	Tebogo Day Care Centre	LP	371 455.00
M26253	Charities	03-Mar-21	Iponeng Creche	LP	383 712.00
M23420	Charities	18-Dec-20	WN Mtebule Creche	LP	385 561.00
M25495	Charities	16-Feb-21	Maditaboga Day Care Centre	LP	387 977.00
M25713	Charities	16-Feb-21	Denzhe Lwa Mutsha Place OFCare	LP	390 000.00
M25927	Charities	18-Feb-21	Mpepu Samme Creche	LP	402 429.00
M26225	Charities	05-Mar-21	Maribishi Creche	LP	402 575.00
M24395	Charities	19-Jan-21	Rethabile Creche and Pre School	LP	403 538.00
M25530	Charities	03-Mar-21	Maapakala Creche	LP	408 299.00
M23443	Charities	26-Nov-20	Bakgalaka Drop In Centre	LP	410 141.00
M23494	Charities	03-Dec-20	Xikutsu Creche	LP	410 441.00
M26354	Charities	19-Mar-21	Mathomo Mayo Day Care Centre	LP	410 500.00
M25163	Charities	18-Feb-21	Mamoshibudi Day Care	LP	410 638.00
M24213	Charities	02-Feb-21	Maankgateng Creche	LP	429 613.00
M26277	Charities	19-Feb-21	Swakahle Homu14A Old Age Project	LP	441 500.00
M27047	Charities	02-Mar-21	Mpjaafe Creche	LP	453 405.00
M26407	Charities	03-Mar-21	Mmanyaku Creche	LP	453 762.00
M24989	Charities	15-Jan-21	Xihlovo Health Care Community Project	LP	456 275.00
M23449	Charities	10-Dec-20	Nkholo Merina Old Age	LP	462 134.00
M26807	Charities	15-Mar-21	Ngwana A Sa Liego Aged Club	LP	473 300.00
M24511	Charities	16-Feb-21	Sephodi Day Care Centre	LP	475 098.00
M25158	Charities	26-Jan-21	Rathobela Creche	LP	487 000.00
M24951	Charities	26-Jan-21	Nkahloleng Day Care Centre	LP	490 980.00
M26697	Charities	11-Mar-21	Letsatsi Creche	LP	498 818.00
M30797	Charities	22-Feb-21	Vusaseki Foundation	LP	500 000.00
M30800	Charities	22-Feb-21	Isiko Foundation NPC	LP	500 000.00
M26223	Charities	04-Mar-21	Matlatje Creche	LP	500 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M24513	Charities	20-Jan-21	Nhlayiseko early Learning Centre	LP	623 500.00
M12667	Charities	12-Jun-20	Tshimbupfe Drop in Centre	LP	633 510.00
M24891	Charities	02-Feb-21	Hitapfuneka Drop in Centre	LP	665 453.00
M25764	Charities	24-Mar-21	Phedishang Moshate Drop In Centre	LP	911 200.00
M26399	Charities	11-Mar-21	Mphulo Creche and Pre School	LP	951 461.00
M25934	Charities	05-Mar-21	Rirhandzu Waterval Early Learning Centre	LP	1 184 468.00
M25763	Charities	12-Feb-21	NOAH'S ARK CHILDRENS HOME	LP	1 523 214.00
113081	Charities	02-Sep-20	Zibsifusion NPC	LP	1 528 962.83
M25423	Charities	08-Sep-20	Kgopolang Old Age Services	LP	2 000 000.00
M31351	Charities	31-Mar-21	Injobo Cultural Publishers	LP	2 000 000.00
M31350	Charities	31-Mar-21	Khomanani Foundation	LP	2 000 000.00
M23624	Charities	14-Jul-20	New Horizons Rural Development Foundation	LP	3 635 000.00
M22402	Charities	20-Nov-20	Rotondwa Community Creche	LP	34 297.00
M22068	Charities	18-Aug-20	Unique Early Learning Centre	LP	51 585.00
M22165	Charities	13-Aug-20	Rirhandzu Early Learning Centre	LP	54 148.00
M22305	Charities	27-Oct-20	Hlangasi Early Learning Centre	LP	76 360.00
M22726	Charities	27-Aug-20	Lotus West Foundation	LP	103 000.00
M22975	Charities	27-Oct-20	Banareng Creche	LP	124 000.00
M22333	Charities	27-Oct-20	Projectmpho	LP	141 000.00
M23062	Charities	28-Oct-20	Lehlogedi Creche	LP	153 850.00
M24195	Charities	20-Nov-20	Dioke Educare Centre	LP	162 000.00
M22067	Charities	25-Aug-20	Hluvukani Phalaubeni Old Age Project	LP	173 650.00
M23501	Charities	24-Nov-20	Sally's Place Day Care Centre	LP	191 350.00
M21922	Charities	20-Oct-20	Ntshuxekani Disable Project	LP	203 000.00
M23735	Charities	10-Nov-20	Bathokoa Creche and Pre School	LP	208 247.00
M22163	Charities	12-Aug-20	Ra Tla Kgona National Health Promotion Organisation	LP	208 350.00
M23018	Charities	17-Sep-20	Nsavulani Creche	LP	222 472.00
M22198	Charities	19-Aug-20	Re a tseba Old Age Home	LP	232 321.00
M23359	Charities	17-Sep-20	Letau Creche	LP	240 000.00
M22921	Charities	27-Oct-20	Makhotha Early Learning Centre	LP	240 880.00
M24194	Charities	20-Nov-20	Bana Ba Pulane Pre-School	LP	254 736.00
M22168	Charities	19-Aug-20	Phalaubeni Early Learning Centre	LP	263 100.00
M22365	Charities	27-Aug-20	Lerato Day Care Centre	LP	263 259.00
M22113	Charities	20-Oct-20	Tsakani Vatsoniwa Community Project	LP	267 729.00
M23739	Charities	10-Nov-20	Sekgololo Creche	LP	268 000.00
M22167	Charities	18-Aug-20	Jabulani Multi Centre	LP	302 750.00
M22425	Charities	20-Oct-20	Kiddies Palace ECD Centre	LP	303 195.00
M24345	Charities	10-Sep-20	Vuwani Day Care Centre	LP	327 500.00
M23412	Charities	14-Oct-20	Rehoboth Senior Citizens Centre	LP	354 129.00
M22157	Charities	12-Aug-20	Reagola Daily Care Centre	LP	361 000.00
M23441	Charities	28-Oct-20	Phaahla Haven Center Of Autism	LP	367 598.00
M23004	Charities	01-Sep-20	Paseka Day Care Centre	LP	368 300.00
M23064	Charities	30-Oct-20	Molokane Creche	LP	379 547.00
M22206	Charities	19-Aug-20	Rethomile Pre School and Creche	LP	394 172.00
M23009	Charities	30-Oct-20	Maphuphe Creche	LP	475 200.00
M21932	Charities	30-Oct-20	Amos Mahloana Creche - Cum - Pre School	LP	536 200.00
M22221	Charities	25-Aug-20	Nhluvuko Child Care Centre	LP	720 574.00
M22593	Charities	27-Aug-20	Victim Support Centre Modimolle	LP	935 000.00
M22166	Charities	13-Aug-20	The Prophet English Medium Creche	LP	1 226 800.00
M26350	Misc	10-Mar-21	Muswane Primary School	LP	434 350.00
M26465	Misc	10-Mar-21	Rekhuditse Secondary School	LP	1 000 000.00
M22725	Misc	17-Sep-20	Patmas Foundation	LP	150 000.00
M21937	Misc	11-Nov-20	Xilumani Vutomi Sasekani	LP	158 000.00
M21592	Misc	17-Sep-20	Lambani Youth Foundation	LP	250 000.00
M26389	Misc	22-Feb-21	Mahlefunye Primary School	LP	434 000.00
M25765	Misc	12-Feb-21	Masakona Rasikhuthuma Primary School	LP	3 500 000.00
M21865	Sports	02-Jun-20	Itshomeleng Multi-Purpose Club	LP	61 000.00
M22152	Sports	25-Aug-20	Mauluma Sports Development	LP	70 000.00
M25411	Sports	22-Sep-20	Ama 2000 FC	LP	70 000.00
M26612	Sports	04-Mar-21	Ra Kgoatha All Stars Football Club	LP	75 000.00
M26788	Sports	09-Mar-21	Hlalerwakone Adopt A River, Sports, Arts And Culture	LP	75 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M26826	Sports	19-Mar-21	Bakone Football Club	LP	75 000.00
M28595	Sports	25-Mar-21	Eureka Sports Academy	LP	75 000.00
M30146	Sports	31-Mar-21	Hosia Aphane Sports Academy	LP	75 000.00
M22545	Sports	25-Aug-20	Shakoleng Football Club	LP	80 000.00
M23256	Sports	28-Aug-20	Mmakgatle Ditlou Football Club	LP	80 000.00
M24341	Sports	01-Sep-20	Mantane Sports Development Center	LP	80 000.00
M23272	Sports	15-Oct-20	Viakfontein Athletics Club	LP	80 000.00
M23782	Sports	24-Nov-20	Moletjie Athletics Club	LP	80 000.00
M24217	Sports	01-Dec-20	Mogodi Hot Pirates Football Club	LP	80 000.00
M24219	Sports	01-Dec-20	Space Masters FC	LP	85 000.00
M24221	Sports	01-Dec-20	Mashite All Stars	LP	85 000.00
M25160	Sports	10-Dec-20	Johannes Pilusa Foundation	LP	85 000.00
M24214	Sports	15-Dec-20	Zebediela Black Pirates FC	LP	85 000.00
M24975	Sports	09-Feb-21	Black Beats Football Club	LP	85 000.00
M24957	Sports	23-Feb-21	Manyakaile Football Club	LP	85 000.00
M25245	Sports	23-Feb-21	Dikgomo Banareng Football Club	LP	85 000.00
M25250	Sports	23-Feb-21	Leerah Football Club	LP	85 000.00
M25301	Sports	09-Mar-21	Polokwane Baseball Union	LP	85 000.00
M25878	Sports	19-Mar-21	Real Shadibeng Football Club	LP	85 000.00
M26828	Sports	31-Mar-21	Village Stars Football Club	LP	85 000.00
M25600	Sports	31-Mar-21	New Era Football Club	LP	85 000.00
M28980	Sports	31-Mar-21	Young Hyenas Football Club-LP	LP	85 000.00
M30150	Sports	31-Mar-21	Dibete Dynasty Football Club	LP	85 000.00
M27858	Sports	31-Mar-21	Kgoshi Nkoane Aubrey Phasha Sports Academy	LP	85 000.00
M28957	Sports	31-Mar-21	Makhado Socio-Economic Ambassadors	LP	85 000.00
M29346	Sports	31-Mar-21	MMM Academic Exellency	LP	85 000.00
M29221	Sports	31-Mar-21	Mmatshwene Stars Football Club	LP	85 000.00
M29232	Sports	31-Mar-21	The Best Football Club	LP	85 000.00
M22374	Sports	25-Aug-20	Tshwara United FC	LP	90 000.00
M22383	Sports	01-Sep-20	Young Stars Football Club- 2020	LP	90 000.00
M23060	Sports	28-Oct-20	Greenstone Football Club	LP	90 000.00
M26680	Sports	29-Oct-20	Schoerlen Real Kings Academy	LP	90 000.00
M25057	Sports	04-Nov-20	Moloantoa Football Club	LP	90 000.00
M23672	Sports	12-Nov-20	Bathokwa Football Club	LP	90 000.00
M24885	Sports	24-Nov-20	Manong Netball Club-2020	LP	90 000.00
M24205	Sports	01-Dec-20	Diphala Tsa Pele Football Club	LP	95 000.00
M25174	Sports	09-Feb-21	Mongatane Future Child and Youth Development Club	LP	95 000.00
M24929	Sports	09-Feb-21	Chelsea Fotball Club	LP	95 000.00
M25599	Sports	23-Feb-21	Derrick Sambo Football Club	LP	95 000.00
M26409	Sports	23-Feb-21	Mabiloane Zamalek FC	LP	95 000.00
M26588	Sports	23-Feb-21	Nakampe Football Club	LP	95 000.00
M26382	Sports	24-Mar-21	Middelpunt Athletic Club	LP	95 000.00
M26416	Sports	24-Mar-21	Mphahlele Shamrocks Football Club	LP	95 000.00
M26683	Sports	24-Mar-21	Tshaulu Sports Academy	LP	95 000.00
M27472	Sports	24-Mar-21	Glen Cowie Women's Football Club	LP	95 000.00
M27775	Sports	24-Mar-21	Atarorex NPC	LP	95 000.00
M28761	Sports	24-Mar-21	Sunday Crocodile United Youth Development	LP	95 000.00
M28897	Sports	25-Mar-21	Five Black Miners Football Club	LP	95 000.00
M29155	Sports	25-Mar-21	Flying Eagles Football Club	LP	95 000.00
M23689	Sports	01-Sep-20	Hangwani Mulaudzi Foundation	LP	100 000.00
M22738	Sports	15-Oct-20	Nhlangano Netball Club	LP	100 000.00
M23414	Sports	12-Nov-20	Megoring Netball Club	LP	100 000.00
M24224	Sports	03-Dec-20	Red Swallows FC	LP	105 000.00
M23411	Sports	15-Dec-20	Sebushi Arsenal Football Club	LP	105 000.00
M26156	Sports	09-Feb-21	Ramongoana Pirates Football Club	LP	105 000.00
M26030	Sports	11-Feb-21	Mabitsela Sports Development Football Club	LP	105 000.00
M26419	Sports	25-Mar-21	Makgoba Celtic Football Club	LP	105 000.00
M26420	Sports	25-Mar-21	Betle United Football Club	LP	105 000.00
M27510	Sports	31-Mar-21	Pheladi Women Football Club	LP	105 000.00
M29443	Sports	31-Mar-21	Kholay Sports Academy	LP	105 000.00
M25059	Sports	15-Dec-20	Mmididi Green Lion	LP	115 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M25064	Sports	15-Dec-20	Lousianah United FC	LP	115 000.00
M22255	Sports	01-Sep-20	Limpopo Fencing Association	LP	120 000.00
M23686	Sports	13-Oct-20	Seshego Mashela F.C	LP	120 000.00
M25136	Sports	28-Oct-20	Malesela Football Club	LP	120 000.00
M24402	Sports	03-Dec-20	Dream Paradise Football Club	LP	125 000.00
M25066	Sports	20-Jan-21	Nyakelane Aces Football Club	LP	125 000.00
M24971	Sports	20-Jan-21	Benfica Football Club-	LP	125 000.00
M24223	Sports	20-Jan-21	Thundergirls Tvetball Club	LP	125 000.00
M25072	Sports	09-Feb-21	Luthuli Young Stars Development	LP	125 000.00
M25075	Sports	09-Feb-21	Genk Sporting FC	LP	125 000.00
M26158	Sports	09-Feb-21	Makgato Pirates FC Buccanneers	LP	125 000.00
M26168	Sports	09-Feb-21	Molemole Academy Football Club	LP	125 000.00
M25877	Sports	11-Feb-21	bakone Hero & Boys Football Club	LP	125 000.00
M26775	Sports	23-Feb-21	Bunch Boxing Club	LP	125 000.00
M25874	Sports	19-Mar-21	Success FAsT X1 Football Club	LP	125 000.00
M26626	Sports	24-Mar-21	Polokwane Softball Association	LP	125 000.00
M26949	Sports	31-Mar-21	Cairo Football Club	LP	125 000.00
M27162	Sports	31-Mar-21	Zinnia Football Club	LP	125 000.00
M29357	Sports	31-Mar-21	makibelo Sports Development	LP	125 000.00
M29106	Sports	31-Mar-21	Sidney Moshikaro Foundation	LP	125 000.00
M23448	Sports	28-Aug-20	Hunters FC	LP	130 000.00
M25556	Sports	11-Feb-21	Lonsdale Man United Football Club	LP	135 000.00
M23354	Sports	29-Sep-20	Mokgokong Petermix Football Club	LP	140 000.00
M28173	Sports	25-Mar-21	Bakone Sports Development	LP	140 000.00
M27037	Sports	11-Mar-21	Matamong Football Club	LP	140 500.00
M27035	Sports	23-Feb-21	Mashibishane Football Club	LP	145 000.00
M27267	Sports	24-Mar-21	Mabopane Crusaders F.C	LP	145 000.00
M28152	Sports	24-Mar-21	Dikoting Pubs Football Club-6716	LP	145 000.00
M26421	Sports	25-Mar-21	Aubrey Stars Sports Academy	LP	145 000.00
M26425	Sports	31-Mar-21	Mathabatha Black Stas Football Club	LP	145 000.00
M27167	Sports	31-Mar-21	Kwena Moloto Unitedd Football Club	LP	145 000.00
M27071	Sports	31-Mar-21	Dinoko Football Club	LP	145 000.00
M27268	Sports	31-Mar-21	Seema Liverpool Football Club	LP	145 000.00
M27691	Sports	31-Mar-21	Mphaaneng Real Fighters Football Club	LP	145 000.00
M27859	Sports	31-Mar-21	TR Tonic Chabalala Foundation	LP	145 000.00
M26028	Sports	17-Dec-20	Sunny Blades Legacy FC	LP	155 000.00
M27269	Sports	31-Mar-21	Vlak Raiders Football Club	LP	155 000.00
M28151	Sports	31-Mar-21	Maretlwaneng Football Club	LP	155 000.00
M25875	Sports	09-Feb-21	Vallies Football Club	LP	165 000.00
M29151	Sports	09-Mar-21	Future Stars Football Club-LP	LP	175 000.00
M26426	Sports	31-Mar-21	L Cameroon Football Club	LP	175 000.00
M29923	Sports	31-Mar-21	Mogoshi Athletics Club	LP	175 000.00
M25876	Sports	11-Feb-21	Ganja Football Club	LP	185 000.00
M29341	Sports	25-Mar-21	Limpopo Hockey Association	LP	185 000.00
M25881	Sports	19-Mar-21	Cosmos Football Club	LP	195 000.00
M26417	Sports	25-Mar-21	Kom-Kyk United Football Club	LP	195 000.00
M26423	Sports	25-Mar-21	Disabatho Football Club	LP	205 000.00
M25873	Sports	01-Dec-20	Mataung Young Stars Fc	LP	215 000.00
M24953	Sports	25-Feb-21	Shamrocks United FC	LP	215 000.00
M27266	Sports	31-Mar-21	Phoffu Flying Birds	LP	225 000.00
M26499	Sports	31-Mar-21	Mahlale Football Club	LP	225 000.00
M28149	Sports	24-Mar-21	Tshegofatsokau Netball Club	LP	235 000.00
M27697	Sports	31-Mar-21	Bakopane Young Buffalos Football Club	LP	235 000.00
M26362	Sports	23-Feb-21	Mokgonyana Royal Aces Football Club	LP	240 000.00
M26424	Sports	31-Mar-21	Leeuwfontein Juventus Football Club	LP	245 000.00
M25752	Sports	11-Mar-21	The Bees United FC	LP	256 000.00
M26927	Sports	31-Mar-21	Lebelo Football Club	LP	275 000.00
M27262	Sports	31-Mar-21	Phaka Vultures F.C	LP	275 000.00
M24510	Sports	11-Mar-21	Mphakati Happy Fighters	LP	300 000.00
M27206	Sports	11-Mar-21	Motshikiri Football Club	LP	315 500.00
M27031	Sports	31-Mar-21	Pull Together Football Club	LP	345 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M27708	Sports	31-Mar-21	Rametloana Swallows Football Club	LP	345 000.00
M25314	Sports	11-Mar-21	Mashikoe Football Club	LP	355 000.00
M27688	Sports	11-Mar-21	Mahlolosedi Football Club	LP	355 000.00
M27698	Sports	11-Mar-21	Dithaga Mereba Football Club	LP	355 000.00
M25879	Sports	19-Mar-21	Mathole lakas football Club	LP	355 000.00
M22294	Arts	26-May-20	Kwakuhle Kwethu Arts & Crafts	MP	61 500.00
M27325	Arts	08-Jun-20	Lean On Dance Theatre	MP	77 000.00
M27064	Arts	11-May-20	Sibebe Cultural and Marimba Group	MP	78 000.00
M21297	Arts	22-May-20	Mabhuma Boys & Traditional Ndebel Emusic	MP	100 000.00
M27311	Arts	08-Jun-20	The Creatives of Nontetheleko Academy	MP	100 000.00
M30092	Arts	15-Dec-20	Amatjathangubo Youth Arts and Culture	MP	100 000.00
M22663	Arts	20-Aug-20	Creative Castle	MP	125 500.00
M21793	Arts	04-Nov-20	Siyanakekela Place of Hope Organisation	MP	128 000.00
M21796	Arts	20-Oct-20	Iziko Community Foundation	MP	138 000.00
M21871	Arts	02-Oct-20	Mhola Multi Creative Cultural Group	MP	142 500.00
M22145	Arts	12-Nov-20	Charlie Jazz Band	MP	143 000.00
M22133	Arts	12-Nov-20	Straten Entertainment NPC	MP	157 000.00
M22717	Arts	12-Aug-20	Marang Forum	MP	176 450.00
M24715	Arts	12-Nov-20	Mkhombindlela Tourism and Environmental Centre	MP	183 000.00
M22507	Arts	09-Dec-20	Busi Arts Foundation	MP	187 000.00
M22332	Arts	23-Nov-20	Elshadai Functions	MP	187 500.00
M25119	Arts	02-Dec-20	Vukani Emalahleni Service Centre	MP	188 000.00
M22119	Arts	12-Nov-20	Ikhethelo Lamaciko	MP	193 600.00
M21610	Arts	04-Nov-20	The Voice of the Community	MP	203 000.00
M21365	Arts	19-Aug-20	Boss Drops Change Life Foundation	MP	204 800.00
M22470	Arts	20-Oct-20	Audicious School of Music and Dance	MP	206 000.00
M22826	Arts	20-Jan-21	Sibambene simunye	MP	215 500.00
M23294	Arts	19-Jan-21	Chief Funwako Centre	MP	243 000.00
M21366	Arts	19-Aug-20	Ditoro tsa Nnete	MP	265 000.00
M22053	Arts	11-Nov-20	The Creatives of Nontetheleko Academy	MP	283 000.00
M21354	Arts	22-Sep-20	Makhweyane Support Services	MP	291 200.00
M22817	Arts	12-Aug-20	Vula Mehlo Agriculture	MP	300 000.00
M21755	Arts	23-Sep-20	Ingcindzezi Africa Production	MP	306 000.00
M21869	Arts	05-Nov-20	Phindamzala Arts Company	MP	313 000.00
M21641	Arts	19-Aug-20	Bushconnect Youth Development	MP	314 000.00
M22574	Arts	09-Dec-20	Masibambisane Tswaranang	MP	318 000.00
M22688	Arts	17-Dec-20	Cofamadano Multi-Purpose Community Centre	MP	344 000.00
M22010	Arts	01-Oct-20	Youth in Sports,Arts and Culture	MP	423 000.00
M22791	Arts	21-Dec-20	Senzokuhle Youth Programme	MP	487 000.00
M22015	Arts	23-Nov-20	Creative Industries Federation of Mpumalanga	MP	498 000.00
M23544	Arts	11-Nov-20	Mgoma Mpumalanga Gospel Music Awards	MP	518 000.00
M27993	Arts	19-Nov-20	Mageza Heritage Foundation	MP	718 000.00
M21830	Arts	12-Aug-20	Big Fish Arts	MP	1 350 000.00
M21880	Arts	19-Aug-20	His and Hers	MP	1 987 500.00
M29900	Arts	21-Jan-21	PJS Creation NPC	MP	4 000 000.00
M22493	Arts	26-Jan-21	Early Phase Foundation Legacy	MP	50 000.00
M23227	Arts	26-Jan-21	Dinaledi Tsarona	MP	100 000.00
M23636	Arts	10-Feb-21	Via Dipaleseng in Theatre Production	MP	100 000.00
M24278	Arts	17-Feb-21	Tharollo Traditional Dance	MP	100 000.00
M24137	Arts	09-Feb-21	Zero 9 Foundation NPC	MP	125 000.00
M24055	Arts	09-Feb-21	Thlogomela Ikgono Esinalo Arts and Orga Culture	MP	178 000.00
M23743	Arts	09-Feb-21	Agrimech Agricultural Solutions	MP	179 000.00
M24628	Arts	18-Feb-21	I Am The Flag	MP	189 750.00
M24697	Arts	18-Feb-21	Township Youth Transformation	MP	228 000.00
M23741	Arts	10-Feb-21	Arts and Culture Youth Development Project	MP	229 000.00
M24451	Arts	10-Feb-21	Centre of Scholarly Publishing	MP	233 000.00
M23664	Arts	09-Feb-21	Bhekelihle Community Development Organization	MP	238 000.00
M23659	Arts	10-Feb-21	New Breed Agri Smart Solutions	MP	283 000.00
M24089	Arts	09-Feb-21	Mpumalanga Chamber of Orchestra	MP	286 750.00
M24507	Arts	17-Feb-21	Sidlangolodzala	MP	318 000.00
M24666	Arts	18-Feb-21	Thandanindumiso	MP	318 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M23781	Arts	09-Feb-21	Mkhondo News	MP	348 000.00
M24647	Arts	09-Feb-21	Golden Minds Empire	MP	378 000.00
M24478	Arts	09-Feb-21	Khula Community Project	MP	428 000.00
M23545	Arts	10-Feb-21	Ezasekasi Projects	MP	441 000.00
M24079	Arts	10-Feb-21	Ark Of Hope Southern Africa	MP	528 000.00
M23753	Charities	02-Jun-20	Khanyalanga Pre-School and Day Care Centre	MP	5 250.00
M22104	Charities	02-Jun-20	Khayaletu Dropping Centre	MP	14 000.00
M30039	Charities	15-Dec-20	Mthokozi Creche	MP	15 000.00
M21136	Charities	15-May-20	Nwa-Tumberi Day Care	MP	16 300.00
M21153	Charities	15-May-20	Londeka Day Care Centre	MP	17 640.00
M22108	Charities	12-Jun-20	Oneness Revival Team	MP	19 300.00
M21213	Charities	15-May-20	Senias English Medium School	MP	25 000.00
M21159	Charities	15-May-20	Mafelatiko Creche	MP	27 400.00
M21293	Charities	26-May-20	Senzokuhle Day Care Centre	MP	28 000.00
M21137	Charities	15-May-20	Sitjhejile Edu-Care Centre	MP	29 500.00
M27020	Charities	08-Jun-20	Thembaletu Pre School	MP	30 000.00
M21292	Charities	26-May-20	Osizweni Service Centre	MP	31 000.00
M28997	Charities	27-Nov-20	Mathendele Mntambo Foundation	MP	31 000.00
M22299	Charities	22-Jun-20	Sizimisele Disabled People	MP	32 000.00
M30090	Charities	15-Dec-20	Sibusise Educare Centre	MP	35 000.00
M30040	Charities	15-Dec-20	Sasekani Creche	MP	36 000.00
M21553	Charities	29-May-20	Themaletu Educare	MP	39 000.00
M21188	Charities	15-May-20	O.b Mokoena Pre-School	MP	40 000.00
M21299	Charities	15-May-20	Phakamani Kusile Day Care	MP	41 000.00
M22116	Charities	12-Jun-20	Mbumba Home Based Care	MP	41 000.00
M21186	Charities	15-May-20	Nhletelo Pre-School	MP	41 500.00
M28978	Charities	30-Nov-20	Joy Day Care Centre	MP	41 700.00
M30041	Charities	21-Dec-20	Akani Day Care	MP	42 000.00
M22125	Charities	12-Jun-20	Tsholofelo Day Care Centre	MP	43 000.00
M27021	Charities	08-Jun-20	Trinity Day Care Centre	MP	43 200.00
M30055	Charities	15-Dec-20	Cyraspex NPC	MP	44 400.00
M23341	Charities	26-Jun-20	SingabantuSonkePre-School	MP	45 000.00
M22106	Charities	02-Jun-20	Khumbula Community Creche	MP	48 000.00
M30449	Charities	21-Dec-20	Christelik-Maatskaplike Raad Van Carolina	MP	48 000.00
M30057	Charities	15-Dec-20	Abaduduzi Aged Group	MP	50 000.00
M27312	Charities	08-Jun-20	Kasani Creche	MP	51 500.00
M30089	Charities	15-Dec-20	Teddy Bear Creche	MP	52 000.00
M30037	Charities	21-Dec-20	Kurisani Creche	MP	52 200.00
M22844	Charities	30-Jun-20	Thuthuka Pre School	MP	52 600.00
M22293	Charities	12-Jun-20	Hospice White River Association	MP	53 000.00
M21555	Charities	29-May-20	Mdumiseni Edu-Care	MP	55 000.00
M28984	Charities	04-Dec-20	Belfast Home Based Care	MP	55 200.00
M21291	Charities	26-May-20	Senzokuhle Multi-Purpose Centre	MP	56 000.00
M21351	Charities	22-May-20	SAVF Bethal Maatskaplik	MP	56 700.00
M21336	Charities	26-May-20	Hlapaoje Pre-School	MP	58 000.00
M30085	Charities	15-Dec-20	Vukani Ntentele Bogogo	MP	58 000.00
M30087	Charities	21-Dec-20	Baduduze Drop In Centre	MP	59 700.00
M21298	Charities	22-May-20	Ntunda Youth Advisory Centre	MP	60 000.00
M21502	Charities	29-May-20	Mada Day Care Centre	MP	62 000.00
M21134	Charities	15-May-20	Ebuhleni Services Centre	MP	62 700.00
M30054	Charities	21-Dec-20	Itireleng Pre & Creche	MP	63 000.00
M28976	Charities	27-Nov-20	Jeremiah Creche	MP	64 000.00
M21290	Charities	22-May-20	SAVF Santiezietsmandagsorg	MP	65 000.00
M30088	Charities	15-Dec-20	Siphumelele Pre School	MP	65 600.00
M22112	Charities	05-Aug-20	Gateway Educare Centre	MP	66 000.00
M23347	Charities	26-Jun-20	Kgotlelelhome Base Care	MP	67 000.00
M21339	Charities	26-May-20	Cunning More Pre-School	MP	68 000.00
M22295	Charities	02-Jun-20	Kusekhaya Multi Talent	MP	68 000.00
M21539	Charities	29-May-20	Mboni Dropin Centre	MP	70 000.00
M28998	Charities	08-Dec-20	Hoyi Pre School	MP	71 000.00
M30091	Charities	15-Dec-20	Sijabulile Pre-School	MP	71 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M28989	Charities	08-Dec-20	Everyday Sunshine Educare	MP	72 000.00
M21352	Charities	22-May-20	Gululethu Day Care Centre	MP	73 000.00
M21147	Charities	15-May-20	Incabaoldage Home Base	MP	73 500.00
M30053	Charities	21-Dec-20	Merry Pebble Stream Pre School	MP	73 800.00
M21295	Charities	22-May-20	Pfunekani Day Centre	MP	76 500.00
M23348	Charities	26-Jun-20	Kaile Day Care Centre	MP	78 000.00
M30108	Charities	15-Dec-20	Siboshwa Helping Hand H.B.C	MP	78 000.00
M21148	Charities	15-May-20	Sinethemba Old Age & Stimulation Center & Projects	MP	80 000.00
M22296	Charities	02-Jun-20	Emanuel Dropin Centre	MP	81 000.00
M21350	Charities	22-May-20	Makrepeni Creche	MP	82 100.00
M21133	Charities	15-May-20	Kanyamazane Community Radio	MP	82 400.00
M21667	Charities	29-May-20	Christ Elikmaats Kaplikeraad Mpumalanga	MP	84 887.00
M23343	Charities	26-Jun-20	Families South Africa Highveld Ridge	MP	87 000.00
M23598	Charities	26-Jun-20	Masibambisaneni Tshwaranang NPO	MP	88 000.00
M21302	Charities	26-May-20	Mnguni Home Base Care	MP	89 000.00
M21541	Charities	29-May-20	Msibonelo Day-Care Organisation 2	MP	90 400.00
M28977	Charities	08-Dec-20	Masisukumeni Trust	MP	91 000.00
M22022	Charities	02-Jun-20	Divuseni Home Based Care	MP	95 000.00
M21496	Charities	29-May-20	Little Angel Educare And Day Care Centre	MP	96 000.00
M30056	Charities	20-Dec-20	Christelik-Maatskaplike Raad Van Komatipoort	MP	96 000.00
M30095	Charities	21-Dec-20	Buyisonto Drop In Centre	MP	96 000.00
M24898	Charities	16-Feb-21	Ithuba Foundation	MP	96 445.00
M21664	Charities	29-May-20	Mgobodzi Multi Purpose Centre	MP	97 000.00
M21135	Charities	15-May-20	Highveldeast Aids Project Support	MP	100 000.00
M21294	Charities	22-May-20	Amos/Kgaphamadi Community Organisation	MP	100 000.00
M21289	Charities	26-May-20	SAVF Middelburg	MP	100 000.00
M21554	Charities	29-May-20	Sifisokuhle Home Based Care	MP	100 000.00
M22117	Charities	12-Jun-20	Hluvukani Home Based Care	MP	100 000.00
M23337	Charities	26-Jun-20	Mastern	MP	100 000.00
M23306	Charities	07-Jul-20	AMASS Center for the Disabled	MP	100 000.00
M27042	Charities	15-Oct-20	Inkululeko Home Base Care	MP	100 000.00
M28996	Charities	08-Dec-20	Ka Million Creche	MP	100 000.00
M30094	Charities	15-Dec-20	Phindamzala Arts Compay	MP	100 000.00
M30109	Charities	15-Dec-20	Nkwezi Pre School & Day Care	MP	100 000.00
M30047	Charities	21-Dec-20	Ekuthuleni Multi-Purpose Care Centre	MP	100 000.00
M30086	Charities	21-Dec-20	Masakane Trust	MP	100 000.00
M30097	Charities	21-Dec-20	Chief J.M Dlamini Cheshire Home	MP	100 000.00
M30044	Charities	21-Dec-20	Nhluvuko Day Care Centre	MP	100 000.00
M23052	Charities	18-Dec-20	Siphumelele Educare Centre	MP	125 000.00
M21020	Charities	13-Apr-20	Solomon Mahlangu	MP	130 000.00
M20999	Charities	13-Apr-20	Sisonke Development Foundation	MP	130 000.00
M21000	Charities	13-Apr-20	Change Foundation	MP	130 000.00
M21403	Charities	13-Apr-20	Kago ya Bana	MP	130 000.00
M21001	Charities	13-Apr-20	Clau Clau	MP	130 000.00
M24629	Charities	18-Dec-20	Xikombiso Creche	MP	130 000.00
M23149	Charities	18-Dec-20	Complete and Prevent TB,MDR TB,XDR TB & HIV Hospice	MP	141 000.00
M24176	Charities	15-Jan-21	Latisha Creche	MP	164 000.00
M25836	Charities	26-Jan-21	Ikwezi Creche	MP	166 000.00
M23948	Charities	02-Feb-21	General Mashego Pre-School	MP	168 241.00
M24120	Charities	15-Jan-21	Divine Embassy For All Nations	MP	175 500.00
M26993	Charities	11-Mar-21	Nokubonga Day Care Centre	MP	179 200.00
M26994	Charities	11-Mar-21	Foundation Edu-Care	MP	181 450.00
M25291	Charities	19-Feb-21	Sisukumile Day Care Centre	MP	182 124.00
M24016	Charities	20-Jan-21	Hard Workers Creche	MP	187 000.00
M24141	Charities	16-Feb-21	Pelonomi Therapy Trust	MP	187 800.00
M26490	Charities	18-Mar-21	Zanele Old Age Service Centre	MP	188 000.00
M25640	Charities	10-Dec-20	Ka Million Creche	MP	196 000.00
M26647	Charities	11-Mar-21	Thembalakhe Pre-School	MP	201 600.00
M27008	Charities	11-Mar-21	Tihalefang Day Care Centre	MP	202 600.00
M24037	Charities	19-Dec-20	Thembalethu Creche 043-543	MP	206 000.00
M24450	Charities	15-Jan-21	Ehleketani Home Base Care	MP	206 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M25472	Charities	19-Feb-21	Point of Grace Creche	MP	210 000.00
M24873	Charities	25-Feb-21	Masakhane Dudu Daycare Centre	MP	211 000.00
M26990	Charities	11-Mar-21	Thuthukani Educare	MP	217 000.00
M24968	Charities	12-Feb-21	Kasani Creche	MP	217 600.00
M24542	Charities	09-Feb-21	Bophelo Waterval Day	MP	218 000.00
M27473	Charities	18-Mar-21	Lehlabele Pre-School	MP	218 000.00
M24260	Charities	09-Feb-21	Phuthanang Day Care Centre	MP	221 000.00
M26869	Charities	11-Mar-21	Tsakelani Burlington Community Creche	MP	227 000.00
M25302	Charities	19-Feb-21	Judah Royal Drop In Centre	MP	229 000.00
M23631	Charities	20-Jan-21	Moses Nyundu Community Creche	MP	244 216.00
M26518	Charities	03-Mar-21	Madakwane Home Base Care	MP	247 500.00
M24092	Charities	19-Dec-20	Charity Day Care	MP	264 000.00
M25207	Charities	25-Feb-21	Refiloe Lerato Educare Centre	MP	272 000.00
M23946	Charities	15-Jan-21	Tsebotse Day Care	MP	273 000.00
M23834	Charities	09-Feb-21	Buyisonto Drop In Centre	MP	273 000.00
M27273	Charities	11-Mar-21	Ethandweni Creche and Educare Centre	MP	275 070.00
M24965	Charities	25-Feb-21	Joyride Kids Centre	MP	282 200.00
M23638	Charities	19-Dec-20	Siphumulile Educare Centre	MP	284 000.00
M25616	Charities	10-Dec-20	The Worshippers Community Project	MP	287 000.00
M27051	Charities	11-Mar-21	Dwarsloop Pre-School	MP	289 794.00
M25738	Charities	25-Feb-21	Ximeni Creche	MP	298 500.00
M25220	Charities	25-Feb-21	Arthurstone Creche Cum Pre-School	MP	306 000.00
M25737	Charities	12-Feb-21	Itireleng Pre & Creche	MP	314 000.00
M24673	Charities	09-Feb-21	Mogau Day Care	MP	320 800.00
M23394	Charities	18-Dec-20	Nhlanganipho Edu-Care	MP	323 000.00
M25254	Charities	25-Feb-21	Robert Mayinga Creche	MP	329 600.00
M26228	Charities	25-Feb-21	Khulani Home Based Care	MP	335 772.00
M26504	Charities	09-Mar-21	Clever Kids Day Care Centre	MP	339 000.00
M27531	Charities	18-Mar-21	Lebogang Educare Centre	MP	343 000.00
M23947	Charities	01-Dec-20	Matshepole Pre-School	MP	354 230.00
M27594	Charities	18-Mar-21	Nhlalala Child And Youth Care Centre	MP	367 000.00
M27439	Charities	04-Mar-21	African Vanguard	MP	371 230.00
M26882	Charities	11-Mar-21	SAVF Kosmossies Dagsorg	MP	375 498.00
M24533	Charities	09-Feb-21	Mafela Tiko Creche	MP	377 000.00
M25941	Charities	03-Mar-21	Christelik-Maatskaplike Raad Van Bosbokrand	MP	378 418.00
M24416	Charities	16-Feb-21	Mbumba Home Based Care	MP	393 496.00
M26496	Charities	26-Feb-21	Shelekwanne Creche	MP	404 228.00
M26676	Charities	03-Mar-21	Maphatha Disability Organisation	MP	416 367.00
M25813	Charities	03-Mar-21	Christelik - Maatskaplike Raad Van Barberton	MP	416 734.00
M28493	Charities	05-Mar-21	Elvis Malatjie Day Care Centre	MP	417 800.00
M24847	Charities	12-Feb-21	Nwa- Tumbeni Day Care	MP	425 920.00
M25543	Charities	04-Dec-20	Makrepeni Creche	MP	428 400.00
M28834	Charities	11-Mar-21	Entokozweni Pre-School	MP	435 920.00
M24371	Charities	19-Dec-20	Phaphamani Home Based Care Project for HIV+Aids Clients	MP	499 344.00
M27308	Charities	11-Mar-21	Ratanang Home Based Care	MP	510 017.00
M22022	Charities	20-Jan-21	Divuseni Home Based Care	MP	522 230.00
M26872	Charities	09-Mar-21	Basani Creche	MP	535 582.00
M24940	Charities	03-Mar-21	Sonqoba Home Based Care	MP	584 000.00
M28537	Charities	11-Mar-21	Little Achieve Daycare Centre	MP	616 423.00
M28380	Charities	04-Mar-21	Sibonginkosi Home Base Care	MP	675 231.00
M28872	Charities	11-Mar-21	Siyathembeka Home Based Care	MP	686 300.00
M26874	Charities	04-Mar-21	Siyaphilisa Home Base Care	MP	803 418.00
M30829	Charities	22-Feb-21	Footprints Foundation	MP	1 000 000.00
M30831	Charities	22-Feb-21	Star Strider 157 NPC	MP	1 000 000.00
M29196	Charities	27-Nov-20	Siphiwo Orphan & Vulnerable Children Centre	MP	1 100 000.00
M27034	Charities	26-Feb-21	Christelik-Maatskaplike Raad Van Komatipoort	MP	1 272 041.00
M30806	Charities	22-Feb-21	Milarodex NPC	MP	1 500 000.00
M25389	Charities	16-Mar-21	Laapeng Foundation Project	MP	1 884 912.00
M31341	Charities	31-Mar-21	Patience African Foundation NPC	MP	2 000 000.00
M31340	Charities	31-Mar-21	New Life After Prison Community Forum	MP	2 000 000.00
M23600	Charities	20-Apr-20	MpumalangaArtsIntitute	MP	2 925 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M29452	Charities	27-Nov-20	Mpumalanga Public School Sanitation	MP	3 000 000.00
M29904	Charities	21-Jan-21	Soto Foundation	MP	3 000 000.00
M21521	Charities	04-Aug-20	Tizameleni Creche	MP	71 000.00
M21645	Charities	16-Sep-20	Vulombe Partial Care Centre & Pre School	MP	73 000.00
M22797	Charities	10-Nov-20	Mogau Drugs and Substance Abuse	MP	92 000.00
M21397	Charities	10-Sep-20	Shelvon Foundation	MP	106 000.00
M24487	Charities	19-Nov-20	Mish Monhlahli Day Care Centre	MP	113 000.00
M24858	Charities	24-Nov-20	Emmanuel Drop In Centre	MP	134 000.00
M21593	Charities	16-Sep-20	Little Angels	MP	147 000.00
M22715	Charities	27-Oct-20	Tandla Tiyagezana Home Based Care Projects	MP	149 494.00
M24870	Charities	20-Nov-20	Hikantikile Creche	MP	263 000.00
M24859	Charities	24-Nov-20	Cunningmore Pre School	MP	290 000.00
M24432	Charities	20-Nov-20	Jabulani Creche	MP	301 100.00
M23801	Charities	19-Nov-20	Nhlengeti Creche	MP	314 000.00
M24420	Charities	20-Nov-20	Dzunisani Day Care Centre	MP	384 200.00
M21519	Charities	04-Aug-20	Sungulani Creche Pre School	MP	421 500.00
M21302	Charities	27-Oct-20	Mnguni Home Based Care	MP	451 800.00
M24582	Charities	20-Nov-20	Highveld East Aids Project Support	MP	465 400.00
M24701	Charities	19-Nov-20	Remmogo Itereleng Victim Empowerment Project	MP	474 000.00
81132	Charities	25-Jun-20	DIKWENKWENG CRECHE	MP	545 890.00
M22623	Charities	14-Oct-20	Christelik-Maatskaplike Raad Van Witrivier	MP	732 513.00
M22501	Charities	13-Aug-20	Khanyalanga Pre-School	MP	742 000.00
M21489	Charities	04-Aug-20	Christelik-Maatskaplike Raad	MP	884 000.00
81872	Charities	25-Jun-20	SIZAKANCANE DAY CARE CENTRE	MP	1 657 652.50
M27971	Misc	10-Mar-21	Mayisha High School	MP	434 000.00
M23778	Misc	03-Feb-21	Mathethe Primary School	MP	1 412 000.00
M22338	Sports	19-Aug-20	Benzangani Project Development	MP	70 000.00
M26956	Sports	04-Feb-21	Mgidi Rural Sports Development Foundation	MP	75 000.00
M28107	Sports	23-Feb-21	Vuka Gaz'lam Women And Youth Empowerment	MP	75 000.00
M25938	Sports	04-Mar-21	Great East Athletics Club	MP	75 000.00
M28800	Sports	04-Mar-21	Harmony Sports Academy	MP	75 000.00
M28741	Sports	09-Mar-21	Idludluma Love And Peace Academy	MP	75 000.00
M29230	Sports	24-Mar-21	Dlala Academy NPC	MP	75 000.00
M29579	Sports	25-Mar-21	Sunrise Tennis Academy	MP	75 000.00
M30578	Sports	25-Mar-21	Puleng Community Projects NPC	MP	75 000.00
M22049	Sports	19-Aug-20	Barcelona 2022 Football Academy	MP	80 000.00
M22562	Sports	25-Aug-20	Kamhlushwa Carlton Football Club	MP	80 000.00
M22561	Sports	28-Aug-20	Ocean Swallows Football Club	MP	80 000.00
M23873	Sports	01-Sep-20	Masikobe United Blue Lions FC	MP	80 000.00
M23810	Sports	01-Sep-20	The Britz Football Club	MP	80 000.00
M23867	Sports	01-Sep-20	Motibidi Football Club	MP	80 000.00
M23857	Sports	06-Oct-20	Banareng Football Club	MP	80 000.00
M24161	Sports	06-Oct-20	Kutung United Football Club	MP	80 000.00
M24172	Sports	06-Oct-20	Batau African Swallows Football Club	MP	80 000.00
M24449	Sports	06-Oct-20	Ston Breakers Football Club	MP	80 000.00
M23870	Sports	06-Oct-20	Daps Football Club	MP	80 000.00
M23872	Sports	15-Oct-20	Kingstone Football Club	MP	80 000.00
M24453	Sports	15-Oct-20	Happyboys Football Club	MP	80 000.00
M25434	Sports	24-Nov-20	Bushbuckridge Cricket Club	MP	80 000.00
M27529	Sports	11-Feb-21	Mphenyatsatsi Football Club	MP	85 000.00
M27530	Sports	23-Feb-21	Masakeng Football Club	MP	85 000.00
M22814	Sports	01-Sep-20	Swazi Royal Football Club	MP	90 000.00
M23855	Sports	01-Sep-20	Vuxeni Rising Stars	MP	90 000.00
M24093	Sports	06-Oct-20	Dwarsloop Football Club	MP	90 000.00
M28860	Sports	25-Feb-21	Magogeni Santos Football Club	MP	95 000.00
M28712	Sports	25-Feb-21	Phefeni United Football	MP	95 000.00
M27975	Sports	04-Mar-21	Newington Youth Centre Football Club	MP	95 000.00
M28861	Sports	04-Mar-21	Schoemansdal Young Boys Football Club	MP	95 000.00
M21212	Sports	15-May-20	Mpumalanga Rugby Union	MP	100 000.00
M22006	Sports	10-Dec-20	Kamhlushwa Black Cats	MP	105 000.00
M28476	Sports	25-Mar-21	Matsulu Cricket Club	MP	125 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M23871	Sports	01-Sep-20	London Young Stars	MP	130 000.00
M24158	Sports	06-Oct-20	Bafaladi Superstars Football Club	MP	130 000.00
M30697	Sports	19-Mar-21	Juventus Football Club	MP	135 000.00
M23265	Sports	06-Oct-20	Kabokweni Netball Club	MP	140 000.00
M24157	Sports	15-Oct-20	Shatale Blue Birds Football Club	MP	140 000.00
M26041	Sports	22-Jan-21	Malekutu Cricket Hub	MP	145 000.00
M27693	Sports	23-Feb-21	Eleven Man Football Club	MP	145 000.00
M28432	Sports	25-Feb-21	Ntunda Zamalek F.C	MP	145 000.00
M28403	Sports	04-Mar-21	Ntunda Big Seven F.C	MP	155 000.00
M29082	Sports	04-Mar-21	Love and Peace Football Club	MP	165 000.00
M30248	Sports	19-Mar-21	Faxar Young Brothers Football Club	MP	178 000.00
M28882	Sports	26-Mar-21	Definition Athletics Club	MP	195 000.00
M23859	Sports	01-Sep-20	Wales United Football Club	MP	200 000.00
M29205	Sports	04-Mar-21	Swazi Messangers F.C	MP	215 000.00
M29058	Sports	04-Mar-21	Apollo Rangers FC	MP	255 000.00
M24537	Sports	25-Sep-20	Mpumalanga Sports Awards NPC	MP	300 000.00
M22832	Sports	28-Aug-20	Mpumalanga Rugby Union	MP	560 000.00
M30286	Sports	25-Mar-21	Mpumalanga Tennis Association	MP	602 430.00
M27603	Sports	31-Mar-21	Ngoho Intergrated Development	MP	4 871 000.00
M28319	Sports	09-Mar-21	Sport and Recreation in Rural Area	MP	5 256 000.00
M28640	Sports	09-Mar-21	Nkomazi Sports Development Club	MP	5 406 000.00
M21379	Arts	22-May-20	Today'sDiaryMovement	NC	49 500.00
M21076	Arts	15-May-20	BigBrothersUnited	NC	60 000.00
M21138	Arts	19-May-20	DestinedforGreatness	NC	100 000.00
M21228	Arts	19-May-20	IndigenousHeritageCommunityFoundation	NC	100 000.00
M22626	Arts	11-Nov-20	Galeshewe Creative and Arts Development	NC	123 000.00
M21915	Arts	12-Aug-20	Olebogeng Production	NC	130 000.00
M22896	Arts	10-Dec-20	Atlang Arts Development	NC	180 700.00
M22033	Arts	11-Nov-20	Vuka Lova Arts and Cultural Group	NC	195 000.00
M21320	Arts	26-May-20	CreativeArtsEmpowerment	NC	200 000.00
M22358	Arts	20-Oct-20	Badisa ba Ngwao	NC	208 000.00
M21769	Arts	19-Aug-20	Lets Play Theatre	NC	210 500.00
M22019	Arts	20-Oct-20	Mataleng Heritage	NC	225 000.00
M22141	Arts	27-Aug-20	Bacumi Agricultural Services	NC	225 449.00
M22902	Arts	12-Aug-20	KBK Arts and Craft	NC	233 000.00
M22748	Arts	09-Dec-20	Dikabo Tse Entle	NC	240 000.00
M21503	Arts	29-Sep-20	Ditswa Mmung Arts Development	NC	253 000.00
M22776	Arts	10-Dec-20	The Mark My Word Competition	NC	265 000.00
M21846	Arts	22-Sep-20	Arts Kahikina	NC	266 000.00
M21861	Arts	25-Aug-20	Otshego Arts	NC	278 000.00
M23037	Arts	17-Dec-20	Three Up Foundation	NC	317 385.00
M22007	Arts	11-Nov-20	Amini Arts	NC	321 000.00
M23054	Arts	17-Dec-20	Galeshewe Youth Network	NC	331 758.00
M21582	Arts	19-Aug-20	The Heritage Development Cultural Fouandation	NC	350 500.00
M23066	Arts	17-Dec-20	Itireleng Community Food Garden	NC	358 000.00
M22071	Arts	12-Nov-20	Purpose Driven Community Project	NC	423 000.00
M21754	Arts	23-Sep-20	Mzansi School oFCreative Arts	NC	528 000.00
M22073	Arts	23-Nov-20	Institute for Sustainable Social Development	NC	668 000.00
M22517	Arts	27-Aug-20	Step in the Right Direction	NC	936 000.00
M21748	Arts	22-Sep-20	Elcon Helping Hands	NC	1 188 000.00
M27329	Arts	09-Dec-20	Gobotsang Development Trust	NC	1 457 000.00
M30811	Arts	22-Feb-21	Mogomotsi Drop-In Centre	NC	1 500 000.00
M21647	Arts	19-Aug-20	Mashopyadimalope Foundations	NC	1 545 000.00
M30841	Arts	22-Feb-21	South African Arts & Culture Youth Forum	NC	2 200 000.00
M23721	Arts	02-Feb-21	Serenity Gardens	NC	100 000.00
M24283	Arts	02-Feb-21	Ruvimbo Youth Development	NC	134 600.00
M24279	Arts	02-Feb-21	Black Converse Youth Centre	NC	149 000.00
M23898	Arts	02-Feb-21	Agisanang - 15691	NC	171 000.00
M23388	Arts	27-Jan-21	Afro Kings Development	NC	172 000.00
M23967	Arts	02-Feb-21	LOAGO ARTS	NC	178 000.00
M23715	Arts	27-Jan-21	Phatshimo Development	NC	188 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M25257	Arts	10-Feb-21	Itireleng Basadi	NC	193 000.00
M24048	Arts	02-Feb-21	Melody Ya Koma Community Arts Centre	NC	195 500.00
M23964	Arts	02-Feb-21	Kabo Ya Mmino	NC	198 000.00
M23630	Arts	27-Jan-21	Ivory Productions	NC	200 000.00
M24396	Arts	24-Feb-21	Visariahm Skills Solution	NC	200 000.00
M25069	Arts	10-Feb-21	Moela Skills Development	NC	211 900.00
M24916	Arts	18-Feb-21	Lefika20 Arts	NC	238 000.00
M24025	Arts	02-Feb-21	Frankmetic Arts	NC	268 000.00
M24050	Arts	02-Feb-21	Lets Play Theatre	NC	273 000.00
M23687	Arts	24-Feb-21	Ritchie Youth Development Project	NC	289 500.00
M26347	Arts	24-Feb-21	Lemamo Community Initiatives	NC	363 334.00
M24370	Arts	10-Feb-21	Esteem Projects	NC	368 000.00
M21435	Charities	26-May-20	Amandel Boom CDC	NC	16 000.00
M21917	Charities	09-Jun-20	Askham Youth Service Centre	NC	18 000.00
M21073	Charities	19-May-20	Dockda Rural Development Agency	NC	24 300.00
M21146	Charities	19-May-20	Institute for Sustainable Social Development	NC	24 800.00
M21996	Charities	09-Jun-20	Realeka Pre-School	NC	25 000.00
M22258	Charities	09-Jun-20	Boitsoko Pre-School	NC	26 000.00
M21375	Charities	19-May-20	Rearuta Care Centre	NC	27 800.00
M21916	Charities	26-May-20	Thariemang Early Child Hood Development Centre	NC	30 000.00
M21378	Charities	22-May-20	Kutlhwano Home Based Care	NC	34 000.00
M21376	Charities	26-May-20	Ipetlontle Pre School	NC	35 150.00
M21305	Charities	26-May-20	Alesitswe Early Child Development	NC	35 600.00
M21308	Charities	26-May-20	Kitso Pre School	NC	38 500.00
M22259	Charities	09-Jun-20	Mmatharie Arly Learning Centre	NC	42 500.00
M21433	Charities	26-May-20	Inter Church Woman's Icoose Multi Purpose Project	NC	44 060.00
M21889	Charities	26-May-20	Tswele Lopele Educare Centre	NC	45 000.00
M27313	Charities	06-Aug-20	Bodulong Pre School	NC	50 000.00
M25195	Charities	24-Jul-20	Hands Gives Hope	NC	53 000.00
M21143	Charities	19-May-20	Bergsig Ondersteunings Groep	NC	58 339.00
M21878	Charities	26-May-20	Utlwanangpre-School	NC	63 000.00
M21303	Charities	22-May-20	Mpelega Pre Primary School	NC	66 300.00
M26472	Charities	14-Aug-20	Pearly	NC	80 000.00
M24802	Charities	04-Aug-20	Serurubele Early Learning Centre	NC	84 000.00
M23974	Charities	18-Aug-20	Nkgodisa Day Care Centre	NC	90 200.00
M25060	Charities	26-Nov-20	Agang Pele	NC	91 000.00
M21449	Charities	26-May-20	APD Benede Oranja	NC	93 000.00
M23145	Charities	07-Jun-20	Unique Empowerment Projects	NC	93 000.00
M22739	Charities	30-Jun-20	Saboesman Development	NC	95 000.00
M21321	Charities	26-May-20	Woman to Woman	NC	96 000.00
M23031	Charities	22-May-20	SANTANC	NC	100 000.00
M21330	Charities	26-May-20	Brigh Tlight Child And Youth Care Centre	NC	100 000.00
M21886	Charities	26-May-20	Hope Project	NC	100 000.00
M21887	Charities	26-May-20	Noord Kaapvigs Forum	NC	100 000.00
M21989	Charities	26-May-20	Thenightingalehospicedaar	NC	100 000.00
M21995	Charities	09-Jun-20	Source Point	NC	100 000.00
M26969	Charities	29-Sep-20	VGK Kinder Herberg Trust-8720	NC	100 000.00
M30067	Charities	12-Dec-20	Gobotsang Development Trust	NC	100 000.00
M21220	Charities	13-Apr-20	Sikhanyisozwe	NC	130 000.00
M21360	Charities	13-Apr-20	Thabang Community	NC	130 000.00
M21002	Charities	13-Apr-20	Godisang Youth Empowerment	NC	130 000.00
M21669	Charities	13-Apr-20	Lagtus	NC	130 000.00
M21361	Charities	13-Apr-20	Footprint	NC	130 000.00
M26801	Charities	04-Dec-20	Rise Up Development Agency	NC	145 322.00
M25200	Charities	26-Nov-20	Saka Global Project NPC	NC	151 000.00
M28254	Charities	23-Feb-21	Lerato Feeding Scheme	NC	159 240.00
M25845	Charities	26-Nov-20	Lefika After Care Centre	NC	163 000.00
M21306	Charities	26-May-20	GreatMindsYouthEmpoerment	NC	181 500.00
M27113	Charities	15-Dec-20	Dinaletsana Children's Centre	NC	191 000.00
M21322	Charities	26-May-20	PurposeDrivenCommunityProjects	NC	200 000.00
M28665	Charities	12-Mar-21	Mpumelelo Youth Movement	NC	205 500.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M27259	Charities	02-Feb-21	Lubabalo Care	NC	206 552.00
M28789	Charities	12-Mar-21	Ark of Noah	NC	211 261.00
M27478	Charities	17-Feb-21	Moerane Soup Kitchen	NC	219 666.00
M26125	Charities	01-Dec-20	Ofentse Community Drop In Centre	NC	225 000.00
M26216	Charities	26-Nov-20	Ntlhokomelele Ngwana Home of Disability	NC	240 115.00
M26140	Charities	01-Dec-20	Kgatlo Ntle Social Development Forum	NC	240 524.00
M26784	Charities	15-Dec-20	Riverton Feeding Scheme	NC	244 863.00
M29780	Charities	18-Mar-21	Ebenezer Soup Kitchen	NC	252 823.00
M27842	Charities	09-Feb-21	Good Creative Minds	NC	264 981.00
M27270	Charities	09-Feb-21	Tlhokomelo Soup Kitchen	NC	277 394.00
M26981	Charities	02-Feb-21	GI G Centre	NC	287 753.00
M27201	Charities	11-Mar-21	Thusanang Community Soup Kitchen	NC	298 614.00
M24044	Charities	02-Feb-21	Fepa Sechaba	NC	302 375.00
M28231	Charities	23-Feb-21	Nations Care Centre	NC	305 821.00
M25368	Charities	26-Nov-20	Mobile HIV Counseling & Testing	NC	356 976.00
M27328	Charities	02-Feb-21	Takes and Sis K Foundation	NC	358 527.00
M27609	Charities	15-Dec-20	Thotloetso Home Based Care	NC	375 310.00
M29745	Charities	12-Mar-21	DOCKDA Rural Development Agency	NC	377 340.00
M26963	Charities	11-Dec-20	Northern Cape Alcohol and Drug Office (Upington)	NC	407 039.00
M27734	Charities	09-Feb-21	Kopanang Soup Kitchen	NC	409 000.00
M28499	Charities	11-Mar-21	The Qriqua People's Heritage	NC	423 753.00
M27470	Charities	15-Dec-20	Segami Rainbow Day Care Centre	NC	451 532.00
M28277	Charities	16-Mar-21	Shaine Griqua Advice & Development Centre	NC	482 125.00
M28581	Charities	04-Mar-21	Ikhaya La Bantwana	NC	492 684.00
M29307	Charities	17-Mar-21	Rebaone Organisation	NC	499 409.00
M28888	Charities	12-Mar-21	Re A Dira Home Based Care Centre	NC	500 000.00
M28895	Charities	12-Mar-21	Tlhokomelang Home Based Care	NC	500 000.00
M27324	Charities	09-Feb-21	Doneno Foundation	NC	556 447.00
M27437	Charities	09-Feb-21	Bambanani Soup Kitchen	NC	600 571.00
M22435	Charities	22-Sep-20	TSWARAGANANG Old AGE CENTRE	NC	602 000.00
M26093	Charities	26-Nov-20	Caritas Community Focus Kimberley	NC	647 955.00
M25377	Charities	03-Feb-21	Heseqwa Caring Network	NC	709 740.00
M26911	Charities	02-Feb-21	St James Creche	NC	713 308.00
M26892	Charities	15-Dec-20	BathoPele NGO	NC	895 400.00
M30794	Charities	22-Feb-21	Nthabiseng Kgoronyane Foundation	NC	1 000 000.00
M24373	Charities	19-Jan-21	Ethembeni (Place of Hope) Community Centre	NC	1 057 800.00
M29090	Charities	11-Mar-21	S A Boesman Development	NC	1 307 181.00
M29085	Charities	12-Mar-21	ACVV Prieska - 4601	NC	1 577 443.00
M25412	Charities	08-Sep-20	Grassroots Edge	NC	2 000 000.00
M31335	Charities	31-Mar-21	Sisonke Performing Arts	NC	2 000 000.00
M31336	Charities	31-Mar-21	Bathopele NPO	NC	2 000 000.00
M31142	Charities	31-Mar-21	Oasis Vaardigheids Ontwikkelings Sentrum	NC	2 000 000.00
106181	Charities	02-Sep-20	Lethabong Old Age	NC	2 699 957.00
M22368	Charities	01-Sep-20	JLC Sustainable Solution	NC	135 278.00
M23292	Charities	14-Oct-20	Back2basics Youth Foundation	NC	148 450.00
M21605	Charities	01-Oct-20	Sypter Holder NPC - 14256	NC	158 888.00
M23353	Charities	08-Sep-20	Tlamelo Day Care Center	NC	178 480.00
M24924	Charities	20-Nov-20	053 Feed a Mouth NPC	NC	192 000.00
M25393	Charities	19-Nov-20	Kopano Ke Matla Soup Kitchen	NC	222 000.00
M24131	Charities	19-Nov-20	Ulonwabo Drop In Centre	NC	223 000.00
M23603	Charities	10-Nov-20	Retsweletse Day Care Centre	NC	225 149.00
M22070	Charities	01-Sep-20	Destined For Greatness	NC	244 000.00
M23749	Charities	05-Nov-20	Rekafela NGO	NC	244 000.00
M21973	Charities	04-Aug-20	Paballelo Zithande Woman	NC	253 000.00
M24144	Charities	19-Nov-20	Loago La Rona Soup Kitchen	NC	308 304.00
M21956	Charities	04-Aug-20	Hoola Hoop Creche	NC	321 000.00
M23747	Charities	10-Nov-20	Longlands ECD	NC	340 361.00
M23368	Charities	25-Aug-20	Lethabo La Kitso Soup Kitchen	NC	344 493.00
M23095	Charities	16-Sep-20	Rise Development NPC	NC	496 000.00
M22418	Charities	27-Aug-20	Helen Bishop Orthopaedic After Care Home	NC	547 000.00
M23457	Charities	16-Sep-20	Hospice Association of Kimberley	NC	773 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M24336	Charities	05-Nov-20	Northern Cape Older Person Forum	NC	840 056.00
M24047	Charities	19-Nov-20	Sally Aucamp Home for the Physically Disabled	NC	1 301 915.00
M27348	Charities	24-Nov-20	FAMSA Upington	NC	1 516 500.00
M21065	Sports	11-May-20	Grassroots Hope in SA	NC	58 500.00
M21445	Sports	19-Aug-20	Northern Cape Boccia	NC	70 000.00
M22021	Sports	19-Aug-20	Safe Hands - 14523	NC	70 000.00
M23406	Sports	17-Sep-20	Magareng Young Development Football and Cultural Academy	NC	70 000.00
M23728	Sports	22-Sep-20	C-Pac Pool Academy	NC	70 000.00
M23773	Sports	22-Sep-20	KLN Sports	NC	70 000.00
M25237	Sports	04-Nov-20	Champion of Hope Sport Club - 16527	NC	70 000.00
M27368	Sports	01-Dec-20	Kim Education and Sports Foundation	NC	70 000.00
M28327	Sports	17-Dec-20	Northern Cape Independent Road Runners	NC	70 000.00
M29086	Sports	17-Dec-20	NC Sports and Development Academy	NC	70 000.00
M29457	Sports	17-Dec-20	Royal Wizards Football Club	NC	70 000.00
M29676	Sports	04-Feb-21	Take and Do Sports	NC	75 000.00
M30069	Sports	11-Feb-21	Shidokwon Academy	NC	75 000.00
M30661	Sports	04-Mar-21	Batho Pele Rural Community Development	NC	75 000.00
M30669	Sports	25-Mar-21	Pixley Outreach	NC	75 000.00
M22467	Sports	19-Aug-20	Hope United Football Club	NC	80 000.00
M23495	Sports	28-Aug-20	Mighty Reds FC	NC	80 000.00
M23720	Sports	17-Sep-20	Zoo Movement Sport Club	NC	80 000.00
M23836	Sports	22-Sep-20	Elcon Table Tennis Club	NC	80 000.00
M24297	Sports	06-Oct-20	Kuruman Mighty Tigers Club Football	NC	80 000.00
M25971	Sports	06-Oct-20	NC Monaco Football Club	NC	80 000.00
M25948	Sports	04-Nov-20	Chippa United Club Football Club	NC	80 000.00
M26155	Sports	05-Nov-20	Double Action Wanderes FC	NC	80 000.00
M27389	Sports	05-Nov-20	Ghetto United Football Club	NC	80 000.00
M27293	Sports	01-Dec-20	ZF Mgcawu Handball Association - 18139	NC	85 000.00
M28064	Sports	10-Dec-20	Southey Stars Football Club	NC	85 000.00
M28875	Sports	17-Dec-20	Magareng Sunshine Handball Club	NC	85 000.00
M29096	Sports	17-Dec-20	United Stars FC - 19502	NC	85 000.00
M26957	Sports	20-Jan-21	Frances Baard Handball Association - 17935	NC	85 000.00
M29983	Sports	04-Feb-21	Bophirima Try Again Football Club - 20189	NC	85 000.00
M30008	Sports	04-Feb-21	Pyramids United F.C - 8291	NC	85 000.00
M30679	Sports	04-Mar-21	Forever United Football Club	NC	85 000.00
M22640	Sports	25-Aug-20	Sport(S) Bliss	NC	90 000.00
M22819	Sports	25-Aug-20	Kimberley United Football Club	NC	90 000.00
M22038	Sports	01-Sep-20	Kwa-Nobantu Celtics Football Club	NC	90 000.00
M22664	Sports	01-Sep-20	Tigers Masters Football Club	NC	90 000.00
M24282	Sports	06-Oct-20	The legacy Football Club	NC	90 000.00
M24118	Sports	06-Oct-20	Shooting Stars F.C	NC	90 000.00
M27105	Sports	01-Dec-20	Amakikip Ladies Football Club	NC	95 000.00
M27982	Sports	01-Dec-20	Diamond Footballer Development Club - 5904	NC	95 000.00
M28010	Sports	03-Dec-20	Real United Football Club - 8803	NC	95 000.00
M27767	Sports	20-Jan-21	Freedom Boxing Club	NC	95 000.00
M29483	Sports	04-Feb-21	Power Dynamos FC - 19810	NC	95 000.00
M29669	Sports	04-Feb-21	Black Valley FC - 8296	NC	95 000.00
M29706	Sports	04-Feb-21	Club Football Casablanca United - 8825	NC	95 000.00
M30382	Sports	11-Feb-21	Blue Birds F.C - 5046	NC	95 000.00
M29732	Sports	25-Feb-21	United FC	NC	95 000.00
M30576	Sports	04-Mar-21	Kimberley Real Madrid FC	NC	95 000.00
M23118	Sports	21-Jul-20	The Great Poroza Sports Development Academy	NC	100 000.00
M24977	Sports	29-Sep-20	Northern Cape Liverpool Soccer Club	NC	100 000.00
M25293	Sports	06-Oct-20	Delpportshoop United Football Club	NC	100 000.00
M26198	Sports	05-Nov-20	Benfica United Football Club 13522	NC	100 000.00
M28034	Sports	01-Dec-20	Ulco Pirates Football Club	NC	105 000.00
M28089	Sports	15-Dec-20	Milano Mighty Boys Football Club - 18751	NC	105 000.00
M28136	Sports	15-Dec-20	Bana Ba Bokamoso United Sports Club - 4917	NC	105 000.00
M27288	Sports	22-Jan-21	Magareng Sunshine Handball Club - 18135	NC	105 000.00
M30186	Sports	11-Feb-21	F.C Milano United	NC	105 000.00
M30435	Sports	11-Feb-21	Real Stars Eagles FC	NC	105 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M26132	Sports	05-Nov-20	Mighty Green Football Club	NC	110 000.00
M27116	Sports	12-Nov-20	Eeish-Maan F.C Development	NC	110 000.00
M30436	Sports	23-Feb-21	Stars Of Hope Football Academy	NC	115 000.00
M30432	Sports	25-Mar-21	NC Pro's Football Club	NC	115 000.00
M26000	Sports	28-Oct-20	Junior Chiefs FC	NC	120 000.00
M28489	Sports	03-Dec-20	Kgatelopele Football Club - 8781	NC	125 000.00
M28138	Sports	15-Dec-20	Kapa Bokone Indigenous Games	NC	125 000.00
M30520	Sports	23-Feb-21	Pixley Ka Seme Netball Academy - 20562	NC	125 000.00
M26273	Sports	05-Nov-20	Total Aces F.C - 13592	NC	130 000.00
M23853	Sports	22-Sep-20	Jealous Down Football Club	NC	140 000.00
M26895	Sports	05-Nov-20	New Secrets Football Club 13552	NC	140 000.00
M28975	Sports	17-Dec-20	Universal Rugby Football Club	NC	145 000.00
M30505	Sports	23-Feb-21	FC Barcelona	NC	155 000.00
M28849	Sports	25-Feb-21	Greenpoint Handball Club	NC	155 000.00
M30634	Sports	04-Mar-21	FC Zamalek United - 8235	NC	165 000.00
M30635	Sports	04-Mar-21	Dikgatlong City Pillars - 8283	NC	165 000.00
M30441	Sports	04-Mar-21	SAFA John Taolo Gaetsewe	NC	175 000.00
M30487	Sports	09-Mar-21	Upington Golf Club - 20540	NC	235 000.00
M30408	Sports	04-Mar-21	Sesheng United Development Football Club	NC	265 000.00
M30657	Sports	25-Mar-21	University Sport South Africa	NC	845 000.00
M27779	Sports	01-Dec-20	Northern Cape Cricket	NC	1 265 000.00
M28065	Sports	15-Dec-20	Aganang Youth Structure - 18733	NC	4 400 000.00
M31275	Sports	26-Mar-21	South African Sports Confederation and Olympic Committee	NC	6 650 000.00
M21078	Arts	15-May-20	We Can Heritage Arts & Culture	NW	60 000.00
M26474	Arts	14-Aug-20	Council for Black Market Agents - NAB	NW	88 000.00
M22867	Arts	11-Nov-20	Sentlhaaga Soe Motshagare	NW	99 000.00
M25977	Arts	13-Oct-20	Good Faith Arts and Culture	NW	102 000.00
M23153	Arts	21-Dec-20	Bokang hhh-15233	NW	110 000.00
M22235	Arts	23-Nov-20	Bokamoso Kago Development	NW	113 000.00
M21831	Arts	25-Aug-20	Maatla Environment Projects	NW	118 461.00
M23633	Arts	23-Nov-20	LE Arts Alive	NW	148 160.00
M21955	Arts	04-Nov-20	Mareledi Centre of Arts	NW	182 300.00
M22848	Arts	10-Dec-20	Light House for Youth	NW	185 000.00
M22798	Arts	10-Dec-20	Manoa Loks NPC	NW	203 772.00
M22638	Arts	11-Nov-20	Galeshewe Youth Development	NW	206 000.00
M24984	Arts	27-Nov-20	Mmelegi Mmaausi Foundation	NW	213 000.00
M22379	Arts	01-Oct-20	Matlosana Performing Arts	NW	215 340.00
M22656	Arts	01-Dec-20	Itemogeng Community Centre	NW	218 000.00
M23077	Arts	12-Aug-20	Young People Creatives	NW	257 950.00
M22649	Arts	02-Dec-20	Boipelo Boys to Men	NW	258 000.00
M21768	Arts	25-Aug-20	Lejwe la Thaba Cultural Coterie	NW	275 900.00
M23141	Arts	21-Dec-20	Touch Is The Move Artists NPO	NW	282 000.00
M22920	Arts	12-Aug-20	Hlaks and Hlaks Foundation	NW	282 500.00
M21740	Arts	23-Sep-20	Madiradilo Multi Skills	NW	310 100.00
M23304	Arts	19-Jan-21	We Can Heritage Arts and Culture-15330	NW	312 000.00
M21714	Arts	19-Aug-20	Areyeng Gae	NW	315 000.00
M27001	Arts	09-Dec-20	Creative Reset17966	NW	323 000.00
M27417	Arts	11-Nov-20	Dangis Agriculture and Project	NW	333 600.00
M22989	Arts	17-Dec-20	Tshwaranang Batjha Development-15154	NW	349 000.00
M22307	Arts	01-Oct-20	Mekgoshi Project	NW	358 000.00
M23078	Arts	17-Dec-20	Mob Art Theatre Ensemble-15197	NW	366 500.00
M22103	Arts	25-Aug-20	Moribo Arts Project	NW	373 000.00
M24632	Arts	27-Nov-20	Madibe Makgabana Community Development	NW	394 000.00
M23148	Arts	17-Dec-20	Aganang Arts Initiative-15234	NW	408 000.00
M23644	Arts	27-Nov-20	Bokone Bophirima	NW	563 000.00
M22829	Arts	20-Jan-21	S Foundation NPC	NW	688 000.00
M21696	Arts	19-Aug-20	Headway Community Development	NW	1 450 000.00
M30832	Arts	22-Feb-21	Lutere Heritage Resource NPC	NW	3 000 000.00
M16692	Arts	11-Dec-20	The Samaritan Initiative NPO	NW	3 500 000.00
M22245	Arts	19-Aug-20	Reagile NPC	NW	4 658 118.00
M24618	Arts	18-Feb-21	PST Foundation	NW	100 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M24620	Arts	17-Feb-21	Bophepa Community Project	NW	117 172.00
M23651	Arts	27-Jan-21	Marimba Melodika	NW	127 600.00
M23826	Arts	09-Feb-21	Rural Creatives Arts Foundations	NW	161 500.00
M23795	Arts	10-Feb-21	Baleledi Ba Kopano Gospel Choir	NW	164 900.00
M23471	Arts	27-Jan-21	Re A Ba Itumelela	NW	180 800.00
M24800	Arts	18-Feb-21	Dinonyane Youth Development Projects	NW	183 000.00
M24811	Arts	18-Feb-21	Git Foundation	NW	183 000.00
M24728	Arts	18-Feb-21	Kat Youth Organization	NW	186 000.00
M22824	Arts	12-Feb-21	Tshinolo Group	NW	189 000.00
M23691	Arts	04-Feb-21	Segaetsho Cultural Arts	NW	202 000.00
M23642	Arts	27-Jan-21	Bring A Change to the Communities	NW	211 500.00
M24015	Arts	09-Feb-21	Koketso Footprint	NW	212 500.00
M24502	Arts	17-Feb-21	Devine Foundation	NW	227 000.00
M23906	Arts	09-Feb-21	Mahikeng Writing and Research Academy	NW	229 000.00
M24842	Arts	18-Feb-21	Molefe Mabiletsa Farming and Project	NW	250 000.00
M23943	Arts	09-Feb-21	Ancilmos Performing Arts Centre	NW	260 000.00
M24737	Arts	17-Feb-21	Oageng Multi-purpose Skills Centre	NW	278 000.00
M24836	Arts	18-Feb-21	Kgolaganyo Environmental Management	NW	300 000.00
M23693	Arts	10-Feb-21	Brown Coin Art Production	NW	313 000.00
M24630	Arts	18-Feb-21	Platinum Africa Youth Tourism Trust	NW	314 600.00
M23846	Arts	09-Feb-21	Bofaganang Projects	NW	384 900.00
M23649	Arts	27-Jan-21	Magakwa Youth Development Centre	NW	478 000.00
M21369	Charities	22-May-20	Kgotso Day Care	NW	10 000.00
M21319	Charities	22-May-20	Modimong Creche Npo	NW	21 700.00
M22966	Charities	22-Jul-20	Bonang Disability In Sports & Data Capturing	NW	27 300.00
M21296	Charities	22-May-20	Easy Larners Day Care Centre	NW	28 975.00
M21081	Charities	15-May-20	Lapologang Creche	NW	30 100.00
M21327	Charities	22-May-20	Ridein Pink	NW	34 600.00
M22100	Charities	09-Jun-20	Kgosi-Dintsi Early Learning Centre	NW	39 000.00
M22225	Charities	05-Aug-20	Bokamoso Early Childhood Development	NW	39 000.00
M22109	Charities	09-Jun-20	Itumeleng Creche	NW	45 000.00
M21318	Charities	22-May-20	Elizabeth Modise Foundation	NW	48 000.00
M22017	Charities	09-Jun-20	Boitumelo Early Learning Centre	NW	48 300.00
M22129	Charities	09-Jun-20	Tshedi Mosetso Early Learning Centre	NW	51 000.00
M21367	Charities	15-May-20	Kgatelopele Early Learning Centre	NW	51 600.00
M22126	Charities	10-Jun-20	Kraaipan Community Home	NW	58 000.00
M21144	Charities	15-May-20	Elinakgobe Foundation	NW	63 000.00
M21372	Charities	22-May-20	Kemisetso Day Care Centre	NW	64 500.00
M21068	Charities	15-May-20	Emmanuel Early Learning Centre	NW	65 400.00
M22372	Charities	22-Jul-20	Mercy Kids Corner	NW	65 500.00
M23202	Charities	22-Jul-20	Atlegile Early Childhood Development	NW	66 700.00
M21071	Charities	15-May-20	Prosperity Nursey Pre-School-13896	NW	74 000.00
M22702	Charities	15-Jul-20	Leutlwetse Ecd Centre & Heaven	NW	75 000.00
M22115	Charities	10-Jun-20	Boitshoko Day Care Centre	NW	80 500.00
M21333	Charities	22-May-20	Good Sheperd Day Care & Orphange	NW	81 000.00
M21083	Charities	22-May-20	Alfakind Ergarten And Day Care Centre	NW	94 000.00
M21055	Charities	02-Jun-20	Bokonebophirima Craft & Design Institute	NW	100 000.00
M22696	Charities	09-Jun-20	Kosterhomefortheaged	NW	100 000.00
M22101	Charities	10-Jun-20	Martha Mamogale Creche	NW	100 000.00
M26478	Charities	14-Aug-20	Thusanang Community Development	NW	100 000.00
M28008	Charities	11-Dec-20	Bambi Early Learning Centre	NW	125 725.00
M21363	Charities	13-Apr-20	Thabo Pelesane	NW	130 000.00
M21362	Charities	13-Apr-20	Ntshalleng le Bana	NW	130 000.00
M21015	Charities	13-Apr-20	Mzwili Foundation	NW	130 000.00
M21061	Charities	13-Apr-20	Thabo Pelesane	NW	130 000.00
M21014	Charities	13-Apr-20	Kuwa Mogosi	NW	130 000.00
M30226	Charities	17-Mar-21	Samkelo Soup Kitchen	NW	135 350.00
M29868	Charities	23-Feb-21	Total Control Of Epidemic-20098	NW	151 048.00
M27235	Charities	28-Jan-21	Thusanang	NW	152 000.00
M27249	Charities	10-Dec-20	Potter's Touch M.P.C-	NW	153 000.00
M25268	Charities	10-Dec-20	Kgora. Com Soup	NW	169 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M27049	Charities	10-Dec-20	Zenzele Youth Development	NW	169 000.00
M30070	Charities	16-Mar-21	Tshepang Care Givers Project	NW	191 200.00
M28259	Charities	02-Feb-21	Dihatshwane Community Care Centre	NW	194 230.00
M28379	Charities	15-Dec-20	Reatlegile Service Club	NW	241 436.00
M29844	Charities	17-Mar-21	Kgosi Motswedi Early Learning Centre	NW	242 000.00
M30384	Charities	09-Mar-21	Lebogang Early Learning Centre	NW	260 788.00
M28530	Charities	09-Feb-21	Reikemetse Day Care Centre	NW	295 000.00
M29965	Charities	09-Mar-21	Barona Day Care Centre-20174	NW	314 535.00
M28518	Charities	15-Dec-20	Edu Africa Early Learning Centre	NW	316 800.00
M27063	Charities	10-Dec-20	Helping Hand Hospice	NW	348 000.00
M16729	Charities	24-Jun-20	Phaphamang Bakgatla Crime Development / Skills Development	NW	352 000.00
M27275	Charities	10-Dec-20	Men For Real Gender Advocacy Group	NW	368 000.00
M30790	Charities	22-Feb-21	Kgatelopele Foundation	NW	375 000.00
M28801	Charities	11-Mar-21	Oesi Day Care Centre	NW	381 926.00
M25801	Charities	26-Nov-20	Alfa Kindergarten & Day Care	NW	389 000.00
M27828	Charities	01-Dec-20	Community Answer	NW	390 080.00
M26744	Charities	26-Nov-20	Kopano ECD	NW	414 300.00
M30171	Charities	01-Mar-21	Kemisetso Day Care Centre	NW	417 800.00
M28433	Charities	09-Feb-21	Ikopanyeng Service	NW	444 289.00
M28443	Charities	09-Feb-21	Aganang Service Club	NW	450 898.00
M29271	Charities	17-Mar-21	Phitlelelo Community Centre	NW	473 747.00
M29522	Charities	16-Mar-21	Ipaakanyeng Elderly Service Club	NW	484 135.00
M28515	Charities	09-Feb-21	Matlhasedi Drop-in-Centre-	NW	495 599.00
M29648	Charities	17-Mar-21	Hlanganani Home Based Care-	NW	499 746.00
M29071	Charities	09-Feb-21	Tumalano Service Club	NW	500 000.00
M25024	Charities	18-Mar-21	Emmanuel Early Learning Centre	NW	577 583.00
M26139	Charities	26-Nov-20	Home Of Hope Against Women Abuse	NW	644 000.00
M29857	Charities	11-Mar-21	Killer Disease Target Projects-20090	NW	666 247.00
M27108	Charities	26-Nov-20	Rustenburg Child And Family Welfare	NW	668 000.00
M28541	Charities	11-Mar-21	Readira Home Based Care Organisation	NW	697 861.00
M27291	Charities	18-Mar-21	The Genesis Centre For Person With Disabilities	NW	816 125.00
M28466	Charities	17-Feb-21	Lomanyaneng Community Aids Project	NW	835 553.00
M28811	Charities	17-Feb-21	SAVF Ons Hulde Old Age Home	NW	943 000.00
M27097	Charities	01-Dec-20	Thusanang Trauma Centre	NW	1 140 917.00
M30417	Charities	17-Mar-21	Kgaratlo Project for the Blind	NW	1 164 141.00
M30112	Charities	16-Mar-21	Hospice Rustenburg	NW	1 261 250.00
M29934	Charities	23-Feb-21	NG Weslyn Noordwes	NW	1 346 710.00
M30390	Charities	17-Mar-21	Japie Kritzinger Home for the Aged	NW	1 698 579.00
M28696	Charities	11-Mar-21	Itireleng Project	NW	1 712 983.00
M27936	Charities	27-Nov-20	SAVF Ventersdorp Ouetehuis	NW	1 837 174.00
M25421	Charities	08-Sep-20	Thelima Community Foundation	NW	2 000 000.00
M31315	Charities	31-Mar-21	Ntshalleng Le Bana Care Centre	NW	2 000 000.00
M31349	Charities	31-Mar-21	Be Sure Hope Foundation	NW	2 000 000.00
M29014	Charities	02-Feb-21	Abraham Kriel Children's Home Potchefstroom	NW	2 498 830.00
M29188	Charities	12-Nov-20	Ma-Africa Cultural Organisation	NW	2 500 000.00
M25935	Charities	24-Nov-20	#Beleganang Bomme	NW	131 944.00
M24624	Charities	19-Nov-20	Motswedi Old Age Care Centre	NW	151 000.00
M22662	Charities	18-Aug-20	Setlhabaneng Early Learning Centre	NW	202 129.00
M22873	Charities	18-Aug-20	Tsholofelo Early Learning Centre-	NW	234 200.00
M23228	Charities	25-Aug-20	Itekeng Home Based Care	NW	240 918.00
M23690	Charities	17-Sep-20	Natasha E.L.D	NW	241 906.00
M23073	Charities	19-Aug-20	Chaneng Association for The Blind	NW	242 655.00
M23792	Charities	18-Aug-20	Phaphamang 2 Day Care	NW	248 000.00
M22329	Charities	13-Aug-20	Bokamoso Home Community Based Care-	NW	253 000.00
M23223	Charities	19-Aug-20	Lethabong Disability Organization	NW	262 654.00
M23225	Charities	25-Aug-20	Ikanyeng Disability Organization	NW	278 769.00
M25981	Charities	24-Nov-20	Tshwara Otiise Creche	NW	286 270.00
M21742	Charities	04-Aug-20	Morena Children's Village	NW	306 000.00
M25016	Charities	19-Nov-20	Tlhaping Early Learning Centre	NW	345 500.00
M25537	Charities	24-Nov-20	Prosperity Nursery and Pre-School	NW	560 800.00
M23464	Charities	25-Aug-20	Tsibogang Christian Action Group	NW	570 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M22634	Charities	18-Aug-20	Orkeney Child and Family Care Society	NW	640 352.00
M22982	Charities	19-Aug-20	Khaya Tshepo Home of Hope for Vulnerable Children	NW	713 353.00
M24382	Charities	19-Nov-20	Dithakwaneng Home Based Care Group-	NW	816 537.00
M21928	Charities	01-Oct-20	Mosaic Community Developments	NW	1 154 000.00
M25001	Charities	19-Nov-20	Sunshine Self Help Association for People with Disability	NW	1 156 019.00
M23026	Charities	19-Aug-20	Home for the Aged Wolmaransstad	NW	1 299 987.00
84589	Charities	25-Jun-20	Tshedimoseetso Early Learning Centre	NW	2 123 855.86
M24634	Misc	17-Sep-20	The Teach Lead Mentor Foundation	NW	150 000.00
M21660	Sports	19-Aug-20	Botsilo Community Development-10864	NW	70 000.00
M26442	Sports	10-Dec-20	George Mofokeng Sports Organisation - 17455	NW	70 000.00
M28182	Sports	17-Dec-20	North West Handball Association-18831	NW	70 000.00
M30235	Sports	11-Feb-21	Dundee United Football Club	NW	75 000.00
M28553	Sports	04-Mar-21	Youth On The Move-19074	NW	75 000.00
M30419	Sports	04-Mar-21	Rise And Shine Academy-20490	NW	75 000.00
M25081	Sports	29-Sep-20	Royal Queens Football Club	NW	80 000.00
M26414	Sports	12-Nov-20	Mighty Boys Football Club- 17438	NW	80 000.00
M22932	Sports	25-Aug-20	Makapanstad Romans Football Club-15124	NW	90 000.00
M27098	Sports	05-Nov-20	Big Boys Football Club-18009	NW	90 000.00
M27825	Sports	01-Dec-20	Lapa La Botlhe FC-5246	NW	95 000.00
M28101	Sports	22-Jan-21	Black Stars F.C	NW	95 000.00
M30513	Sports	04-Mar-21	North West Jukskei Province-20556	NW	95 000.00
M28613	Sports	26-Jan-21	South Africa Freshwater Bank Angling Federation19122	NW	155 000.00
M26912	Sports	25-Feb-21	Brits Bowling Club-17921	NW	215 000.00
M28848	Sports	04-Feb-21	North West Table Tennis Board-19312	NW	385 000.00
M26877	Sports	24-Nov-20	North West Softball Association-17902	NW	520 000.00
M29066	Sports	11-Feb-21	Athletics North West North-19478	NW	1 055 000.00
M21203	Arts	19-May-20	West Coast Academy of Performing Arts	WC	12 000.00
M22468	Arts	21-Jul-20	Ekhaya Ekasi Arts And Education Centre	WC	37 700.00
M22250	Arts	02-Jun-20	Hoop Hop Africa	WC	48 000.00
M22268	Arts	12-Jun-20	Jungle Theatre Company	WC	48 000.00
M22463	Arts	21-Jul-20	Sebenza Arts & Craft	WC	58 000.00
M22875	Arts	30-Jun-20	Rural Arts Development Foundation	WC	59 000.00
M22248	Arts	02-Jun-20	The Mother tongue Project	WC	61 000.00
M25395	Arts	14-Aug-20	The Second Chance Trust	WC	64 000.00
M21056	Arts	11-May-20	Qolothani Makhosikazi Social & Cultural	WC	100 000.00
M21226	Arts	19-May-20	Jireh Community Project	WC	100 000.00
M21444	Arts	26-May-20	The Cape Town Minstrel Carnival Association	WC	100 000.00
M21476	Arts	26-May-20	Soil For Life	WC	100 000.00
M21483	Arts	29-May-20	Grootbos Green Future Foundation	WC	100 000.00
M22251	Arts	12-Jun-20	Cape Town Environmental Education Trust	WC	100 000.00
M22881	Arts	30-Jun-20	Masakhani Youth Centre	WC	100 000.00
M23605	Arts	30-Jul-20	Bolandarts & Culture	WC	100 000.00
M21472	Arts	02-Oct-20	Lilitha Community Project NPC	WC	100 000.00
M21975	Arts	04-Nov-20	Thrive Hout Bay	WC	100 000.00
M26200	Arts	02-Oct-20	Aspire to Inspire	WC	108 000.00
M22590	Arts	10-Dec-20	Ikhwezilomso Indigenous Cultural Group	WC	167 581.00
M22666	Arts	20-Oct-20	UIC Projects	WC	180 760.00
M21812	Arts	12-Aug-20	EduCompass Community Development	WC	207 990.00
M21720	Arts	12-Aug-20	Voices of Africa Today	WC	210 000.00
M22012	Arts	25-Aug-20	Ithemba Lempumelelo Ceramic Center	WC	217 400.00
M22589	Arts	10-Dec-20	How2NPower	WC	217 518.00
M22690	Arts	11-Nov-20	Musiquelaine SA	WC	240 000.00
M22238	Arts	27-Aug-20	True Vine Production	WC	251 884.00
M22351	Arts	09-Dec-20	Overberg Lowlands Conservation Trust	WC	257 500.00
M22135	Arts	27-Aug-20	Siyakhathala Community Projects	WC	268 000.00
M22693	Arts	04-Nov-20	Lisolomzi Projects	WC	269 600.00
M24159	Arts	17-Dec-20	Kamvalethu Youth Club	WC	272 500.00
M21603	Arts	04-Nov-20	The African Arts, Arts and Culture Education and Sports Trust	WC	313 000.00
M22685	Arts	05-Nov-20	Lunchbox Theatre	WC	318 000.00
M23290	Arts	19-Jan-21	Qolothani Makhosikazi Social and Cultural Services	WC	340 000.00
M22571	Arts	27-Aug-20	Ikapa Lodumo Sports Arts and Culture	WC	370 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M22095	Arts	20-Oct-20	Sustainable Livelihoods Foundation	WC	378 000.00
M23084	Arts	17-Dec-20	E'Bosch Heritage Project NPC	WC	395 500.00
M21773	Arts	19-Aug-20	Mert Yor Talent	WC	401 345.00
M23480	Arts	17-Dec-20	Impilo Yococeko	WC	410 300.00
M21636	Arts	29-Sep-20	National Youth Music Foundation	WC	415 000.00
M22503	Arts	01-Oct-20	Kronendal Music Academy of Hout Bay	WC	420 000.00
M22858	Arts	10-Dec-20	Railton Foundation Swellendam	WC	526 000.00
M22011	Arts	29-Sep-20	The Cape Town Minstrel Carnival Association	WC	530 000.00
M22346	Arts	29-Sep-20	Association for Visual Arts	WC	570 000.00
M23133	Arts	11-Nov-20	The Magnet Theatre Educational Trust	WC	595 000.00
M22173	Arts	29-Sep-20	Tshisa Talent	WC	665 000.00
M23384	Arts	09-Dec-20	Umoja Skills Development	WC	788 000.00
M21402	Arts	19-Aug-20	Africa Burns Creative Project	WC	915 000.00
M22992	Arts	17-Dec-20	Cape Leopard Trust	WC	1 011 940.00
M29898	Arts	21-Jan-21	Islamic Research Foundation of South Africa	WC	5 000 000.00
M24529	Arts	10-Feb-21	Makaula Foundation	WC	127 000.00
M25036	Arts	10-Feb-21	Messangers of God	WC	178 000.00
M23675	Arts	04-Feb-21	Witzenberg Community Development Forum	WC	183 000.00
M23847	Arts	02-Feb-21	Inclusive Arts Collective	WC	188 000.00
M23757	Arts	27-Jan-21	Handmade	WC	192 360.00
M23365	Arts	27-Jan-21	Ubukumkani Development Projects	WC	201 300.00
M23521	Arts	27-Jan-21	Young Blessed Voices	WC	203 000.00
M24423	Arts	10-Feb-21	The Temple of God Ministries	WC	213 000.00
M24896	Arts	18-Feb-21	Cape Town Films Arts Music And Embroidery	WC	218 000.00
M24387	Arts	10-Feb-21	Umthombo Film and Animation School	WC	226 000.00
M24925	Arts	10-Feb-21	Rural Arts Network	WC	298 500.00
M24764	Arts	10-Feb-21	Institute for Music and Indigeneous Arts Development	WC	362 000.00
M24713	Arts	10-Feb-21	Jungle Theatre Company	WC	475 000.00
M24702	Arts	09-Feb-21	Marimba Education Foundation	WC	573 000.00
M23755	Arts	27-Jan-21	Soil for Life	WC	603 000.00
M24852	Arts	24-Feb-21	Dyer Island Conservation Trust	WC	757 000.00
M26803	Arts	24-Feb-21	Lilitha Community Project	WC	2 448 000.00
M21215	Charities	19-May-20	New Heritage Foundation	WC	25 500.00
M24304	Charities	13-Aug-20	Abba Family Counselling Centre	WC	33 000.00
M21209	Charities	19-May-20	Emmanuel Educare	WC	36 150.00
M22023	Charities	17-Aug-20	Witzenberg Association for Persons with Disabilities	WC	38 100.00
M21230	Charities	19-May-20	Missing Children SA	WC	39 000.00
M21458	Charities	29-May-20	Wonderland Educare Centre	WC	39 300.00
M22252	Charities	02-Jun-20	Khanyisa Foundation	WC	40 000.00
M21608	Charities	29-May-20	Peopleagainst Substance Abuse	WC	42 600.00
M26175	Charities	09-Feb-21	Luyolo Pre School	WC	43 550.00
M24035	Charities	13-Aug-20	Rudnet	WC	44 050.00
M21224	Charities	19-May-20	Witzenburg Abuse Crisis Centre	WC	48 000.00
M21238	Charities	19-May-20	Siyakhuthaza Educare and Aftercare	WC	48 000.00
M21440	Charities	29-May-20	Umthawelangaedu Care	WC	48 000.00
M23192	Charities	30-Jul-20	Luyolo Pre-School	WC	49 000.00
M21227	Charities	19-May-20	Sibongumusa ECD	WC	51 000.00
M22465	Charities	02-Jun-20	Chilanga Riding School for the Disabled	WC	52 000.00
M22456	Charities	02-Jun-20	Nolungile Educare Centre	WC	61 000.00
M21482	Charities	26-May-20	Anethemba Educare	WC	66 000.00
M25465	Charities	09-Jun-20	Nomonde Educare Centre	WC	68 300.00
M21579	Charities	29-May-20	Derust Educational Centre	WC	69 000.00
M25396	Charities	14-Aug-20	Institute for the Advancement of DemocracySouth Africa-NAB	WC	70 000.00
M21538	Charities	29-May-20	Khululeka Grief Support	WC	75 000.00
M24724	Charities	04-Aug-20	Sustainable Livelihoods Foundation	WC	80 000.00
M21561	Charities	29-May-20	Silukhanyo Educare Centre	WC	84 000.00
M22267	Charities	12-Jun-20	Likhoni Langa Care Centre	WC	86 000.00
M22256	Charities	05-Aug-20	Zanokhanyo Pre-Primary School	WC	87 000.00
M27019	Charities	03-Mar-21	Sancare Foundation	WC	92 000.00
M21604	Charities	26-May-20	Outreachfor Christ NPC	WC	93 000.00
M22241	Charities	12-Jun-20	Help Me Network CSP	WC	93 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M22279	Charities	12-Jun-20	Zandi Educare Centre	WC	95 000.00
M22016	Charities	02-Jun-20	Building The Walls of Communities	WC	97 000.00
M21054	Charities	11-May-20	Sonskynhoekie Pre-School	WC	100 000.00
M21208	Charities	19-May-20	Western Cape Cerebral Palsy	WC	100 000.00
M21216	Charities	19-May-20	FAMSA Outeniqua	WC	100 000.00
M21218	Charities	19-May-20	PeterPan Down Syndrome Centre	WC	100 000.00
M21222	Charities	19-May-20	The Sozo Foundation Trust	WC	100 000.00
M21223	Charities	19-May-20	Atlantic Hope	WC	100 000.00
M21225	Charities	19-May-20	Badisa	WC	100 000.00
M21229	Charities	19-May-20	The South African Bone Marrow Registry	WC	100 000.00
M21251	Charities	22-May-20	Empilweni	WC	100 000.00
M21256	Charities	22-May-20	ACVV Paarl Vallei	WC	100 000.00
M21465	Charities	26-May-20	Western Cape Forum For Intellectual Disability	WC	100 000.00
M21609	Charities	26-May-20	Venalar NPC	WC	100 000.00
M21467	Charities	29-May-20	Lehlohonolo Pre-School	WC	100 000.00
M21533	Charities	29-May-20	Scalabrini Centre of Cape Town	WC	100 000.00
M21583	Charities	29-May-20	ACVV George	WC	100 000.00
M21606	Charities	29-May-20	Carel DuToit Trust	WC	100 000.00
M22262	Charities	02-Jun-20	St Joseph's Home for Chronically Ill Children	WC	100 000.00
M22479	Charities	02-Jun-20	Thephilani Nutrition Centre Trust	WC	100 000.00
M22486	Charities	02-Jun-20	Community Mental Health & Psychiatry	WC	100 000.00
M22272	Charities	09-Jun-20	The Parent Centre	WC	100 000.00
M22271	Charities	12-Jun-20	ACVV Franshoek	WC	100 000.00
M22878	Charities	23-Jun-20	Stluke's Combined Hospices	WC	100 000.00
M24315	Charities	24-Jul-20	Oudtshoorn association for persons with disabilities	WC	100 000.00
M24379	Charities	24-Jul-20	Home from Home Trust	WC	100 000.00
M24380	Charities	24-Jul-20	Helderberg Hospice	WC	100 000.00
M23994	Charities	31-Jul-20	National Institute for the Deaf	WC	100 000.00
M24310	Charities	13-Aug-20	Association for the Sensory Disabled	WC	100 000.00
M22460	Charities	14-Aug-20	Amy Foundation Trust	WC	100 000.00
M28221	Charities	28-Oct-20	Neighbourhood Old Age Homes	WC	100 000.00
M26685	Charities	02-Mar-21	Nolungile Educare Centre	WC	102 287.00
M24782	Charities	15-Jan-21	Yomelelani Pre-School Care Centre	WC	177 000.00
M26172	Charities	02-Mar-21	Care 4 All Soup Kitchen	WC	205 000.00
M23816	Charities	03-Dec-20	Raising Hope South Africa	WC	213 085.00
M25456	Charities	27-Jan-21	Age - In - Action	WC	221 192.00
M27142	Charities	11-Mar-21	Mthawelanga Educare Centre	WC	222 500.00
M21005	Charities	13-Apr-20	FoodForward SA	WC	233 333.33
M21006	Charities	13-Apr-20	Home of Compassion	WC	233 333.33
M21007	Charities	13-Apr-20	Keep the Dream Foundation	WC	233 333.33
M21008	Charities	13-Apr-20	Phawu Lethu	WC	233 333.33
M21009	Charities	13-Apr-20	Serve, Train, Educate	WC	233 333.33
M21010	Charities	13-Apr-20	Towdah	WC	233 333.33
M26051	Charities	08-Feb-21	The Lighthouse Association for the Blind	WC	262 030.00
M26374	Charities	01-Mar-21	Simanyene Centre for the Disabled	WC	263 600.00
M25633	Charities	09-Feb-21	Little Angels Educare Centre	WC	264 295.00
M24783	Charities	26-Jan-21	Altar of Prosperity Ministry	WC	277 000.00
M25630	Charities	08-Feb-21	Glenroma Women's Empowerment Network NPC	WC	280 000.00
M24736	Charities	28-Jan-21	Sivuyile Nurrudin Educare	WC	298 000.00
M27481	Charities	11-Mar-21	Pioneer Printers	WC	318 000.00
M26050	Charities	26-Jan-21	Imizamo Yethu Creche	WC	334 700.00
M24383	Charities	19-Jan-21	Cape of Good Hope Society for the Prevention of Cruelty to Animals	WC	353 600.00
M26364	Charities	11-Mar-21	Simanyene Residential Home	WC	381 700.00
M26099	Charities	02-Mar-21	St Luke's Combined Hospice	WC	428 000.00
M26067	Charities	08-Feb-21	Vrolike Vinkies Pre-Primary Educare Centre	WC	441 000.00
M24505	Charities	19-Jan-21	FasFacts Western Cape NPC	WC	498 190.00
M26857	Charities	03-Mar-21	The Hermanus Frail Care Centre T/A SOFCA	WC	498 200.00
M26777	Charities	19-Feb-21	Vrolike Vinkies Daycare	WC	506 000.00
M25459	Charities	02-Feb-21	The Breede Centre Trust	WC	516 000.00
M24033	Charities	11-Dec-20	Triangle Project	WC	518 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M24780	Charities	16-Feb-21	Etafeni Day Care Trust	WC	519 000.00
M27121	Charities	11-Mar-21	Newton Dienssentrum	WC	532 693.00
M25653	Charities	04-Feb-21	Beautiful Gate Ministry	WC	559 738.00
M25014	Charities	27-Jan-21	Grace and Dignity NPC	WC	600 000.00
M26114	Charities	12-Feb-21	The PlettAid Foundation	WC	614 998.00
M26195	Charities	25-Feb-21	Barrydale Hospice	WC	632 413.00
M26712	Charities	11-Mar-21	Noncedo Pre-School Bongoletu: Oudtshoorn	WC	648 025.00
M25700	Charities	09-Feb-21	Famsa Outeniqua	WC	652 000.00
M26966	Charities	09-Mar-21	Nomaxabiso Centre for Children with Special Needs and Inclusive Education	WC	698 194.00
M27132	Charities	03-Mar-21	The Emma Animal Rescue Society	WC	748 000.00
M23903	Charities	10-Dec-20	Senecio-Support for People with Disabilities NPC	WC	755 000.00
M26141	Charities	02-Mar-21	Helderberg Stroke Support Group	WC	760 370.00
M23825	Charities	10-Dec-20	Child Welfare South Africa : Helderberg	WC	799 379.00
M25678	Charities	18-Feb-21	Familie-en Huweliksvereniging Boland Overberg	WC	804 000.00
M25533	Charities	08-Feb-21	The Trauma Centre for Survivors of Violence and Torture Trust	WC	829 300.00
M25673	Charities	26-Jan-21	Bizweni Centre for Children with Disabilities	WC	854 627.00
M24547	Charities	20-Jan-21	FASfacts	WC	860 400.00
M25667	Charities	18-Feb-21	Sinethemba	WC	1 091 175.00
M27433	Charities	04-Mar-21	Disability Workshop Development Enterprise NPC	WC	1 106 975.00
M26962	Charities	04-Mar-21	Knysna Sedgefield Hospice	WC	1 124 351.00
M26939	Charities	25-Feb-21	ACVV Grabouw	WC	1 146 718.00
M24779	Charities	11-Dec-20	Famsa Karoo	WC	1 188 349.00
M26686	Charities	02-Mar-21	Margaret's House	WC	1 261 775.00
M26848	Charities	24-Feb-21	Breede River Hospice	WC	1 405 634.00
M23601	Charities	26-Jun-20	The Cape Town Minstrel Carnival Association NPC	WC	1 500 000.00
M31352	Charities	31-Mar-21	Umoja Skills Development	WC	1 500 000.00
M31353	Charities	31-Mar-21	Inspire Children and Youth Trust	WC	1 500 000.00
M25639	Charities	18-Feb-21	Epilepsy South Africa (Western Cape Branch	WC	1 519 243.00
M25758	Charities	17-Feb-21	Western Cape Cerebral Palsy Association	WC	1 866 911.00
M23637	Charities	14-Jul-20	Youth Media Development Movement	WC	1 900 000.00
M25417	Charities	10-Sep-20	Opportunity to Serve Ministries	WC	2 000 000.00
M29935	Charities	22-Dec-20	The Community Chest of the Western Cape	WC	2 000 000.00
M29938	Charities	22-Dec-20	Penny Appeal South Africa NPC	WC	2 000 000.00
M24997	Charities	19-Jan-21	South African Bone Marrow Registry	WC	2 901 000.00
M29901	Charities	21-Jan-21	The Umusa Foundation NPC	WC	6 000 000.00
M22367	Charities	25-Aug-20	Bendiga House for Independant Living	WC	120 077.00
M22124	Charities	12-Aug-20	Amadoda Angomso Community Project	WC	121 400.00
M22586	Charities	27-Aug-20	Ukwanda Community Development	WC	144 000.00
M23263	Charities	14-Oct-20	The Princess Christian Home	WC	148 300.00
M21836	Charities	04-Aug-20	Changing Lives and Safety Communities	WC	153 000.00
M23779	Charities	13-Nov-20	Autism Connect	WC	156 000.00
M25628	Charities	06-Nov-20	Pindie's Foundation	WC	158 000.00
M22898	Charities	08-Sep-20	Afripaw Animal Welfare	WC	186 000.00
M25634	Charities	13-Nov-20	Outreach For Christ NPC	WC	219 000.00
M23276	Charities	16-Sep-20	Jehovah Jireh Community Outreach Ministries	WC	219 700.00
M22961	Charities	08-Sep-20	Sandys Eden Animal Rescue Worcester	WC	222 000.00
M21637	Charities	12-Aug-20	Jabulile Day Care Center	WC	294 044.00
M21970	Charities	12-Aug-20	The Hurdy Gurdy House Trust	WC	297 600.00
M22882	Charities	08-Sep-20	Animal Rescue Organisation	WC	332 000.00
M21797	Charities	13-Aug-20	Tygerberg Association for Persons with Physical Disabilities	WC	375 100.00
M22628	Charities	27-Aug-20	Heart - to- Heart Care Centre	WC	398 000.00
M25846	Charities	13-Nov-20	Breast Care Foundation	WC	439 600.00
M24462	Charities	16-Sep-20	Bell Valley HIV Initiative	WC	440 000.00
M23036	Charities	14-Oct-20	Beaconvale Community Frail Care Centre	WC	470 550.00
M23435	Charities	22-Oct-20	Khululeka Grief Support	WC	477 000.00
M23252	Charities	14-Oct-20	Franschhoek Hospice	WC	477 294.00
M22566	Charities	27-Aug-20	Philani Maternal, Child Health and Nutrition Trust	WC	523 000.00
M23496	Charities	16-Sep-20	Cederberg Matzikama Aids Networks	WC	528 000.00
M23355	Charities	16-Sep-20	The Second Chance Trust	WC	569 000.00
M23526	Charities	10-Nov-20	Age-In-Action Western Cape	WC	611 352.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M23463	Charities	28-Oct-20	Kin Culture NPC	WC	618 000.00
M23508	Charities	10-Nov-20	FAMSA - Families South Africa Western Cape	WC	622 130.00
M23280	Charities	16-Sep-20	Scalabrini Centre oFCape Town	WC	650 657.00
M23498	Charities	10-Nov-20	Skieriland Beheer Komitee van die ACVV Dienstak	WC	671 935.00
M22580	Charities	14-Oct-20	Peter Pan Down Syndrome Centre	WC	711 000.00
M21959	Charities	18-Aug-20	Jireh Community Projects NPC	WC	751 400.00
M23962	Charities	16-Sep-20	Bothasig ACVV Dienstak	WC	787 190.00
M23101	Charities	20-Oct-20	Project Playground	WC	930 223.00
M23966	Charities	05-Nov-20	Nicro	WC	998 000.00
M23776	Charities	13-Nov-20	ACVV Oudtshoorn	WC	1 228 400.00
M23307	Charities	16-Sep-20	Overstrand Association for Persons With Disabilities	WC	1 838 864.00
M28868	Misc	22-Feb-21	Genesis Community IT initiative	WC	297 000.00
M27238	Misc	22-Feb-21	Natural Justice	WC	729 000.00
M28664	Misc	22-Feb-21	Support Centre for Land Change Trust	WC	846 000.00
M27921	Misc	03-Feb-21	National Sea Rescue Institute Of South Africa	WC	1 100 000.00
M21517	Sports	29-May-20	Junction Rovers Football Club	WC	5 000.00
M21221	Sports	19-May-20	Chaeli Sports and Recreation Club	WC	6 000.00
M22247	Sports	12-Jun-20	South Africa Edurance Academy	WC	15 000.00
M25486	Sports	15-Oct-20	All Stars F.C	WC	62 000.00
M22199	Sports	01-Sep-20	Morale Regeneration NPO	WC	70 000.00
M22588	Sports	01-Sep-20	Cape of Good Hope Sports Development	WC	70 000.00
M23082	Sports	17-Sep-20	Overberg Basketball Association	WC	70 000.00
M22930	Sports	17-Sep-20	Mpumi Sport Development Academy	WC	70 000.00
M23915	Sports	22-Sep-20	The Chaeli Sports and Recreation Club	WC	70 000.00
M22587	Sports	12-Nov-20	Ben Biko Goalkeeper Academy	WC	70 000.00
M25855	Sports	24-Nov-20	Elgin Senior Majorettes	WC	70 000.00
M26755	Sports	10-Dec-20	South African Golf Development Board NPC	WC	70 000.00
M27059	Sports	10-Dec-20	Khaya Edu-Cricket	WC	70 000.00
M27277	Sports	10-Dec-20	"Dill-Bill'S Cricket Academy"	WC	70 000.00
M27326	Sports	10-Dec-20	Football Club Kapstadt	WC	70 000.00
M27306	Sports	04-Feb-21	Ekuphumleni Empowerment Solutions	WC	75 000.00
M29985	Sports	04-Mar-21	SONGO.INFO TRUST	WC	75 000.00
M30777	Sports	19-Mar-21	Tsengwa Goalkeeper Union	WC	75 000.00
M30824	Sports	25-Mar-21	Abaphumeleli Annual Sports Festival NPC	WC	75 000.00
M22427	Sports	01-Sep-20	Tygerberg Ladies Rugby Club	WC	80 000.00
M22556	Sports	01-Sep-20	Onesimo Soccer Academy	WC	80 000.00
M24472	Sports	15-Oct-20	Standards Football Club	WC	80 000.00
M25249	Sports	15-Oct-20	Kwaitos Football Club	WC	80 000.00
M24857	Sports	28-Oct-20	Power Cosmos FC	WC	80 000.00
M26146	Sports	12-Nov-20	Mfolozi United FC	WC	80 000.00
M27061	Sports	12-Nov-20	Langa United Football Club	WC	80 000.00
M24308	Sports	05-Aug-20	Citrusdal Golf Club	WC	83 000.00
M26661	Sports	03-Dec-20	Gachi Judo Club	WC	85 000.00
M28551	Sports	15-Dec-20	Jump It Rope Skipping Academy	WC	85 000.00
M27133	Sports	20-Jan-21	Ayakhanya Foundation	WC	85 000.00
M27247	Sports	22-Jan-21	City Rose Football Club	WC	85 000.00
M28575	Sports	22-Jan-21	Ubuntu Football Trust	WC	85 000.00
M28501	Sports	26-Jan-21	Cape Town Spurs Netball Club	WC	85 000.00
M28972	Sports	26-Jan-21	Olifantsrivier Chess Club	WC	85 000.00
M29891	Sports	04-Feb-21	FC Manenberg	WC	85 000.00
M28767	Sports	25-Feb-21	Junior Bucs Netball Club	WC	85 000.00
M30848	Sports	04-Mar-21	Crusaders RFC	WC	85 000.00
M22414	Sports	19-Aug-20	Junior Pirates Football Club	WC	90 000.00
M23236	Sports	22-Sep-20	Bellville Netball Club	WC	90 000.00
M24489	Sports	15-Oct-20	Driftsands Football Club	WC	90 000.00
M24814	Sports	28-Oct-20	Gugulethu CC	WC	90 000.00
M24856	Sports	28-Oct-20	Gusdo FC	WC	90 000.00
M24777	Sports	28-Oct-20	Ballers volleyball Club	WC	90 000.00
M24063	Sports	29-Oct-20	Stephanian Ottery AFC	WC	90 000.00
M25196	Sports	04-Nov-20	Jean Marc Ithier Soccer Academy	WC	90 000.00
M25648	Sports	05-Nov-20	Resilient And Victorious United Women's Football Club	WC	90 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M26335	Sports	12-Nov-20	Kuilsriver Rugby Football Club	WC	90 000.00
M25869	Sports	12-Nov-20	Bayethe Cycling Academy	WC	90 000.00
M25646	Sports	12-Nov-20	Mfuleni United Football Club	WC	90 000.00
M22962	Sports	12-Nov-20	Y2K College FC	WC	90 000.00
M27341	Sports	12-Nov-20	Garden Village Association Football Club	WC	90 000.00
M27222	Sports	10-Dec-20	Mandalay United Football Club	WC	95 000.00
M27115	Sports	20-Jan-21	Phillipi Stars	WC	95 000.00
M28871	Sports	26-Jan-21	Sporting Stars Football Club	WC	95 000.00
M29553	Sports	04-Feb-21	XI Swallows Football Club	WC	95 000.00
M29668	Sports	04-Feb-21	Flamingo Association Football Club	WC	95 000.00
M30136	Sports	11-Feb-21	Born Fighters Football Club	WC	95 000.00
M30544	Sports	11-Feb-21	Greenwood Athletic AFC	WC	95 000.00
M29903	Sports	25-Feb-21	De Wet Landelike Cricket Club	WC	95 000.00
M30851	Sports	04-Mar-21	Rising Stars Netball Club	WC	95 000.00
M23833	Sports	22-Sep-20	Shooting Stars Club	WC	100 000.00
M24078	Sports	22-Sep-20	SAFA Overberg Region	WC	100 000.00
M24778	Sports	22-Sep-20	Goudini United Rugby Club	WC	100 000.00
M24781	Sports	22-Sep-20	Flamengo Football Club	WC	100 000.00
M24324	Sports	29-Sep-20	De Doorns United RVK	WC	100 000.00
M23662	Sports	15-Oct-20	YBC Football Club	WC	100 000.00
M24966	Sports	28-Oct-20	Goal Hunters FC	WC	100 000.00
M27355	Sports	12-Nov-20	Ikamva ladies Football Club	WC	100 000.00
M26720	Sports	12-Nov-20	Seven Attackers Netball Club	WC	100 000.00
M27323	Sports	10-Dec-20	Tafelzucht	WC	105 000.00
M27367	Sports	10-Dec-20	Site C Gunners FC	WC	105 000.00
M27883	Sports	10-Dec-20	Rhadi United Football Club	WC	105 000.00
M27334	Sports	15-Dec-20	Cedarpark Football Club	WC	105 000.00
M28032	Sports	22-Jan-21	Simunye Netball Club	WC	105 000.00
M28946	Sports	04-Feb-21	Eagle Wings Football Club	WC	105 000.00
M29723	Sports	04-Feb-21	Celtic Netball Club	WC	105 000.00
M30931	Sports	25-Mar-21	Future Stars Netball Club	WC	105 000.00
M24625	Sports	17-Sep-20	Western Cape Transplant Sport Association	WC	110 000.00
M23777	Sports	22-Sep-20	Standards United Football Club	WC	110 000.00
M23862	Sports	22-Sep-20	Shepherds FC	WC	110 000.00
M23756	Sports	29-Sep-20	Dangerous Heroes Football Club	WC	110 000.00
M25519	Sports	15-Oct-20	Young Brazil Football Club	WC	110 000.00
M25021	Sports	04-Nov-20	Down Town Masters Football Club	WC	110 000.00
M28503	Sports	26-Jan-21	Red Tigers Netball Youth Development Ambassadors	WC	115 000.00
M28629	Sports	26-Jan-21	7 Strikers Netball Club	WC	115 000.00
M29819	Sports	04-Feb-21	Ruyterwacht Football Club	WC	115 000.00
M30901	Sports	19-Mar-21	Young Cosmos Football and Netball Club	WC	115 000.00
M30903	Sports	19-Mar-21	Ghetto Stars Netball Club	WC	115 000.00
M21828	Sports	19-Aug-20	VELDDRIF Netball Club	WC	120 000.00
M22713	Sports	01-Sep-20	Cape Town Roses Ladies Football Club	WC	120 000.00
M24776	Sports	28-Oct-20	Cape Town United Football Club	WC	120 000.00
M27015	Sports	03-Dec-20	African Grassroot Hoops NPC	WC	125 000.00
M27571	Sports	10-Dec-20	Franschhoek Rugby Club	WC	125 000.00
M27784	Sports	15-Dec-20	Hasco United FC	WC	125 000.00
M29164	Sports	26-Jan-21	Hot Spurs Football Club	WC	125 000.00
M29491	Sports	04-Feb-21	Caledon Cricket Club	WC	125 000.00
M23661	Sports	04-Feb-21	Khayelitsha United Football Club	WC	125 000.00
M30250	Sports	04-Mar-21	Heideveld Basketball Club	WC	125 000.00
M30795	Sports	19-Mar-21	Shooting Stars Netball Club	WC	125 000.00
M30908	Sports	26-Mar-21	Simon Dyakala Golf Academy	WC	125 000.00
M31235	Sports	26-Mar-21	Van Der Stel-Evergreens Rugby Club	WC	125 000.00
M24967	Sports	28-Oct-20	Site Sea United FC	WC	140 000.00
M24762	Sports	04-Nov-20	Barmsley Spurs FC	WC	140 000.00
M25792	Sports	24-Nov-20	Central Hockey Club	WC	140 000.00
M27337	Sports	10-Dec-20	City Stars Football Club	WC	145 000.00
M27626	Sports	10-Dec-20	Mbekweni Shaq Squad Basketball Club	WC	145 000.00
M27848	Sports	15-Dec-20	Strand Hotspurs FC	WC	145 000.00

Allocations 20/21 (continued)

Proj no.	Sector	Adjudication date	Name	Province	Amount
M27856	Sports	15-Dec-20	Degoods Let's Play Enterprises	WC	145 000.00
M29738	Sports	04-Feb-21	Dolphins Netball Club	WC	145 000.00
M30293	Sports	25-Feb-21	Sundowns Netball Club	WC	145 000.00
M30932	Sports	09-Mar-21	Play Sport4life NPC	WC	145 000.00
M30917	Sports	26-Mar-21	Laureus Sport For Good Foundation	WC	145 000.00
M28632	Sports	26-Jan-21	Cape Town Liverpool Football Club	WC	150 000.00
M27369	Sports	10-Dec-20	Langa Hockey Club	WC	155 000.00
M29583	Sports	04-Feb-21	Northpine Cricket Club	WC	155 000.00
M25492	Sports	15-Oct-20	Cape Town Netball Federation	WC	160 000.00
M28516	Sports	26-Jan-21	Cape Town Softball Association	WC	160 000.00
M30203	Sports	04-Mar-21	Wolverhampton Sports Club	WC	165 000.00
M30503	Sports	04-Mar-21	Junction Rovers Football Club	WC	165 000.00
M30687	Sports	04-Mar-21	Fast Young Football Club	WC	165 000.00
M27414	Sports	10-Dec-20	Hamilton's Sea Point Rugby Football Club	WC	175 000.00
M27499	Sports	10-Dec-20	Excelsiors Rugby Klub Klawer	WC	195 000.00
M30219	Sports	04-Mar-21	Real Madrid FC	WC	195 000.00
M30621	Sports	04-Mar-21	Vanrhynsdorp Eagles Rugby Club	WC	215 000.00
M30911	Sports	26-Mar-21	Villagers Affiliated Football Club	WC	215 000.00
M30814	Sports	04-Mar-21	Highbury United FC	WC	225 000.00
M28367	Sports	22-Jan-21	SAFA Eden	WC	235 000.00
M28638	Sports	26-Jan-21	Invincible RFC	WC	255 000.00
M30179	Sports	19-Mar-21	Murraysburg Cricket Club	WC	255 000.00
M30859	Sports	19-Mar-21	Moorreesburg Rugby Voetbalklub	WC	255 000.00
M30342	Sports	04-Mar-21	Cape Winelands Judo Association	WC	265 000.00
M30477	Sports	04-Mar-21	Elite XV Sport Club	WC	265 000.00
M30591	Sports	09-Mar-21	Elgin Grabouw Athletics Club	WC	285 000.00
M25046	Sports	28-Oct-20	South African Football Association Cape Town	WC	320 000.00
M25208	Sports	12-Nov-20	Federation of Dancesport Western Cape	WC	320 000.00
M26343	Sports	12-Nov-20	Eden Cycling Association	WC	320 000.00
M30590	Sports	11-Feb-21	Langebaan Athletics Club	WC	410 000.00
M26810	Sports	12-Nov-20	Saldanhabaai Rugby Klub	WC	420 000.00
M27204	Sports	22-Jan-21	Salkorlane Athletics Club	WC	425 000.00
M28828	Sports	26-Jan-21	South Western Districts Cricket (NPC)	WC	745 000.00
M29386	Sports	04-Feb-21	Boland Golf Union	WC	765 000.00
M26875	Sports	10-Dec-20	Mbekweni Youth Centre NPC	WC	1 705 259.79
M26944	Sports	03-Dec-20	Boland Athletics	WC	2 765 000.00