

the dti and EDD Annual Performance Plans 2019/2022 Presentation to the Portfolio Committee

4 July 2019
Portfolio Committee





PRESENTATION OUTLINE

□ Introductory remarks

☐ Part A: Context

☐ Part B: the dti's APP

☐ Part C: EDD's APP





Introductory remarks

- ☐ APPs role and status
- □ 2019: A Transition year between Administrations
- Two Budget Votes within one Ministry and two merging departments
- □ 2019/20 APPs: Based on work completed in 5th Administration
- □ 6th Administration: programme of action will be based on the electoral mandate; SONA; and new Medium-Term Strategic Framework
- ☐ Thus: need to review Strategic Plans and APPs: during remainder of this year; and for 2020/21 and thereafter





Introductory remarks

- ☐ SONA vision: A Reimagined Industrial Strategy
- ☐ Integrated approach within the new Department
- ☐ Urgency and focus to the work of government
- ☐ Learn lessons from experience
- ☐ Partnerships with private sector and workers
- ☐ Capable state





ECONOMIC CONTEXT

- Need to achieve faster, inclusive growth. Look at:
- ☐ Global growth story
- Domestic economic environment
 - Growth
 - Employment and unemployment
 - Investment
 - Industrial performance
 - Market access and exports
- ☐ The slides that follow identify the economic context in more detail with a focus on specific indicators

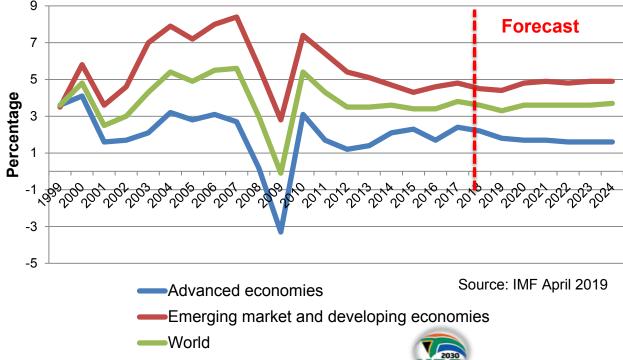




The Global Economic Overview

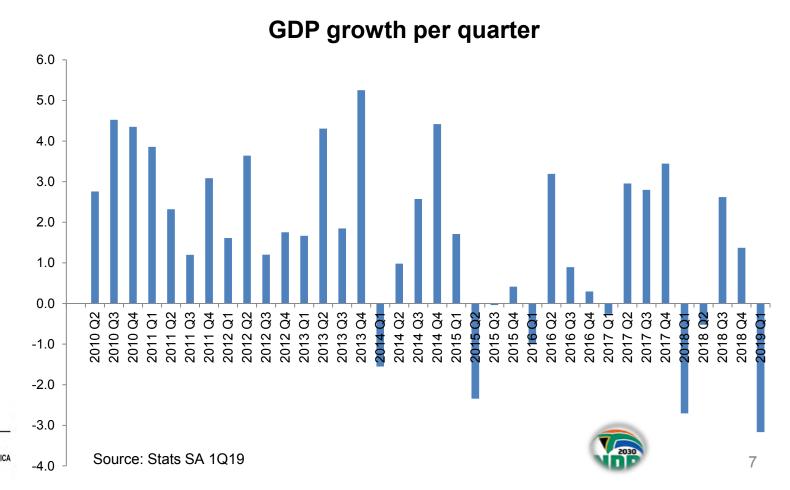
- The rate of global growth has declined since 2018 and is likely to remain lacklustre in the next few years.
- ☐ Growth in advanced economies has slowed:
 - USA growth slows from 2.9% in 2018 to a forecast 1.9% in 2020
 - EU growth slows from 1.8% in 2018 to a forecast 1.5% in 2020
- ☐ Growth in emerging market & developing economies is anticipated to rise slightly driven by the higher levels of growth in India and China
- New headwinds to global growth

GDP growth and growth forecast



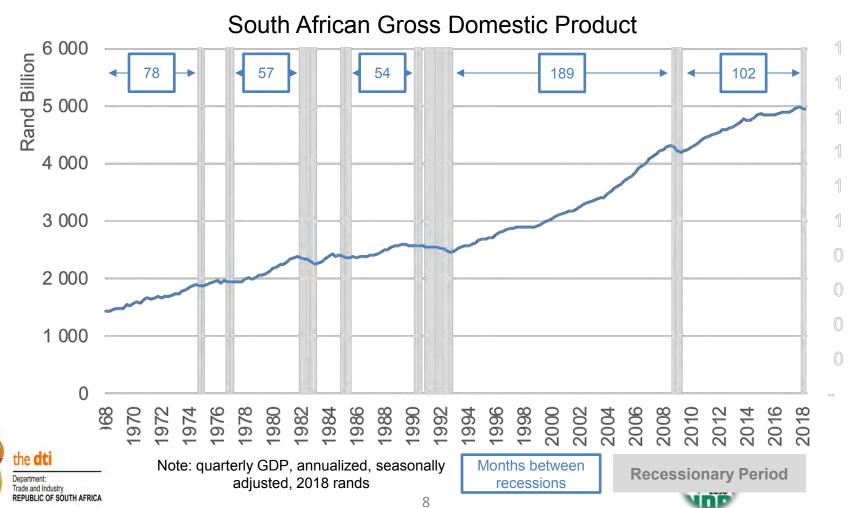
SA exits technical recession in 2018 Q3

- ☐ SA exited the technical recession in 2018 Q3 when GDP expanded.
- ☐ After 2 quarters of growth (Q3 and Q4 2018) we experienced another slow down with GDP decreasing by 3.2% in Q1 2019

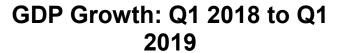


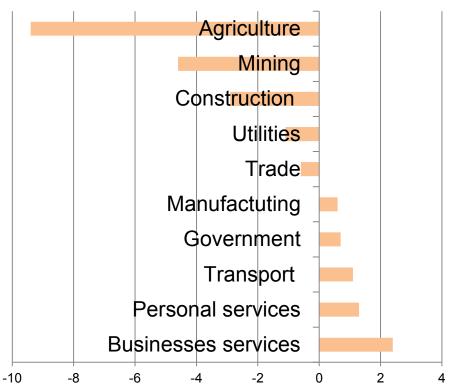
Prior Recessions in South Africa

- In the last fifty years, the two longest periods without recession have been during the democratic era
- The economy grew without recession for **102** months until Dec 2017; second only, over the last fifty years, to **189** months of growth without recession between Dec 1992 and Sept 2008

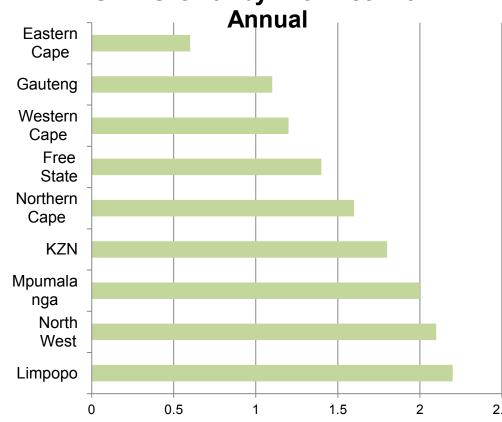


GDP growth by sector and province





GDP Growth by Province: 2017

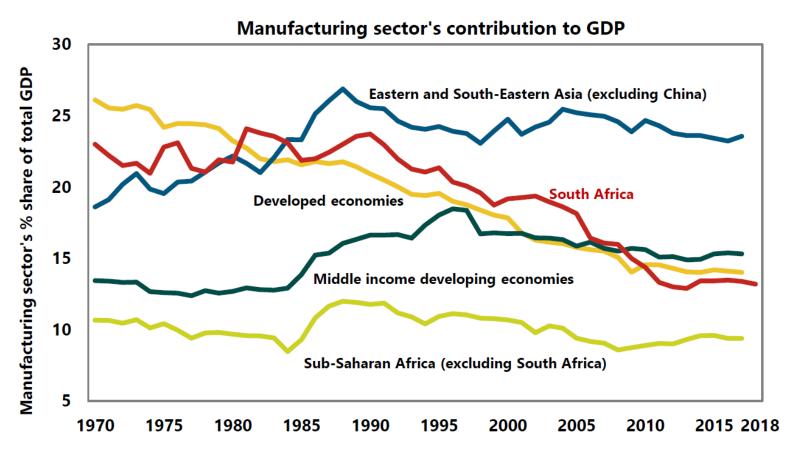


Source: Stats SA 1Q19





Manufacturing sector performance

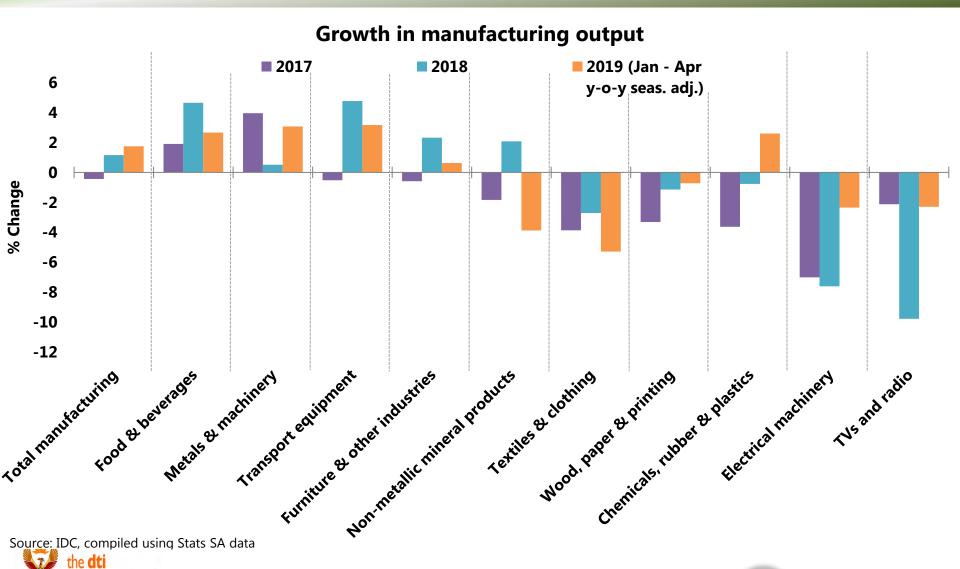


Source: IDC, compiled using UNCTAD data; SARB data for South Africa





Manufacturing output has shown signs of rebounding during 2019



REPUBLIC OF SOUTH AFRICA

SA increased trade with the rest of the world

Top 10 exports:

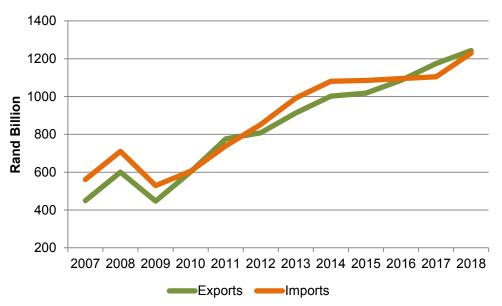
- 1. Gold, platinum & diamond:
- 2. Ores (iron, manganese, chrome)
- 3. Cars & trucks
- 4. Coal and petrol
- 5. Iron and steel
- 6. Machinery
- 7. Fruit and nuts
- 8. Aluminium & aluminium products
- 9. Electrical machinery
- 10. Plastics & plastic products

Top 10 imports:

- 1. Petrol
- 2. Machinery mechanical
- 3. Machinery electrical
- 4. Commodities (not specified)
- 5. Vehicles
- 6. Plastics
- 7. Pharmaceutical products
- 8. Medical equipment
- 9. Organic chemicals e.g. acids
- 10. Chemicals e.g. fertilizers

- Positive trade balance for last 2 years
- 178% increase in exports over last 10 years
- 132% increase in imports over last 10 years

SA Trade with the rest of the world



Source: TradeMap



SA's Major Trading Partners

partners

Top 10 - SA exports:

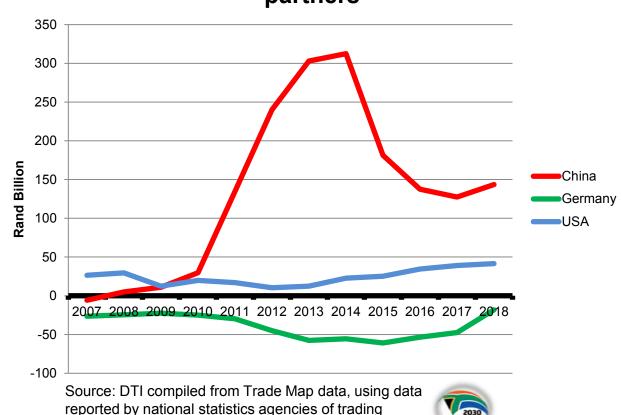
- 1. China
- 2. Germany
- 3. USA
- 4. UK
- 5. India
- 6. Japan
- 7. Belgium
- 8. Hong Kong
- 9. Zambia
- 10. Netherlands

Top 10 - SA imports:

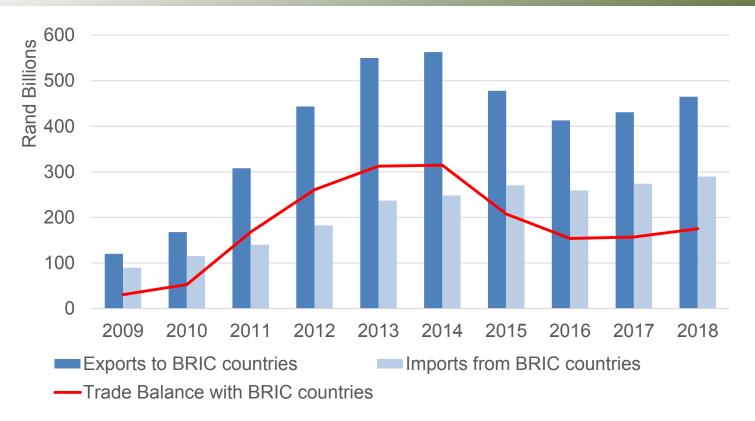
- 1. China
- 2. Germany
- 3. USA
- 4. India
- 5. Nigeria
- 6. Thailand
- 7. UK
- 8. Netherlands
- 9. Japan
- 10. Italy

- R2.5 Trillion total trade (imports & exports with world)
- R573.8 Billion total trade with China (23.1% of trade)
- R629.2 Billion total trade with China including Hong Kong
- R264 Billion total trade with Germany (10.6% of trade)
- R186.8 Billion total trade with USA (7.5% of trade)

Trade balance with SA top 3 trading partners



Trade with BRICS partners increased following South Africa's inclusion with positive trade balance



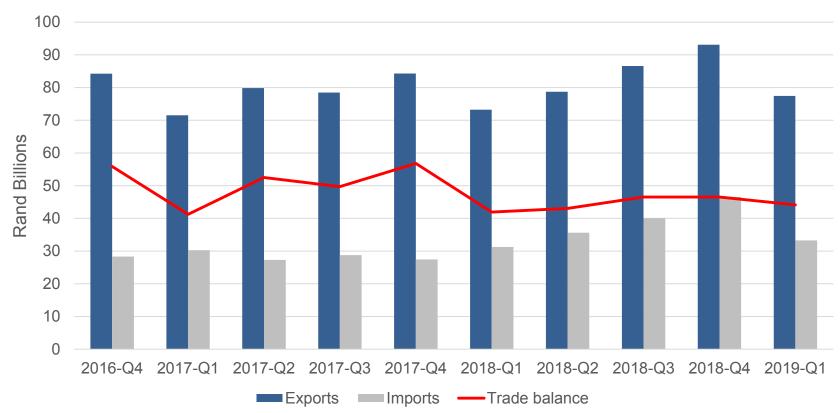
Note however, based on SA data, we run a deficit with the BRICS countries, as gold is excluded.

Source: DTI compiled from Trade Map data, using data reported by national statistics agencies of BRICS trading partners.

the **dt**i

South Africa's Trade balance with Africa remains positive

SA trade with other countries in Africa



Source: DTI compiled from Trade Map data, using data reported by SARS





Employment

22,5 million labour force

16,3 million employed

6,1 million unemployed

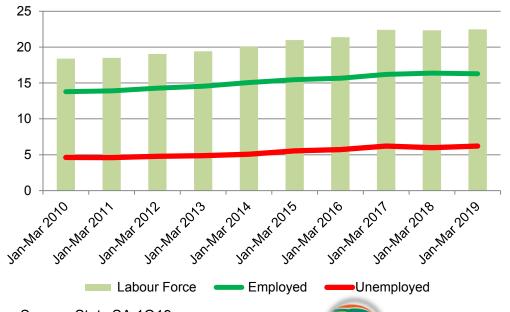
6,2 million women employed

6,0 million youth employed

Since 2010:

- 4,1 million increase in labour force
- 2.5 million more in employment
- 1.6 million more unemployment

Employment and unemployment



Source: Stats SA 1Q19



Employment since Democracy

1996 and 2018

Population growth: 42%

Working age population rise: 53%

• Employment growth: 84%

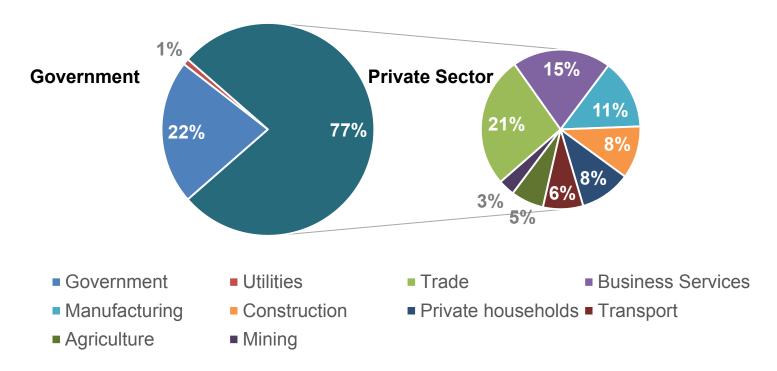
Normally would mean a decline in unemployment rate, BUT

Labour-force growth: 134%

	1996	2018	
Labour force participation rate	44,9%	59,4%	Number out of every hundred of working age, that are employed or unemployed
Labour absorption rate	36%	43,3%	Number out of every 100 of working age that are employed

Employment by sector

- ☐ The Private Sector accounts for 77% of jobs in the country
- ☐ Top 3 sectors (inc. Govt) account for 6 out of 10 jobs
- ☐ Manufacturing is the 4th largest contributor to employment and accounts for 1 in 10 jobs



Source: Stats SA 1Q19





Total manufacturing employment is estimated at 1,8 million

- Manufacturing employs 1 780 000 across formal and informal economy
- 3 subsectors account for over half the employment in the manufacturing sector: food,
 & beverage; metal products; and textiles, clothing & leather
- Food & beverage; and metal products each account for 1 in 5 jobs in manufacturing

Employment in manufacturing (Thousand)	March 2019	% manufacturing employment
Food and beverag	376	21.1
Metal products	363	20.4
Textiles, clothing & leather	269	15.1
Petroleum, chemicals, plastics, rubber	201	11.3
Wood and wood products	167	9.4
Non-metallic & mineral products	142	8.0
Furniture	117	6.6
Transport equipment	98	5.5
Electrical machinery	24	1.3
Radio, TV, communication equipment,		
medical	24	1.3
Total manufacturing	1780	100



2030

Total manufacturing jobs (formal and informal) are estimated to have declined by 24 000 over the last five years

- Manufacturing jobs declined by 24 000 over the Fifth Administration
- There was growth in a number of subsectors including Clothing and Textiles, Non-Metal Mineral Products (like glass), Metals and Machinery and Agro-Processing
- However this was offset by declines in Chemicals, Transport Equipment and Radio & TV instruments

Employment in Manufacturing (000s)	March 2014	March 2019	Change over 5th Admin	Annualised % Change
Food and beverage	362	376	14	0,7%
Metal products	343	363	20	1,1%
Textiles, clothing & leather	246	269	23	1,8%
Petroleum, chemicals, plastics, rubber	244	201	-43	-3,8%
Wood and wood products	174	167	-7	-0,8%
Non-metallic & mineral products	121	142	21	3,3%
Furniture	104	117	13	2,3%
Transport equipment	132	98	-35	-5,9%
Electrical machinery	45	24	-21	-11,7%
Radio, TV, communication equipment, medical	34	24	-10	-6,5%
TOTAL MANUFACTURING EMPLOYMENT	1 804	1 780	-24	-0,3%

Source: Stats SA Quarterly Labour Force Survey (QLFS) 1Q19

Note: The QLFS is a survey of households across South Africa. The estimations for each sector and subsector is thus subject to sampling bias, given smaller sample sizes when disaggregating data





Manufacturing jobs in the formal sector has increased by 59 000 over the last five years

- Manufacturing jobs in the formal sector has increased by 59 000 over the Fifth Administration
- There was growth in a number of subsectors including Agro-Processing, Chemicals, Transport Equipment, and Non-metal Mineral products (like glass)
- However there were declines in formal employment in Metal and Machinery, Wood and Paper and Electrical machinery

Employment in Manufacturing (000s)	March 2014	March 2019	Change over 5th Admin	Annualised % Change
Food, beverage & tobacco	214	251	37	3,2%
Metal products	280	275	-5	-0,3%
Textiles, clothing & leather	88	88	0	-0,1%
Petroleum, chemicals, plastics, rubber	159	170	11	1,4%
Wood and wood products	139	135	-4	-0,5%
Non-metallic & mineral products	54	62	8	2,6%
Furniture	67	73	6	1,8%
Transport equipment	105	113	8	1,4%
Electrical machinery	44	40	-4	-1,7%
Radio, TV, communication equipment, medical	18	20	2	1,7%
TOTAL MANUFACTURING EMPLOYMENT	1 168	1 227	59	1,0%

Source: Stats SA Quarterly Employment Survey (QES) 1Q19

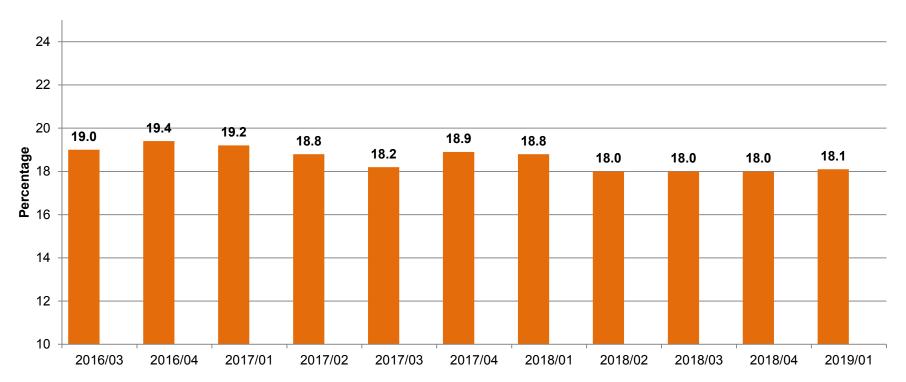
Note: The QES is a survey of employers across South Africa. Data is often provided by industry associations





Investment

GFCF to GDP



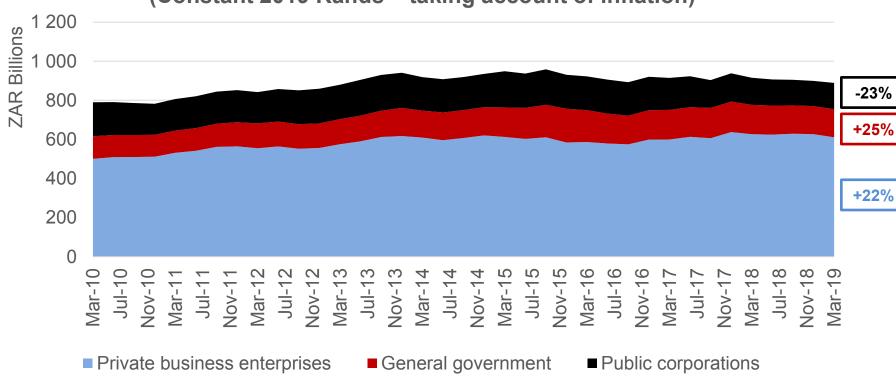
- ☐ Growth in investment has slowed
- ☐ The private sector's contribution to total investment has grown to 69%
- ☐ Investment to GDP as declined as is now 18.1%





Investment





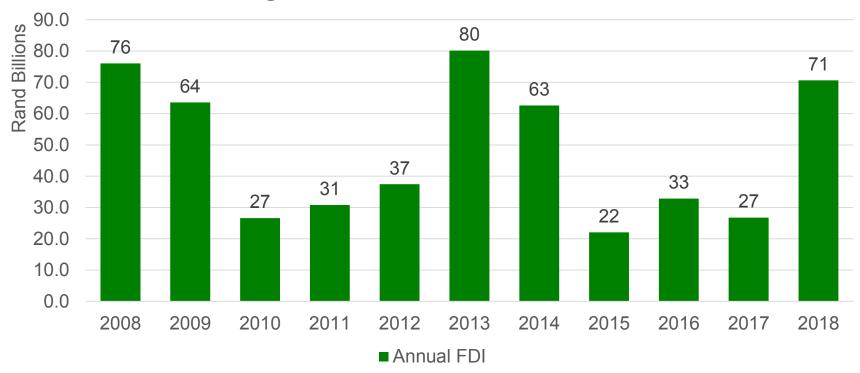
Source: Stats SA (Constant Rands; Quarterly; Annualised; Seasonally Adjusted)





Investment

Net Foreign Direct Investment into South Africa



Source: South African Reserve Bank (Current Rands)

Net Foreign Direct Investment into South Africa at its highest in five years in 2018





PART B: the dti's APP

☐ **the dti's** Strategic Imperatives

- Programmes and Strategic Objectives
- ☐ Key Planned Interventions for 2019/2022

□ Allocated Budget





STRATEGIC IMPERATIVES

Objectives

Grow the manufacturing sector to promote industrial development, job creation, investment and exports

Improved conditions for consumers, artists and opening up of markets for new patents players

Strengthened capacity to deliver on **the dti** mandate

Goals

- 1. To facilitate transformation of the economy to promote industrial development, investment, competitiveness and employment creation
- 2. Build mutually beneficial regional and global relations to advance South Africa's trade, industrial policy and economic development objectives;
- **3.** Facilitate broad-based economic participation through targeted interventions to achieve more inclusive growth;
- **4.** Create a fair regulatory environment that enables investment, trade and enterprise development in an equitable and socially responsible manner;
- **5.** Promote a professional, ethical, dynamic, competitive and customer-focused working environment that ensures effective and efficient service delivery.

Vision

A dynamic industrial, globally competitive South African economy, characterised by inclusive growth and development, decent employment and equity, built on the full potential of all citizens.

Programmes and Strategic Objectives

Programmes

Programme 1

Programme 2

Programme 3
Programme 4

Programme 6

Programme 7

Programme 8

Programme 5

Objectives

Strengthened capacity to deliver on **the dti** mandate

Grow the manufacturing sector to promote industrial development, job creation, investment and exports

Key
Performance
Indicators

4 KPIs

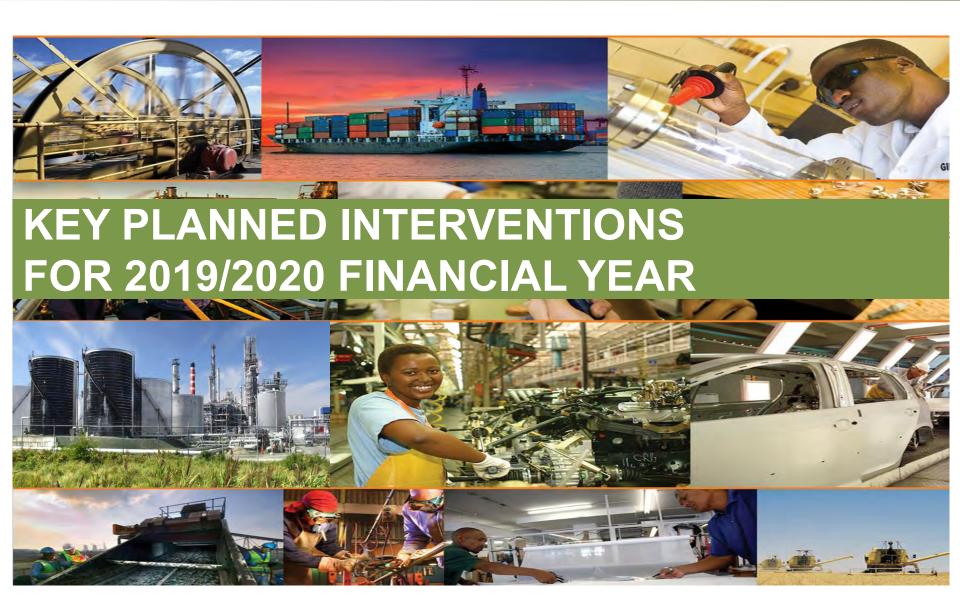
16 KPIs

Improved conditions for consumers, artists and opening up of markets for new patents players



3 KPIs

PROGRAMMES OF THE DEPARTMENT



KEY INTERVENTIONS -INDUSTRIAL DEVELOPMENT

SG 1: Facilitate transformation of the economy to promote industrial development, investment, competitiveness and employment creation

IPAP interventions



- Enhance the contribution of manufacturing to a more inclusive economy both by promoting black industrialists and small business and by encouraging job creation both directly and indirectly.
- ☐ Promote new industries and activities that are more sustainable, promote higher value add and encourage employment creation







KEY INTERVENTIONS -INDUSTRIAL DEVELOPMENT

SG 1: Facilitate transformation of the economy to promote industrial development, investment, competitiveness and employment creation

IPAP interventions



□ Develop practical measures to support collaboration. Reduce the cost of logistics, including regulatory delays and fees as well as transport and communications infrastructure.

It requires greater policy coherence and certainty









KEY INTERVENTIONS -INDUSTRIAL DEVELOPMENT

SG 1: Facilitate transformation of the economy to promote industrial development, investment, competitiveness and employment creation



- ☐ Grow the manufacturing sector to promote industrial development, job creation, investment and exports:
- Value of projected investment leveraged: R18 billion
- □ Projected number of new jobs and retained jobs supported from approved enterprises and projects: 18 000
- □ Projected number of enterprises/projects approved for financial support across all incentives: 900







KEY INTERVENTIONS- TRADE, INVESTMENT AND EXPORT

SG 2: Build mutually beneficial regional & global relations to advance South Africa's trade, industrial policy & economic development objective

- □ Value (Rand) of investment projects facilitated in pipeline: with an annual target of R50 billion for the 2019/2020 financial year.
- □ Trade negotiations: EPA with the EU, SACU India PTA, SADC-EAC-COMESA FTA (T-FTA) Six status reports produced on progress for TFTA and CFTA negations
- □ Africa regional development programme implemented 2 reports on implementation of the SADC-EU-EPA





KEY INTERVENTIONS- TRADE, INVESTMENT AND EXPORT

SG 2: Build mutually beneficial regional & global relations to advance South Africa's trade, industrial policy & economic development objective

- ☐ Bilateral engagements with the rest of the world: 16 status reports produced on engagements in Global Fora (BRICS, G20, AGOA, UK Brexit).
- ☐ Increased exports sales of value-added products and services under EMIA by increasing the value of exports to R 4,25 billion.
- ☐ Increased manufactured exports by assisting 864 companies in supporting value added exports under EMIA.





KEY INTERVENTIONS- SPECIAL ECONOMIC ZONES & ECONOMIC TRANSFORMATION

SG3: Facilitate broad-based economic participation through targeted interventions to achieve more inclusive growth

- Enabled increased investment through Special Economic Zones and Industrialised parks
- ☐ One (1) SEZ submitted to Minister for designation
- ☐ Two (2) implementation reports on Industrial Parks submitted to Minister
- Implementation of the B-BBEE Amendment Act and Code of Good Practice for B-BBEE
- ☐ **Two** (2) reports on the implementation of the B-BBEE Amendment Act and Regulations submitted to the Minister
- **▶** Black Industrialists (BI) development programmes implemented
- 80 interventions to support BIs in the IPAP sectors (Non-financial)





KEY INTERVENTIONS - LEGISLATION AND REGULATION

SG 4: Create a fair regulatory environment that enables investment, trade and enterprise development in an equitable and socially responsible manner

- → One (1) SEIAS report on the Companies Amendment Bill developed for Minister's approval.
- □ Four (4) progress reports on the development of the Companies Amendment Bill developed for Minister's approval.

■ 24 education and awareness workshops on policies and legislation conducted and report produced for Minister's approval.





KEY INTERVENTIONS- ADMINISTRATION AND CO-ORDINATION

SG 5: Promote a professional, ethical, dynamic and competitive and customer–focused working environment that ensures effective and efficient services delivery

□ 100% eligible creditor payments processed within 30 days.

Female SMS



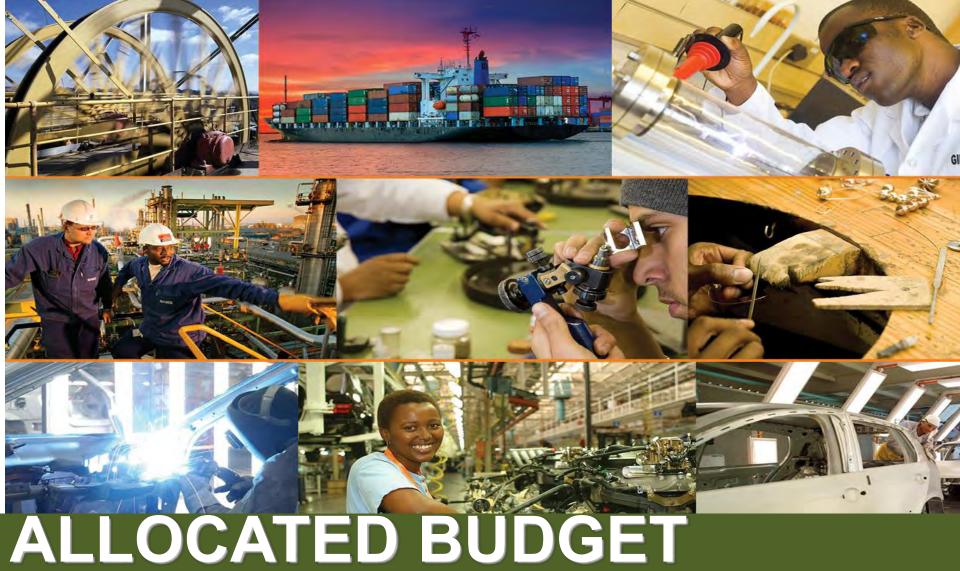
Women in SMS employment 50%

☐ Employment of People with Disability **3.7**%











Allocated Budget Medium Term Expenditure Framework

Summary by programme	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Rand thousand	Audited outcome	Audited outcome	Audited outcome	Preliminary audited outcome	Medium-term estimates		
Programme							
1. Administration	727,561	699, 139	772,696	813,518	803,475	836,111	881,939
International Trade and Economic Development	113,560	116,024	121,121	122,075	130,405	134,555	142,949
Special Economic Zones and Economic Transformation	92,524	97,589	95,699	121,963	171,458	181,571	193,182
4. Industrial Development	1,953,616	1,722,245	1,838,839	2,018,625	2,100,814	2,058,227	1,860,658
5. Consumer and Corporate Regulation	287,420	295,381	298,706	323,846	328,319	346,178	368,823
6. Incentive Development and Administration	5,795,785	6,895,186	5,600,528	5,560,651	6,026,061	6,554,206	5,506,463
7. Trade and Investment South Africa	462,911	454,588	456,154	460,194	440,456	456,266	486,462
8. Investment South Africa	38,282	69,244	64,505	69,372	58,039	60,800	65,420
Total	9,471,659	10,349,396	9,248,248	9,490,244	10,059,027	10,627,914	9,505,896





Departmental Budget FY 2019/20

Budget for Departmental operations for 2019/20:

- Programme 1: Administration R 803,5 million
- Programme 2: International Trade and Economic Development **R 130,4 million**
- Programme 3: Special Economic Zones and Economic Transformation R 171,5 million
- Programme 4: Industrial Development **R 2,1 billion**
- Programme 5: Consumer and Corporate Regulation R 328,3 million
- Programme 6: Incentive Development and Administration- R 6,0 billion
- Programme 7: Trade and Investment South Africa R 440,5 million
- Programme 8: Investment South Africa R 58,0 million

Total: R10,1 billion





PART C: EDD's APP

□ EDDs Strategic Imperatives

- ☐ Programmes and Strategic Objectives
- ☐ Key Planned Interventions for 2019/2022

□ Allocated Budget





STRATEGIC IMPERATIVES

Mission

Co-ordinate the contributions of government departments, state entities and civil society to effect economic development

Improve alignment

between economic policies, plans of the state, its agencies, government's political and economic objectives and mandate

Promote government's goal of advancing economic development via the creation of decent work opportunities

Objectives

- 1. To ensure good governance in the administration of the Department
- 2. Coordinate jobs drivers and implementation of the New Growth Path economic strategy in support of the National Development Plan
- 3. Facilitate social dialogue and implementation of social accords
- **4.**Coordinate infrastructure development and strengthen its positive impact on the economy and citizens
- **5.**Promote productive investment, industrial financing and entrepreneurship for jobs and inclusive growth
- 6. Promote competition, trade and economic regulation in support of job creation, industrialisation and economic inclusion

Vision

Creating decent work for all through meaningful economic transformation and inclusive growth

Programmes and Strategic Objectives

Programmes

Strategic Objectives

KPIs

Programme 1: Admin

Strategic Objective 1: To ensure good governance in the administration of the Department

1 KPI (1Product)

Programme 2: Growth and Jobs Drivers **Strategic Objective 2:** Coordinate jobs drivers and implementation of the economic strategy in support of the National Development Plan

Strategic Objective 3: Facilitate social dialogue and implementation of social accords

3 KPIs (18 Products)

3 KPIs (9 Products)

Programme 3: Investment, Competition & Trade **Strategic Objective 4:** Coordinate infrastructure development and strengthen its positive impact on the economy and citizens

Strategic Objective 5: Promote productive investment, industrial financing and entrepreneurship for jobs and inclusive growth

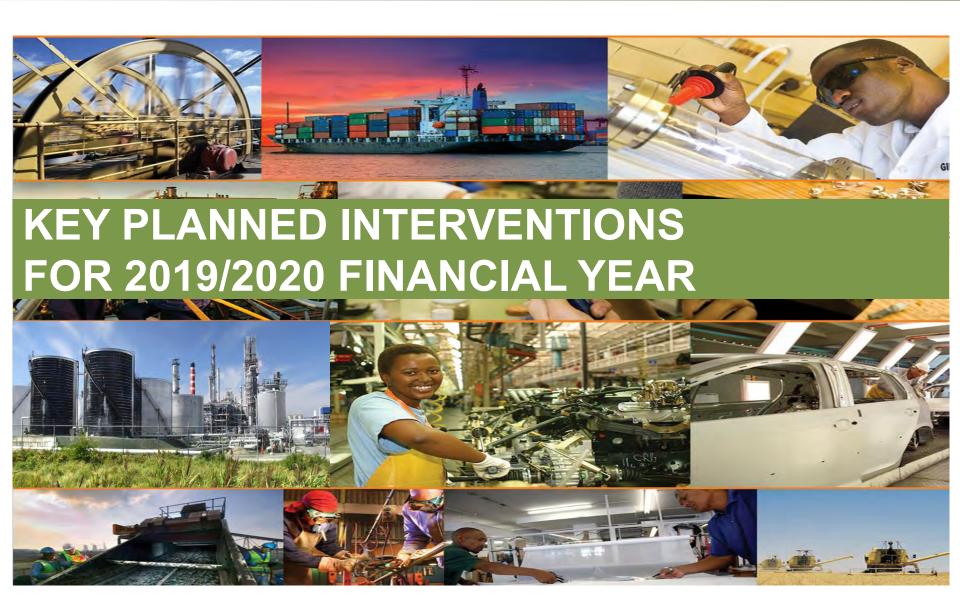
Strategic Objective 6: Promote competition, trade and economic regulation in support of job creation, industrialisation and economic inclusion

5 KPIs (106 Products)

3 KPIs (34 Products)

1 KPI (15 products)

PROGRAMMES OF THE DEPARTMENT



KEY INTERVENTIONS - Administration

SG 1: To ensure good governance in the Department

- EDD plans to achieve an Unqualified Audit Opinion
- In order to achieve this the Department will:
 - □ systematically address issues identified in the preceding year's audit
 - Maintain high standards in all areas



KEY INTERVENTIONS- IMPLIMENTATION OF THE NEW GROWTH PATH

SG 2: Coordinate jobs drivers and implementation of the New Growth Path (NGP) economic strategy in support of the National Development Plan

Interventions

■ Analytical and public policy advocacy reports



- □ Promoting of jobs drivers including coordinating with other departments, promoting investment, working with regulators and engaging sector stakeholders on jobs and growth
- □Supporting provinces to meet their targets including aligning provincial economic development APPs with national agenda, meeting officials, forums with communities and road shows with public agencies in the province, and hosting MinMecs



KEY INTERVENTIONS- SOCIAL DIALOGUE

SG 3: Facilitate social dialogue and implementation of social accords

- Monitor and support implementation of the Green Economy Accord
- □ Support youth and black women with access to employment and business opportunities through policy initiatives, funding initiatives, unblocking projects and promoting access to employment or entrepreneurship
- ☐ Progress reports on actions taken by government and the social partners to give effect to the Youth Employment Accord (YEA)
- □ Social dialogue interventions to save and create jobs through meetings or workshops with social partners; interventions that may result in agreements, MOUs or Action Minutes at sector and workplace level; reporting on Social Accords



KEY INTERVENTIONS- INFRASTRUCTURE DEVELOPMENT

SG 4: Coordinate infrastructure development and strengthen its positive impact on the economy and citizens

- ☐ Compile reports on the 18 Strategic Integrated Projects (SIPS) to provide Cabinet with detailed dashboards (progress reports) of performance
- ☐ Implement Cabinet and PICC strategic decisions
- Coordinate and/or prepare for meetings of the PICC Council, Management Committee, Secretariat, SIP Co-ordinators and Cabinet
- □ Coordination actions to drive implementation of SIP 5 (Saldanha-Northern Cape Development Corridor)



KEY INTERVENTIONS- INDUSTRIAL FINANCING

SG 5: Promote productive investment, industrial financing and entrepreneurship for jobs and inclusive growth

- ☐ Unblock/ fast track and facilitate investment and infrastructure projects
- ☐ Promote economic transformation through support for township enterprises
- Monitoring funding efforts by DFIs including the level and impact
- Ministerial and departmental oversight engagements with the IDC on its corporate plan, governance, project performance or investment, development impact (including support for townships)





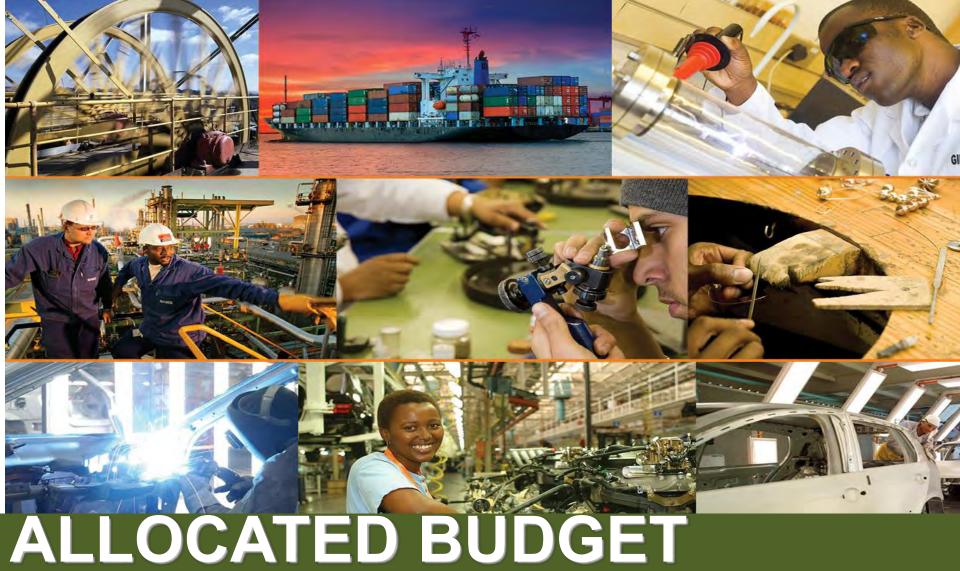
KEY INTERVENTIONS- ECONOMIC REGULATORS

SG 6: Promote competition, trade and economic regulation in support of job creation, industrialisation and economic inclusion

- ☐ Ministerial and departmental oversight of the economic regulators (Competition Commission, Competition Tribunal and ITAC)
- ☐ Initiatives to enhance the capacity of the regulators such as technical or policy workshops on capacity, changes in legislation or regulation
- ☐ Initiatives to enhance performance and outcomes
- ☐ Engaging in mergers and acquisitions, market inquiries and challenging prohibited practices
- ☐ Implementation of new legislation Competition Amendment Act 2018









ALLOCATE BUDGET 2019/20

SUMMARY	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Rand thousand	Audited	Audited	Audited	Budget	Revised	Revised	Revised
	Outcome	Outcome	Outcome		Baseline	Baseline	Baseline
Programmes							
Administration	83,144	90,417	83,666	86,351	90,334	96,071	102,018
Growth Path and Social Dialogue	26,705	27,797	31,125	34,495	37,009	39,761	42,319
Investment, Competition and Trade	773,884	546,869	797,259	951,751	918 050	959,535	1,042,122
Total for Programmes	883,733	665,083	912,050	1,072,597	1,045,393	1,095,367	1,186,459
Economic classification							
Current payments	128,386	133,465	132,632	135,209	142,664	152,249	161,835
Compensation of employees	79,398	84,990	88,523	90,773	97,693	105,020	111,846
Goods and services	48,988	48,475	44,109	44,216	44,971	47,229	49,989
Transfers and subsidies	750,396	528,846	778,370	933,122	897,991	938,021	1,019,247
Departmental agencies and accounts	338,848	315,657	392,460	419,065	438,538	462,539	487,979
Public corporations and private enterprises	411,397	213,124	385,780	513,837	459,453	475,482	531,268
Households	151	65	130	220	-	-	-
Payments for capital assets	4,949	2,772	1,048	4,486	4,738	5,097	5,377
Machinery and equipment	3,383	1,507	904	4,016	4,242	4,574	4,825
Software and other intangible assets	1,566	1,265	144	470	496	523	552
Payments for financial assets	2	-	-	-	-	-	-
Total economic classification	883,733	665,083	912,050	1,072,597	1,045,393	1,096,367	1,186,459





ALLOCATE BUDGET 2019/20

Budget for Departmental operations for 2019/20 (inc. transfers to agencies):

Programme 1: Administration - R90,3 million

Programme 2: Growth Path & Social Dialogue - R37 million

Programme 3: Investment, Competition & Trade - **R918million** (including transfers to entities)

TOTAL: R1,1 billion



ALLOCATE BUDGET 2019/20

Budget for Departmental operations for 2019/20 (exc transfers to agencies):

Programme 1: Administration - R90,3 million

Programme 2: Growth Path & Social Dialogue - R37 million

Programme 3: Investment, Competition & Trade – **R20million** (excluding transfers to entities)

TOTAL: R147 million





THANK YOU

INKOMU

NGIYATHOKOZA

NDO LIYHUWA

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