

Annual Performance Plan (First Draft)

2027/28

Presentation to the dtic Executive Management

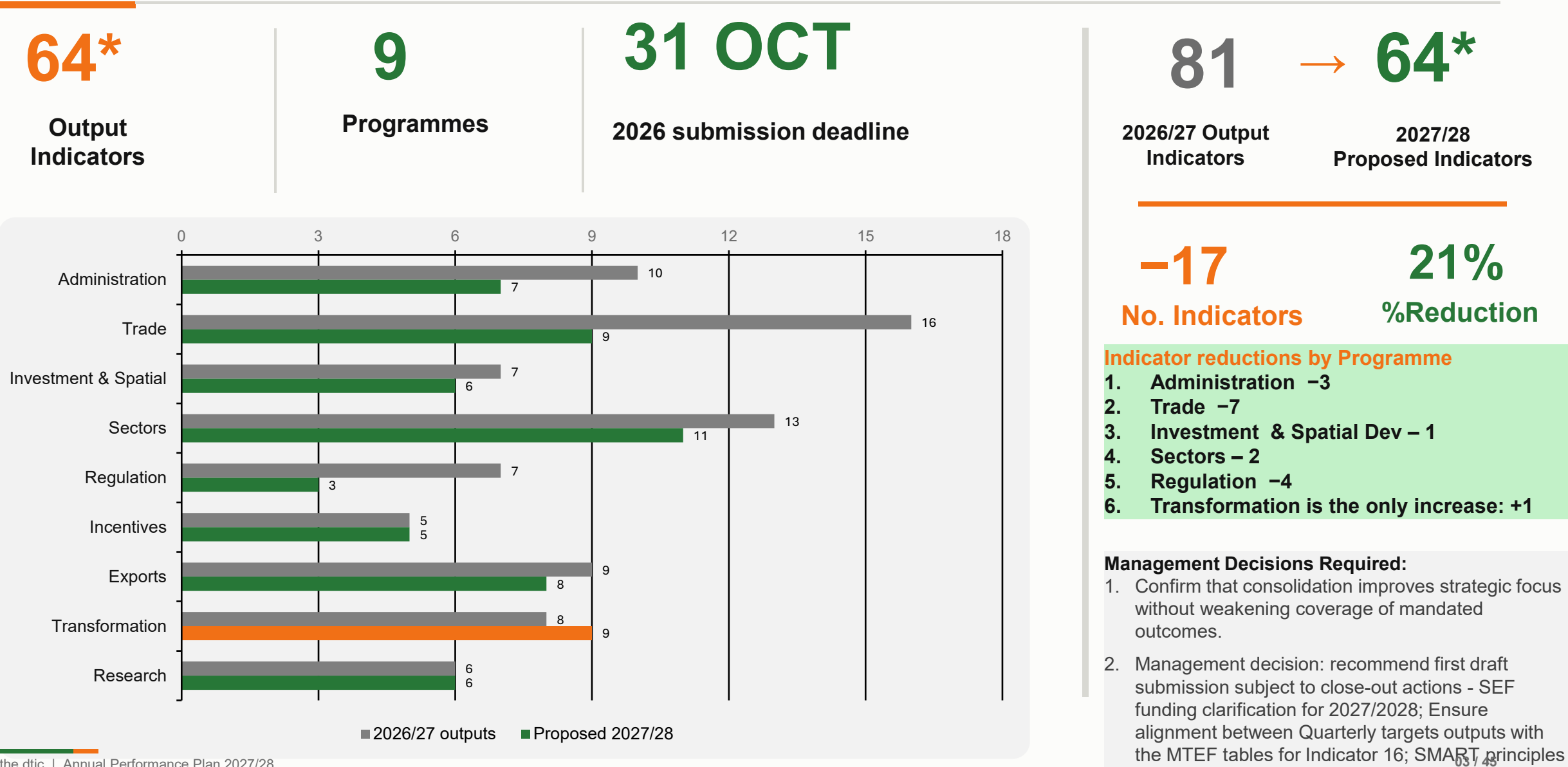
First Draft APP for Management Consideration



the dtic

Department:
Trade, Industry and Competition
REPUBLIC OF SOUTH AFRICA

The proposed plan is more focused: 17 fewer indicators than 2026/27



the dtic | Annual Performance Plan 2027/28

63 / 45

Department to connect national priorities to measurable APP outputs

ALIGNMENT

01	02	03	04
POLICY INTENT Statement of Intent • Rapid, inclusive and sustainable growth • Industrialisation and investment • Job creation and transformation • A professional developmental state	NDP 2030 Long-term national vision • Economy and employment • Economic infrastructure • Low-carbon and spatial transition • Capable and developmental state	MTDP 2024–2029 Priority 1 Inclusive growth and job creation Priority 2 Reduce poverty and the high cost of living Priority 3 A capable, ethical and developmental state	THE DTIC 2025/2030 Outcomes 1. Re-industrialisation 2. Job creation 3. Transformation 4. Capable state Every branch output must support at least one outcome.

BRANCH FINALISATION TEST

01 ALIGNMENT	02 RESULTS QUALITY	03 IMPLEMENTABILITY	04 CROSS-CUTTING TEST
Map each output to a dtic outcome and MTDP priority; include relevant MTDP outcome and output indicators.	Use results-based outputs, evidence-based baselines, clear TIDs and SMART annual/quarterly targets.	Link plans to programmes and budgets; test assumptions, risks, resources and monitoring arrangements.	Consider 2027 SONA commitments when issued; women, youth and PWD; employment; JET/climate/STI; infrastructure; spatial/DDM and digitalisation.

TIMELINE	23 OCT Strategic planning session	24–28 OCT Integrate and revise	30–31 OCT Validate and submit
	Confirm priorities, choices and outcome-level direction.	Incorporate session outcomes and Portfolio Committee feedback into branch plans.	Complete approvals and submit the national draft APP to DPME by 31 October.

PC Feedback identified gaps in delivery, internal control and capacity

97.9%

of the 2025/26 budget spent against performance on pre-determined objectives

62%

2025/26 Annual non-financial targets achieved

R50.8m

Loss linked to fraudulent CPFP claims. *(Matter still sub judice by mngt)*

14.4%

Vacancy rate, including five vacant DDG posts

KEY CONCLUSIONS

- Performance and expenditure are not translating into equivalent non-financial delivery.
- De-industrialisation, manufacturing contraction and weak growth require coordinated action on electricity, water, freight logistics and the cost of doing business.
- IDC, ECIC and NEF performance and disbursement require stronger oversight.
- Audit regression, fraudulent claims and unresolved material irregularities weaken accountability.
- Senior management and Foreign Economic Representative vacancies constrain delivery.

PROGRESS ACKNOWLEDGED

- Investment promotion
- Export facilitation
- Industrial financing
- Job creation
- Youth development

PLANNING IMPLICATION FROM PC

Programmes to strengthen the link between expenditure, measurable outcomes, institutional capacity and evidence of impact.

Source: Portfolio Committee BRRR, 15 October 2026 — summary supplied for this presentation.

Translate 13 recommendations into accountable branch actions



Each branch should identify the action, accountable owner, linked APP output/indicator, milestone and evidence required.

GOVERNANCE & CAPACITY

- 01 Strengthen controls and consequence management for audit findings, fraudulent claims and irregular expenditure.
- 02 Correct programme underperformance and fill senior vacancies with the MPSA.
- 03 Fill Foreign Economic Office posts and consider external expertise.

FINANCE & INCENTIVES

- 04 Strengthen incentive M&E for value, local manufacturing, localisation and jobs.
- 05 Develop alternative productive-sector funding models with the Minister of Finance.
- 06 Strengthen IDC and NEF oversight for timely funding, industrialisation and enterprise development.

STRATEGY & REGULATION

- 07 Assess strategy effectiveness for investment (investment mobilized versus actuals), employment and productive capacity
- 08 Expedite the Omnibus Bill to reduce regulatory burdens.
- 10 Finalise smelter energy-tariff studies and secure long-term investor certainty.

INDUSTRIAL DELIVERY

- 09 Build a public dashboard for commitments, timelines, expenditure and socio-economic impact.
- 11 Finalise EV mechanisms with Finance: tariffs, incentives, local production and B-BBEE ownership.
- 12 Issue Finance-aligned procurement policy for local content and B-BBEE requirements.

13 PROGRESS REPORTING Prepare a formal report on implementation due within six months of the report’s adoption (15 April 2027).

Indicators not included in the first draft across 4 programmes

P1 ADMINISTRATION	P2 TRADE	P3 INVESTMENT & SPATIAL	P4 SECTORS	P5 REGULATION
- Percentage of secured funding activated within the financial year - Percentage of entities achieving 80% performance - Percentage reduction in the vacancy rate of funded posts	- Non-SADC countries that have started trading under the AfCFTA - Economic-interest strategies for key partners or regions finalised - Market-access issues agreed under the SACUM–UK EPA - Market-access issues agreed under the SADC–EU EPA - EU cumulation agreement for hybrids and EVs implemented - Priority-product trade barriers under the CAEPA with China resolved - Automotive regional value-chain framework approved by SACU Council - SACU–Egypt–Algeria automotive partnership agreement signed	Industrial parks revitalised as competitive infrastructure platforms	- Reduction in the cost of rail transport - Measures to improve cement-industry performance	- Online-gambling advertising regulations amended - Credit-cost regulations amended - Tracking regulations to curtail illicit trade - Company regulations amended to improve ease of doing business

Strategic Choices to sharpen the dtic portfolio's industrial impact

SESSION 1 | BUILD THE INDUSTRIAL ENGINE

- 01** How do we expand productive capacity, manufacturing capability, localisation, competitiveness, value addition and participation in strategic value chains?
P3 P4 P6
- 02** Where can the portfolio materially influence constraints on industrial production, investment, exports and firm competitiveness?
P2 P3 P4 P5
- 03** How do we convert investment mobilisation into productive investment, expanded capacity, economic activity and jobs?
P3 P6 P8
- 04** How are we incentivising and financing industrialisation?

P6 P8

SESSION 2 | SCALE MARKETS, OWNERSHIP & FUTURE INDUSTRY

- 05** How do we move from trade promotion and market access to sustained export penetration, increased export value, and stronger global and African value-chain participation?

P2 P7
- 06** How do we move from measuring participation to creating sustainable, productive and scalable businesses, ownership and participation in industrial value chains?

P4 P8
- 07** Where must South Africa position itself now to remain competitive through technological, digital, green and future industrial transitions?

P4 P9

DECISION OUTPUT Agree on limited set of portfolio choices, programme contributions and implications for 2027/28 outputs, indicators and resources. Contribution matrix across the dtic portfolio/ family.

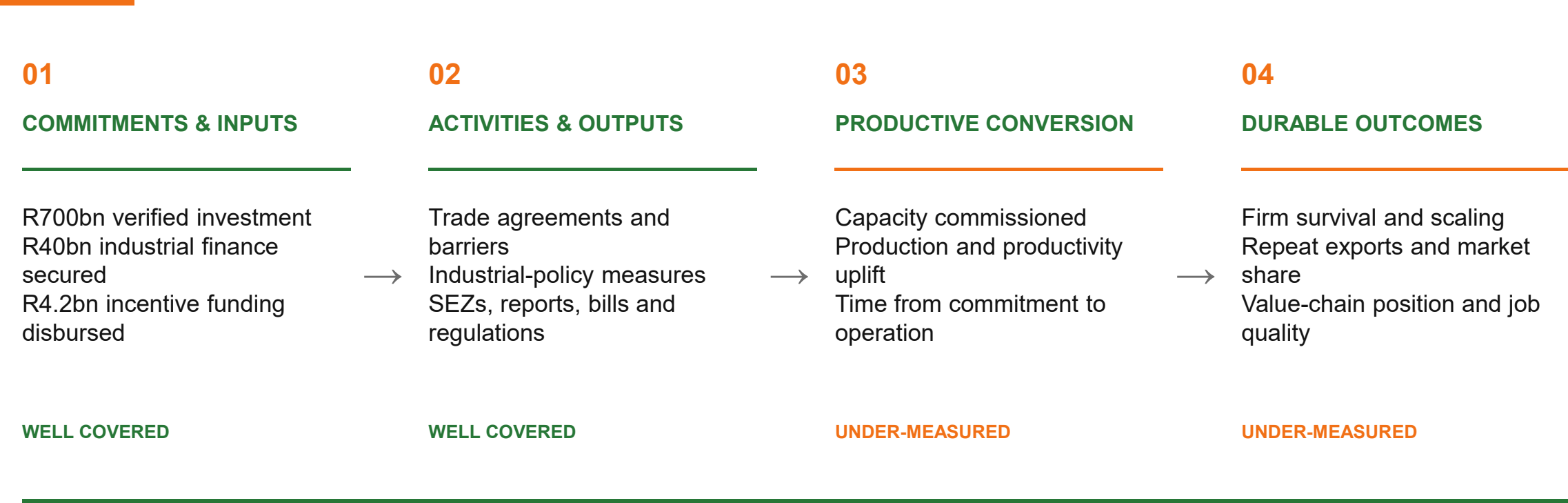
Scope carry-forward management to deliberate: Export: DFI support packages; Transformation: B-BBEE architecture and black ownership in priority sectors

Only export penetration has substantial end-to-end coverage

STRATEGIC FOCUS	WHAT THE DRAFT APP MEASURES	ASSESSMENT	WHAT MANAGEMENT STILL NEEDS TO TEST
01 Productive capacity, localisation & value chains	3 IDS measures; R110bn local procurement; 1.2% value-added minerals; EV, renewable and sector measures.	 PARTIAL	No direct target for manufacturing output, removed in the 2027/28 draft APP, installed capacity, productivity or domestic value added.
02 Constraints on production & competitiveness	100% of entities meeting ease-of-business targets; 10 trade barriers; 3 steel measures.	 LIMITED	Electricity, water, freight, tariffs and the cost of doing business are not explicitly measured.
03 Investment converted into capacity & jobs	R700bn verified investment; 12 of 13 SEZs operational; 2,500 industrial-development jobs.	 PARTIAL	No conversion rate from commitment to operation, time-to-production or capacity commissioned.
04 Finance and incentives for industrialisation	R40bn secured; R4.2bn disbursed; 8,000 beneficiary jobs; R5bn GBS export revenue.	 PARTIAL	Value for money, disbursement speed, additionality and DFI performance are not explicit.
05 Sustained export penetration	R154bn targeted-market exports; R163bn AfCFTA exports; SMME and black-owned export values.	 SUBSTANTIAL	Strong value measures; add persistence, diversification or repeat-exporter evidence to prove penetration.
06 Scalable transformation & ownership	250 black-owned firms financed; R10bn disbursed; 15,000 jobs; worker ownership and YES targets.	 PARTIAL	Scale, survival, productivity and movement into industrial value chains remain under-measured.
07 Digital, green & future industry	EV batteries, renewables and decarbonisation measures; 6,000 GBS jobs and R5bn exports.	 PARTIAL	No explicit industrial technology adoption, digital manufacturing or productivity-transition measure.

Assessment based on proposed APP indicators 1–64 and the seven strategic-planning questions; ratings are management aids, not official DPME scores.

The APP measures activity better than conversion or durable impact



WHY THIS MATTERS High-value commitments can be reported as achieved without proving that factories opened, capacity expanded, firms became more competitive or benefits endured.

Planning implication Retain the useful transaction and output measures, but add a small number of cross-programme conversion measures linking investment, finance and policy interventions to productive capacity, jobs and exports.

Interpretive analysis of the proposed 2027/28 indicator and target set.

Governance, capacity and DFI concerns remain under-measured

COMMITTEE ISSUE	CURRENT APP RESPONSE	COVERAGE JUDGEMENT	REQUIRED CONSIDERATIONS FOR FINALISATION
Performance versus expenditure	Targets cover delivery volumes and values, but not programme efficiency or the gap between expenditure and non-financial achievement.	● LIMITED	Add a management measure or milestone linking expenditure, outputs, corrective action and recovery of underperformance.
Financial controls, fraud and consequence management	Clean-audit and 30-day creditor-payment indicators provide an outcome signal.	● PARTIAL	Specify milestones for audit-action closure, CPFP recovery/consequence management and irregular-expenditure resolution.
Vacancies and senior capacity	No vacancy-reduction or senior-post filling indicator appears in the first draft; it is listed outside scope.	● GAP	Reinstate a funded-vacancy and critical-post target, including DDG and Foreign Economic Representative posts.
IDC, NEF and development-finance oversight	Industrial-finance targets cover funding secured, disbursed and jobs, but not DFI performance or timeliness.	● PARTIAL	Add DFI disbursement, turnaround-time and developmental-impact oversight milestones with accountable owners.
Bottom line	The draft demonstrates selected control outcomes, but not the remedial actions and institutional capacity that the Committee explicitly requested.		
Further action	Confirm which recommendations belong in the APP, which require an operational plan, and how both routes will be monitored and reported.		

Several industrial-delivery milestones remain absent

RECOMMENDATION CLUSTER	EVIDENCE IN THE DRAFT	ASSESSMENT	WHAT MUST BECOME EXPLICIT
Incentive value for money & alternative funding	R40bn secured, R4.2bn disbursed and 8,000 jobs; Transformation Fund financing and jobs.	PARTIAL	State value-for-money, additionality and alternative-funding milestones, not only financial volumes.
Regulatory reform & Omnibus Bill	100% ease-of-business target; three Bills; one amended regulation.	PARTIAL	Name the Omnibus Bill and its 2027/28 Cabinet/Parliament milestone if it is a committed deliverable
Public investment dashboard	Investment value, SEZs and jobs are tracked internally through separate indicators.	GAP	Add a public-dashboard milestone covering commitments, implementation dates, expenditure and socio-economic impact.
Energy tariffs, EV roadmap & procurement alignment	EV battery, renewable manufacturing, decarbonisation and R110bn local procurement targets provide related coverage.	PARTIAL	Add explicit milestones for smelter tariff studies, EV White Paper mechanisms and Finance-aligned local-content/B-BBEE guidance.
Six-month report to the House	No indicator or milestone directly addresses the required progress report.	GAP	Assign ownership and a dated deliverable within six months of adoption, supported by branch evidence.

Decision test

Confirm which recommendations belong in the APP, which require an operational plan, and how both routes will be monitored and reported.

Source: Portfolio Committee BRRR, 15 October 2026; compared with proposed APP indicators 1–64.

Five refinements would make the APP more defensible

REFINEMENT		PROPOSED RESPONSE	LEAD PROGRAMMES
01	Measure productive conversion	Add one cross-programme measure linking verified investment and industrial finance to operational capacity, production and jobs.	P3 · P4 · P6
02	Track binding constraints	Create milestones for the constraints the portfolio can influence: electricity tariffs, freight/logistics, regulatory burden and priority trade barriers.	P2 · P3 · P4 · P5
03	Prove value and durability	Strengthen incentive, export and transformation measures with timeliness, additionality, firm survival/scaling and repeat-export evidence.	P6 · P7 · P8
04	Make Committee actions traceable	Assign owners and milestones for audit remediation, fraud recovery, vacancies, DFI oversight, the public dashboard and six-month reporting.	P1 · portfolio entities
05	Close future-industry coverage	Retain green-industry measures and add a technology/digital-manufacturing or productivity transition measure where mandate and data permit.	P4 · P9
Management decision		Agree which refinements enter the APP indicator set, Ops Plan and which are controlled through a separate, implementation reporting plan. All recommendations to have an owner and appropriate oversight.	

Proposed response to the 23 October strategic-planning focus areas and Portfolio Committee recommendations.

Administration

Outcome	Indicator number	Output	Output Indicator	Annual Targets			
				Estimated Performance	MTEF Period		
				2026/27	2027/28	2028/29	2029/30
Capable State and Transformation	1	Procurement towards women owned businesses	Percentage spent on procurement towards women owned businesses	40 % spent on procurement towards women owned businesses	40 % spent on procurement towards women owned businesses	40 % spent on procurement towards women owned businesses	40 % spent on procurement towards women owned businesses
	2	Procurement towards youth owned businesses	Percentage spent on procurement towards youth owned businesses	30 % spent on procurement towards youth owned businesses	30 % spent on procurement towards youth owned businesses	30 % spent on procurement towards youth owned businesses	30 % spent on procurement towards youth owned businesses
	3	Procurement towards PWD owned businesses	Percentage spent on procurement towards PWD owned businesses	3 % spent on procurement towards PWD owned businesses	3 % spent on procurement towards PWD owned businesses	3 % spent on procurement towards PWD owned businesses	3 % spent on procurement towards PWD owned businesses
	4	B-BBEE recognition level achieved	Level of B-BBEE recognition achieved	B-BBEE Level 3 contributor status on the Specialised scorecard	B-BBEE Level 3 recognition achieved	B-BBEE Level 2 recognition achieved	B-BBEE Level 1 recognition achieved
	5	Clean audit outcome attained	Level of audit outcome attained	Clean audit outcome for the 2025/26 fiscal year attained	Clean audit outcome for the 2026/27 fiscal year attained	Clean audit outcome for the 2027/28 fiscal year attained	Clean audit outcome for the 2028/29 fiscal year attained
	6	Creditors payments made within target timeframes	Percentage of creditors payments made within 30 days	100 % creditors payments made within 30 days	100 % creditors payments made within 30 days	100 % creditors payments made within 30 days	100 % creditors payments made within 30 days
	7	Digitalisation of incentives	Percentage completion of Incentives automation project plan	100%	100%	100%	100%

Administration

Indicator Number	Output Indicators	Annual Target	Quarterly Targets			
			Q1	Q2	Q3	Q4
1	Percentage spent on procurement towards women owned businesses	40 % spent on procurement towards women owned businesses	40 % spent on procurement towards women owned businesses	40 % spent on procurement towards women owned businesses	40 % spent on procurement towards women owned businesses	40 % spent on procurement towards women owned businesses
2	Percentage spent on procurement towards youth owned businesses	30 % spent on procurement towards youth owned businesses	30 % spent on procurement towards youth owned businesses	30 % spent on procurement towards youth owned businesses	30 % spent on procurement towards youth owned businesses	30 % spent on procurement towards youth owned businesses
3	Percentage spent on procurement towards PWD owned businesses	3 % spent on procurement towards PWD owned businesses	3 % spent on procurement towards PWD owned businesses	3 % spent on procurement towards PWD owned businesses	3 % spent on procurement towards PWD owned businesses	3 % spent on procurement towards PWD owned businesses
4	Level of B-BBEE recognition achieved	B-BBEE Level 3 recognition achieved	Nil	B-BBEE Level 3 recognition achieved	Nil	Nil
5	Level of audit outcome attained	Clean audit outcome for the 2026/27 fiscal year attained	Nil	Clean audit outcome for the 2026/27 fiscal year attained	Nil	Nil
6	Percentage of creditors payments made within 30 days	100 % creditors payments made within 30 days	100 % creditors payments made within 30 days	100 % creditors payments made within 30 days	100 % creditors payments made within 30 days	100 % creditors payments made within 30 days
7	Percentage of completion of Incentives automation project plan	100% completion of the incentives plan	25%	50%	75%	100%

Trade

Outcome	Indicator number	Output	Output Indicator	Annual Targets			
				Estimated Performance	MTEF Period		
				2026/27	2027/28	2028/29	2029/30
Increased regional integration and market access for South African exports supporting industrialisation and job creation.	8	AfCFTA implemented and exports to the rest of the Continent increased	Percentage of SACU tariff lines covered by AfCFTA preferential market access.	SACU additional 10% tariff offer submitted	97% of SACU tariff lines covered by AfCFTA preferential market access.	97% of SACU tariff lines covered by AfCFTA preferential market access.	97% of SACU tariff lines covered by AfCFTA preferential market access.
	9		Number of AfCFTA Protocols ratified	1 Protocol	1 AfCFTA Protocol ratified	1 AfCFTA Protocols ratified	1 AfCFTA Protocols ratified
Improved trade and investment relations with strategic markets supporting industrialisation, investment attraction and export growth.	10	Strategic trade and investment partnerships implemented	Number of economic interest strategies for key trading partners or regions substantially implemented	11 economic interest strategies for key trading partners or regions implemented	15 economic interest strategies for key trading partners or regions implemented	20 economic interest strategies for key trading partners or regions implemented	25 economic interest strategies for key trading partners or regions implemented
	11		Number of trade barriers resolved in priority markets, including under existing trade agreements	Resolve 10 trade barriers in priority markets, including under existing trade agreements	10 trade barriers resolved in priority markets, including under existing trade agreements	10 trade barriers resolved in priority markets, including under existing trade agreements	10 trade barriers resolved in priority markets, including under existing trade agreements
	12		Number of Investment Framework Agreements concluded with priority trading partners	Conclude 3 Investment Framework Agreements with priority trading partners	3 Investment Framework Agreements concluded with priority trading partners	4 Investment Framework Agreements concluded with priority trading partners	3 Investment Framework Agreements concluded with priority trading partners

Trade

Outcome	Indicator number	Output	Output Indicator		Annual Targets			
				Estimated Performance	MTEF Period			
				2026/27	2027/28	2028/29	2029/30	
Expanded market access and improved utilisation of trade agreements by South African firms	13	Improved market access under existing trade agreements and new trade agreements for high-value agro and industrial products	Early Harvest Agreement under the CAEPA with China ratified and implemented	Early Harvest Agreement under the CAEPA with China concluded	Early Harvest Agreement with China ratified and implemented	N/A	N/A	
			SA positions approved and implemented to advance trade and investment with the US	AGOA extended with SA included	SA positions to advance trade and investment with the US approved and implemented	Updating and implementation of the SA positions to advance trade and investment with the US	Updating and Implementation of the SA positions to advance trade and investment with the US	
	14							
	15		Preferential Trade Agreement (PTA) with India concluded	Tariff offers exchanged towards a PTA	Conclude a SACU-India PTA	Ratification and Implementation of the SACU-India PTA	N/A	
	16		Expansion of the SACU- MERCOSUR PTA concluded	New indicator	Conclude negotiations for the expansion of SACU-MERCUSUR PTA	Expanded SACU- MERCUSUR ratified	N/A	

Trade

Indicator Number	Output Indicator	Annual Target	Quarterly Targets			
			Q1	Q2	Q3	Q4
8	Percentage of SACU tariff lines covered by AfCFTA preferential market access.	97% of SACU tariff lines covered by AfCFTA preferential market access.	Submission of SACU additional 10% tariff offer to AfCFTA for verification	Verification engagements with the AfCFTA Secretariat	SACU tariff offer verified by AfCFTA Secretariat and submitted to AfCFTA institutional structures for consideration	SACU Tariff Offer submitted to AU Summit for adoption 97% of SACU tariff lines covered by AfCFTA preferential market access
9	Number of AfCFTA Protocols ratified	1 AfCFTA Protocol ratified	Draft Cabinet Memorandum on Protocol on Intellectual Property Rights finalised	Cabinet approval obtained for submission to Parliament	Parliamentary ratification process initiated	1 AfCFTA Protocol ratified
10	Number of economic interest strategies for key trading partners or regions substantially implemented	15 economic interest strategies for key trading partners or regions implemented	Implementation plans for all approved EIS	Mid-year implementation assessment completed	Implementation actions completed for at least 8 EIS	Assessment of Implementation of 15 economic interest strategies for key trading partners or regions
11	Number of trade barriers resolved in priority markets, including under existing trade agreements	10 trade barriers resolved in priority markets, including under existing trade agreements	10 priority trade barriers identified	5 priority trade barriers identified Resolve 4 trade barriers cumulatively, in priority markets including under existing trade agreement	8 trade barriers resolved in priority markets including under existing trade agreements	10 trade barriers resolved in priority markets, including under existing trade agreements

Trade

Indicator Number	Output Indicator	Annual Target	Quarterly Targets			
			Q1	Q2	Q3	Q4
12	Number of Investment Framework Agreements concluded with priority trading partners	3 Investment Framework Agreements concluded with priority trading partners	Exchange negotiating texts for Investment Framework Agreement with India	Negotiations of the Investment Framework Agreement with Canada	Negotiations of the Investment Framework Agreement with Switzerland Initiate negotiations with Sweden and Finland	Investment Framework Agreements negotiations concluded with India, Canada and Switzerland Initiate negotiations with China and Russia
13	Early Harvest Agreement under the CAEPA with China ratified and implemented	Early Harvest Agreement under the CAEPA with China ratified and implemented	Submission of the ratification instruments to Cabinet for approval	Submission of the ratification instruments to Parliament	Parliamentary Ratification process	Early Harvest Agreement (EHA) under the CAEPA with China ratified, entered into force and implementation awareness activities undertaken.
14	SA positions approved and implemented to advance trade and investment with the US	SA positions to advance trade and investment with the US approved and implemented	Development of SA positions	Implementation of actions to advance trade and investment with the US through operationalisation of key activities/ projects	Implementation of actions to advance trade and investment with the US through operationalisation of key activities/ projects	Implementation of actions to advance trade and investment with the US through operationalisation of key activities/ projects
15	Preferential Trade Agreement with India concluded	Conclude a SACU-India Preferential Trade Agreement	Continuation of the SACU-India PTA negotiation texts	Continuation of the SACU-India PTA negotiations	Continuation of the negotiations of the PTA	SACU-India Preferential Trade Agreement concluded
16	Number of Investment Framework Agreements concluded with priority trading partners	3 Investment Framework Agreements concluded with priority trading partners	Exchange negotiating texts for Investment Framework Agreement with India	Negotiations of the Investment Framework Agreement with Canada	Negotiations of the Investment Framework Agreement with Switzerland Initiate negotiations with Sweden and Finland	Investment Framework Agreements negotiations concluded with India, Canada and Switzerland Initiate negotiations with China and Russia

Investment and Spatial Industrial Development

Outcome	Indicator number	Output	Output Indicator	Annual Target			
				Estimated Performance	MTEF Period		
				2026/27	2027/28	2028/29	2029/30
Industrialisation	17	Rand value of verified investments attracted in the economy	Rand value of verified investments attracted in the economy	R750bn Rand value of verified investments attracted in the economy	R 700 bn Rand value of verified investments attracted in the economy	R600 bn Rand value of verified investments attracted in the economy	R500 bn Rand value of verified investments attracted in the economy
	18	1 SEZ designated to catalyse industrialisation, focusing on the New Industrial Policy Sectors.	Number of Special Economic Zones designated to catalyse industrialisation, focusing on the New Industrial Policy Sectors	1 SEZ designated to catalyse industrialisation, focusing on the New Industrial Policy Sectors: Vaal SEZ:	1 SEZ designated to catalyse industrialisation, focusing on the New Industrial Policy Sectors	1 private sector SEZ designated to catalyse industrialisation, focusing on the New Industrial Policy Sectors	1 private sector SEZ designated to catalyse industrialisation, focusing on the New Industrial Policy Sectors
	19	Special Economic Zones operationalised	Number of Special Economic Zones operationalised	10 of 12 Special Economic Zones operationalised	12 of 13 Special Economic Zones operationalised	13 out of 14 Special Economic Zones operationalised	14 out of 15 Special Economic Zones operationalised
	20	Strategic land parcels secured for trade logistics hub	Number of strategic land parcels secured for trade logistics hub	1 strategic land parcels secured for trade logistics hub (Nkomazi)	1 strategic land parcels secured for trade logistics hub (Coega Automotive Supplier Park)	1 strategic land parcels secured for trade logistics hub	1 strategic land parcels secured for trade logistics hub
	21	Learners trained in various industry-related skills within industrial zones	Number of learners trained in various industry-related skills within industrial zones	300 learners trained in various industry-related skills within industrial zones	1000 learners trained in various industry-related skills within industrial zones	10 000 learners trained in various industry-related skills within industrial zones	18 922 learners trained in various industry-related skills within industrial zones
	22	Jobs to be created through industrial development	Number of jobs to be created through industrial development	1250 jobs created	2500 to be created through industrial development	20 000 to be created through industrial development	49 766 to be created through industrial development

Investment and Spatial Industrial Development

Indicat or Number	Output Indicators	Annual Target	Quarterly Targets			
			Q1	Q2	Q3	Q4
17	Rand value of verified investments attracted in the economy	R 700 bn - Rand value of verified investments attracted in the economy	R 50 bn - Rand value of verified investments attracted in the economy	R 75 bn - Rand value of verified investments attracted in the economy	R 100 bn - Rand value of verified investments attracted in the economy	R 375 bn - Rand value of verified investments attracted in the economy
18	Number of Special Economic Zones designated to catalyse industrialisation, focusing on the New Industrial Policy Sectors	1 SEZ designated to catalyse industrialisation, focusing on the New Industrial Policy Sectors	Nil	Nil	Nil	1 SEZ designated to catalyse industrialisation, focusing on the New Industrial Policy Sectors.
19	Number of Special Economic Zones operationalised	12 of 13 Special Economic Zones operationalised	Nil	Nil	Nil	12 of 13 Special Economic Zones operationalised
20	Number of strategic land parcels secured for trade logistics hub	1 Strategic land parcels secured for trade logistics hub	Nil	Nil	Nil	1 Strategic land parcels secured for trade logistics hub
21	Number of learners trained in various industry-related skills within industrial zones	1000 learners trained in various industry-related skills within industrial Zones	Nil	250 learners trained in various industry-related skills within industrial Zones	250 learners trained in various industry-related skills within industrial Zones	500 learners trained in various industry-related skills within industrial Zones
22	Number of jobs to be created through industrial development	2 500 Jobs to be created through industrial development	500 to be created through industrial development	500 Jobs to be created through industrial development	500 Jobs to be created through industrial development	1000 Jobs to be created through industrial development

Sectors

Outcome	Indicator number	Output	Output Indicator		Annual Targets		
				Estimated Performance	MTEF Period		
				2026/27	2027/28	2028/29	2029/30
Industrialisation	23	Measures implemented to support the Industrial Development Strategy	Number of measures to support the implementation of Industrial Development Strategy	0.6 % increase in domestic manufacturing growth	3 measures to support the implementation of Industrial Development Strategy	3 measures to support the implementation of Industrial Development Strategy	3 measures to support the implementation of Industrial Development Strategy
Critical Minerals	24	% share of the global market for value-added critical minerals	Percentage increase (%) of global market for value-added minerals	1% of global market share of value added critical minerals	1.2% increase of global market share for value-added minerals.	1.3% increase of global market share for value-added minerals.	1.5% increase of global market share for value-added minerals.
Localisation	25	Increase in the procurement value of locally manufactured goods and services	Rand value increase in the procurement value of locally manufactured goods and services	R100 billion increase target in the procurement value of locally manufactured goods and services achieved	R110 billion increase target in the procurement value of locally manufactured goods and services achieved	R120 billion increase target in the procurement value of locally manufactured goods and services achieved	R120 billion increase target in the procurement value of locally manufactured goods and services achieved
	26	% reduction in the Importation of rail transport equipment	Percentage (%) reduction in the Importation of rail transport equipment	1.5 % reduction in the importation of rail transport equipment	1.8 %reduction in the importation of rail transport equipment	2.0% reduction in the importation of rail transport equipment	2.5% reduction in the importation of rail transport equipment
	27	Growth in the Cannabis industry exports	Increase the export growth of the Cannabis Industry by 12% per annum	10% increase in the growth of the Cannabis industry per annum	12% increase in the export growth of the Cannabis industry per annum	15% increase in the export growth of the Cannabis industry per annum	17% increase in the export growth of the Cannabis industry per annum

Sectors

Outcome	Indicator number	Output	Output Indicator	Annual Targets			
				Estimated Performance	MTEF Period		
				2026/27	2027/28	2028/29	2029/30
Green manufacturing	28	Measures implemented to support Electric Vehicles battery manufacturing	Number of measures implemented to support Electric Vehicles battery manufacturing	Implementation of 2 measures to support Electric Vehicles battery production	3 measures implemented to support EV battery manufacturing	3 measures implemented to support EV battery manufacturing	3 measures implemented to support EV battery manufacturing
	29	Measures implemented to support the development of the domestic renewable-energy manufacturing value chain	Number of measures implemented to support the domestic renewable energy manufacturing value chain	10% increase in the manufacturing of renewable energy components	3 measures submitted to support the domestic renewable energy manufacturing value chain	3 measures submitted to support the domestic renewable energy manufacturing value chain	3 measures submitted to support the domestic renewable energy manufacturing value chain
	30	Industrial decarbonisation policy measures to support industrial competitiveness and the transition to lower-carbon manufacturing	Number of measures implemented to support industrial decarbonisation	2 measures implemented under the Decarbonisation Strategy	2 measures implemented to support industrial decarbonisation	2 measures implemented to support industrial decarbonisation	2 measures implemented to support industrial decarbonisation
Improve the performance of the steel industry	31	Measures to improve the performance of the steel industry	Implementation of 3 measures to address structural constraints	Implementation of 3 measures in the steel industry	Implementation of 3 measures to address structural constraints	Implementation of 4 measures to address structural constraints	Implementation of 5 measures to address structural constraints

Sectors

Outcome	Indicator number	Output	Output Indicator		Annual Targets			
				Estimated Performance	MTEF Period			
				2026/27	2027/28	2028/29	2029/30	
Improve the performance of the automotive industry	32	Measures implemented in the automotive industry masterplan	Number of measures implemented in the automotive industry masterplan	2 measures implemented in the automotive industry masterplan automotive industry approved	Implementation of 3 measures in the automotive industry	Implementation of 4 measures in the automotive industry	Implementation of 4 measures in the automotive industry	
Improve the performance of the sugar industry	33	Development and implementation measures to improve the performance of the sugar industry	Number of measures to improve the performance of the sugar industry benefitting the Sugar Millers and Sugar Cane Growers	3 measures to improve the performance of the sugar industry	Implementation of 3 measures in the sugar industry	Implementation of 3 measures in sugar industry	Implementation of 3 measures in the sugar industry	

Sectors

Indicator Numbers	Output Indicators	Annual Target	Quarterly Targets			
			Q1	Q2	Q3	Q4
23	Number of measures to support the implementation of Industrial Development Strategy	3 measures to support the implementation of Industrial Development Strategy	Nil	1 measure to support the implementation of Industrial Development Strategy	1 measure to support the implementation of Industrial Development Strategy	1 measure to support the implementation of Industrial Development Strategy
24	Percentage increase (%) of global market for value-added minerals	1.2% increase of global market share for value-added minerals	Analysis & Collation of national and global industry datasets report	Mid-year market share estimate and verification report	Consolidated domestic and international report	Final validated achievement of 1.2% global market share report for value-added minerals
25	Rand value increase in the procurement value of locally manufactured goods and services	R110 billion increase target in the procurement value of locally manufactured goods and services achieved	R20 billion increase in the procurement value of locally manufactured goods and services	R35 billion increase in the procurement value of locally manufactured goods and services	R35 billion increase in the procurement value of locally manufactured goods and services	R20 billion increase in the procurement value of locally manufactured goods and services
26	Percentage (%) reduction in the importation of rail transport equipment	1.8 % reduction in the importation of rail transport equipment	Nil	Bi-annual monitoring report reflecting a 1.8% reduction in the importation of rail transport equipment	Nil	Bi-annual monitoring report reflecting a 1.8% reduction in the importation of rail transport equipment
27	Increase in the export growth of the Cannabis Industry by 12% per annum	12% increase in the export growth of the Cannabis industry per annum	Report on the Implementation of a Hemp and Cannabis Commercialisation targeting 3% increase in the annual export growth rate of the Cannabis Market for Commercialisation Products	Report on the Implementation of a Hemp and Cannabis Commercialisation targeting 3% increase in the annual export growth rate of the Cannabis Market for Commercialisation Products	Report on the Implementation of a Hemp and Cannabis Commercialisation targeting 3% increase in the annual export growth rate of the Cannabis Market for Commercialisation Products	Report on the Implementation of a Hemp and Cannabis Commercialisation targeting 3% increase in the annual export growth rate of the Cannabis Market for Commercialisation Products

Sectors



Indicator Numbers	Output Indicators	Annual Target	Quarterly Targets			
			Q1	Q2	Q3	Q4
28	Number of measures implemented to support Electric Vehicles battery manufacturing	3 measures implemented to support EV battery manufacturing	1 measure implemented to support EV battery manufacturing	1 measure implemented to support EV battery manufacturing	Nil	1 measure implemented to support EV battery manufacturing
29	Number of measures implemented to support the domestic renewable energy manufacturing value chain	3 measures submitted to support the domestic renewable energy manufacturing value chain	1 measure submitted to support the domestic renewable energy manufacturing value chain	1 measure submitted to support the domestic renewable energy manufacturing value chain	Nil	1 measure submitted to support the domestic renewable energy manufacturing value chain
30	Number of measures implemented to support industrial decarbonisation	2 measures implemented to support industrial decarbonisation	Nil	1 measure implemented to support industrial decarbonisation	Nil	1 measure implemented to support industrial decarbonisation
31	Implementation of 3 measures to address structural constraints	Implementation of 3 measures to address structural constraints	1 measure implemented in the steel industry to address structural constraints	1 measure identified and implemented in the steel industry	Nil	1 measure identified and implemented in the steel industry
32	Number of measures implemented in the automotive industry masterplan	3 measures implemented in the automotive industry masterplan	Nil	1 measure identified and implemented in the automotive industry masterplan	1 measure identified and implemented in the automotive industry masterplan	1 measure identified and implemented in the automotive industry masterplan
33	Number of measures to improve the performance of the sugar industry benefitting the Sugar Millers and Sugar Cane Growers	3 measures to improve the performance of the sugar industry	1 measure identified and implemented to improve the performance of the sugar industry	1 measure identified and implemented to improve the performance of the sugar industry	Nil	1 measure identified and implemented to improve the performance of the sugar industry

Regulation

Outcome	Indicator number	Output	Output Indicator	Annual Targets			
				Estimated Performance	MTEF Period		
				2026/27	2027/28	2028/29	2029/30
Industrialization, Transformation & Capable State	34	Regulatory entities achieving 80% of ease of doing business targets	Percentage of regulatory entities achieving 80% of ease of doing business targets	2% implementation of the ease of doing business matrix of 8 dtic entities	100% of regulatory entities achieving 80% of ease of doing business targets	100% of regulatory entities achieving 80% of ease of doing business targets	100% of regulatory entities-achieving 80% of ease of doing business targets
	35	Bills submitted to Cabinet to introduce to Parliament	Number of Bills submitted to Cabinet to introduce to Parliament	3 Bills approved by Cabinet to introduce to Parliament	3 Bills submitted to Cabinet to introduce to Parliament	Nil	Nil
	36	Amended Regulations gazetted	Number of Amended Regulations gazetted	1 Amended Regulations gazetted	1 Amended Regulation gazetted	2 Amended Regulations gazetted	2 Amended Regulations gazetted

Regulation

Indicator Number	Output Indicators	Annual Target	Quarterly Targets			
			Q1	Q2	Q3	Q4
34	Percentage (%) of regulatory entities achieving 80% of ease of doing business targets	100% of regulatory entities achieving 80% of ease of doing business targets	Nil	100% of regulatory entities achieving 80% of ease of doing business targets	100% of regulatory entities achieving 80% of ease of doing business targets	100% of regulatory entities achieving 80% of ease of doing business targets
35	Number of Bills submitted to Cabinet to introduce to Parliament	3 Bills submitted to Cabinet to introduce to Parliament	Nil	Nil	Nil	1 Amended Gambling Bill
						1 Amended Credit Bill
						1 Amended Liquor Bill
36	Number of Amended Regulations gazetted	1 Amended Regulation gazetted	Nil	Nil	Nil	1 Amended Regulation gazetted

Incentives

Outcome	Indicator Number	Output	Output Indicators	Annual			
				Estimated Performance	MTEF Period		
				2026/27	2027/28	2028/29	2029/30
Industrialisation, Transformation & Capable State	37	Investment secured through industrial financial programmes	Rand value of investment secured through industrial financial programmes	R35bn of investment secured through industrial financial programmes	R40bn of investment secured through industrial financial programmes	R45bn of investment secured through industrial financial programmes	R45bn of investment secured through industrial financial programmes
	38	Disbursed funding to enterprises that comply with the latest B-BBEE Act	Rand value disbursed to enterprises that comply with the latest B-BBEE Act	R4bn disbursed to enterprises that comply with the latest B-BBEE Act	R4.2bn disbursed to enterprises that comply with the latest B-BBEE Act	R4.5bn disbursed to enterprises that comply with the latest B-BBEE Act	R4.5bn disbursed to enterprises that comply with the latest B-BBEE Act
	39	New jobs created by beneficiaries of disbursed funds.	Number of new jobs created by beneficiaries of disbursed funds	7 000 new jobs created by beneficiaries of disbursed funds	8 000 new jobs created by beneficiaries of disbursed funds	9 000 new jobs created by beneficiaries of disbursed funds	9 000 new jobs created by beneficiaries of disbursed funds
	40	Jobs created through the digital economy programme (GBS)	Number of new jobs created through the digital economy programme (GBS)	5 000 new jobs created through the digital economy programme (GBS)	6 000 new jobs created through the digital economy programme (GBS)	6 000 new jobs created through the digital economy programme (GBS)	6 000 new jobs created through the digital economy programme (GBS)
	41	Export revenue generated through the Global Business Services (GBS)	Rand value of export revenue generated through the Global Business Services	R5bn export revenue generated through the Global Business Services	R5bn export revenue generated through the Global Business Services	R5bn export revenue generated through the Global Business Services	R5bn export revenue generated through the Global Business Services

Incentives

Indicator Numbers	Output Indicators	Annual Target	Quarterly Targets			
			Q1	Q2	Q3	Q4
37	Rand value of investment secured through industrial financial programmes	R40bn of investment secured through industrial financial programmes	R2bn of investment secured through industrial financial programmes	R5bn of investment secured through industrial financial programmes	R3bn of investment secured through industrial financial programmes	R30bn of investment secured through industrial financial programmes
38	Rand value disbursed to enterprises that comply with the latest B-BBEE Act	R4.2bn disbursed to enterprises that comply with the latest B-BBEE Act	R0.2bn disbursed to enterprises that comply with the latest B-BBEE Act	R0.5bn disbursed to enterprises that comply with the latest B-BBEE Act	R0.3bn disbursed to enterprises that comply with the latest B-BBEE Act	R3.2bn disbursed to enterprises that comply with the latest B-BBEE Act
39	Number of new jobs created by beneficiaries of disbursed funds	8 000 new jobs created by beneficiaries of disbursed funds	Nil	2 000 new jobs created by beneficiaries of disbursed funds	Nil	6 000 new jobs created by beneficiaries of disbursed funds
40	Number of new jobs created through the digital economy programme (GBS)	6 000 new jobs created through the digital economy programme (GBS)	Nil	1 000 new jobs created through the digital economy programme (GBS)	Nil	5 000 new jobs created through the digital economy programme (GBS)
41	Rand value of export revenue generated through the Global Business Services	R5bn of export revenue generated through the Global Business Services	R1bn export revenue generated through the Global Business Services	R1bn export revenue generated through the Global Business Services	R1bn export revenue generated through the Global Business Services	R2bn export revenue generated through the Global Business Services

Export

Outcome	Indicator number	Output	Output Indicator	Annual Targets			
				Estimated Performance	MTEF Period		
				2026/27	2027/28	2028/29	2029/30
Industrialisation, Transformation & Capable State	42	Increased South African total valued added exports to the world from R2 trillion to R3 trillion. Export initiatives will follow a value chain which includes investments, industrial policy interventions as well as trade agreements utilization	Rand value of South African manufactured exports to targeted markets in priority industrial policy sectors linked to trade agreement utilization	R146bn	R154bn of South African manufactured exports to targeted markets in priority industrial policy sectors linked to trade agreement utilization	R164bn of South African manufactured exports to targeted markets in priority industrial policy sectors linked to trade agreement utilization	R164bn of South African manufactured exports to targeted markets in priority industrial policy sectors linked to trade agreement utilization
	43	Increased South African total valued added exports to the world from R2 trillion to R3 trillion. Export initiatives will follow a value chain which includes investments, industrial policy interventions as well as AfCFTA tariff utilization	Rand value of South African manufactured exports in priority industrial policy sectors linked to AfCFTA tariff utilization	R163bn	R163bn of South African manufactured exports in priority industrial policy sectors linked to AfCFTA tariff utilization	R173bn of South African manufactured exports in priority industrial policy sectors linked to AfCFTA tariff utilization	R173bn of South African manufactured exports in priority industrial policy sectors linked to AfCFTA tariff utilization
	44	Reduced firm level market concentration by ensuring that export opportunities are accessible to a broader range of businesses, particularly focusing on the empowerment of historically disadvantaged groups	Rand value increase of South African exports to targeted global markets by SMMEs funded by dtic export support measures	R700m	R750m of South African exports to targeted global markets by SMMEs funded by dtic export support measures	R800m of South African exports to targeted global markets by SMMEs funded by dtic export support measures	R800m of South African exports to targeted global markets by SMMEs funded by dtic export support measures

Export

Outcome	Indicator number	Output	Output Indicator		Annual Targets		
				Estimated Performance	MTEF Period		
				2026/27	2027/28	2028/29	2029/30
Industrialisation,Transformation & Capable State	45	Reduced firm level market concentration by ensuring that export opportunities are accessible to a broader range of businesses, particularly focusing on the empowerment of historically disadvantaged group	Rand value of South African exports to targeted African markets by Black owned entities funded by dtic export support measures	R70m	R74m of South African exports to targeted African markets by Black owned entities funded by dtic export support measures	R78m of South African exports to targeted African markets by Black owned entities funded by dtic export support measures	R78m of South African exports to targeted African markets by Black owned entities funded by dtic export support measures
	46	New jobs created in the economy	Number of new jobs created in the economy linked to exports activated by the Export Marketing and Investment Assistance (EMIA) scheme	1275 jobs	360 jobs created in the economy linked to exports activated by the Export Marketing and Investment Assistance (EMIA)	360 jobs created in the economy linked to exports activated by the Export Marketing and Investment Assistance (EMIA)	360 jobs created in the economy linked to exports activated by the Export Marketing and Investment Assistance (EMIA)
	47	Increased Skills and Work Experience for the Economy	Number of entities capacitated on exporting skills	300	300 entities capacitated on exporting skills	300 entities capacitated on exporting skills	300 entities capacitated on exporting skills
Industrialisation,Transformation & Capable State	48	Increased Skills and Work Experience for the Economy	Percentage of entities capacitated on exporting skills that are Women owned	25%	33% of entities capacitated on exporting skills are Women owned	43% of entities capacitated on exporting skills are Women owned	43% of entities capacitated on exporting skills are Women owned
	49		Percentage of entities capacitated on exporting skills that are Youth owned	8%	17% of entities capacitated on exporting skills are Youth owned	25% of entities capacitated on exporting skills are Youth owned	25% of entities capacitated on exporting skills are Youth owned

Export

Indicator Number	Output Indicators	Annual Target	Quarterly Targets			
			Q1	Q2	Q3	Q4
42	Rand value of South African manufactured exports to targeted markets in priority industrial policy sectors linked to trade agreement utilization	R154bn of South African manufactured exports to targeted markets in priority industrial policy sectors linked to trade agreement utilization	R36bn of South African manufactured exports to targeted markets in priority industrial policy sectors linked to trade agreement utilization	R38bn of South African manufactured exports to targeted markets in priority industrial policy sectors linked to trade agreement utilization	R40bn of South African manufactured exports to targeted markets in priority industrial policy sectors linked to trade agreement utilization	R40bn of South African manufactured exports to targeted markets in priority industrial policy sectors linked to trade agreement utilization
43	Rand value of South African manufactured exports in priority industrial policy sectors linked to AfCFTA tariff utilization	R163bn of South African manufactured exports in priority industrial policy sectors linked to AfCFTA tariff utilization	R38bn of South African manufactured exports in priority industrial policy sectors linked to AfCFTA tariff utilization	R40bn of South African manufactured exports in priority industrial policy sectors linked to AfCFTA tariff utilization	R40bn of South African manufactured exports in priority industrial policy sectors linked to AfCFTA tariff utilization	R45bn of South African manufactured exports in priority industrial policy sectors linked to AfCFTA tariff utilization
44	Rand value increase of South African exports to targeted global markets by SMMEs funded by dtic export support measures	R750m of South African exports to targeted global markets by SMMEs funded by dtic export support measures	R160m of South African exports to targeted global markets by SMMEs funded by dtic export support measures	R190m of South African exports to targeted global markets by SMMEs funded by dtic export support measures	R190m of South African exports to targeted global markets by SMMEs funded by dtic export support measures	R210m of South African exports to targeted global markets by SMMEs funded by dtic export support measures
45	Rand value of South African exports to targeted African markets by Black owned entities funded by dtic export support measures	R78m of South African exports to targeted African markets by Black owned entities funded by dtic export support measures	R15m of South African exports to targeted African markets by Black owned entities funded by dtic export support measures	R20m of South African exports to targeted African markets by Black owned entities funded by dtic export support measures	R20m of South African exports to targeted African markets by Black owned entities funded by dtic export support measures	R23m of South African exports to targeted African markets by Black owned entities funded by dtic export support measures

Export

Indicator Number	Output Indicators	Annual Target	Quarterly Targets			
			Q1	Q2	Q3	Q4
46	New jobs created in the economy	1 360 jobs created in the economy linked to exports activated by the Export Marketing and Investment Assistance (EMIA)	340 jobs created in the economy linked to exports activated by the Export Marketing and Investment Assistance (EMIA)	340 jobs created in the economy linked to exports activated by the Export Marketing and Investment Assistance (EMIA)	340 jobs created in the economy linked to exports activated by the Export Marketing and Investment Assistance (EMIA)	340 jobs created in the economy linked to exports activated by the Export Marketing and Investment Assistance (EMIA)
47	Number of entities capacitated on exporting skills	300 entities capacitated on exporting skills	25 entities capacitated on exporting skills	100 entities capacitated on exporting skills	100 entities capacitated on exporting skills	100 entities capacitated on exporting skills
48	Percentage of entities capacitated on exporting skills that are Women owned	43% of entities capacitated on exporting skills are Women owned	43% of entities capacitated on exporting skills are Women owned	43% of entities capacitated on exporting skills are Women owned	43% of entities capacitated on exporting skills are Women owned	43% of entities capacitated on exporting skills are Women owned
49	Percentage of entities capacitated on exporting skills that are Youth owned	17% of entities capacitated on exporting skills are Youth owned	17% of entities capacitated on exporting skills are Youth owned	17% of entities capacitated on exporting skills are Youth owned	17% of entities capacitated on exporting skills are Youth owned	17% of entities capacitated on exporting skills are Youth owned

Transformation and Competition

Outcome	Indicator number	Output	Output Indicator				
				Estimated Performance	MTEF Period		
				2026/27	2027/28	2028/29	2029/30
Industrialisation, Transformation & Capable State	50	Implementation of the Transformation Fund by 2029 to support majority-black owned enterprises and SMMEs in productive sectors	Number of majority black owned enterprises financed through the Transformation Fund	200 of majority black owned enterprises financed through the Transformation Fund	250 majority black owned enterprises financed through the Transformation Fund	400 majority black owned enterprises financed through the Transformation Fund	400 majority black owned enterprises financed through the Transformation Fund
	51		Rand value of Transformation Funds contracted to support majority black owned enterprises	R20bn of Transformation Funds contracted to support majority black owned enterprises	R20bn of Transformation Funds contracted to support majority black owned enterprises	R20bn of Transformation Funds contracted to support majority black owned enterprises	R20bn of Transformation Funds contracted to support majority black owned enterprises
	52		Rand value of aggregated Transformation Fund disbursed to majority black owned enterprises	R5 bn of the aggregated Transformation Funds disbursed to majority black owned enterprises	R10 bn of the aggregated Transformation Funds disbursed to majority black owned enterprises	R20 bn of the aggregated Transformation Funds disbursed to majority black owned enterprises	R20 bn of the aggregated Transformation Funds disbursed to majority black owned enterprises
	53		Number of jobs created and retained through transformation fund	10 000 jobs created through the Transformation Fund	15 000 jobs supported through the Transformation Fund	25 000 jobs supported through the Transformation Fund	25 000 jobs supported through the Transformation Fund

Transformation and Competition

Outcome	Indicator number	Output	Output Indicator				
				Estimated Performance	MTEF Period		
				2026/27	2027/28	2028/29	2029/30
Industrialisation, Transformation & Capable State	54	Reports setting out progress on the implementation of Black ownership in B-BBEE Sector Codes	Number of reports setting out progress on the implementation of Black ownership in B-BBEE Sector Codes	New Indicator	5 Reports setting out progress on the implementation of Black ownership in B-BBEE Sector Codes.	5 Reports setting out progress on the implementation of Black ownership in B-BBEE Sector Codes.	5 Reports setting out progress on the implementation of Black ownership in B-BBEE Sector Codes.
	55	Implementation of Social Employment Fund (SEF part-time or temporary job opportunities) to create jobs	Rand value disbursed for the implementation of SEF	R1.5 billion disbursed for the implementation of SEF	*****	Awaiting details on whether 2027/28 funding will be granted	Awaiting details on whether 2027/28 funding will be granted
	56	Additional workers with shares in their companies	Number of additional workers with shares in their companies.	10 000 additional workers with shares in their companies	10 000 additional workers with shares in their companies	10 000 additional workers with shares in their companies	10 000 additional workers with shares in their companies
	57	Unemployed youth trained under the Youth Employment Service (YES)	Number of unemployed youth trained under the Youth Employment Service (YES)	55 000 unemployed youth trained under the Youth Employment Service (YES)	60 000 unemployed youth trained under the Youth Employment Service (YES)	65 000 unemployed youth trained under the Youth Employment Service (YES)	65 000 unemployed youth trained under the Youth Employment Service (YES)
	58	Transformation and Competition commitments towards SMMEs, women-owned enterprises, youth-owned enterprises and enterprises owned by people with disability.	Value of transformation and competition commitments towards SMMEs, women-owned enterprises, youth-owned enterprises and enterprises owned by people with disability	New Indicator	R400m	R400m	R400m

*****Awaiting details on whether 2027/28 funding will be granted. We will only have certainty on this in one of the following:
 1.After the MTBPS speech or during next year's Budget process.

Transformation and Competition

Indicat or Number	Output Indicators	Annual Target	Quarterly Targets			
			Q1	Q2	Q3	Q4
50	Number of majority black owned enterprises financed through the Transformation Fund	250 of majority black owned enterprises financed through the Transformation Fund	Nil	50 of majority black owned enterprises financed through the Transformation Fund	100 of majority black owned enterprises financed through the Transformation Fund	100 of majority black owned enterprises financed through the Transformation Fund
51	Rand value of Transformation Funds contracted to support majority black owned enterprises	R20bn of Transformation Funds contracted to support majority black owned enterprises	Nil	Nil	Nil	R20bn of Transformation Funds contracted to support majority black owned enterprises
52	Rand value of aggregated Transformation Fund disbursed to majority black owned enterprises	R10bn of the aggregated Transformation Funds disbursed to majority black owned enterprises	Nil	Nil	Nil	R10bn of the aggregated Transformation Funds disbursed to majority black owned enterprises
53	Number of jobs created and retained through transformation fund	15 000 jobs created and retained through transformation fund	Nil	Nil	Nil	15 000 jobs created and retained through transformation fund
54	Number of reports setting out progress on the implementation of Black ownership in B-BBEE Sector Codes. [	5 Reports setting out progress on the implementation of Black ownership in B-BBEE Sector Codes.	Nil	Nil	Nil	5 Reports setting out progress on the implementation of Black ownership in B-BBEE Sector Codes. [

Transformation and Competition

Indicat or Number	Output Indicators	Annual Target	Quarterly Targets			
			Q1	Q2	Q3	Q4
55	Rand value disbursed for the implementation of SEF	Awaiting details on whether 2027/28 funding will be granted	Awaiting details on whether 2027/28 funding will be granted	Awaiting details on whether 2027/28 funding will be granted	Awaiting details on whether 2027/28 funding will be granted	Awaiting details on whether 2027/28 funding will be granted
56	Number of additional workers with shares in their companies including but not limited to transformation and competition interventions	10 000 additional workers with shares in their companies	1 000 additional workers with shares in their companies	2 500 additional workers with shares in their companies	3 000 additional workers with shares in their companies	3 500 additional workers with shares in their companies
57	Number of unemployed youth trained under the Youth Employment Service (YES) by 2029	60 000 unemployed youth trained under the Youth Employment Service (YES)	Nil	Nil	Nil	60 000 unemployed youth trained under the Youth Employment Service (YES)
58	Value of transformation and competition commitments towards SMMEs, women-owned enterprises, youth-owned enterprises and enterprises owned by people with disability	R400m of transformation and competition commitments towards SMMEs, women-owned enterprises, youth-owned enterprises and enterprises owned by people with disability	R100m of transformation and competition commitments towards SMMEs, women-owned enterprises, youth-owned enterprises and enterprises owned by people with disability	R100m of transformation and competition commitments towards SMMEs, women-owned enterprises, youth-owned enterprises and enterprises owned by people with disability	R100m of transformation and competition commitments towards SMMEs, women-owned enterprises, youth-owned enterprises and enterprises owned by people with disability	R100m of transformation and competition commitments towards SMMEs, women-owned enterprises, youth-owned enterprises and enterprises owned by people with disability

Research

Outcome	Indicator number	Output	Output Indicator	Annual Targets			
				Estimated Performance	MTEF Period		
				2026/27	2027/28	2028/29	2029/30
Industrialisation	58	ESIEID Cluster report produced	Number ESIEID Cluster reports produced	4 ESIEID Cluster reports produced	4 ESIEID Cluster reports produced	4 ESIEID Cluster reports produced	4 ESIEID Cluster reports produced
	59	Quarterly manufacturing sector pulse reports produced	Number of quarterly manufacturing sector pulse reports produced	4 quarterly manufacturing sector pulse reports produced	4 quarterly manufacturing sector pulse reports produced	4 quarterly manufacturing sector pulse reports produced	4 quarterly manufacturing sector pulse reports produced
	60	Trade Reports including dashboards of critical trade information produced	Number of Trade Reports including dashboards of critical trade information produced	4 quarterly trade Reports including dashboards produced	4 Trade Reports including dashboards of critical trade information produced	4 Trade Reports including dashboards of critical trade information produced	4 Trade Reports including dashboards of critical trade information produced
	61	Economic outlook reports tracking GDP performance produced	Number of Economic Outlook reports tracking GDP performance produced	1 Economic Outlook Report produced	4 Economic Outlook Reports tracking GDP performance produced	4 Economic Outlook Reports tracking GDP performance produced	4 Economic Outlook Reports tracking GDP performance produced
	62	Evaluation reports of the dtic interventions produced	Number of evaluation reports of the dtic interventions produced	1 evaluation report of the dtic intervention produced	2 evaluation reports of the dtic intervention produced	2 evaluation reports of the dtic intervention produced	2 evaluation reports of the dtic intervention produced
	63	Research Agenda of the dtic developed	Number of the dtic research agenda developed	1 dtic research agenda developed	1 dtic research agenda developed	1 dtic research agenda developed	1 dtic research agenda developed

Research

Indicator Number	Output Indicators	Annual Target	Quarterly Targets			
			Q1	Q2	Q3	Q4
58	Number ESIEID Cluster reports produced	4 ESIEID Cluster reports produced	1 ESIEID Cluster reports produced	1 ESIEID Cluster reports produced	1 ESIEID Cluster reports produced	1 ESIEID Cluster reports produced
59	Number of quarterly manufacturing sector pulse reports produced	4 quarterly manufacturing sector pulse reports produced	1 quarterly manufacturing sector pulse reports produced	1 quarterly manufacturing sector pulse reports produced	1 quarterly manufacturing sector pulse reports produced	1 quarterly manufacturing sector pulse reports produced
60	Number of Trade Reports including dashboards of critical trade information produced	4 trade reports including dashboards of critical trade information produced	1 trade reports including dashboards of critical trade information produced	1 trade reports including dashboards of critical trade information produced	1 trade reports including dashboards of critical trade information produced	1 trade reports including dashboards of critical trade information produced
61	Number of Economic Outlook reports tracking GDP performance produced	4 Economic Outlook reports tracking GDP performance produced	1 Economic Outlook reports tracking GDP performance produced	1 Economic Outlook reports tracking GDP performance produced	1 Economic Outlook reports tracking GDP performance produced	1 Economic Outlook reports tracking GDP performance produced
62	Number of evaluation reports of the dtic interventions produced	2 evaluation reports of the dtic interventions produced	Nil	Nil	Nil	2 evaluation reports of the dtic interventions produced
63	Number of the dtic research agenda developed	1 dtic research agenda developed	Nil	Nil	Nil	1 dtic research agenda developed

Recommend submission subject to close-out actions for first draft

RECOMMENDED DECISION

Note the first draft 2027/28 Annual Performance Plan and recommend submission to DPME by 31 October 2026 subject to close out action and further revision after the Portfolio Planning session

CLOSE BEFORE SUBMISSION

- 01

Resolve the SEF funding placeholder

Replace the provisional 2027/28 wording once the funding position is confirmed.
- 02

Correct the Trade indicator 16 row

Align the quarterly table with the SACU–MERCOSUR PTA indicator described in the MTEF table.
- 03

Branches must strengthen the link between expenditure, measurable outcomes, institutional capacity and evidence of impact.
- 04

Incorporate planning session outcomes and Portfolio Committee feedback into APP programme plans