

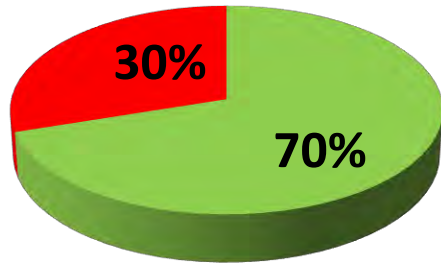
the dtic Performance Report

Departmental Second Quarter Report
2025/26
01 July 2025 – 30 September 2025



Overall Q2 Departmental Performance

Q2 Departmental Performance



■ Achieved ■ Not Achieved

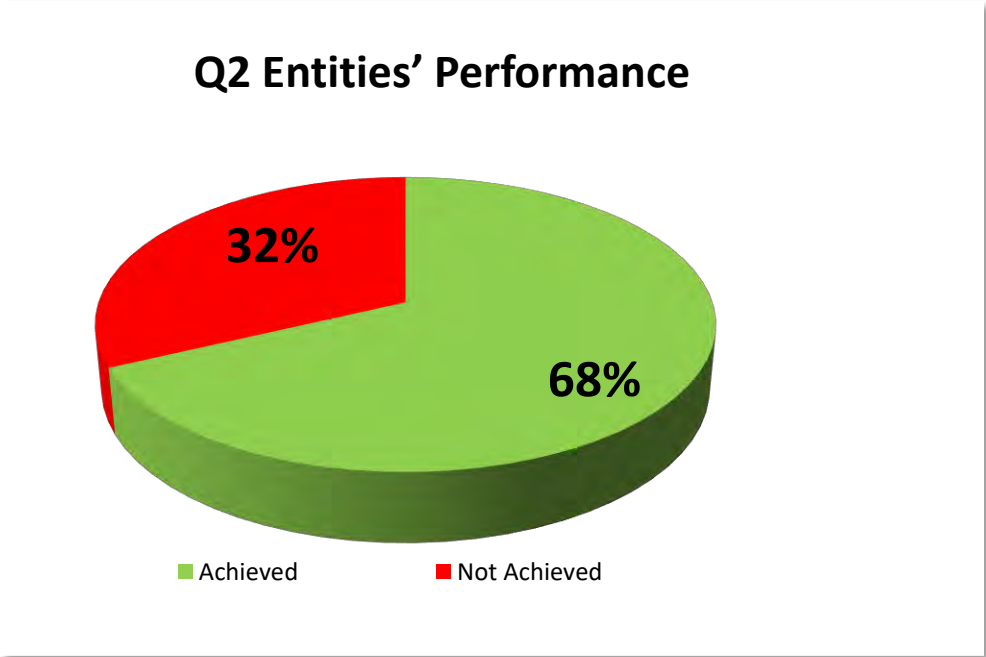
30 Q2 Targets; 21 Achieved; 9 Not Achieved

PROGRAMME	Output Indicators	O1 Targets	O1 Achieved	O2 Targets	O2 Achieved	Targets Less Likely To Be Achieved Annually
1: Administration	8	2	1	3	2	1
2: Trade	11	1	1	0	0	2
3: Investment Spatial Industrial Dev	13	5	3	7	5	4
4: Sectors	9	9	9	9	8	2
5: Regulation	4	1	1	1	1	0
6: Incentives	6	2	2	3	2	2
7: Exports	6	0	0	0	0	1
8: Transformation and Competition	7	4	2	4	2	1
9: Research	7	1	1	3	1	2
Total	71	25	20 (80%)	30	21 (70%)	15 (19%)

Q2 Targets not achieved:

- 68% (13/19) of entities achieved a minimum of 80% Performance in Q2
- Global benchmark on rail tariff reduction interventions
- R17.1949bn / R20bn value of investment attracted through greenfield and brownfield investments in targeted sectors including Special Economic Zones and Industrial Parks
- 1 728 / 3 000 Number of new jobs created
- R52.700bn Commitment secured, / R5bn of Transformation Fund aggregated and disbursed (no disbursements)
- 0 / 25 000 Number of SEF job opportunities created
- 0 / 3 000 Number of youths trained in digital skills
- 0/15 000 Number of unemployed persons completed digital literacy training courses
- 0/4 Industrial Parks developed into competitive infrastructure platforms for supporting diversified sectors

Overall Q2 Entities' Performance

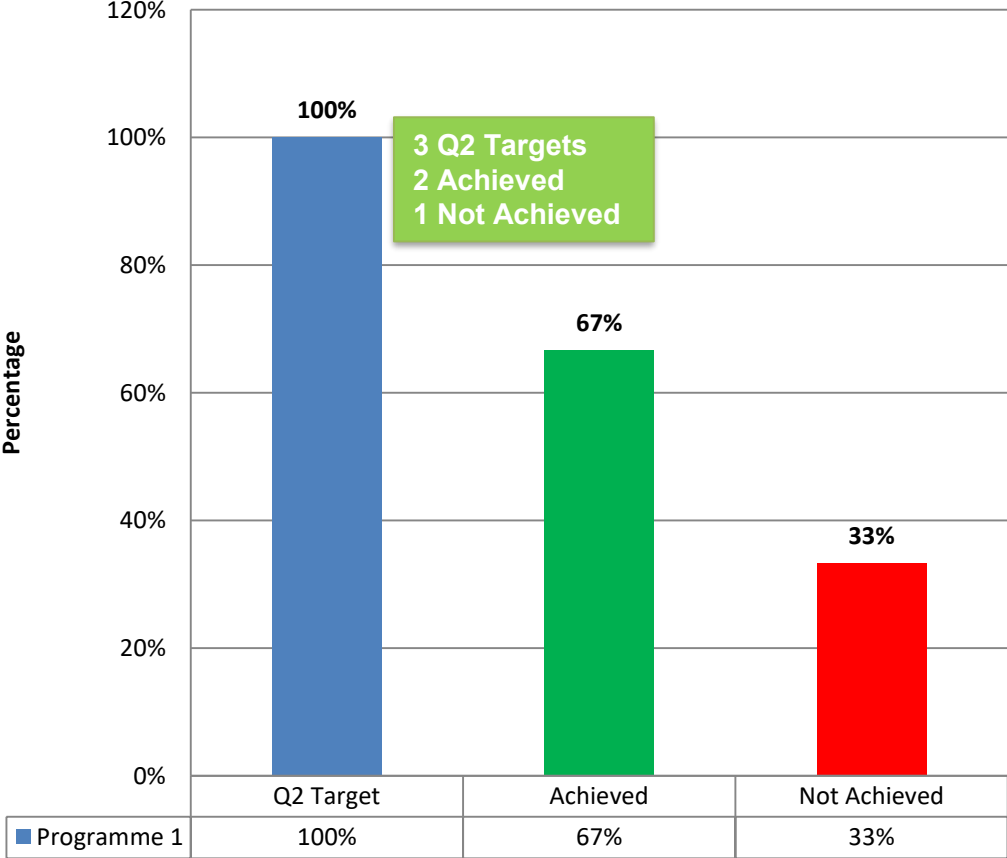


Q2 Entities' performance:

68% (13/19) entities achieved a minimum of 80% Performance in Q2

Programme 1: Administration

Programme 1: Administration



Programme 1: Provide strategic leadership, management and support services to the department

Output Indicator	Annual Targets for 2025/26	Q2 Target	Actual Achievement	Reasons for deviation	Corrective action
BRANCH: ADMINISTRATION					
1 (%) of procurement contracts approved towards women owned businesses	40% Women businesses	0	65%	More participation from women owned companies when procuring goods and services	N/A
2 (%) of procurement contracts approved towards Youth owned businesses	30% Youth owned businesses	0	35%	More participation from youth owned companies when procuring goods and services	N/A
3 (%) of procurement contracts approved towards PWD owned businesses	3% PWD owned businesses	0	21%	More participation from PWD owned companies when procuring goods and services	N/A
4 Unqualified audit opinion for both financial and non-financial performance	Unqualified audit outcome for 2024/25 financial year	Unqualified audit outcome for 2024/25 financial year	The department achieved an unqualified audit opinion	N/A	N/A

Programme 1: Provide strategic leadership, management and support services to the department

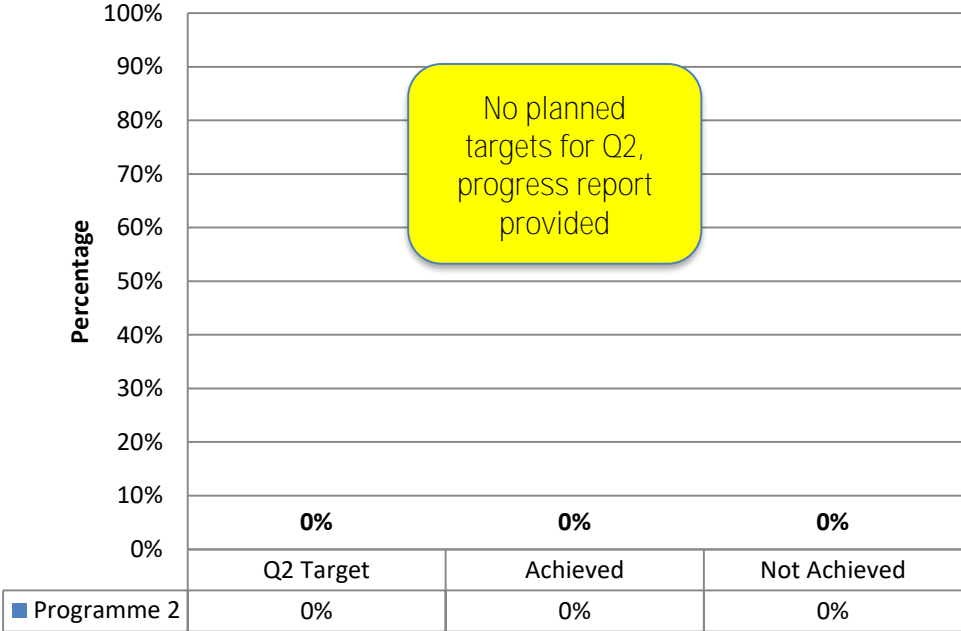
Output Indicator	Annual Targets for 2025/26	Q2 Target	Actual Achievement	Reasons for deviation	Corrective action
BRANCH: ADMINISTRATION					
5 % of entities achieving 80% performance	100%	100%	<p>68% of entities (13 out of 19) achieved a minimum of 80% Performance</p> <p>The following entities achieved achieved 80%:</p> <ul style="list-style-type: none"> • CIPC • Companies Tribunal • Competition tribunal • NMISA • NCC • NCT • NCR • NGB • NLC • NRCS • SABS • SANAS • TRP <p>Then following entities did not achieved 80%</p> <ul style="list-style-type: none"> • B-BBB Commission achieved 71% • Competition Commission 76% • ITAC achieved 58%: • IDC achieved 31% • NEF achieved 43%: • ECIC achieved 50%: 	Refer to Entity Oversight detailed presentation	<p>Applicable to all entities Track the implementation of the corrective actions identified by the entities.</p> <p>Commit the Accounting Authorities through the Shareholder's Compacts to improve their entities' performance.</p> <p>Stabilise leadership by ensuring boards and CEO vacancies are filled</p> <p>Continuously track the performance of entities though monthly governance meetings.</p> <p>Include the achievement of 80% of the targets in the entities' Shareholders' Compacts and Performance Agreements of Heads of entities.</p>

Programme 1: Provide strategic leadership, management and support services to the department

Output Indicator	Annual Targets for 2025/26	Q2 Target	Actual Achievement	Reasons for deviation	Corrective action
BRANCH: ADMINISTRATION					
6 % of staff engaged through performance excellence culture survey	50%	0	BEC concluded on 1, 2 and 15 September 2025. Submission to appoint a service provider submitted for BAC approval on 29 September 2025	N/A	N/A
7 (%) of forensic cases received and completed for investigation	65 % of forensic cases received up to 31st December – (end of Q3) are finalized by 31 March – Year- end 370 worker champions	0	<ul style="list-style-type: none"> Received 3 draft reports toward SABS investigation. Presented a summary of those reports – covering 11 allegations – to the DG and then to SABS board. Pre Lim- assessments for "Synergy and Information Leakage – Issued to DG. Engagement letter for 2 BI projects referred from Performance Audit team- signed by DG, and Forensic Firm engaged. Costing letter approved by CAE and firm to commence mid- August Final Draft – Fraudulent S&T CLAIMS – Presented to DG on 22/08/2025. 2 BIS Forensics has commenced by Morar Inc. CPFP costing and EL approved Fundudzi has commenced with investigation, even though challenges were experienced in the Co - operation from the Unit in IFB. Received 2 additional reports from TSU on SABS investigation for review. DG updated by TSU on the 30th of September 2025. 	N/A	N/A
8 Number of worker champions in receipt of skills upgrading for increased firm productivity	370 worker champions trained	60	<p>83 champions trained (IA verified)</p> <p>Twelve companies in the following municipalities participated:</p> <ol style="list-style-type: none"> Gauteng: City of Johannesburg Metropolitan Municipality x 1 Western Cape: City of Cape Town Metropolitan Municipality x 3 Mpumalanga: Ehlanzeni District Municipality x 4 Eastern Cape: OR Tambo District Municipality x 1 KwaZulu-Natal: Ethekewini Metropolitan Municipality x 3 	Over subscription by participating companies	A threshold has been introduced as to the number of individuals that can be trained per company

Programme 2: Trade

Programme 2: Trade



Programme 2: Trade

Programme 2: Build an equitable global trading system that facilitates development by strengthening trade and investment links with key economies and fostering African development, including regional and continental integration and development cooperation in line with the African Union Agenda 2063.

Output Indicator	Annual Targets for 2025/26	Q2 Target	Actual Achievement	Reasons for deviation	Corrective action
BRANCH: TRADE					
9 Number of countries that have started trading under the AfCFTA (excluding SADC)	20 countries that have started trading under the AfCFTA (excluding SADC)	Q2: 0	<p><u>Work in progress</u> 13 non-SADC countries have started trading under the AfCFTA – SA in included Nigeria in the list of countries for preferential trade on 12 September 2025. The letter to include Ethiopia has been sent to Minister of Finance and SARS on 16 September 2025 Domestication/gazette of tariff schedules dependent on member states' national processes</p> <p>Only 1 country was added in Q2. The others are a running cumulative totals from previous financial year. No quarterly targets, only annual target. Reporting on YTD total.</p>	N/A	N/A
10 Number of economic interest strategies implemented for key trading partners	5 Economic Interest Strategies implemented for key trading partners	Q2: 0	<p><u>Work in progress</u> 3 economic interest strategies implemented</p> <ul style="list-style-type: none"> - Saudi Arabia - India - Japan <p>Economic interest strategies are approved by the DDG. It is likely that the target of 5 will be exceeded for the year as additional economic interest strategies have been completed due to increased bilateral engagements during State Visits that was not part of the original plan.</p>	N/A	N/A

Programme 2: Trade

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Output Indicator	Annual Targets for 2025/26	Q2 Target	Actual Achievement	Reasons for deviation	Corrective action
BRANCH: TRADE					
11 Maintain sustainable trade relations with the US	Maintain sustainable trade relations with the US, including through an agreed TIFA work programme with the US and the formal relaunch of the TIFA Negotiate a Framework Agreement with the US to enhance mutually beneficial trade relations	Q2: 0	<u>Work in progress</u> Cabinet Approval for SA to negotiate a Framework Deal with the US based on the elements presented to Cabinet SA signed a Confidentiality Agreement the US on negotiations of the Framework Deal SA consulted with organized business, export councils, Nedlac, government Departments, SA Mission in Geneva and the US Embassy regarding SA-US bilateral trade relations The Branch has been responding to company enquiries sent through the Export Help Desk. Negotiations are ongoing with regard to a Framework Agreement with the US to enhance mutually beneficially trade and investment relations between SA and the USA.	N/A	N/A
12 Number of issues agreed with the EU under the SADC-EU EPA to expand market access	3 issues agreed	Q2: 0	No issues agreement yet. YTD progress is set out below. <u>Work in progress</u> 1. Increased tariff rate quota volumes for wine, sugar and canned fruit. <ul style="list-style-type: none"> SA received the EU letter dated 18 July 2025, proposing that the review of the products contained in Annex IV of Article 35 be placed on the Agenda of the next Trade and Development Committee as requested by the SADC EPA states. 2. Cumulation for EVs <ul style="list-style-type: none"> Electric Vehicles batteries: In response to SA's request for cumulation, the EU submitted a proposal for derogation of the Rules of for batteries and batteries packs for EVs and plug-in hybrids. Consultation with industry and OEMs and discussions by Parties to consider the proposal are ongoing. 3. Clean Trade and Investment Partnership (CTIP) with the EU. <ul style="list-style-type: none"> SA-EU bilateral meeting discussed the Memorandum of Understanding on CTIP shared by the EU. The text covers five areas, including CTIP cleaner supply chains, Tools for Implementation (e.g. Investments and Regulatory cooperation) and Governance of CTIP cooperation. Wider consultation with relevant Departments are ongoing. 	N/A	N/A

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Output Indicator	Annual Targets for 2025/26	Q2 Target	Actual Achievement	Reasons for deviation	Corrective action
BRANCH: TRADE					
13 Number of issues agreed on the SACUM-UK EPA built-in agenda to expand market access	3 issues agreed	Q2: 0	No issues agreement yet. YTD progress is set out below. <u>Work in progress</u> 1. Built-in agenda <ul style="list-style-type: none"> The SACUM Senior Officials and the 4th SACUM-UK EPA meetings took place on 01 and 02 September 2025 to discuss the built-in agenda issues. 2. Increased tariff rate quota volumes for wine, sugar and canned fruit. <ul style="list-style-type: none"> UK is willing to consider SA request for increase in wine and canned fruit quotas positively depending on reciprocity on their request for pork and dairy products. 3. Cumulation for EVs <ul style="list-style-type: none"> Electric Vehicles batteries: the UK shared the proposal for amendments of Product Specific Rules for Electric Vehicles batteries under the SACUM-UK EPA in response to SA's request for extended cumulation. SA is considering the proposal in consultations with SA industry. 	N/A	N/A
14 Draft amendments for Patents Act submitted to Executive Authority and Cabinet for approval	2 nd draft of Patent Bill submitted to Executive Authority and Cabinet for approval and	Q2: 0	<u>Work in progress</u> Workshops arranged with WIPO and CIPC for industry stakeholders and Parliamentarians took place on 23 and 25 September 2025 in Pretoria and Cape Town. The proposed Patent Bill was discussed and how flexibilities will be incorporated as well as the alignment of the proposed Bill with international agreements and best practice.	N/A	N/A

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Output Indicator	Annual Targets for 2025/26	Q2 Target	Actual Achievement	Reasons for deviation	Corrective action
BRANCH: TRADE					
15 Designs Amendment Bill	2 nd draft of Design Amendment Bill submitted to Executive Authority and Cabinet for approval	Q2: 0	<u>Work in progress</u> Workshops arranged with World Intellectual Property Organisation (WIPO) and CIPC for industry stakeholders and Parliamentarians took place on 23 and 25 September 2025 in Pretoria and Cape Town. The proposed Design Amendment Bill was discussed and how the proposed amendments will be aligned with international agreements and best practice.	N/A	N/A
16 Coordinated efforts in G20 to advance SA's national interest	Key priorities identified and advanced in G20 the Trade and Investment Working Group and 4 outcomes agreed for SA's Presidency	Q2: 0	<u>Work in progress</u> The following four priorities were identified and advanced under SA G20 Presidency: <ul style="list-style-type: none"> • Trade and inclusive growth • Responsive trade and investment agenda to address the challenge of global commons • G20 framework on green industrialisation and investments • WTO Reform These priorities were advanced in the 3 rd Trade and Investment Working Group meeting held from 29-31 July 2025. Consolidation of inputs made by G20 Member countries during the 3 rd Trade and Investment Working Group. Weekly internal sessions, chaired by the DDG, were held in the lead up to 4 th G20 TIWG meeting in October to ensure cohesive positions. Revised drafts submitted to G20 Member countries in preparation for virtual intersessional meetings held in September 2025. Bilateral engagements held with several G20 countries to get support for SA's G20 TIWG priorities.	N/A	N/A

Programme 2: Trade

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Output Indicator	Annual Targets for 2025/26	Q2 Target	Actual Achievement	Reasons for deviation	Corrective action
BRANCH: TRADE					
17 Number of WTO reform outcomes attained	3 Africa Group Agreements on WTO reform	Q2: 0	<p>No agreements yet. YTD progress is set out below.</p> <p><u>Work in progress</u> The WTO has not made progress on any issues under negotiation currently. The main focus are reform discussions. In the current climate of U.S. reciprocal tariffs, there is not much progress across the different negotiating files in the WTO. A new reform process has been launched in which the Africa Group is coordinating its position.</p>	N/A	N/A
18 Number of trade instruments deployed	2 trade instruments deployed	Q2: 0	<p>No trade instruments deployed yet. YTD progress is set out below.</p> <p><u>Work in progress</u> (1) APDP regulations/information document to include critical mineral as standard materials under the Automotive Production Development Programme (APDP)</p> <ul style="list-style-type: none"> ITAC Submission to incorporate EVs into the APDP submitted to Minister ITAC investigation to incorporate critical minerals into the definition of “standard material” to incentivize beneficiation of the critical minerals <p>(2) Export of Sustainable Aviation Fuel</p> <ul style="list-style-type: none"> The EU's visited SASOL Secunda plant on 5 September 2025 to assess the status of the plant and its compliance efforts to meet the green regulatory requirements for sustainable fuel export. The EU committed to reflect on the visit. Although a short term solution is not possible, the EU is willing to work with South Africa on an e-SAF roadmap and e-SAF production and can provide the necessary resource outside of Secunda to produce e-SAF in the medium to long term. SA has extended a request for UK to consider Sasol, Secunda plant as a Sustainable Aviation Fuel during the SA-UK bilateral meeting convened on 16 July 2025 	N/A	N/A

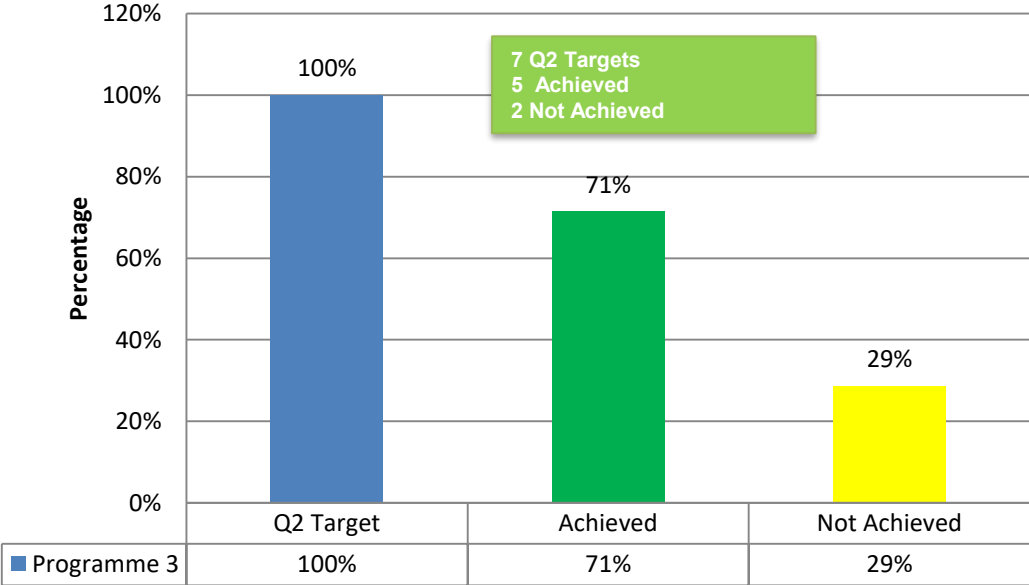
Programme 2: Trade

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Output Indicator	Annual Targets for 2025/26	Q2 Target	Actual Achievement	Reasons for deviation	Corrective action
BRANCH: TRADE					
19 Number of regional value chains in critical sectors developed	Regional value chain on autos developed	Q2: 0	<p><u>Work in progress</u></p> <p>1 Regional value chain on autos</p> <ul style="list-style-type: none"> • South Africa shared with other SACU Member States a draft SACU Automotive & Mineral Beneficiation Value Proposing and proposals for the Automotive Industrial Partnership Agreement between SACU and North African States – Algeria and Egypt. The proposal was well received, and Member States will hold national consultations and provide feedback by September 2025, and SACU should approach Egypt and Algeria on the proposed IPAs by October 2025. • Namibia - South Africa bilateral engagement to discuss the implementation of the joint automotive and green mineral beneficiation strategy. They agreed to prioritize the feasibility study on automotive component manufacturing and the feasibility study to establish lithium processing facilities in Namibia. In addition, Namibia undertook to consult with relevant stakeholders on the Rules of Origin (RoO) and provide feedback in the next meeting. 	N/A	N/A

Programme 3: Investment & Spatial Industrial Development

Programme 3: Investment & Spatial and Industrial Development



Programme 3: Support foreign direct investment flows and promote domestic investment by providing a one stop shop for investment promotion, investor facilitation and aftercare support for investors as well as increase participation in industrialisation

Output Indicators	Annual Targets for 2025/26	Quarter 2 Target	Actual Achievement	Reasons for Deviation	Corrective Measures
Branch: ISID					
20 Rand value of investment attracted through greenfield and brownfield investments in targeted sectors including Special Economic Zones and Industrial Parks	R450bn	R20bn	R17.1949bn (IA Verified) 1. Nkwe Platinum – R13 bn 2. China MinMetals – R6.1 bn 3. Traxtion Locomotive – R3.5 bn 4. Rheinmittal – R2.6 bn 5. GWM Haval R1.7 bn	Through focused international, presidential, and ministerial visits, a higher level of attraction was achieved	N/A
21 Number of new Special Economic Zones (SEZs) designated to facilitate re-industrialisation utilising the new model derived from the Spatial Industrial Development (SID) Strategy	1	0	0 Target is set for Q4. The work reported on is work in progress on SEZ applications YTD: Vaal SEZ:: On 15 August 2025, the SEZ Technical Evaluation Committee met to evaluate the application by the Vaal SEZ for designation. Comments from Committee members have been received and consolidated into a Submission for the Minister to proceed with public consultation. The Submission to Minister is currently being compiled. FTSEZ: Fetakgomo-Tubatse SEZ Cabinet Memo with final Gazette Notice submitted to ADDG for signature and onward forwarding to Minister	N/A	N/A
22 Number of Cross Border partnerships developed between South Africa and other countries to facilitate the integration of regional value chains through Special Economic Zones (SEZs)	1	0	0 YTD: PMU(IZP) and the dtic are collaborating with Mozambique to establish a Cross-Border SEZ, aiming to boost regional integration and bilateral trade along the South Africa–Mozambique corridor. Ongoing discussions between the dtic and Kingdom of Lesotho to explore opportunities for cross border and trade corridor establishment .Visit planned to MAPSEZ in November 2025	N/A	N/A

Programme 3: Support foreign direct investment flows and promote domestic investment by providing a one stop shop for investment promotion, investor facilitation and aftercare support for investors as well as increase participation in industrialisation

Output Indicators	Annual Targets for 2025/26	Quarter 2 Target	Actual Achievement	Reasons for Deviation	Corrective Measures
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Branch: ISID

23	1	0	0	N/A	N/A
Number of linked trade corridor anchored by SEZs to enhance the logistical efficiencies to enable the effective manufacturing and trading of value added goods			<p>YTD: IZP and the dtic are collaborating with Mozambique to establish a Cross-Border SEZ, aiming to boost regional integration and bilateral trade corridors along the South Africa–Mozambique corridor</p> <p>Ongoing discussions between the dtic and Kingdom of Lesotho to explore opportunities for cross border and trade corridor establishment</p> <p>Engagements between the dtic and Provost Capital Management on 20th August 2025 regarding the collaboration on Angola Infrastructure Development Project to establish Logistics Platform, Industrial Complex, and Food Processing Park in Angola.</p>		

24	2	0	0	N/A	N/A
Increase in the land area of existing SEZs to provide more space for targeted investments in key sectors			<p>YTD: Expansion of Dube TradePort Cab Memo is currently being drafted. Final notice has been completed and attached.</p> <p>Expansion of Coega SEZ currently awaiting concurrence from the Minister of Finance</p>		

25	10 IPs developed to assist enterprises and investments for enabled localisation / manufacturing operations (including townships and rural areas)	4	4 Ips Komani IP (EC) Collin Chabane (LP) Ezakheni IP (KZN) Markman IP (EC) Construction phase aimed to start in Q3. This will include Artisan / Skills Centre and Digital Hubs in each of the IPs	The Unit is responsible for preparation and packaging of IP ready applications for funding to CIP Adjudication Committee. The department set the annual target at 10-IPs to be developed. The Infrastructure Funding Unit for CIP reported that it had no budget to support packaged applications	N/A
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Programme 3: Support foreign direct investment flows and promote domestic investment by providing a one stop shop for investment promotion, investor facilitation and aftercare support for investors as well as increase participation in industrialisation

Output Indicators	Annual Targets for 2025/26	Quarter 2 Target	Actual Achievement	Reasons for Deviation	Corrective Measures
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Branch: Branch: ISID

26 Number of prototypes commercialised	10	3	3 4 Prototypes approved for funding Funocurls (Pty) Ltd t/a Funocurls Green Beauty 1 000 000 Aabaalio Holdings (Pty) Ltd t/a Dorah 1 000 000 Antisocial Concepts (Pty) Ltd t/a Tshipi SA 1 000 000 Optwel International (Pty) Ltd t/a Optwel SA 7 606 122	Performance is the approval by the KIPP Investment Committee of for companies to commercialize their innovative prototypes. Three companies were approved in Q2.	N/A
27 Number of new One Stop Shop rolled out in 6 provinces	2	0	1 The dtic collaborated with the Gauteng Growth Development Agency and City of Tshwane Municipality to launch the InvestSA One Stop Shop Satellite Office in CENTURION on 23 September 2025 t <ul style="list-style-type: none"> The Launch of the one-stop shop in Limpopo and Eastern Cape is ready for Launch in Q4. Awaiting dates for the availability of Executives. 	N/A	N/A
28 Number of new Fusion Centre to undertake regulatory reform for Acts, Regulations, Licencing, Permits and Registrations	2	0	This is a new initiative at the conceptual stage. The terms of reference form part of that process. A draft concept document has been developed for the DGs' consideration. Once systems are put in place, implementation will start.	N/A	N/A
29 Number of investor facilitation surveys conducted to support investor satisfaction	bi-annual investor survey reports	bi-annual investor survey report	Bi-annual investor survey completed in September 2025 with investors that accessed the investment facilitation service at investSA One Stop Shops and dtic business units	N/A	N/A

Programme 3: Support foreign direct investment flows and promote domestic investment by providing a one stop shop for investment promotion, investor facilitation and aftercare support for investors as well as increase participation in industrialisation

Output Indicators	Annual Targets for 2025/26	Quarter 2 Target	Actual Achievement	Reasons for Deviation	Corrective Measures
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Branch: Branch: ISID

30 Number of unblockings through EOSS	38	10	13 (IA Verified) The EOSS continues to work towards the development of the Single Window Application Portal (SWAP) which will bring about automated application process as well as the tracking of projects to proactively detect bottlenecks and address them prior to becoming challenges. The process are currently Semi-Automated using JotForm and PowerBI. Although targets are met and some time exceeded it take a while to get Departments to respond to request and these often happened upon escalations to NECOM, Presidency of DG	EOSS surpassed its target based on outputs for Q2 because of assistance from the NECOM and the Presidency	N/A
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31 Agreement on annual % increase in workplace-based placement internships by 6-8% per annum developed	One agreement on annual % Increase in workplace-based placement internships by 6-8% per annum	Bi-annual report	Bi-annual report is in a form of a Concept note for stakeholders to promote a national agreement on challenges and solutions to address internships. (Annexure 32.1). Concept note summarises the following work done: 1) Preliminary assessment of the demand and supply of internships. 2) Commenced with stakeholder consultation: On 14 August 2025 presented the concept, a proposed partnership & social compact on workplace-based internships to the QCTO Quality Partner Forum: 231 representatives from all SETAs and TVET colleges. 3) Work in progress on consolidated SETA stakeholder list. 4) Work in progress on submission to Minister: thedtic to approve a letter to Minister: DHET for a partnership and collaboration on a national internship agreement.	N/A	N/A
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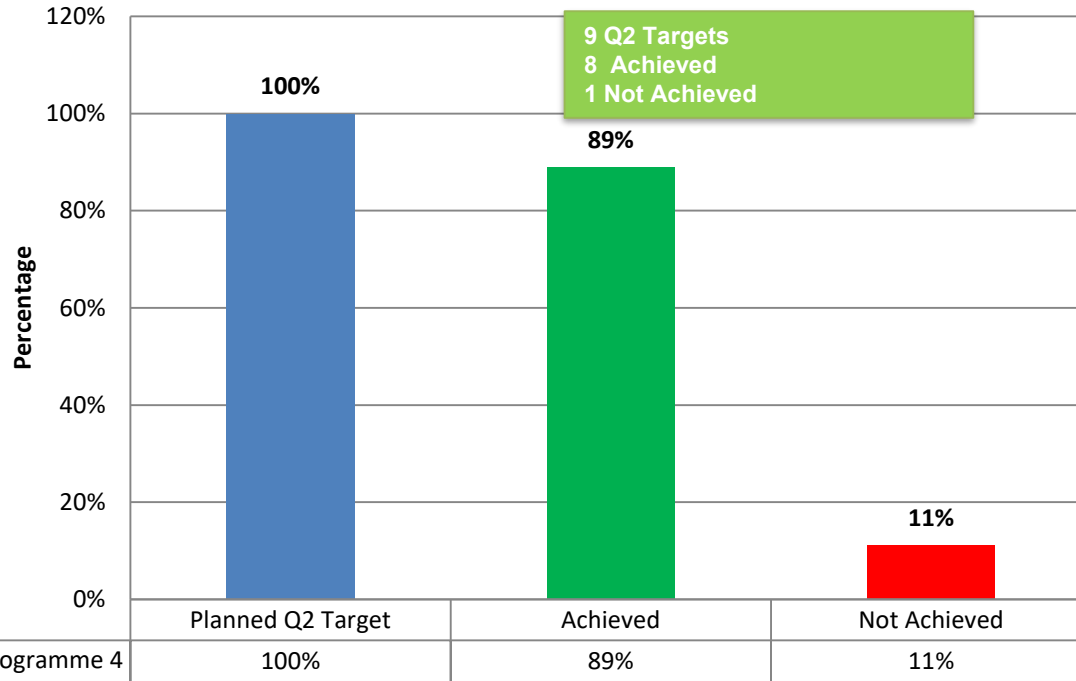
Programme 3: Support foreign direct investment flows and promote domestic investment by providing a one stop shop for investment promotion, investor facilitation and aftercare support for investors as well as increase participation in industrialisation

Output Indicators	Annual Targets for 2025/26	Quarter 2 Target	Actual Achievement	Reasons for Deviation	Corrective Measures
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Branch: Branch: ISID

32 Number of Demand-led skills plans in place for each masterplan developed	Two high priority sector demand led skills plan implemented	Bi-annual report	<p>1 Through the ILO-the dtic partnership to support two Master plans in capacity building and skills, the following was achieved YTD:</p> <p>1. Automotive suppliers: 100 Tier 2/3 firms upgraded through ILO SCORE (Sustaining competitiveness and responsible enterprises) training to improve productivity, growth and working conditions in firms;</p> <p>2. CTFL (partnership with SAFLEC): 40 designers (70% women) trained in design trend interpretation and stock keeping units (SKU) to monitor inventory, analyse sales data, planning, costing, prototyping and branding; two Milan scholarships were awarded; participants reported increases of growth of 10% in production and 11% in value.;</p> <p>3. Enterprise outcomes (across Automotive & CTFL): 86% higher productivity; 66% cost reduction; 60% revenue increases; 44% increase in hiring (≥117 permanent jobs); 100% formalised contracts; 97% reported safer workplaces; 56% reported green practices adoption.</p> <p>The following work was done, despite the delayed start of this indicator:</p> <p>1. Implementation plan developed. (Annexure 33.1)</p> <p>2. Report received from the ILO report on capacity development and skills support in the leather and automotive component sectors as part of the Productivity Ecosystems for Decent Work in support of the 2 sectors. (Annexure 33).</p>	N/A	N/A
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Programme 4: Sectors



Programme 4: Design and implement policies, strategies and programmes for the development of manufacturing and related economic sectors, and contribute to the direct and indirect creation of decent jobs, value addition and competitiveness, in both domestic and export markets.

Output Indicator	Annual Targets for 2025/26	Q2 Target	Actual Achievement	Reasons for deviation	Corrective action
BRANCH :SECTORS					
33 Increased % towards manufacturing growth through the implementation of a National Industrial Policy	Increase of 0.5 % towards manufacturing growth through the implementation of a National Industrial Policy	National Industrial Policy approved by Accounting officer	National Industrial Policy approved by the Accounting officer	N/A	N/A
34 Increased % of global market share for processed critical minerals	0.5% of global market share for processed critical minerals: Battery grade minerals (Aluminium, Nickel, Manganese, Copper, Vanadium, Rare Earth Elements (REE), Graphite and Cobalt); Chrome; Iron ore	Progress report on Critical Mineral Strategy Implementation with focus on investments for beneficiation of energy transition minerals (Aluminium, Nickel, Manganese, Copper, Vanadium, REE, Graphite,etc)	Progress report on Critical Mineral Strategy Implementation with focus on investments for beneficiation of energy transition minerals (Aluminium, Nickel, Manganese, Copper, Vanadium, REE, Graphite)	N/A	N/A
35 Rand value increase in the procurement value of locally manufactured goods and services	R50 billion Increase in the procurement value of locally manufactured goods and services Baseline R0	R10 billion Increase in the procurement value of locally manufactured goods and services	R29.1 billion worth of Procurement value of locally Manufactured goods and services Explanation According to local content declarations reports submitted by procuring organs of state as part of the post award reporting - R11.7 billion worth of tenders with previously designated products for local content and production were awarded between July and September 2025 (Q2). This government expenditure supports local manufacturers in value chains spanning from steel products, clothing and textiles, and furniture to boats and working vessels, cables, electric transformers, and valves. Local procurement spend on services, including professional services is reported to be R16 .1 billion. Additionally, R1.2 billion was reported by private sector in the Electro-technical and Metals industry	Intensified engagements with procuring entities to promote compliance with Local Content policy and encouraged support for local manufacturing. Branch also actively engaged major procurers and requested the prioritisation of the procurement of locally manufactured goods and services	N/A

Programme 4: Design and implement policies, strategies and programmes for the development of manufacturing and related economic sectors, and contribute to the direct and indirect creation of decent jobs, value addition and competitiveness, in both domestic and export markets.

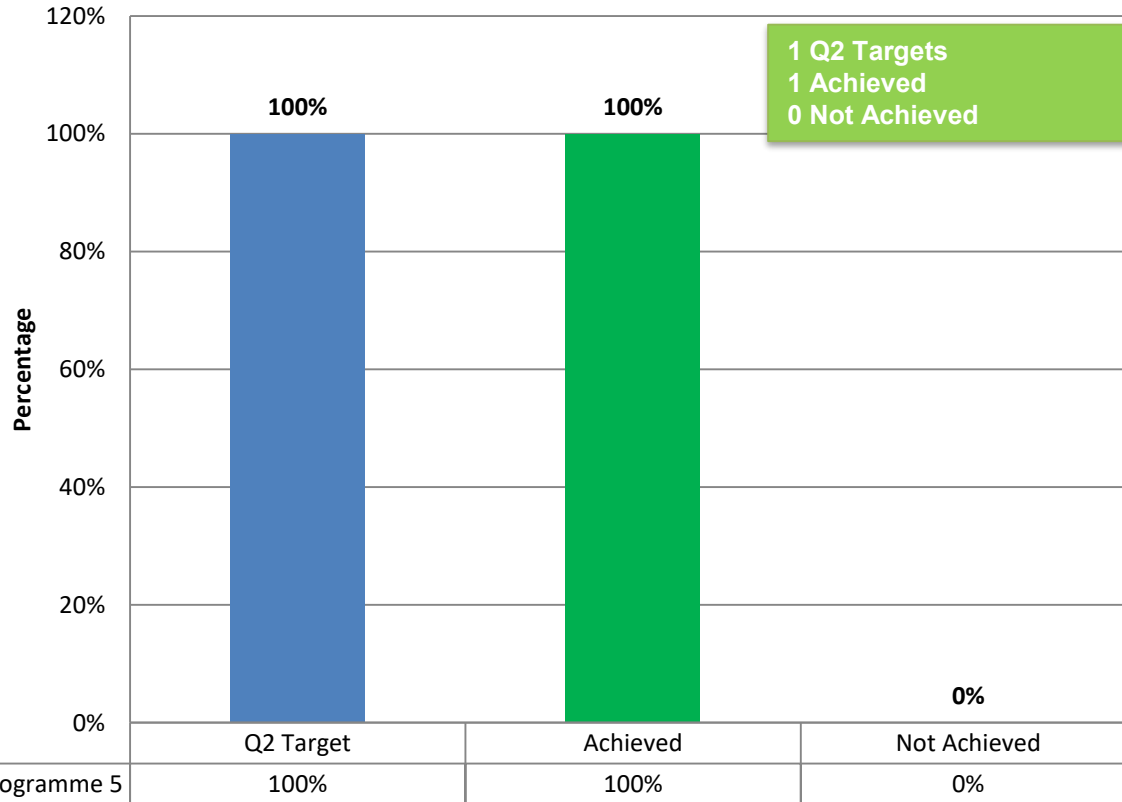
Output Indicator	Annual Targets for 2025/26	Q2 Target	Actual Achievement	Reasons for deviation	Corrective action
BRANCH :SECTORS					
36 % reduction in the Importation of rail transport equipment	10% reduction in the importation of rail transport equipment	Monitor and report against the 10% target to reduce the importation of rail transport equipment	Monitored and reported on the importation of rail transport equipment and reported a decrease of about 8.9% (R85 756 000) for Q2.	N/A	N/A
37 Increase the growth of the Cannabis Industry by 10% per annum from a base of R14bn	10% increase in the growth of the Cannabis industry per annum (R1.4bn)	Report on the Implementation of a Hemp and Cannabis Commercialization Policy targeting 2% (R280m) increase in the annual growth rate of the Cannabis Market for Commercialisation Products	Report on the Implementation of a Hemp and Cannabis Commercialization Policy and established the following: Annual forecast for the cannabis Market: <ul style="list-style-type: none"> • R 5.57 billion (US \$318.39 million) 2025 Quarterly value: <ul style="list-style-type: none"> • R1.39 billion Quarterly percentage: <ul style="list-style-type: none"> • 9,92% of R14bn Source: STATISTA MARKET FORECAST	Reported percentage achieved exceed the forecasted cannabis market value. Exports for Q1 were estimated at R77,8 m.	NA
38 Development of the rail tariff reduction support programme	Rail tariff reduction support programme for strategic sectors submitted to the accounting officer	Global benchmark on rail tariff reduction interventions	Global benchmark on rail tariff reduction interventions underway through a service provider. Branch engaged key stakeholders to assist in framing the delivery of output.	The KPI is new and it took the Rail Sector desk more time than we planned to understand how we can pitch the envisaged work programme without duplicating the work done by the Interim Economic Regulator of the DoT.	Engage with service provider to expedite. Mitigating Actions: Work with the service provider to break down the benchmark study in to weekly deliverable with clear milestones. Frequent communication with the service provider on a weekly basis to ensure alignment and tracking of milestones. ²³

Programme 4: Design and implement policies, strategies and programmes for the development of manufacturing and related economic sectors, and contribute to the direct and indirect creation of decent jobs, value addition and competitiveness, in both domestic and export markets.

Output Indicator	Annual Targets for 2025/26	Q2 Target	Actual Achievement	Reasons for deviation	Corrective action
BRANCH :SECTORS					
39 Development of the EV Battery policy to increase manufacturing of EV batteries	Approval of the EV batteries policy supporting local battery production	Research towards the development of the EV batteries policies	Research report regarding the development of the EV batteries policies developed	N/A	
40 Percentage Increased on renewable energy components	10% increase in the manufacturing of the of renewable energy components	Tracker reports on the manufacturing of renewable energy components of electricity supply and battery storage	Tracker reports on the manufacturing of renewable energy components of electricity supply and battery storage	N/A	N/A
41 Implementation of decarbonisation Strategy to inform Industrial Policy, Trade policy and Policy position on Carbon Tax	Implementation of approved Decarbonisation Strategy through the EIP	Progress report on monitoring the implementation of dtic's Decarbonisation Strategy	Progress report on monitoring the implementation of dtic's Decarbonisation Strategy	N/A	N/A

Programme 5: Regulation

Programme 5: Regulation



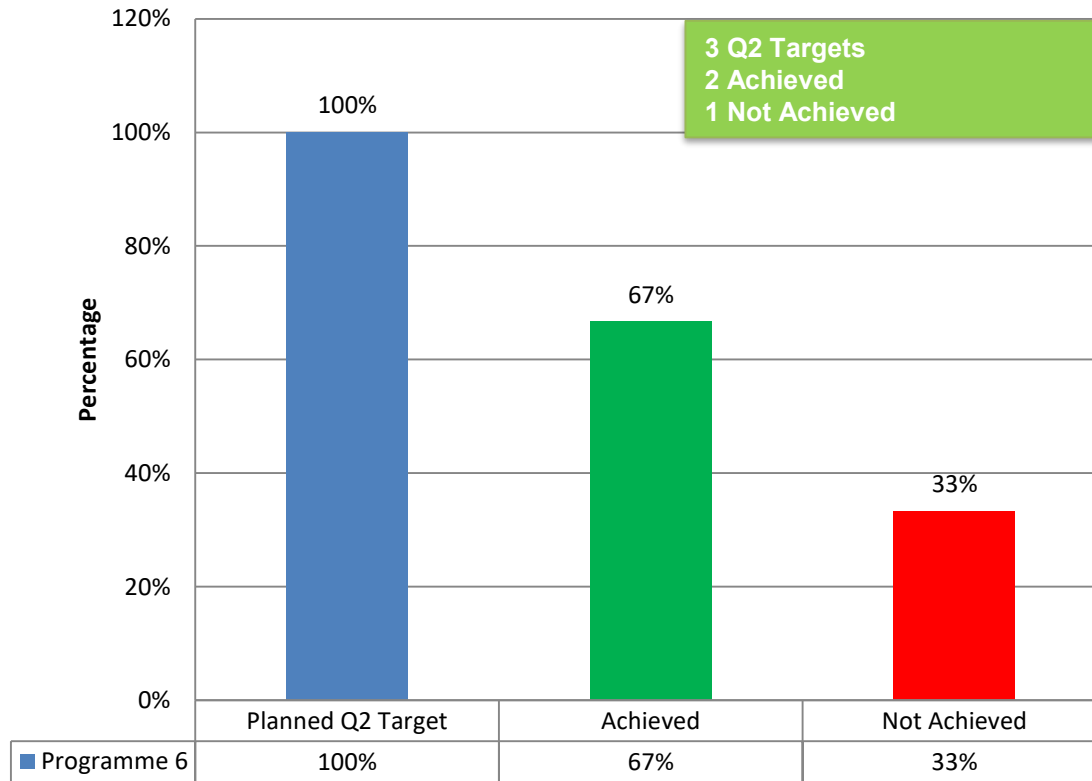
Output Indicator	Annual Targets for 2025/26	Q2 Target	Actual Achievement	Reasons for deviation	Corrective action
BRANCH:REGULATION					
42 Number of Regulations amended and reports submitted to Executive Authority	7	2	<p>2 Regulations Amended (Liquor and Credit).</p> <p><u>Liquor:</u> Draft Liquor Amendment Regulations were approved for publication in the government gazette in August 2025. Regulations were published for public comment and closed on 19 September 2025. Comments were analyzed.</p> <p><u>Credit:</u> Draft National Credit Amendment Regulations were approved by Minister for gazetting which took place in August. Comment period closed on 12 Sept. Following this there was a Ministerial withdrawal of the regulations on the same day.</p> <p><u>Work in Progress</u></p> <p>The Consumer Protection Amendment Regulations were finalized after consultations and submitted to the Office of the Chief State Law Advisers (OCSLA) for translation.</p>	N/A	N/A
43 Number of Omnibus Bills amended and reports submitted to Executive Authority	1 Omnibus Bill developed and submitted to EA	0	<p>Multiple stakeholder consultations including with entities; industry; labour organizations; infrastructure organizations; business associations; and experts has been initiated, with a deadline off 13 October 2025. This follows after the Minister has recommended consultations with stakeholders in order to confirm the laws to be amended.</p> <p>Letters were signed by DG to government departments to nominate officials to be consulted on the Omnibus Bill.</p> <p>Some members of the Think Tank were also consulted on the Bill in August 2025.</p> <p>The Bill is expected to be developed and submitted to Minister by end of Q4 according to the approved/ signed dtic APP 2025/26. <u>Actions to be taken on the Bill and estimated timelines:</u> Submission of the revised list of laws to Minister after stakeholder consultations. The laws are recommended to be approved by Minister by mid November 2025. Consultations on the specific provisions on the specific laws with relevant Departments to take place; Receive confirmations and buy-in from Departments by end of January 2026. Drafting of the Bill commences in mid January 2026. Consultation with Departments on the drafting. Development of the draft Bill by end of February 2026. Submission of the draft Bill to Minister for approval by end of March 2026. Certification of the Bill by the State Law Advisors; Development of a SEIAS. Draft Bill tabled at Economic Cluster during April 2026. Submission to Cabinet by May 2026. (The risks: The list of laws must be approved by Minister first. No research and impact assessment was done; the Bill may be challenged on policy rationales and content. The Bill requires stakeholders, and we are approaching the festive season, the service provider may require to take leave for the festive season, we are finalizing the SLA with service provider, this may affect drafting; so there may be delays because of several dependencies including buy in from other Departments, who need to approve and be part of the process. The timelines are very tight for a development of a quality law, more so, more than one law)</p>	N/A	N/A

Programme 5: Develop and implement coherent, predictable and transparent regulatory solutions that facilitate easy access to redress and efficient regulation for economic citizens.

Output Indicator	Annual Targets for 2025/26	Q2 Target	Actual Achievement	Reasons for deviation	Corrective action
BRANCH:REGULATION					
44 Number of interventions to streamline processes to enable red tape reduction and report submitted to EA	2 interventions to streamline processes and report produced and submitted to EA	0	<p>Presentation on Red Tape Reduction Concept note at the ODG workshop with entities on 15 August 2025.</p> <p>Concept note revised as per inputs from the workshop. Submission on the Concept note approved by Minister on 11 September 2025.</p> <p>The submission on red tape reduction, with suggested interventions was approved by Minister. The Minister has also recommended a session to discuss the measures to prioritise implementation.</p> <p>To support the implementation of streamlining processes a Presentation on the Red Tape Reduction Concept Note was workshopped with the 18 dtic entities and branches on 15 August 2025. Subsequent to the above the workshopped concept note was revised as per inputs from the workshop. Submission on the Concept note was approved by Minister on 11 September 2025.</p> <p>Following the above, a submission on red tape reduction, with suggested interventions was approved by Minister in Q2, and a session will follow with the Minister in Q3 to discuss the measures to prioritise implementation.</p>	N/A	N/A
45 % of turnaround time reduced on processes, applications and permits in the dtic entities and report submitted to EA	Turnaround times reduced by 30% on processes, applications and permits in the dtic entities and report submitted to EA	0	<p>The approval submission by Minister in Q2 includes the 30% turnaround times intervention. It was included to ensure its prioritization and to formalize the target in preparation for its rollout.</p> <p>Effort was taken to communicate/consult on the reduction of the 30% turnaround times target with entities from Q1. The Branch consulted with the entities on the reduction turnaround times to ensure uniformity, awareness of the target and for them to start putting systems in place to improve turnaround times to align to the APP target for high impact.</p>	N/A	N/A

Programme 6: Incentives

Programme 6: Incentives



Programme 6: Stimulate and facilitate the development of sustainable and competitive enterprises, through the efficient provision of effective and accessible incentive measures that support national priorities.

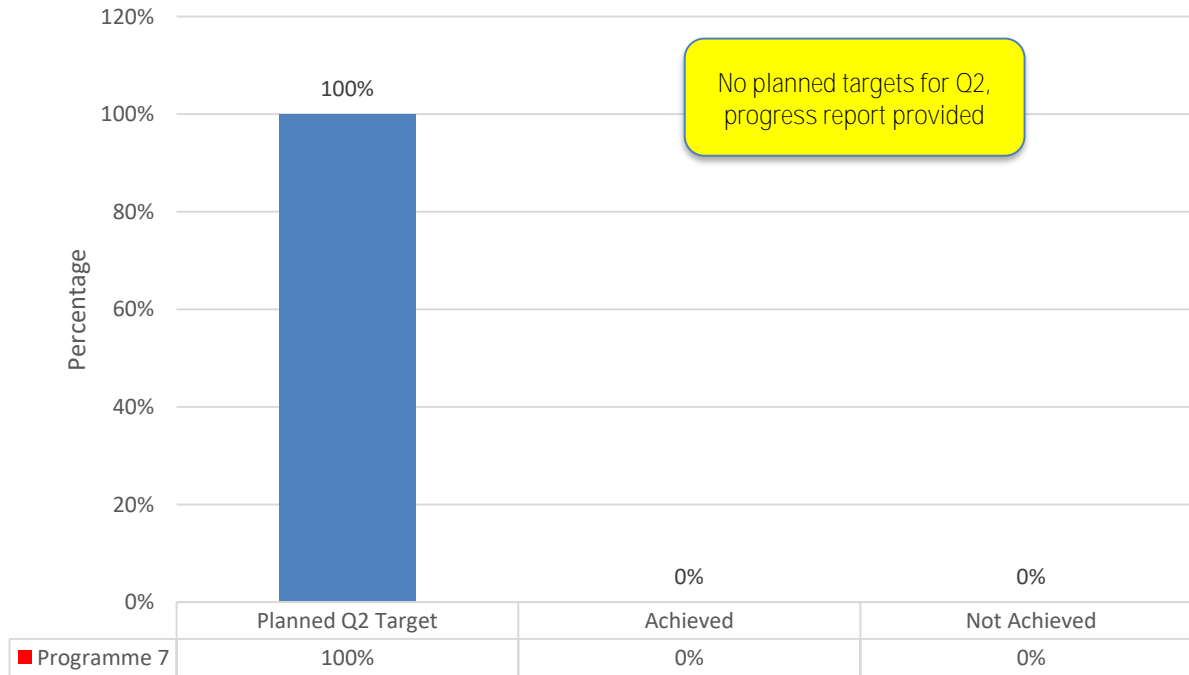
Output Indicator	Annual Targets for 2025/26	Q2 Target	Actual Achievement	Reasons for deviation	Corrective action
BRANCH: INCENTIVES					
46 Rand value of investment through industrial financial support	R10bn	R3bn	R23,864bn (IA Verified) Actual achievement was due to projects from CIP and AIS. Two applications (with investments of R13bn) from the CIP approved projects as well as the BMW AIS approved project (investment of R4bn)	Applications approved leveraged or elicited higher than anticipated projected investments. Two applications in particular from the CIP unit contributed largely to exceeding the target.	N/A
47 Rand value of export revenue of Global Business Services	R5bn	R1bn	R4,156bn Actual achievement based on 85% of the budget disbursed.	Projects funded yielded high value of export revenue than projected.	N/A
48 Rand value disbursed to projects/enterprises	R5,02bn	0	R1,746bn	Spending is usually lower in Q1 and Q2 and gains traction in Q3 and Q4.	N/A
49 Number of new jobs created	6 000	3 000	1 729 (IA verified) The number of new jobs created is dependent on actual claims paid, and as at 30 Sep 2025, only 35% of the budget for transfer payments was disbursed. As at 30/10/2025 only 37% of the budget was disbursed. The number of jobs will increase as more disbursements are made	Projects funded yielded a low number of new jobs than projected.	Monitor new jobs on monthly basis and compare annual target to actual achievement

Programme 6: Stimulate and facilitate the development of sustainable and competitive enterprises, through the efficient provision of effective and accessible incentive measures that support national priorities.

Output Indicator	Annual Targets for 2025/26	Q2 Target	Actual Achievement	Reasons for deviation	Corrective action
BRANCH: INCENTIVES					
50 Implementation of an integrated Industrial Financing single access	1 (Shared Access)	0	Q2 report on progress on the implementation of an integrated industrial financing single access (web portal).	N/A	N/A
51 Number of jobs created through the digital economy programme (GBS)	4 000	0	5 894 The number of total offshore jobs in the company is dependent on actual claims paid and as at 30/09/2025, 85% of the budget for GBS was disbursed.	Projects funded yielded a high number of total offshore jobs than projected.	N/A

Programme 7: Exports

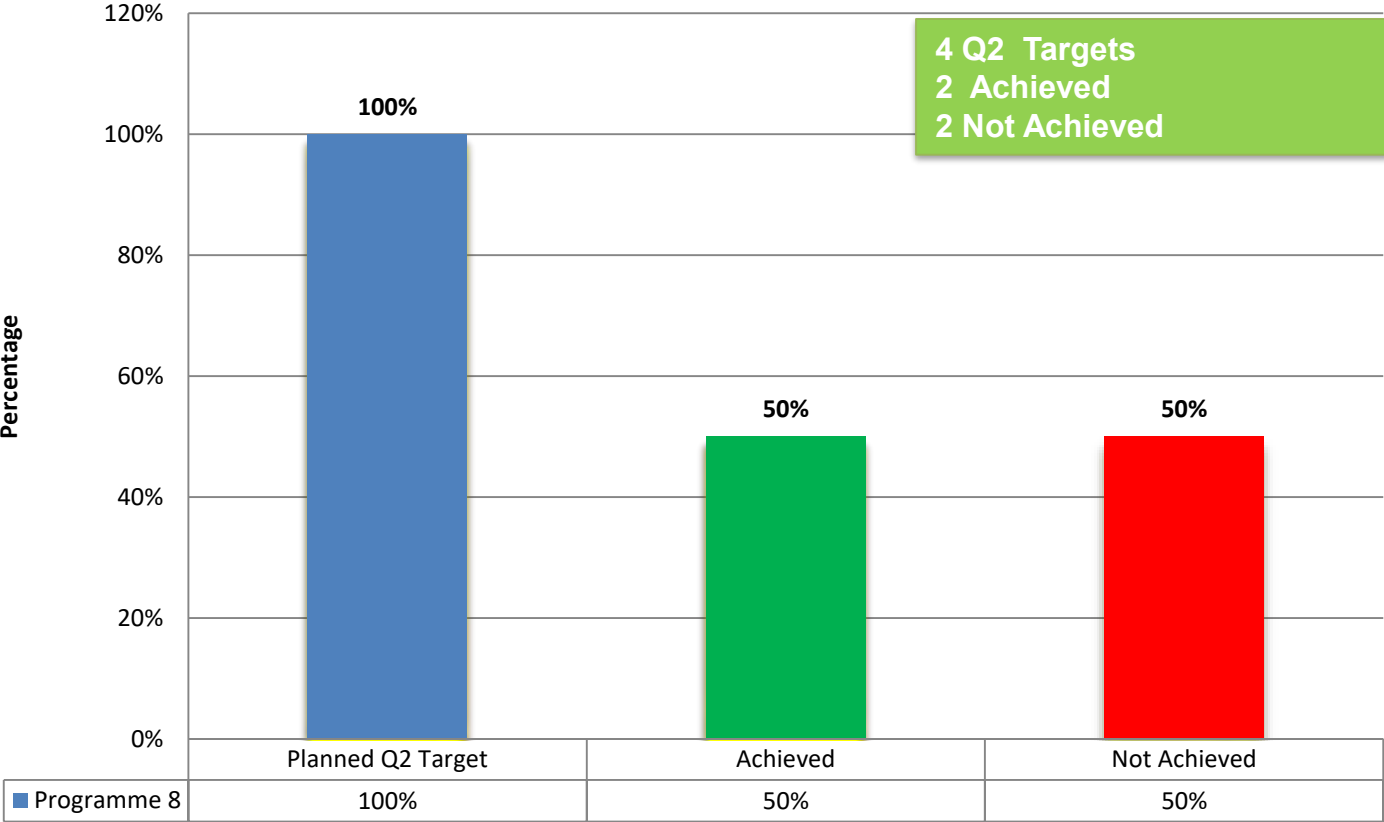
Programme 7: Exports



Output Indicator	Annual Targets for 2025/26	Q2 Target	Actual Achievement	Reasons for deviation	Corrective action
BRANCH: EXPORTS					
52 Rand value of South African exports to the rest of the world in key industrial policy sectors, including services	R120 bn	0	R23.3 bn July – August 2025. (September data to be published at the end of October).	On track Annual target will be reported at the end of the financial year.	N/A
53 Rand value of South African exports to the Rest of Africa in key industrial policy sectors, including services	R132 bn	0	R29.3 bn July – August 2025. (September data to be published at the end of October).	On track Annual target will be reported at the end of the financial year.	N/A
54 Number of days reduction in the Export Marketing and Investment Assistance (EMIA) group scheme application processes	15 days	0	12 days Number of days in EMIA application process reduced by 23 days thus far.	On track Number of days in EMIA application process reduced as compared to prior years.	N/A
55 Rand value of South African exports to the rest of the world by SMMEs funded by EMIA	R20 m	0	R739.7 m	On track: SMMEs funded by EMIA excludes Black Owned Entities.	N/A
56 Rand value of South African exports to the rest of the world by Black owned entities funded by EMIA	R15 m	0	R250 000	Active recruitment of more Black owned companies, including medium-sized in upcoming Trade Missions and National Pavilions.	Targeted recruitment drive of Black owned companies , including medium-sized to participate upcoming missions and National Pavilions.
57 Number of entities capacitated on exporting skills	300	0	157 SA companies received training and capacity building on exporting.	On track	N/A

Programme 8: Transformation and Competition

Programme 8: Transformation and Competition



Programme 8: Develop and roll out policy interventions that promote competition issues, through effective economic planning, spatial implementation and aligned investment and development policy tools.

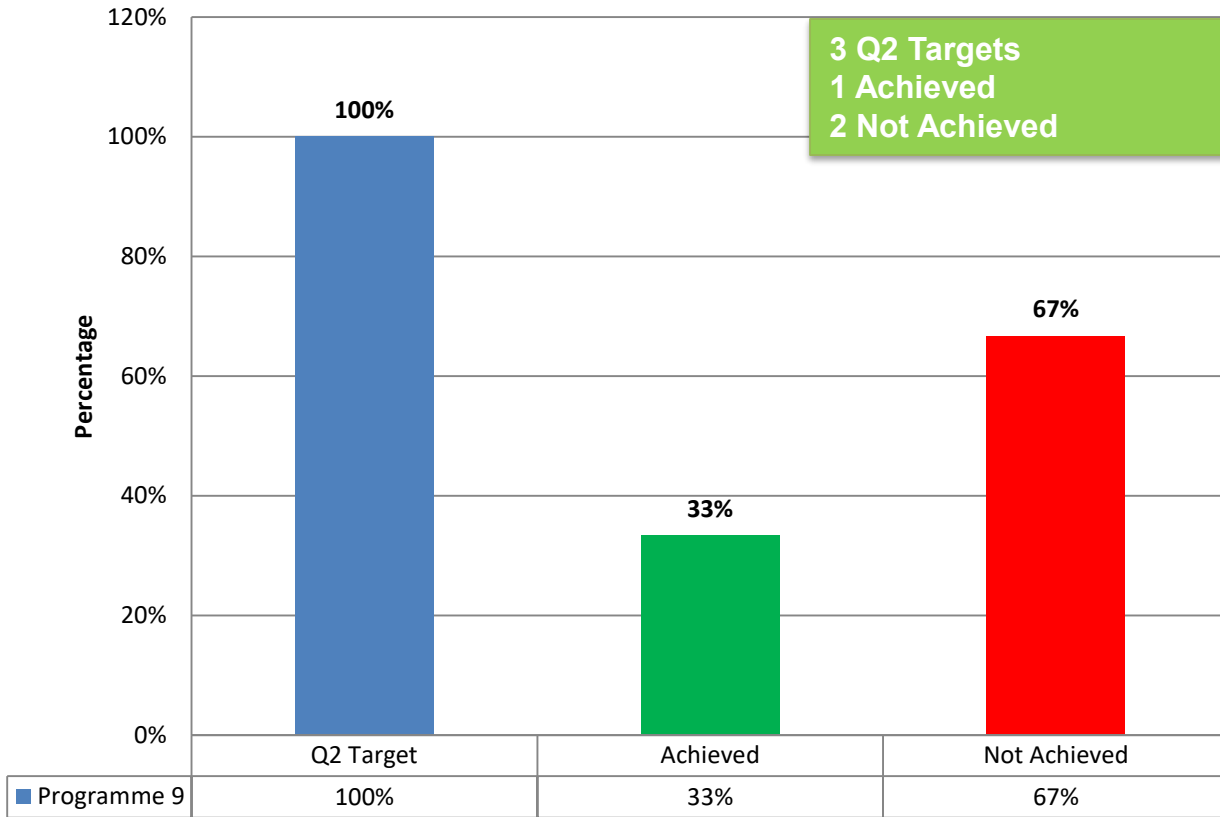
Output Indicator	Annual Targets for 2025/26	Q2 Target Target	Actual Achievement	Reasons for deviation	Corrective action
BRANCH: TRANSFORMATION AND COMPETITION					
58 Rand Value of investments leveraged from competition and transformation interventions	R8bn	R2bn	R17bn (IA verified) This is as a result of Commitments from 4 Merger companies as well as the Disbursements/ Actuals from 9 Merger Companies	Several larger merger with high investment commitments finalised and approved in this Quarter.	No corrective measure required since the mergers' commitments are dependent on the companies
59 Rand value of Transformation Fund aggregated and disbursed	R20bn of Transformation Fund raised	R5bn	R52.700bn Commitment secured, which includes USD3 billion of Afreximbank over 5 years YTD = R0 disbursements	Processes and engagements with stakeholders are underway to finalise the modalities and criteria for implementing the fund under the SPV The rating is 2.5 because there hasn't been disbursements yet whereas the target requires both the aggregation and disbursement. Even though there is no disbursement however, the Branch has secured a large amount of commitments.	Finalisation of partnership agreements and operationalisation of the SPV to administer the Fund in line with the criteria of funders.
60 % Implementation of B-BBEE of black ownership in critical sectors	30% black ownership achieved in critical sectors	0	On average, black ownership is at 50, 85% and black women ownership is at 27,76% in the Marketing, Advertising, and Communications sector (MAC sector) based on reports from 10 measured entities.	N/A	N/A

Programme 8: Develop and roll out policy interventions that promote competition issues, through effective economic planning, spatial implementation and aligned investment and development policy tools.

Output Indicator	Annual Targets for 2025/26	Q2 Target Target	Actual Achievement	Reasons for deviation	Corrective action
BRANCH: TRANSFORMATION AND COMPETITION					
61 Number of SEF job opportunities created	50 000	25 000	0	There was a delay in the signing of the SEF MoA. Therefore, funds could not be transferred on time.	SEF MoA now signed, funds have been committed, jobs created will be reported in Q3
62 Number of additional workers with shares in their companies including but not limited to competition initiatives	10 000 workers	2 500	5 343 5 343 additional workers with shares from 6 Mergers in the following sectors: Finance, Manufacturing, Mining and quarrying, Motion picture, video and television programme production activities, and Telecommunication.	Mergers were approved with a high number of employees with shares	No corrective measure since commitments for additional workers with shares is influenced by the merging parties and applications received.
63 Number of Market Inquiries completed	1	0	0 Gazetting of the extension period for the completion of the Digital Media Platform Market Inquiry to 28 November 2025 due to additional public consultation required before the finalisation of the report	N/A	N/A
64 Number of unemployed youth trained under the Youth Employment Service (YES) by 2029	40 000	0	8 347	Although there is no target for Q2 however, the Y.E.S target is an annual target. The Branch will update the jobs as the year progresses and will see how the final jobs figure will be.	N/A

Programme 9: Research

Programme 9: Research



Programme 9: Undertake economic research; contribute to development of trade and industrial policies and guide policy, legislative and strategy processes to facilitate inclusive growth.

Output Indicator	Annual Targets for 2025/26	Q2 Target Target	Actual Achievement	Reasons for deviation	Corrective action
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BRANCH :RESEARCH

65 Number of MTDP Implementation reports produced	4	1	1 MTDP Implementation report produced	N/A	N/A
66 Accelerated Energy Roadmap approved by the Minister	1	0	<ul style="list-style-type: none"> ToRs for the Accelerated Energy Roadmap study/project completed. ToR submitted for approval Drafted a submission for the approval of the proposed Bid Specification, Bid Evaluation; and Project Steering Committee. Study to be commissioned via the three quote route. 	N/A	N/A
67 Number of negotiated price agreements between Eskom and firms to improve the competitiveness of key industrial sectors	2	0	<ul style="list-style-type: none"> ToR for the Negotiated Pricing Agreements study/project completed ToR submitted for approval Drafted a submission for the approval of the proposed Bid Specification, Bid Evaluation; and Project Steering Committee. Study to be commissioned via the three quote route. 	N/A	N/A
68 Digital Roadmap approved by the Minister	1	0	<ul style="list-style-type: none"> TORs for the Digital Economy Study (Digital Roadmap) finalised. Submission to approve the BSC and BEC and PSC approved. RFP and RFQ approved by the BSC, now with SCM for approval. Study to follow 3 Quote procurement route as there are no SRPs to assist. 	N/A	N/A
69 Digital Venture Capital Fund Guidelines developed	1	0	<ul style="list-style-type: none"> ToR for the Digital Economy Study (Venture Capital Fund) finalised. Submission to approve the BSC and BEC and PSC approved. RFP and RFQ approved by the BSC, now with SCM for approval. Study to follow 3 Quote procurement route as there are no SRPs to assist. 	N/A	N/A

Programme 9: Undertake economic research; contribute to development of trade and industrial policies and guide policy, legislative and strategy processes to facilitate inclusive growth.

Output Indicator	Annual Targets for 2025/26	Q2 Target Target	Actual Achievement	Reasons for deviation	Corrective action
BRANCH : RESEARCH					
70 Number of youths trained in digital skills	10 000	Q2: 3000	0	Lack of Budget for the training programme and procurement processes	A budget of R5 557 500 secured. Based on the insufficient budget, only 1 235 youth will be trained instead 10 000.
71 Number of unemployed persons completed digital literacy training courses	50 000	15 000	0	Lack of Budget for the training programme and procurement processes	A budget of R27 778 500 secured. Based on the insufficient budget, only 6 173 unemployed persons will be trained instead 50 000.

THANK YOU

