

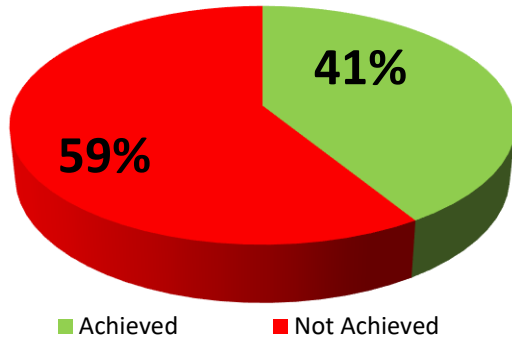
the dtic Performance Report

**Departmental Third Quarter Report 2025/26
01 October 2025 – 31 December 2025**

31 January 2026

Overall Q3 Departmental Performance

Q3 Departmental Performance



34 Q3 Targets; 14 Achieved; 20 Not Achieved

PROGRAMME	Output Indicators	Q1 Targets	Q1 Achieved	Q2 Targets	Q2 Achieved	Q3 Targets	Q3 Achieved	Targets Less Likely To Be Achieved Annually
1: Administration	8	2	1	3	2	2	0	1
2: Trade	11	1	1	0	0	6	1	2
3: Investment Spatial Industrial Dev	13	5	3	7	5	5	3	4
4: Sectors	9	9	9	9	8	9	7	2
5: Regulation	4	1	1	1	1	3	2	0
6: Incentives	6	2	2	3	2	2	0	2
7: Exports	6	0	0	0	0	0	0	1
8: Transformation and Competition	7	4	2	4	2	3	0	1
9: Research	7	1	1	3	1	4	1	2
Total	71	25	20 (80%)	30	21 (70%)	34	14 (41%)	17 (23%)

Q3 Targets not achieved:

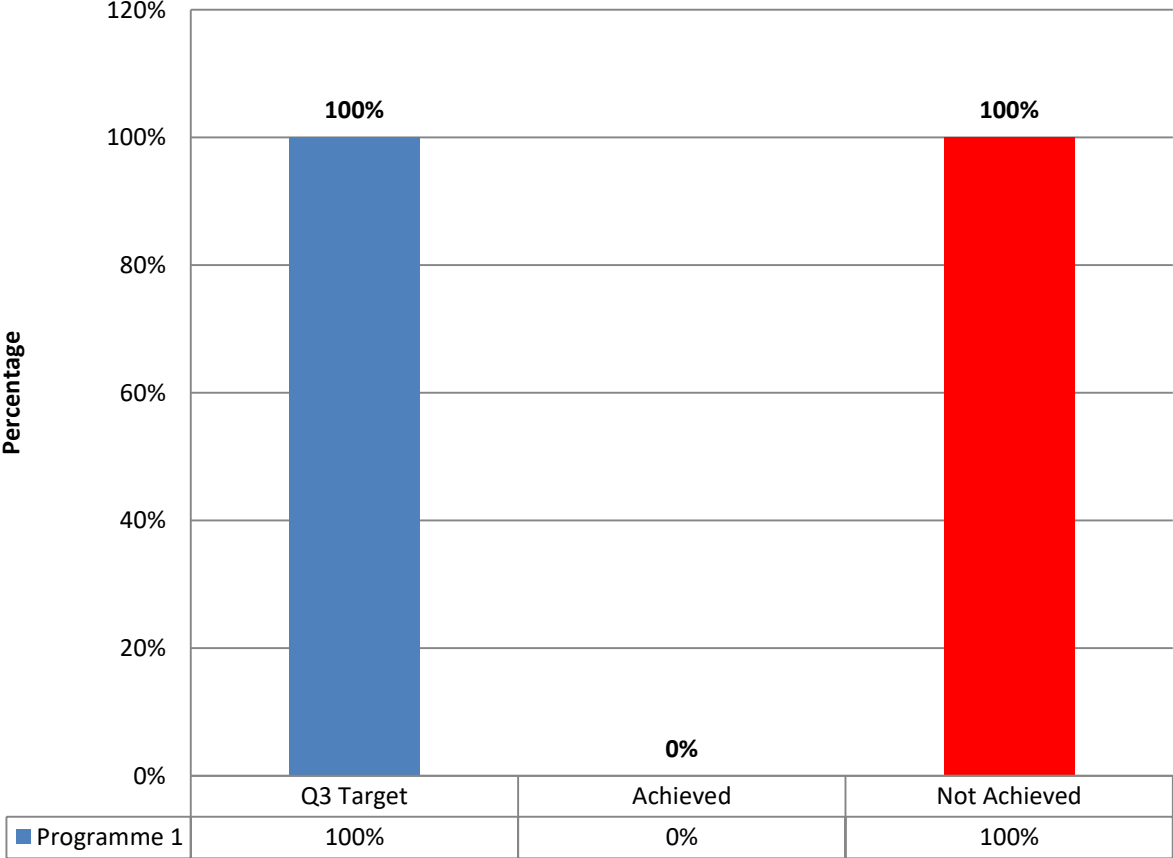
- 0/100% of entities achieving 80% performance
- 75/120 of worker champions in receipt of skills upgrading for increased firm productivity
- 0/ Agreed TIFA work programme with the United States and the formal relaunch of the TIFA
- 0/ Additional SA GIs included and protected by EU under the Annex to the GI Protocol in the SADC-EU EPA
- 0/ Additional SA GIs included and protected by UK under the Annex to the GI Protocol
- 0/ Draft Patents Bill published for public comment
- 0/ Designs Amendment Bill published for public comment
- 3% Increase Increased in workplace-based placement of internships
- 0/3IPs developed to assist enterprises and investments for enabled localisation / manufacturing operations (including townships and rural areas)
- Draft rail tariff reduction support Programme for strategic Sectors developed in collaboration with Department of Transport And Transnet

Q3 Targets not achieved:

- 0/Draft EV battery policy developed
- (4 out of 19 entities responded) to turnaround times reduced by 30% on processes, applications and permits in **the dtic** entities and report submitted to EA
- R2,213bn/R3bn value of investment through industrial financial support
- R0,992bn / Rbn value of export revenue of Global Business Services
- R159m / R2bn value of investments leveraged from competition and transformation interventions
- R0/R10bn value of Transformation Fund aggregated and disbursed
- 2 473 / 2 500 number of additional workers with shares in their companies including but not limited to competition initiatives
- Digital Roadmap approved by the Minister
- 0/3000 youths trained in digital skills
- 20/ 15000 unemployed persons completed digital literacy training courses

Programme 1: Administration

Programme 1: Administration



2 Q3 Targets
0 Achieved
2 Not Achieved

Programme 1: Provide strategic leadership, management and support services to the department

Output Indicator	Annual Targets for 2025/26	Q3 Target	Actual Achievement	Reasons for deviation	Corrective action
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BRANCH: ADMINISTRATION

1 (%) of procurement contracts approved towards women owned businesses	40% Women businesses	0	N/A	N/A	N/A
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2 (%) of procurement contracts approved towards Youth owned businesses	30% Youth owned businesses	0	N/A	N/A	N/A
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3 (%) of procurement contracts approved towards PWD owned businesses	3% PWD owned businesses	0	N/A	N/A	N/A
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Programme 1: Provide strategic leadership, management and support services to the department

Output Indicator	Annual Targets for 2025/26	Q3 Target	Actual Achievement	Reasons for deviation	Corrective action
BRANCH: ADMINISTRATION					
4 Unqualified audit opinion for both financial and non-financial performance	Unqualified audit outcome for 2024/25 financial year	0	N/A	N/A	N/A
5 % of entities achieving 80% performance	100%	100%	63%: (12 out of 19 entities achieved 80%)	<p>IDC: The current pipeline is weak with very few transactions that will contribute to the KPI if fully drawn. Economic updates indicate that the ongoing tariff disputes have created a dynamic global trade environment. Apart from the Rest of Africa, these influential countries have robust economies that enable them to influence the global trading system.</p> <p>NEF: Significant number of committed transactions have compliance and regulatory requirements requiring third parties' approval, often hindering progress in processing payment to investees.</p> <p>NRCS: Key stakeholder engagements did not take place due to unavailability of key stakeholders due to the festive period. Moratorium on filling of vacancies due to inadequate funding and Delays in recruitment process</p> <p>ECIC: Anticipated premium for MozLNG still to be written. The target is likely to be met in Q4 .</p>	<p>Bi-Weekly All-Hands-On-Deck (AHOD) Meetings: Fortnightly in-person meetings bring together all stakeholders to address potential blockages, expedite significant transactions, and resolve process challenges. These are supplemented by focused transaction huddles to address specific issues such as delays in agreement signing and CP clearance.</p> <p>Priority Transaction Focus: Dedicated resources have been assigned to drive top-priority, high-impact transactions, with additional support allocated as needed to resolve bottlenecks.</p> <p>Management to schedule all outstanding engagements within Quarter 4. 18 positions under recruitment process.</p> <p>The three targeted projects are finalizing conditions that the insured parties must comply for policies to be effective. Expected Gross Written Premium amount more than R3 billion</p>

Programme 1: Provide strategic leadership, management and support services to the department

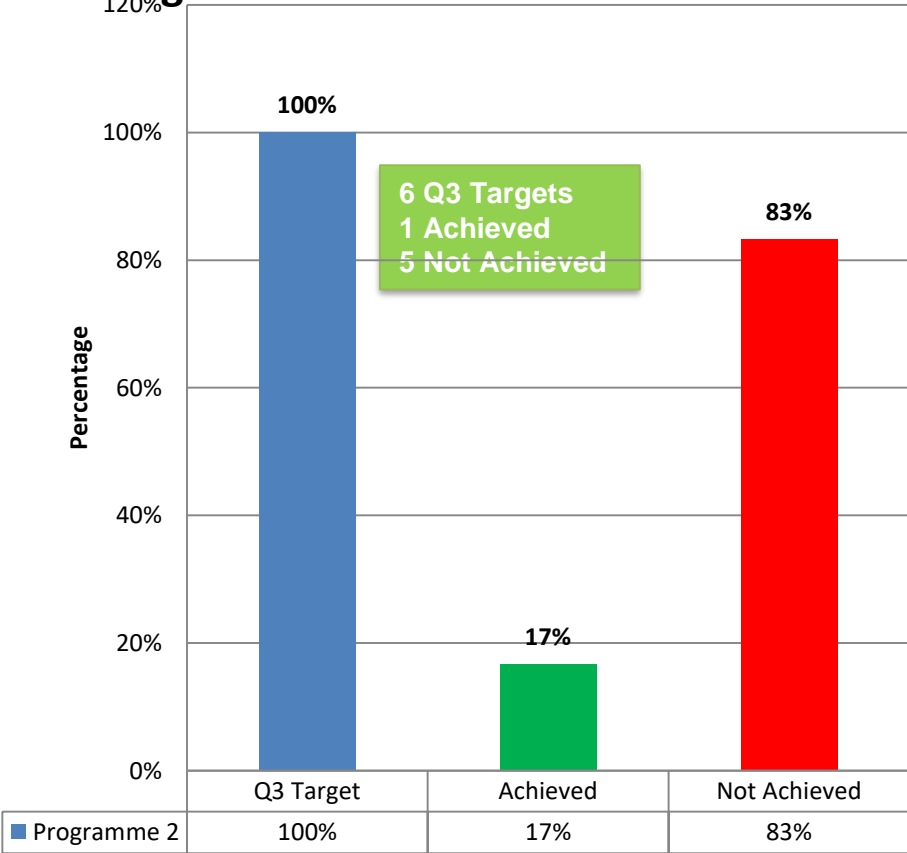
Output Indicator	Annual Targets for 2025/26	Q3 Target	Actual Achievement	Reasons for deviation	Corrective action
BRANCH: ADMINISTRATION					
5 % of entities achieving 80% performance	100%	100%	63%: (12 out of 19 entities achieved 80%)	<p>ITAC: Inter-dependencies on third party responses not received in earlier phases of the investigation delayed the final determination. Delays in finalizing the investigation timeously because of insufficient information relating applications.</p> <p>NCR and SABS: ICT system disruptions in the form of a cyber security breach, resulted in limited availability of performance information. This resulted in significant delays in progressing projects towards completion and publication.</p>	<p>Consultations with third parties must adhere to strict deadlines. Rigorous verification of applications and information to ensure accuracy and reliability has be enhanced.</p> <p>Timely registration of new projects, rigorous monitoring and driving of projects through the development stages within SABS Technical committees towards publication Ensure that technical committee members reach timely consensus in the standards projects. Prioritization of editing and technical review of standards Proactive preparation of master copies of standards for approval.</p> <p>Recovery team made up of EXCO, Risk and ICT members in place and holding weekly meetings to ensure that all systems and business processes are returned to normal and also to improve current processes.</p>

Programme 1: Provide strategic leadership, management and support services to the department

Output Indicator	Annual Targets for 2025/26	Q3 Target	Actual Achievement	Reasons for deviation	Corrective action
BRANCH: ADMINISTRATION					
6 % of staff engaged through performance excellence culture survey	50%	0	N/A	N/A	N/A
7 (%) of forensic cases received and completed for investigation	65 % of forensic cases received up to 31st December (end of Q3) are finalized by 31 March – Year end.	0	N/A	N/A	N/A
8 Number of worker champions in receipt of skills upgrading for increased firm productivity	370 worker champions trained	120	75 Champions have been trained for Q3	The number of champions trained cumulatively is 350 champions trained as of the end of Q3; thus, the target for Q3 has been retrospectively met.	N/A

Programme 2: Trade

Programme 2: Trade



Programme 2: Trade

Programme 2: Build an equitable global trading system that facilitates development by strengthening trade and investment links with key economies and fostering African development, including regional and continental integration and development cooperation in line with the African Union Agenda 2063.

Output Indicator	Annual Targets for 2025/26	Q3 Target	Actual Achievement	Reasons for deviation	Corrective action
BRANCH: TRADE					
9 Number of countries that have started trading under the AfCFTA (excluding SADC)	20 countries that have started trading under the AfCFTA (excluding SADC)	0	N/A	N/A	N/A
10 Number of economic interest strategies implemented for key trading partners	5 Economic Interest Strategies implemented for key trading partners	0	N/A	N/A	N/A
11 Maintain sustainable trade relations with the US	Maintain sustainable trade relations with the US, including through an agreed TIFA work programme with the US and the formal relaunch of the TIFA Negotiate a Framework Agreement with the US to enhance mutually beneficial trade relations	Agreed TIFA work programme with the United States and the formal relaunch of the TIFA	No further work on TIFA. <u>Work in progress</u> Following Cabinet approval of South Africa's attributions to the draft Agreement on Reciprocal Tariffs (ART), engagement was held with the US officials to discuss the attributions. Following these discussions, attributions were formally shared with the US. The SACU tariff offer was drafted and consulted in NEDLAC and also with SACU countries. The SACU offer which will be a basis for negotiations with the US was submitted to the US on Friday 28 November 2025. Submitted attributions to Agreement on Reciprocal Trade (ART). After the US expressed unhappiness, submitted revised texts. Submitted a mock tariff offer to the US as basis for negotiations.	The US has indicated that the TIFA would only be discussed after the conclusion of the Agreement on Reciprocal Trade between the SA and US	Work to conclude the ART with the US

Programme 2: Build an equitable global trading system that facilitates development by strengthening trade and investment links with key economies and fostering African development, including regional and continental integration and development cooperation in line with the African Union Agenda 2063.

Output Indicator	Annual Targets for 2025/26	Q3 Target	Actual Achievement	Reasons for deviation	Corrective action
BRANCH: TRADE					
12 Number of issues agreed with the EU under the SADC-EU EPA to expand market access	3 issues agreed	Additional SA GIs included and protected by EU under the Annex to the GI Protocol in the SADC-EU EPA	<p>1. Additional GIs No additional SA GIs included and protected by the EU.</p> <p>2. Cumulation for EVs Both sides agreed on the facilitation of a bilateral cumulation of batteries through a temporary derogation from the Rules of Origin to be submitted by South Africa.</p> <p><u>Work in progress</u></p> <p>3. Increased tariff rate quota volumes for wine, sugar and canned fruit. No further work done in the quarter. TRQ Reviews are considered under the EPA Review, which has stalled since 2024 due to disagreements on review approach. The review will be discussed at the next SADC-EU Trade and Development Committee meeting for which a date is still to be confirmed.</p>	<p>The internal processes in the EU are ongoing to add Karoo Lamb GI to the list of SA protected under the EPA</p> <p>1 of 3 annual targets achieved</p>	N/A
13 Number of issues agreed on the SACUM-UK EPA built-in agenda to expand market access	3 issues agreed	Additional SA GIs included and protected by UK under the Annex to the GI Protocol	<p>1. Additional GIs</p> <ul style="list-style-type: none"> • No additional SA GIs included and protected by the UK <p><u>Work in progress</u></p> <p>2. Built-in agenda</p> <ul style="list-style-type: none"> • No further developments since previous report. <p>3. Increased tariff rate quota volumes for wine, sugar and canned fruit</p> <ul style="list-style-type: none"> • SA submitted a request for the following products, Sweet oranges, Citrus Jam, Canned fruit, Tropical canned fruit, Frozen orange juice, Apple Juice, Ethanol and Wine to balance the deal for EVs offer. The SA automotive industry is willing to reduce tariff for EVs from 25% to 18%. Negotiations are ongoing • The 3rd SA-UK tariff review working group meeting was held on 2 December to the TRQs and cumulation for EVs. The UK indicated that internal consultations are still ongoing on the proposals from SA. It was agreed to another meeting will take place towards the end of January 2026 and that the aim is to finalise a package towards end of March 2026 for consideration of Ministers. <p>4. Cumulation for EVs</p> <ul style="list-style-type: none"> • UK proposal for permanent amendment of specific rules was not supported by SA auto industry. Instead SA proposed for alignment with derogation agreed with the EU. This proposal is being considered by the UK. 	Parties are yet to convene a meeting to advance discussions on the GI Protocol, including the amendments of the protected lists.	Follow up meeting of the GI Committee will be proposed to the UK to take place in early 2026 to address the inclusion of the SA GIs submitted to the UK.

Programme 2: Trade

Programme 2: Build an equitable global trading system that facilitates development by strengthening trade and investment links with key economies and fostering African development, including regional and continental integration and development cooperation in line with the African Union Agenda 2063.

Output Indicator	Annual Targets for 2025/26	Q3 Target	Actual Achievement	Reasons for deviation	Corrective action
BRANCH: TRADE					
14 Draft amendments for Patents Act submitted to Executive Authority and Cabinet for approval	2 nd draft of Patent Bill submitted to Executive Authority and Cabinet for approval and	Draft Patents Bill published for public comment	The draft Patents Bill has not been published for public comment. <u>Work in progress</u> Work is still ongoing on further amendments to take into account the latest Treaties adopted in WIPO	New Treaties adopted in WIPO that require review of the draft Bill to ensure alignment were necessary.	WIPO requested to provide assistance in the review of the draft Bill and advise on possible updates to the Bill taking into account the latest Treaties adopted in WIPO.
15 Designs Amendment Bill	2 nd draft of Design Amendment Bill submitted to Executive Authority and Cabinet for approval	Designs Amendment Bill published for public comment	The draft Designs Amendment bill has not been published for public comment. <u>Work in progress</u> Work is still ongoing on further amendments to take into account the latest Treaties adopted in WIPO	New Treaties adopted in WIPO that require review of the draft Bill to ensure alignment were necessary.	WIPO requested to provide assistance in the review of the draft Bill and advise on possible updates to the Bill taking into account the latest Treaties adopted in WIPO.
16 Coordinated efforts in G20 to advance SA's national interest	Key priorities identified and advanced in G20 the Trade and Investment Working Group and 4 outcomes agreed for SA's Presidency	4 outcomes agreed for SA's G20 Presidency	The following four priorities were identified and advanced under SA G20 Presidency: <ul style="list-style-type: none"> • Trade and inclusive growth • Responsive trade and investment agenda to address the challenge of global commons • G20 framework on green industrialisation and investments • WTO Reform These key priorities were advanced at 4 th G20 Trade and Investment Working Group meeting from 7-9 October 2025 and Chair's Text concluded. G20 Trade Ministerial held on 10 October 2025 and agreement reached on Trade Ministerial Statement.	N/A	N/A

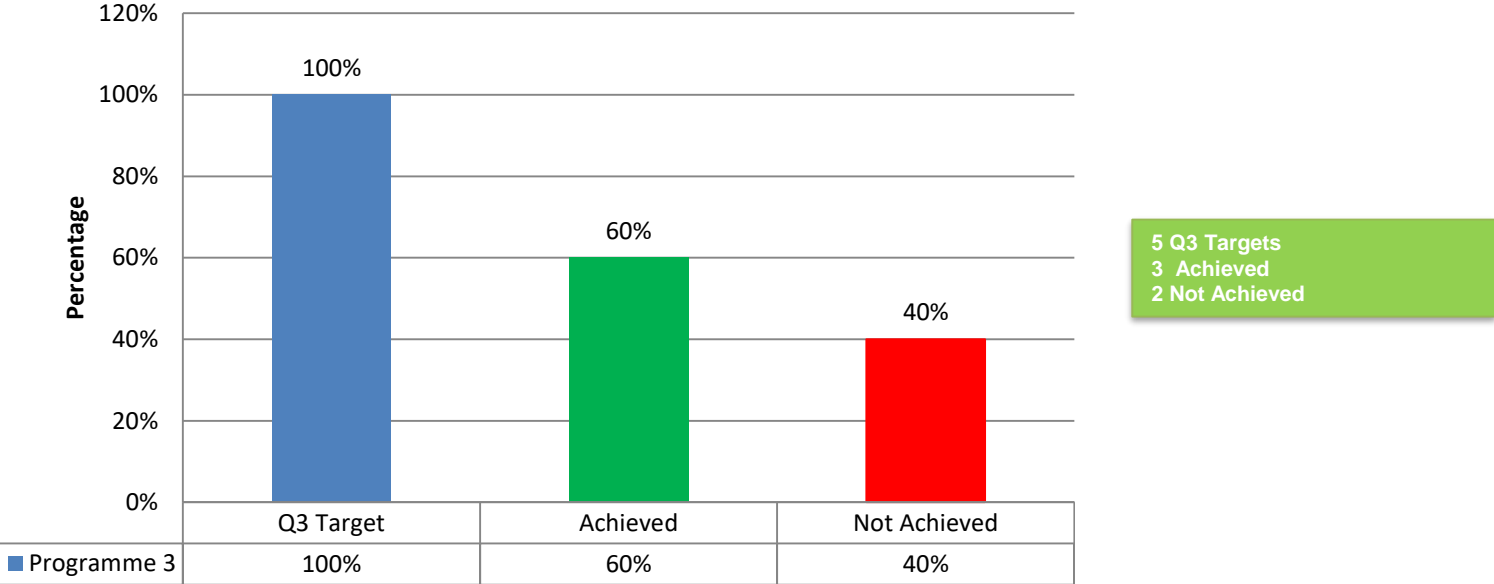
Programme 2: Trade

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Output Indicator	Annual Targets for 2025/26	Q3 Target	Actual Achievement	Reasons for deviation	Corrective action
BRANCH: TRADE					
17 Number of WTO reform outcomes attained	3 Africa Group Agreements on WTO reform	0	N/A	N/A	N/A
18 Number of trade instruments deployed	2 trade instruments deployed	0	N/A	N/A	N/A
19 Number of regional value chains in critical sectors developed	Regional value chain on autos developed	0	N/A	N/A	N/A

Programme 3: Investment & Spatial Industrial Development

Programme 3: Investment & Spatial and Industrial Development



Programme 3: Support foreign direct investment flows and promote domestic investment by providing a one stop shop for investment promotion, investor facilitation and aftercare support for investors as well as increase participation in industrialisation

Output Indicators	Annual Targets for 2025/26	Quarter 3 Target	Actual Achievement	Reasons for Deviation	Corrective Measures
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Branch: ISID

20 Rand value of investment attracted through greenfield and brownfield investments in targeted sectors including Special Economic Zones and Industrial Parks	R450bn	R150bn	<p>TOTAL: R225,167,971,749</p> <ol style="list-style-type: none"> 1. R156,300,000 – MTEC; 67 jobs to be created 2. R80,300,000 – Aberdare; 24 jobs to be created 3. R6,000,000,000 – Ivanplats Platreef project; 312 full time employees and 1,560 contract employees 4. R2,771,496,000 (USD 163,8 million) – Tsiko Africa Logistics 5. R105,000,000 – BASF 6. R100,000,000 – Air Liquide 7. R5,895,000,000 – Transnet and ADB, France 8. R3,000,000,000 – Marula Green Power 9. R2,359,108,734 – Rain 10. R360,000,000 – Hulpak 11. R110,000,000 – iNdalo Water Technologies 12. R30,000,000,000 – Vaal Aerotropolis 13. R172,000,000 – Amplify5 14. R1,400,000,000 – Higress Energies 15. R23,000,000,000 – Mabasa Energy Imvula Power Plant 16. R440,000,000 – Chem Two Chloralkali 17. R1,242,487,545 – Ukhozi Africa 18. R3,400,000,000 – Amara Energy 19. R110,000,000 – Ispheto Developments 20. R136,519,200,000 – EU Global Gateway Investment Package 21. R96,000,000 – Man Automotive SA 22. R740,000,000 – VSL/ Isuzu Automotive 23. R36,079,470 – Lucchini 24. R80,000,000 – Carletonville Plaza 25. R300,000,000 – Sheds shopping centre 26. R300,000,000 – Shandon Centre 27. R1,400,000,000 – MXN Mall 28. R5,200,000,000 – SAIEP Manganese Beneficiation Plant 	Through focused International, presidential, and ministerial visits, a higher level of attraction	N/A
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Programme 3: Support foreign direct investment flows and promote domestic investment by providing a one stop shop for investment promotion, investor facilitation and aftercare support for investors as well as increase participation in industrialisation

Output Indicators	Annual Targets for 2025/26	Quarter 3 Target	Actual Achievement	Reasons for Deviation	Corrective Measures
Branch: ISID					
21 Number of new Special Economic Zones (SEZs) designated to facilitate re-industrialisation utilising the new model derived from the Spatial Industrial Development (SID) Strategy	1	0	N/A	N/A	N/A
22 Number of Cross Border partnerships developed between South Africa and other countries to facilitate the integration of regional value chains through Special Economic Zones (SEZs)	1	0	N/A	N/A	N/A
23 Number of linked trade corridor anchored by SEZs to enhance the logistical efficiencies to enable the effective manufacturing and trading of value added goods	1	0	N/A	N/A	N/A
24 Increase in the land area of existing SEZs to provide more space for targeted investments in key sectors	2	0	N/A	N/A	N/A

Programme 3: Support foreign direct investment flows and promote domestic investment by providing a one stop shop for investment promotion, investor facilitation and aftercare support for investors as well as increase participation in industrialisation

Output Indicators	Annual Targets for 2025/26	Quarter 3 Target	Actual Achievement	Reasons for Deviation	Corrective Measures
Branch: Branch: ISID					
25 Number of industrial parks developed into competitive infrastructure platforms for supporting diversified sectors	10 IPs developed to assist enterprises and investments for enabled localisation / manufacturing operations (including townships and rural areas	3	4 IPs Business Case applications submitted to CIP adjudication: 1) Madadeni Industrial Estate (KZN); 2) Kathu Industrial Park (NC) 3) Phuthaditjaba Industrial Park (FS) and 4) KaBokweni IP (MP)	N/A	N/A
26 Number of prototypes commercialised	10	3	3 1) Carol M (Pty) Ltd - R1 million. For the commercialization of the Leak Assist Period Panties, which are intended to offer support and comfort to women during menstruation. 2) Nanotronika (Pty) Ltd – R5 050 000. For the full commercialisation of their innovative range of Pearl Millet-based food products. 3) Owethu Managed Services - (Pty) Ltd – R6 380 000. For the commercialisation of their innovative automated data aggregation and analysis system.	N/A	N/A
27 Number of new One Stop Shop rolled out in 6 provinces	2	0	N/A	N/A	N/A

Programme 3: Support foreign direct investment flows and promote domestic investment by providing a one stop shop for investment promotion, investor facilitation and aftercare support for investors as well as increase participation in industrialisation

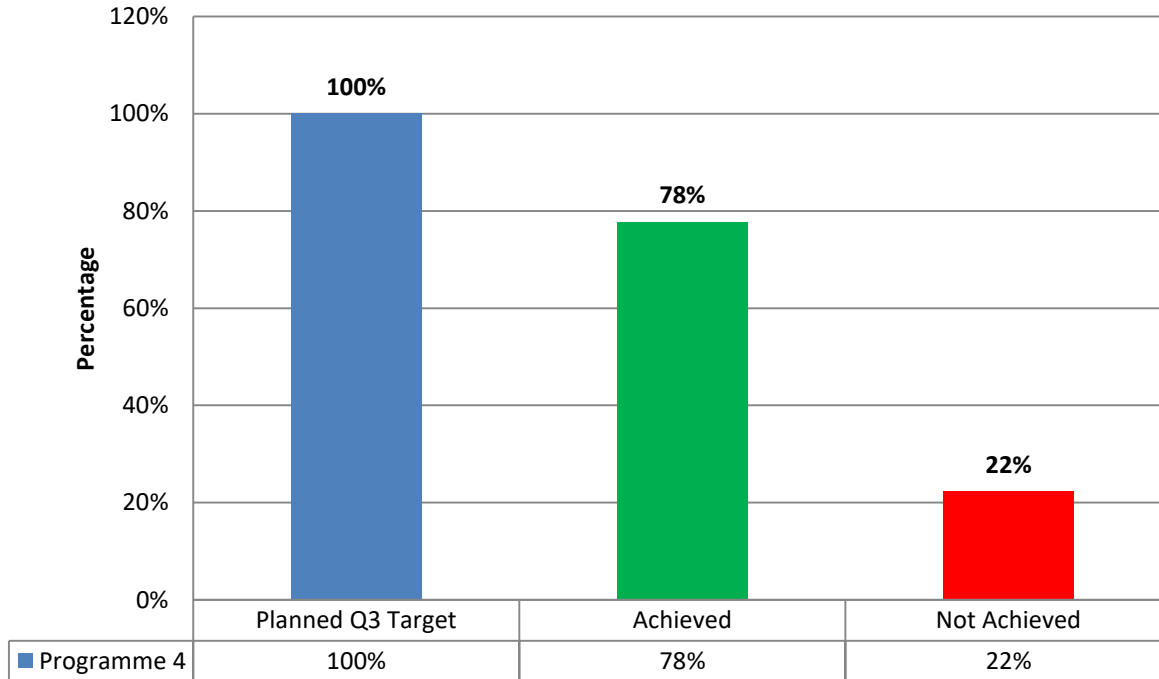
Output Indicators	Annual Targets for 2025/26	Quarter 3 Target	Actual Achievement	Reasons for Deviation	Corrective Measures
Branch: Branch: ISID					
27 Number of new One Stop Shop rolled out in 6 provinces	2	0	N/A	N/A	N/A
28 Number of new Fusion Centre to undertake regulatory reform for Acts, Regulations, Licencing, Permits and Registrations	2	0	N/A	N/A	N/A
29 Number of investor facilitation surveys conducted to support investor satisfaction	bi-annual investor survey reports	0	N/A	N/A	N/A
30 Number of unblockings through EOSS	38	10	47	SANDF, DMPR and CAA have delivered a sizeable number of unblockings in this quarter. The interventions of DG in the Presidency and the NECOM Secretariat assisted in the Effective responsiveness from the Departments in question.	N/A

Programme 3: Support foreign direct investment flows and promote domestic investment by providing a one stop shop for investment promotion, investor facilitation and aftercare support for investors as well as increase participation in industrialisation

Output Indicators	Annual Targets for 2025/26	Quarter 3 Target	Actual Achievement	Reasons for Deviation	Corrective Measures
Branch: Branch: ISID					
31 Agreement on annual % increase in workplace-based placement internships by 6-8% per annum developed	One agreement on annual % Increase in workplace-based placement internships by 6-8% per annum	3% Increase	the dtic presented proposed skills interventions at the inter-ministerial meeting between the Minister of DHET and the dtic on the 11th of November 2025. A Joint working group was formed and met on 05 December 2025. The Skills unit met with the DHET Just Energy Transition (JET) Skills desk on 18 Nov to consult on preliminary targets for internships in JET. A follow-up meeting will be held in January 2026 to finalise interventions.	This indicator has been placed on the operational risk register, as it is not framed in line with the dtic mandate. The dtic may be able to reach an agreement on an increase in internships with the DHET, as part of the current Joint WG.	The ADDG and the DG need to meet and find agreement on the framing of this target. A meeting (17/12/25) was scheduled with the ADDG: ISID to discuss the matter, but was cancelled. A new date is to be scheduled as soon as possible.
32 Number of Demand-led skills plans in place for each masterplan developed	Two high priority sector demand led skills plan implemented	0	N/A	N/A	N/A

Programme 4: Sectors

Programme 4: Sectors



9 Q3 Targets
7 Achieved
2 Not Achieved

Programme 4: Design and implement policies, strategies and programmes for the development of manufacturing and related economic sectors, and contribute to the direct and indirect creation of decent jobs, value addition and competitiveness, in both domestic and export markets.

Output Indicator	Annual Targets for 2025/26	Q3 Target	Actual Achievement	Reasons for deviation	Corrective action
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BRANCH :SECTORS

33 Increased % towards manufacturing growth through the implementation of a National Industrial Policy	Increase of 0.5 % towards manufacturing growth through the implementation of a National Industrial Policy	Progress reports on the monitoring and evaluation of the National Industrial Policy	Progress reports on the monitoring and evaluation of the National Industrial Policy	N/A	N/A
34 Increased % of global market share for processed critical minerals	0.5% of global market share for processed critical minerals: Battery grade minerals (Aluminium, Nickel, Manganese, Copper, Vanadium, Rare Earth Elements (REE), Graphite and Cobalt); Chrome; Iron ore	Q3: Progress report on Critical Mineral Strategy Implementation with focus on investments for beneficiation of energy transition minerals (Aluminium, Nickel, Manganese, Copper, Vanadium, REE, Graphite,etc)	Progress report on Critical Mineral Strategy Implementation with focus on investments for beneficiation of energy transition minerals (Aluminium, Nickel, Manganese, Copper, Vanadium, REE, Graphite)	N/A	N/A

Programme 4: Design and implement policies, strategies and programmes for the development of manufacturing and related economic sectors, and contribute to the direct and indirect creation of decent jobs, value addition and competitiveness, in both domestic and export markets.

Output Indicator	Annual Targets for 2025/26	Q3 Target	Actual Achievement	Reasons for deviation	Corrective action
BRANCH :SECTORS					
35 Rand value increase in the procurement value of locally manufactured goods and services	R50 billion Increase in the procurement value of locally manufactured goods and services Baseline R0	R10 billion Increase in the procurement value of locally manufactured goods and services	R21.9 billion worth of procurement value of locally manufactured goods and services.	Intensified engagements with procuring entities to promote compliance with Local Content policy and encouraged support for local manufacturing. Branch also actively engaged major procurers and requested the prioritisation of the procurement of locally manufactured goods and services.	N/A
36 % reduction in the Importation of rail transport equipment	10% reduction in the importation of rail transport equipment	Monitor and report towards the 10% target to reduce the importation of rail transport equipment	Monitored and reported on the importation of rail transport equipment which indicated the following: As at September 2025 (July-September 2025), total imports amounted to R881 483 000 from R 895 306 000 in the previous year's quarter (July-September 2024). This reflect a decrease of R13 823 000 which is about 1.54% on a quarter to quarter basis.	N/A	N/A

Programme 4: Design and implement policies, strategies and programmes for the development of manufacturing and related economic sectors, and contribute to the direct and indirect creation of decent jobs, value addition and competitiveness, in both domestic and export markets.

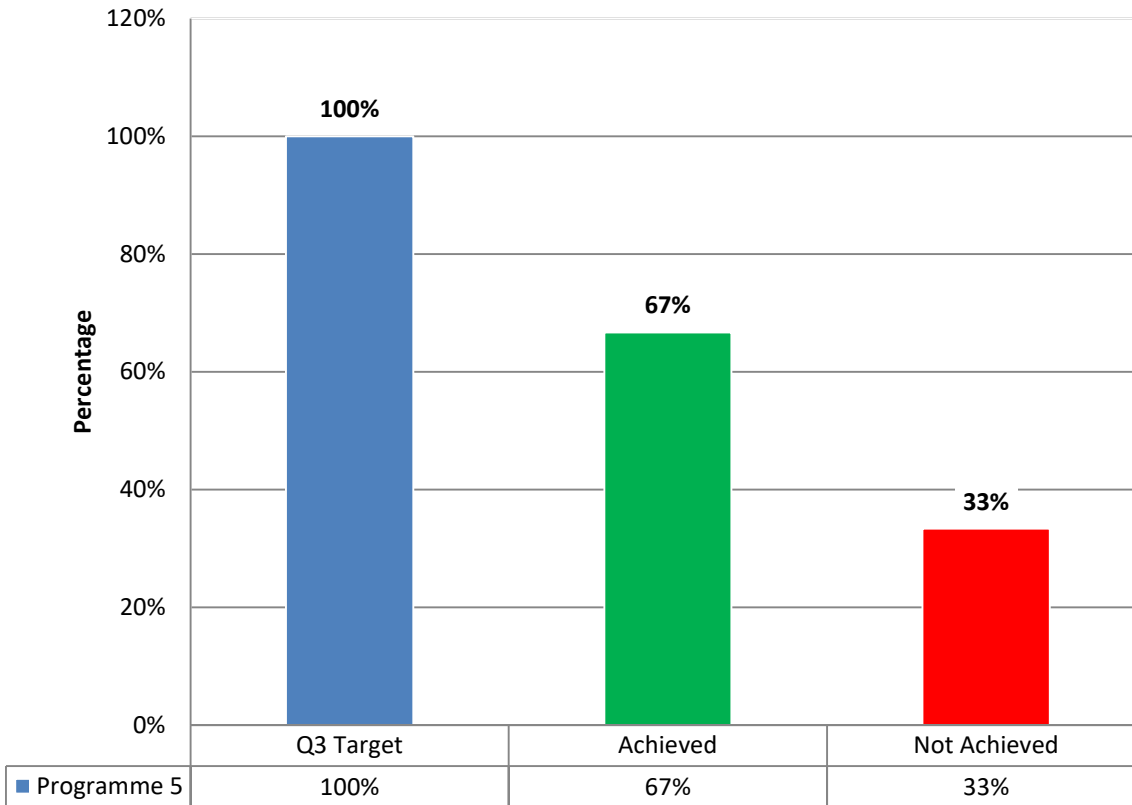
Output Indicator	Annual Targets for 2025/26	Q3 Target	Actual Achievement	Reasons for deviation	Corrective action
BRANCH :SECTORS					
37 Increase the growth of the Cannabis Industry by 10% per annum from a base of R14bn	10% increase in the growth of the Cannabis industry per annum (R1.4bn)	Report on the Implementation of a Hemp and Cannabis Commercialisation Policy targeting 3% (R420m) increase in the annual growth rate o the Cannabis Market for Commercialisation Products	Report on the Implementation of a Hemp and Cannabis Commercialization Policy outlined the following: Export Data <ul style="list-style-type: none"> Export data recorded up to October is R69 776 359. (medicinal Cannabis) - 15546.18 kgs; True Hemp Yuan Export recorded up to October is R72 505 259 (for 280 780kg) - kgs – Source Total Value: R142 281 618 Percentage value: 1,01% Note: Data reported is at October 2025 due to delays in the publication of stats. As such, the publication of the Nov stats in January 2026 may provide an improved view	N/A	N/A
38 Development of the rail tariff reduction support programme	Rail tariff reduction support programme for strategic sectors submitted to the accounting officer	Draft rail tariff reduction support Programme for strategic Sectors developed in collaboration with Department of Transport And Transnet	Draft rail tariff reduction support programme not yet developed. Branch engaged service provider to monitor progress regarding the development of the global benchmark report.	Achievement of this milestone/target is dependent on the finalisation of global benchmark which was only completed in December 2025.	Expedite the benchmark report completion with the service provider.

Programme 4: Design and implement policies, strategies and programmes for the development of manufacturing and related economic sectors, and contribute to the direct and indirect creation of decent jobs, value addition and competitiveness, in both domestic and export markets.

Output Indicator	Annual Target	Q3 Target	Actual Achievement	Reasons for deviation	Corrective action
BRANCH :SECTORS					
39 Development of the EV Battery policy to increase manufacturing of EV batteries	Approval of the EV batteries policy supporting local battery production	Draft EV battery policy developed	The Terms of Reference (ToRs) for the deployment of the Technical Expert have been approved and the RFQ has been published.	Appointment process was delayed by the UK Pact	Technical expert will be deployed in Jan 2026 to develop the draft EV battery policy.
40 Percentage Increased on renewable energy components	10% increase in the manufacturing of the of renewable energy components	Tracker reports on the manufacturing of renewable energy components of electricity supply and battery storage	Tracker reports on the manufacturing of renewable energy components of electricity supply and battery storage	N/A	N/A
41 Implementation of decarbonisation Strategy to inform Industrial Policy, Trade policy and Policy position on Carbon Tax	Implementation of approved Decarbonisation Strategy through the EIP	Progress report on monitoring the implementation of dtic's Decarbonisation Strategy	Progress report on monitoring the implementation of dtic's Decarbonisation Strategy	N/A	N/A

Programme 5: Regulation

Programme 5: Regulation

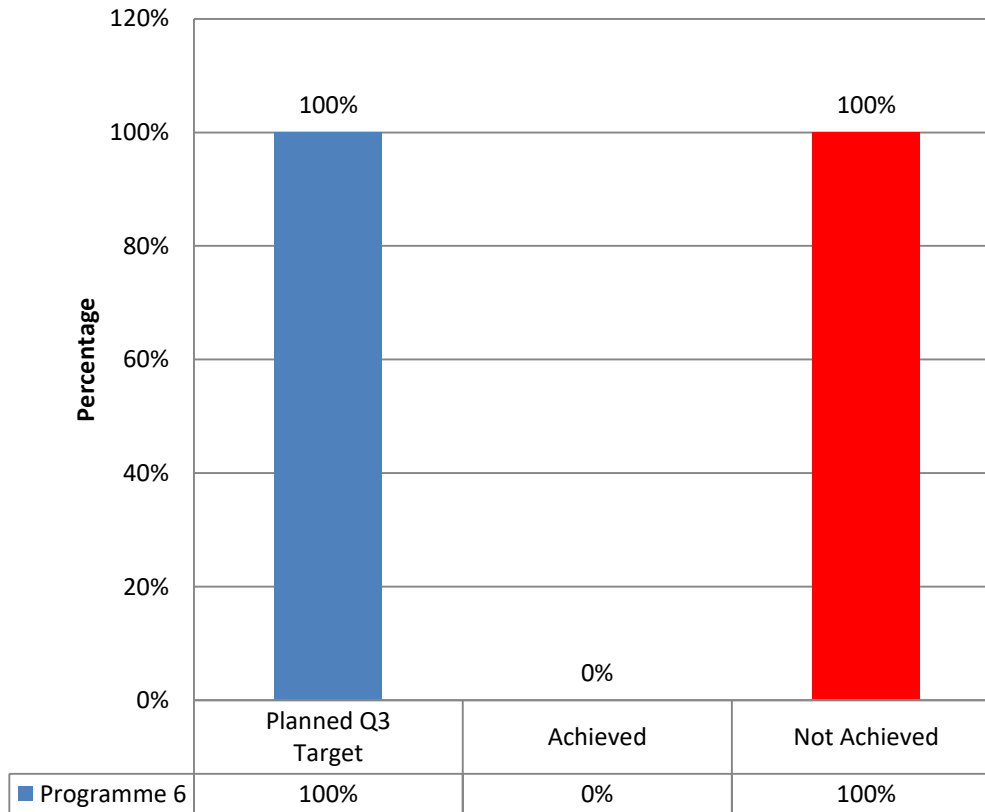


3 Q3 Targets
2 Achieved
1 Not Achieved

Output Indicator	Annual Targets for 2025/26	Q3 Target	Actual Achievement	Reasons for deviation	Corrective action
BRANCH:REGULATION					
42 Number of Regulations amended and reports submitted to Executive Authority	7	2	<p>1. Consumer Protection Regulations Submitted to Executive Authority for authorization on 17 December 2025.</p> <p>2. National Gambling Regulations Submitted the National Gambling Regulations on the Exclusion regulations and certification of gambling machines to the Executive Authority</p>	NA	None
43 Number of Omnibus Bills amended and reports submitted to Executive Authority	1 Omnibus Bill developed and submitted to EA	0	NA	NA	NA
44 Number of interventions to streamline processes to enable red tape reduction and report submitted to EA	2 interventions to streamline processes and report produced and submitted to EA	2 interventions to streamline processes and report produced and submitted to EA	2 interventions to streamline processes and report produced and submitted to EA	N/A	N/A
45 % of turnaround time reduced on processes, applications and permits in the dtic entities and report submitted to EA	Turnaround times reduced by 30% on processes, applications and permits in the dtic entities and report submitted to EA	Turnaround times reduced by 30% on processes, applications and permits in the dtic entities and report submitted to EA	<p>Number of entities has reported the reduction of turnaround times by 30%. A report was produced and submitted to EA.</p>	Number of entities required to provide the 30% turnaround times	Commitments to be sourced from entities.

Programme 6: Incentives

Programme 6: Incentives



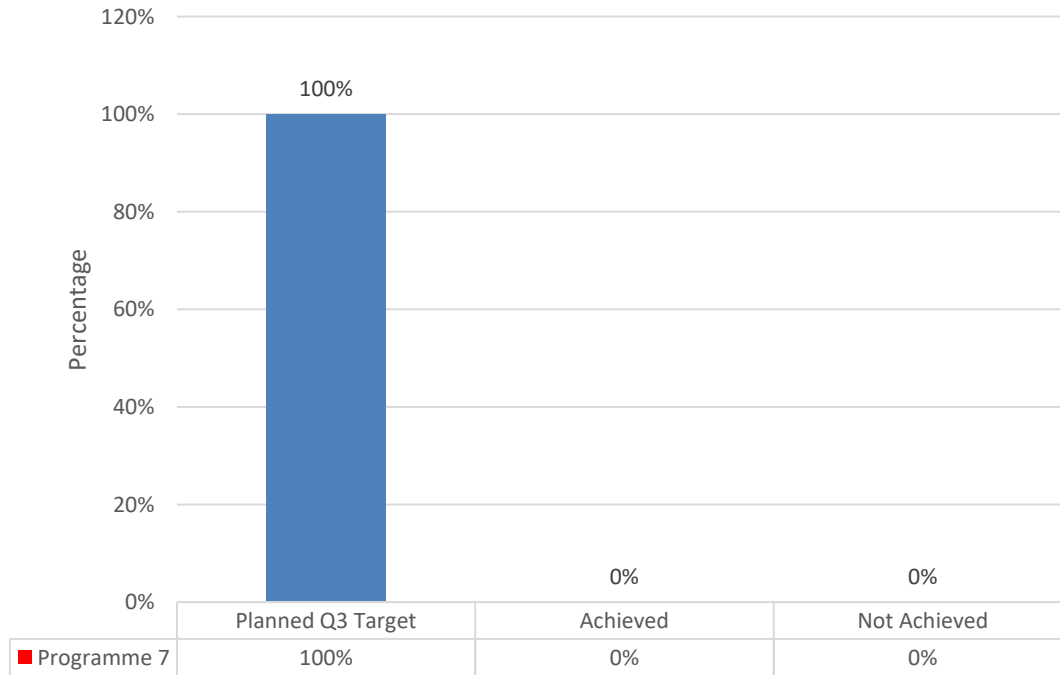
2 Q3 Targets
0 Achieved
2 Not Achieved

Programme 6: Stimulate and facilitate the development of sustainable and competitive enterprises, through the efficient provision of effective and accessible incentive measures that support national priorities.

Output Indicator	Annual Targets for 2025/26	Q3 Target	Actual Achievement	Reasons for deviation	Corrective action
BRANCH: INCENTIVES					
46 Rand value of investment through industrial financial support	R10bn	R3bn	R2,213bn	Application received leveraged lower than anticipated investments. Annual target achieved and exceeded	N/A
47 Rand value of export revenue of Global Business Services	R5bn	R1bn	R0,992bn	Projects funded yielded low value of export revenue than projected. Annual target achieved and exceeded	N/A
48 Rand value disbursed to projects/enterprises	R5,02bn	0	N/A	N/A	N/A
49 Number of new jobs created	6 000	0	N/A	N/A	N/A
50 Implementation of an integrated Industrial Financing single access	1 (Shared Access)	0	N/A	N/A	N/A
51 Number of jobs created through the digital economy programme (GBS)	4 000	0	N/A	N/A	N/A

Programme 7: Exports

Programme 7: Exports

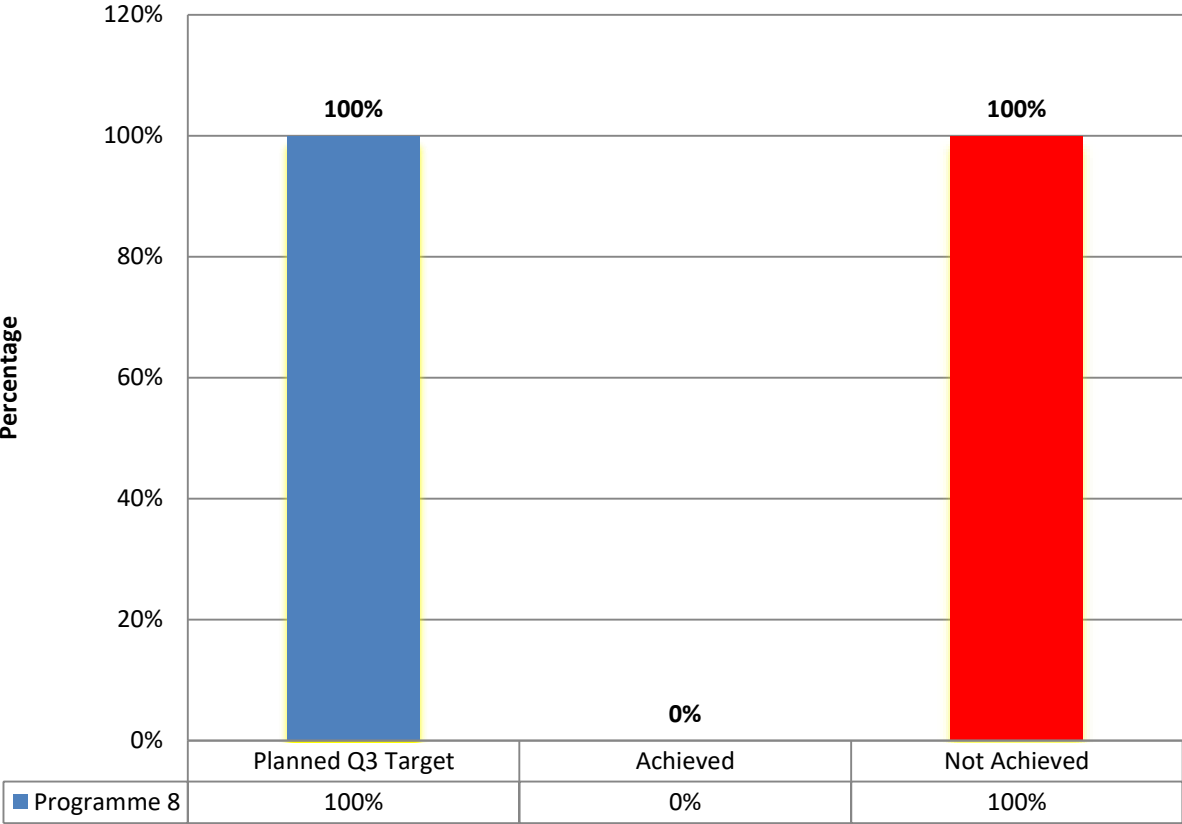


No planned targets for Q3

Output Indicator	Annual Targets for 202526	Q3 Target	Actual Achievement	Reasons for deviation	Corrective action
BRANCH: EXPORTS					
52 Rand value of South African exports to the rest of the world in key industrial policy sectors, including services	R120 bn	0	N/A	N/A	N/A
53 Rand value of South African exports to the Rest of Africa in key industrial policy sectors, including services	R132 bn	0	N/A	N/A	N/A
54 Number of days reduction in the Export Marketing and Investment Assistance (EMIA) group scheme programme application processes	15 days	No planned targets for Q3			N/A
55 Rand value of South African exports to the rest of the world by SMMEs funded by EMIA	R20 m	0	N/A	N/A	N/A
56 Rand value of South African exports to the rest of the world by Black owned entities funded by EMIA	R15 m	0	N/A	N/A	N/A
57 Number of entities capacitated on exporting skills	300	0	N/A	N/A	N/A

Programme 8: Transformation and Competition

Programme 8: Transformation and Competition



3 Q3 Targets
0 Achieved
3 Not Achieved

Programme 8: Develop and roll out policy interventions that promote competition issues, through effective economic planning, spatial implementation and aligned investment and development policy tools

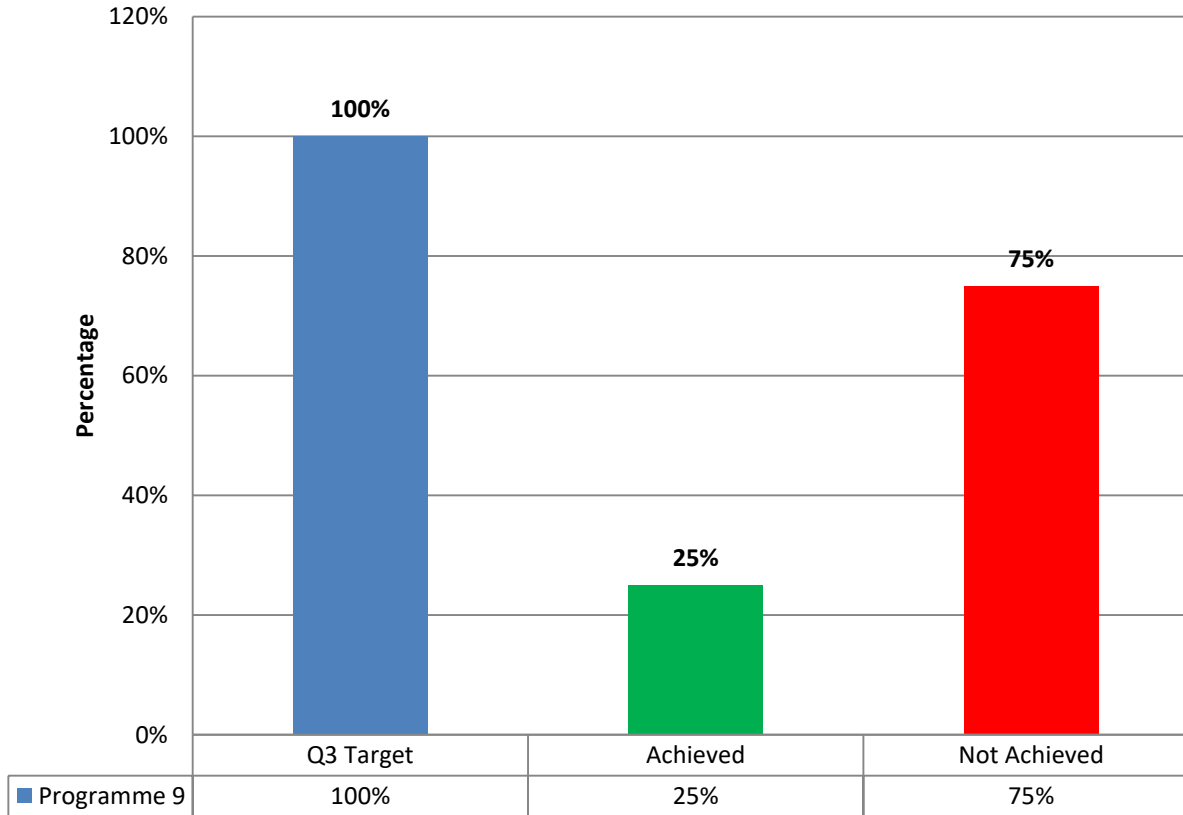
Output Indicator	Annual Targets for 2025/26	Q3 Target	Actual Achievement	Reasons for deviation	Corrective action
BRANCH: TRANSFORMATION AND COMPETITION					
58 Rand Value of investments leveraged from competition and transformation interventions	R8bn	R2bn	R159m YTD = R27 billion Stage of completion (%): 337.5%	Lower than expected investment leveraged however, an annual target of R8 billion is already achieved. (R27 billion so far)	N/A
59 Rand value of Transformation Fund aggregated and disbursed	R20bn of Transformation Fund raised	R10bn	R0 YTD: Aggregate fund R52.7bn Disbursed R0 Stage of completion (%): Indicator achievement cannot be expressed in stage of completion percentage given the way it is crafted. The reports and actual values that are provided are sufficient.	Delay in the signing off of funding pipeline from funding contributors. To date a plethora of contributors have availed themselves to assist in the aggregation of this instrument of economic redistribution. In this regard a pipeline of funds to the value of R6.224 billion are at different phases of the pipeline development.	Conclude and sign off funding contributions. It is expected that these will be concluded and signed off by end February 2026.
60 % Implementation of B-BBEE of black ownership in critical sectors	30% black ownership achieved in critical sectors	0	N/A	N/A	N/A
61 Number of SEF job opportunities created	50 000	0	N/A	N/A	N/A

Programme 8: Develop and roll out policy interventions that promote competition issues, through effective economic planning, spatial implementation and aligned investment and development policy tools.

Output Indicator	Annual Targets for 2025/26	Q3 Target	Actual Achievement	Reasons for deviation	Corrective action
BRANCH: TRANSFORMATION AND COMPETITION					
62 Number of additional workers with shares in their companies including but not limited to competition initiatives	10 000 workers	2 500	2 473 TYD: 11 411 Stage of completion (%): 114%	Lower than expected additional workers with shares however, an annual target of 10 000 is already achieved. (11 411 so far).	N/A
63 Number of Market Inquiries completed	1	0	N/A	N/A	N/A
64 Number of unemployed youth trained under the Youth Employment Service (YES) by 2029	40 000	0	N/A	N/A	N/A

Programme 9: Research

Programme 9: Research



4 Q3 Targets
1 Achieved
3 Not Achieved

Programme 9: Undertake economic research; contribute to development of trade and industrial policies and guide policy, legislative and strategy processes to facilitate inclusive growth.

Output Indicator	Annual Targets for 2025/26	Q3 Target Target	Actual Achievement	Reasons for deviation	Corrective action
BRANCH :RESEARCH					
65 Number of MTDP Implementation reports produced	4	1	1 MTDP Implementation report produced YTD: 3 Stage of completion (%) 75%	N/A	N/A
66 Accelerated Energy Roadmap approved by the Minister	1	0	N/A	N/A	N/A
67 Number of negotiated price agreements between Eskom and firms to improve the competitiveness of key industrial sectors	2	0	N/A	N/A	N/A
68 Digital Roadmap approved by the Minister	1	1	In the absence of SRPs, the 3-quote system was utilised.	No Strategic Research Partners (SRPs) available to assist with the development of the roadmap.	We have gone the three-quote route to secure a service provider who will assist with the roadmap. Output to be delivered in Q4.
69 Digital Venture Capital Fund Guidelines developed	1	0	N/A	N/A	N/A

Programme 9: Undertake economic research; contribute to development of trade and industrial policies and guide policy, legislative and strategy processes to facilitate inclusive growth.

Output Indicator	Annual Targets for 2025/26	Q3 Target Target	Actual Achievement	Reasons for deviation	Corrective action
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BRANCH :RESEARCH

70 Number of youths trained in digital skills	10 000	3 000	No training done. A meeting with finance was held to have an agreement with NEMISA to train people in digital skills.	Delay in Supply Chain processes	Using RFQ SCM process to appoint service providers
71 Number of unemployed persons completed digital literacy training courses	50 000	15 000	No training done. A meeting with finance was held to have an agreement with NEMISA to train people in digital skills.	Delay on SCM process (appointment of service provider)	Using RFQ SCM process to appoint service providers

THANK YOU

