



GROW BEYOND POTENTIAL

NEWSLETTER
EDITION 5

dube
tradePORT
SPECIAL ECONOMIC ZONE

FROM THE DESK OF THE CEO

As we reach the half-year mark, this is always a natural time to reflect on the journey so far and take stock of what has been achieved. One of the highlights of last quarter was hosting the Dube TradePort Tenant Awards, where we recognised and celebrated the outstanding achievements of our valued tenants and clients. We want to thank you for walking this journey with us; it is your continued partnership that fuels our shared success.

Looking across our precincts, we are encouraged by the momentum in development. In Dube TradeZone 2, the second phase of our light industrial zone, we have welcomed over R1.8 billion in new investment in the last year. This milestone reflects not just the growing demand for industrial infrastructure but also the strength of the relationships we have built with our clients and stakeholders. In addition, we have just completed the construction of a 5 600m² warehouse which will be available for occupation from July 2025.

In Dube City, the precinct is also coming to life with the upcoming occupation of our new mixed-use office and retail building, iZiko@dube, which is a signal of the precinct's transformation into a bustling business centre that will attract even more businesses, creating high-impact jobs in the area.

As we look ahead, the global business landscape continues to shift, and we remain attentive to some of the most critical questions that will shape South Africa's economic future: Where is investment flowing? Where are the growth opportunities? What risks do we need to mitigate?

As Dube TradePort, we do not just see our work as developing infrastructure but building an environment that will enable the businesses that are located here to be resilient. Together with you, our tenants and investors, we are contributing to national development, creating jobs, and growing KwaZulu-Natal's economy. Your investments, operations, and your role within global value chains enable us to deliver on this mission.

This year also marks a significant milestone for one of our key strategic partners, ACSA-King Shaka International Airport, which is celebrating 15 years of service excellence. We congratulate the airport staff and management team on this achievement, and we recognise their role as a vital enabler of trade and connectivity in the region.

We are equally proud of the strides made by our tenants. One such example is Yangtze Optical Fibre and Cable (YOA), whose journey reflects our mission in action. Since its initial R150 million investment in 2016, YOA has expanded with a further R160 million investment in a state-of-the-art facility in Dube TradeZone 2, now operational and set to create 210 jobs when operating at full capacity. In addition, YOA has strengthened trade through R66 million in exports to the SADC region over the past three years, while committing 80% of its maintenance spend to local suppliers, advancing sustainable industrial development in the province.

While some of these regional projects get going, we, as Dube TradePort, recognise that utilities like electricity and water stability remain essential to business confidence. On electricity, we have made progress on plans to install a 5MW solar power plant, a strategic initiative to lower operating costs and provide renewable energy options for manufacturers aiming to reduce their carbon footprints. For clients with increasing carbon offset requirements, this is a value proposition we are certain will help your businesses be more competitive globally.

Regarding water security, in response to the occasional regional supply challenges, Dube TradePort will soon invest in its own internal reticulation network. By bulk-purchasing water from eThekweni Municipality and managing distribution within our precinct, we aim to provide tenants with a three-day buffer supply, ensuring consistent access and service even during municipal interruptions.

Lastly, many of you, within the Special Economic Zone, continue to supply regional markets, particularly across SADC and Europe. There remain uncertainties as policies shift in international trade, which may present challenges in the short term. However, these changes will also create opportunities for new market strategies. We see our role as supporting you through these fluctuations by fostering an environment that enhances your long-term sustainability.

At Dube TradePort, we are committed to partnership, innovation, and value creation. We are here to engage with you, collaborate, and help your businesses grow beyond their potential.

MAHINDRA EXPLORES DEEPER INVESTMENT IN SOUTH AFRICA



Mahindra South Africa has signalled a bold new phase in its long-term strategy with the signing of a Memorandum of Understanding (MoU) with South Africa's Industrial Development Corporation (IDC) to explore the feasibility of establishing a Completely Knocked Down (CKD) vehicle assembly facility in the country.

A CKD assembly facility, which refers to a process where vehicle components are imported and assembled locally, represents a high-value opportunity to deepen industrial integration, create skilled employment, and further boost South Africa's position in the global automotive supply chain. The feasibility study will examine key factors, including incentives under the Automotive Production and Development Programme (APDP), export potential, workforce readiness, and logistics infrastructure.

This strategic step follows Mahindra's milestone achievement in February 2025, when it celebrated the

production of 25,000 locally assembled Pik Up bakkies at its facility within the Dube TradePort Special Economic Zone.

Rajesh Gupta, CEO of Mahindra South Africa, emphasised the significance of this development: "Reaching the milestone of our 25,000th locally assembled Pik Up is testament to Mahindra's growing footprint and long-term commitment to South Africa. As we continue to strengthen our operations, this MoU allows us to explore the feasibility of expanding our local assembly capabilities. This study will provide valuable insights into the potential for deeper integration into South Africa's automotive landscape while supporting the country's industrial growth objectives."

The feasibility study will also assess the country's potential role in producing New Energy Vehicles (NEVs), aligning with global shifts toward cleaner transport

MAINTAIN A HEALTHY CASH FLOW THROUGH BONDED WAREHOUSES

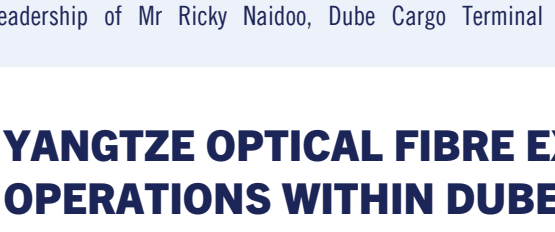
In today's fast-paced global economy, the challenges of importing goods from foreign countries can be overwhelming for businesses. Especially the financial burden of duties, taxes, and transportation costs, which need to be paid upfront and can be a substantial constraint to a company's cash flow. However, smart businesses are using the services of bonded warehouses to find a solution to these financial costs. Bonded warehouses offer a unique advantage, allowing businesses to pay duty only when the bonded goods are released for sale. This deferred payment can provide a welcome relief to a business's cash flow.

"In response to this market need, Dube TradePort has launched a bonded warehouse facility within the Dube Cargo Terminal. This will be the first facility of its kind within Durban's airport precinct." Said Ms Siya Sithole, Manager Cargo and Business Development. "Based on the initial interest, we will be looking at expanding and introducing these facilities in other areas within the Dube TradePort precinct."

For businesses' involvement in cross-border commerce, it can be complex and costly. Beyond shipping costs, companies must contend with customs and import duties, handling fees, insurance, and compliance charges. Bonded warehouses equipped with fulfillment capabilities, including staff for picking, packing, and shipping, present a convenient option for e-commerce businesses aiming to sell internationally while reducing the cost of doing business.

The importance of bonded warehouses cannot be overstated for businesses that are involved in imports and exports, as a means to maintain a healthy cash flow and combat the effects of fluctuating exchange rates to be more competitive in the marketplace making them indispensable for sectors like modern e-commerce.

DUBE CARGO TERMINAL HANDLES RHINO RELOCATION PROJECT



Dube Cargo Terminal recently assisted in the relocation of 18 white rhinos from the Hluhluwe Game Reserve to their new home in Tanzania. The operation was delivered in partnership with Air Charter Services.

The white rhino subspecies is classified as Critically Endangered, with an estimated 10,080 mature individuals remaining in the world, and its population is in decline. Rhino populations continue to face constant threats from poaching and habitat loss. The conservation project, driven by the government, NGO, and the private sector, aimed to move the rhinos to a safer environment. The mission was more than a logistical challenge; it was an effort to support global conservation efforts.

Air Charter Services turned to Dube TradePort's Cargo Terminal, recognising its expertise in handling high-value, sensitive cargo that includes live animals. Under the leadership of Mr Ricky Naidoo, Dube Cargo Terminal

Operations Manager, who assembles a highly skilled team to ensure the safe and seamless handling of the rhinos via a chartered freighter to Kilimanjaro International Airport (JRO).

The rhinos arrived at the Dube Cargo Terminal at 20h50 on a rainy Thursday night. Despite challenging weather conditions, Naidoo and his team worked tirelessly to unload the massive animals, which included: 8 Adult Rhinos, 4 Juvenile rhinos and 6 Calves. Using a combination of forklifts and cranes to ensure the safety and comfort of each rhino during their long-haul flight, the team implemented strict protocols for wildlife transportation and aviation safety.

"Handling live, endangered animals requires more than technical expertise—it requires heart, commitment, and teamwork," concluded Naidoo. "We are proud to have played a role in this vital conservation project."

YANGTZE OPTICAL FIBRE EXPANDS OPERATIONS WITHIN DUBE TRADEPORT



telecommunications manufacturing sector as the country aims to grow its digital infrastructure. With an R310 million investment in local manufacturing capacity by Yangtze Optics Africa (YOA) Cable (Pty) Ltd, it marked a significant milestone by expanding its operations within Dube TradePort.

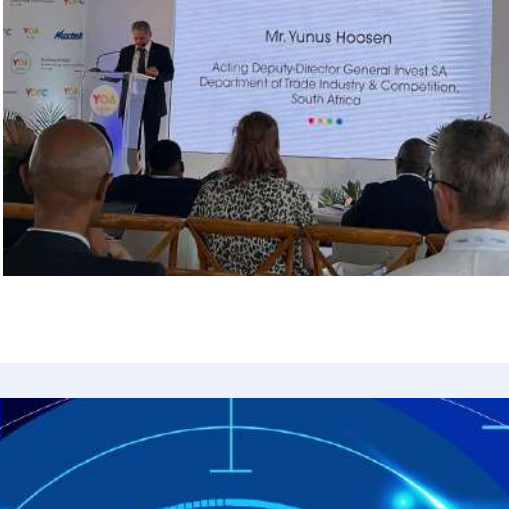
Founded in 2016 through a joint venture between China's Yangtze Optical Fibre and Cable Joint Stock Limited Company (YOFCC) and South Africa's JSE-listed Mustek Limited, YOA is strategically located within the Dube TradePort Special Economic Zone.

The latest expansion, completed in 2024, saw the commissioning of a new 14,000m² manufacturing facility in Dube TradeZone 2, bringing YOA's total investment in South Africa to R310 million. This modern facility features 24 high-capacity production lines and has already created 155 jobs, with total employment set to grow to 210 once the facility reaches full capacity.

YOA's export footprint is also growing internationally, with R66 million in export value recorded between 2022 and 2024, primarily serving customers in the SADC region, Zambia, Namibia, and Botswana. Domestically, the company continues to supply 80% of its products to the South African market, supporting the rollout of fibre-to-the-home (FTTH) and next-generation broadband networks.

A highlight of the company's recent innovations is the launch of Fast Fusion Technology, developed locally, which simplifies and accelerates fibre installation without requiring specialised tools or expertise. This breakthrough is now being adopted by YOFCC subsidiaries in Brazil, Poland, and Indonesia, underlining the global relevance of South African innovation.

YOA's commitment to South Africa is also demonstrated through its various empowerment initiatives, which include the YOFCC Global Skills Transfer Programme, youth bursaries,



Mr. Yunus Hoosen, Acting Deputy Director General, Inland SA, Department of Trade Industry & Competition, South Africa, speaking at a podium during a presentation.

PROTECTING PUBLIC SERVICE SYSTEMS FROM CYBER ATTACKS

South Africa remains the most targeted African nation for ransomware and info-stealer attacks, according to ESET's 2024 Threat Report. With cyberattacks on municipalities, state-owned entities, and businesses on the rise, the need for strong digital defences has never been more urgent.

In response, Dube iConnect, the ICT division of Dube TradePort Special Economic Zone, is partnering with public sector leaders to mitigate service interruptions by using secure cloud computing environments. "In the South African context, cybersecurity has become a priority with the rampant cyberattacks mainly affecting public institutions.

We've started a programme of working with municipalities and other public institutions to migrate their services onto a cloud environment, where they will have readily available disaster recovery tools that will ensure the resilience of their systems to safeguard operations from this ever-evolving risk.

We are engaging with leaders within the public sector to provide public institutions with a measure of security for public service." Says Brynn Gerson, Senior Manager, Dube iConnect.

Ransomware now accounts for 58% of large cyber insurance claims globally, often bypassing traditional antivirus tools. To combat this, Dube iConnect promotes a layered cybersecurity approach, featuring data encryption, intrusion detection, and versioned cloud backups to ensure business continuity.

Dube iConnect offers accessible Backup as a Service (BaaS) and Disaster Recovery as a Service (DRaaS), making it easier for public institutions to secure critical data without the need for complex infrastructure. As a licensed ICASA provider with 24/7 support and 99.99% uptime.



A HIGH-SPEED METRO ETHERNET NETWORK WITH A FULLY LICENSED KESAS SERVICE PROVIDER

A SECURE CLOUD HOSTING ENVIRONMENT

DATA CENTRE OPTIONS, INCLUDING HYBRID CLOUD, OFFERING ADVANCED VIRTUALIZATION PLATFORMS

DEDICATED UPS AND GENERATOR FOR ON-SITE DATA CENTRES AND COMMUNICATIONS ENVIRONMENTS

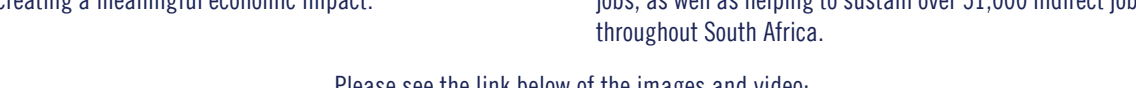
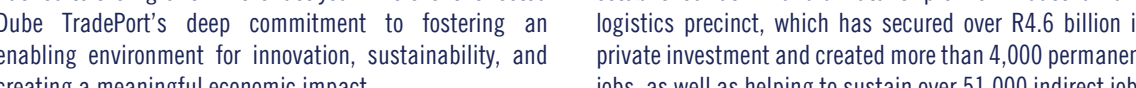
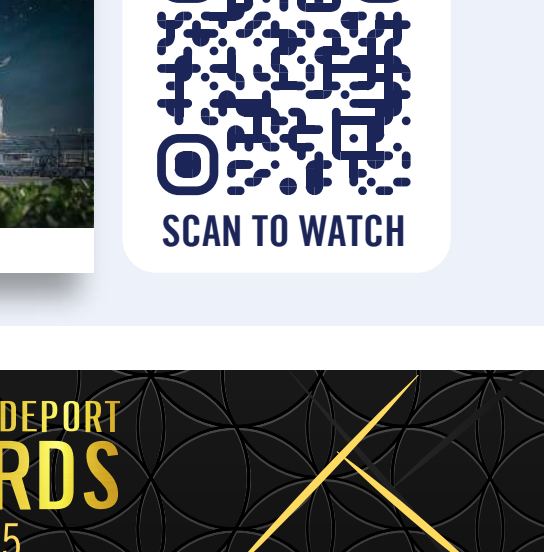
THE CAPACITY TO PROVIDE FOR 24/7 ON-SITE SUPPORT STAFF, ENSURING 99% UPTIME

G20 AGRICULTURE WORKING GROUP VISITS DUBE AGRIZONE

On 24 April 2025, delegates from the G20 Agricultural Working Group (AWG) visited Dube TradePort's AgriZone as part of the second AWG meeting held in Durban. The visit provided insight into Dube AgriZone's integrated perishables value chain, showcasing the operations of its agro-processing facilities, as the group discusses issues around sustainable agriculture, and food security globally.

This engagement formed part of Africa's G20 Presidency agenda, which prioritises inclusive market participation, the empowerment of youth and women in agrifood systems, fostering agricultural innovation, and building climate resilience.

Hosted by Minister John Steenhuisen, the Durban leg of the AWG and Food Security Task Force meetings aimed to strengthen global cooperation in agricultural development. The visit to Dube TradePort highlighted the importance of building local infrastructure and capacity, along with the application of best-in-class international technologies, to ensure food security through investment in innovative technologies and techniques.



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