the dtic
Performance Report

PRESENTATION TO THE PORTFOLIO COMMITTEE ON TRADE, INDUSTRY AND COMPETITION

BRIEFING BY THE DTIC ON ITS 4TH QUARTER AND ANNUAL FINANCIAL AND NON-FINANCIAL PERFORMANCE FOR THE 2025/26 FINANCIAL YEAR, WHICH INCLUDES AN UPDATE ON THE DTIC AND ENTITY VACANCIES

25 AUGUST 2026

Table of Contents

Global Economic Growth

- Global growth is projected to be 3.1% in 2026 and 3.2% in 2027, slower than 3.4% in 2024-25 and below the historical average of 3.7% from 2000-19. The economic outlook has worsened due to trade tensions and conflicts in Ukraine and Gaza.
- Global inflation is expected to rise to 4.4 % in 2026 and drop to 3.7% in 2027.
- Growth in advanced economies is expected to be 1.8% in 2026 and 1.7% in 2027. The conflict in the Middle East has a modest impact, reducing growth by 0.2 percentage points (pp) in 2026. The US benefits from positive trade effects, while some net energy-importing economies may face larger declines.
- In emerging market and developing economies, growth is anticipated to drop to 3.9% in 2026 before increasing to 4.2% in 2027. The Middle East conflict negatively affects growth, reducing it by 0.3pp for these economies compared to earlier forecasts.
- Growth in sub-Saharan Africa is expected to remain stable at 4.3% in 2026 and 4.4% in 2027, although this differs by country.
- South Africa may slow to 1.0% in 2026, increasing to 1.3% in 2027.
- Potential upside risks include faster-than-expected productivity improvements driven by artificial intelligence, successful implementation of structural reforms by countries taking advantage of current opportunities, and positive outcomes from trade negotiations that improve policy certainty and economic confidence.
- Downside risks include intensified conflicts, domestic political tensions, reevaluation of technology gains, trade policy disruptions, rising borrowing costs, and weakened confidence in economic institutions.

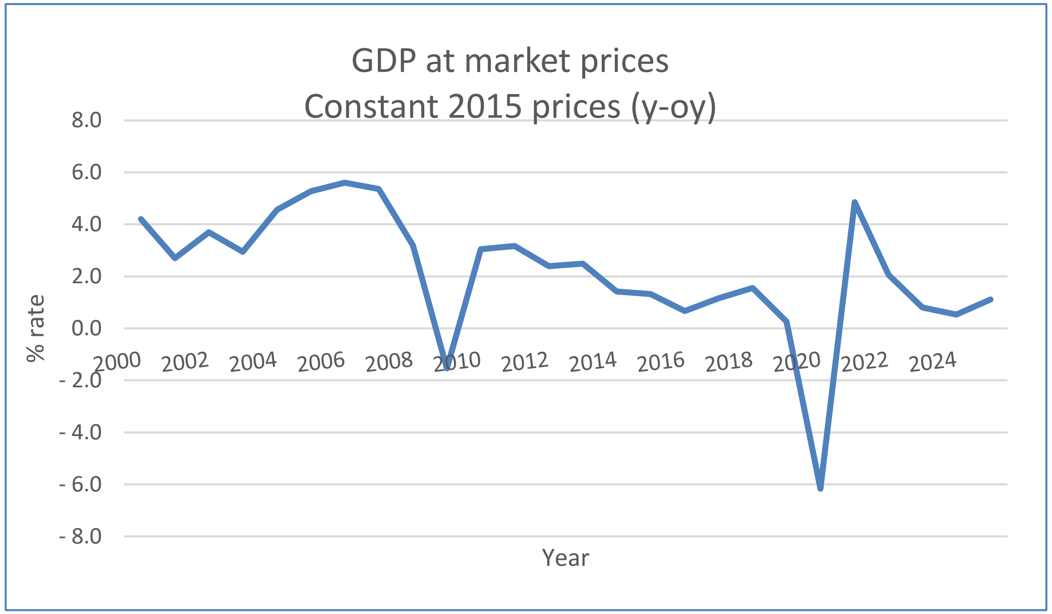
The WEO April ‘26 projections

	Actual	Forecast	
y-o-y %	2025	2026	2027
World GDP (PPP*)	3.4	3.1	3.2
G7 countries	1.9	1.8	1.7
US	2.1	2.3	2.1
Eurozone **	1.4	1.1	1.2
United Kingdom	1.3	0.8	1.3
Germany	0.2	0.8	0.9
Japan	1.2	0.7	0.6
Emerging countries	4.4	3.9	4.2
China	5.0	4.4	4.0
India	7.6	6.5	6.5
Brazil	2.3	1.9	2.0
Russia	1.0	1.1	1.1
Sub-Saharan Africa	4.5	4.3	4.4
Nigeria	4.0	4.1	4.3
South Africa	1.1	1.0	1.3

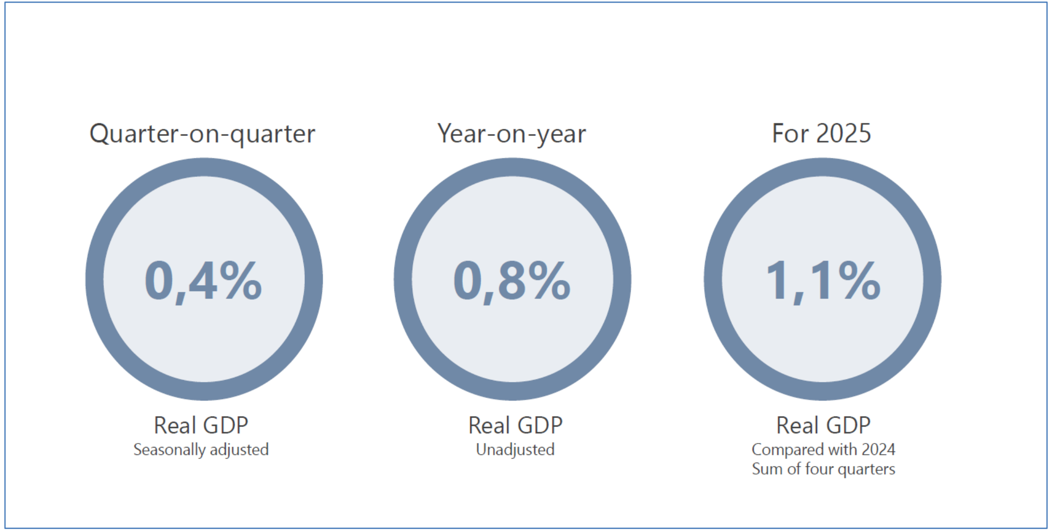
Source: IMF, World Economic Outlook (April 2026)
*Purchasing Power Parity; **20 Countries that use the euro currency

SA Economy Avoids Recession

- The South African economy continued to face a range of binding constraints which held back economic growth.
- The constraints include contracting productive sectors, infrastructure and logistics issues, weak fixed investment, global pressures, trade disruptions, high domestic costs, rising fuel prices, inflation, and increased business costs in South Africa due to poor local government services.
- Despite this resistance, the SA GDP growth rate accelerated by 0.4% q-o-q (sa) in 2025Q4, from 0.3% (revised) in Q3.
- Full-year growth for 2025 came in at 1.1%; the BER expects about 1.3% and 1.5% growth in the next two years, 2026 and 2027 respectively.
  - The largest positive contributions to GDP in Q4 came from finance, real estate & business services (+1.4% q-o-q) which contributed 0.3pp.
  - Trade, catering, & accommodation sector provided the slight lift to GDP, expanding by 0.9% (q-on-q), adding 0.1pp.
  - These were counteracted by declines of 2.2%, 1.3%, 0.6, and 0.3% for electricity, construction, mining, manufacturing and transport respectively.
- Domestic investment increased by 1.3% (q-on-q) in Q4, slightly lower than 1.4% in Q3, contributing 0.2pp to GDP growth in Q4 - driven by public corporation (6.5% q-on-q) and private business enterprises (2.4% q-on-q).



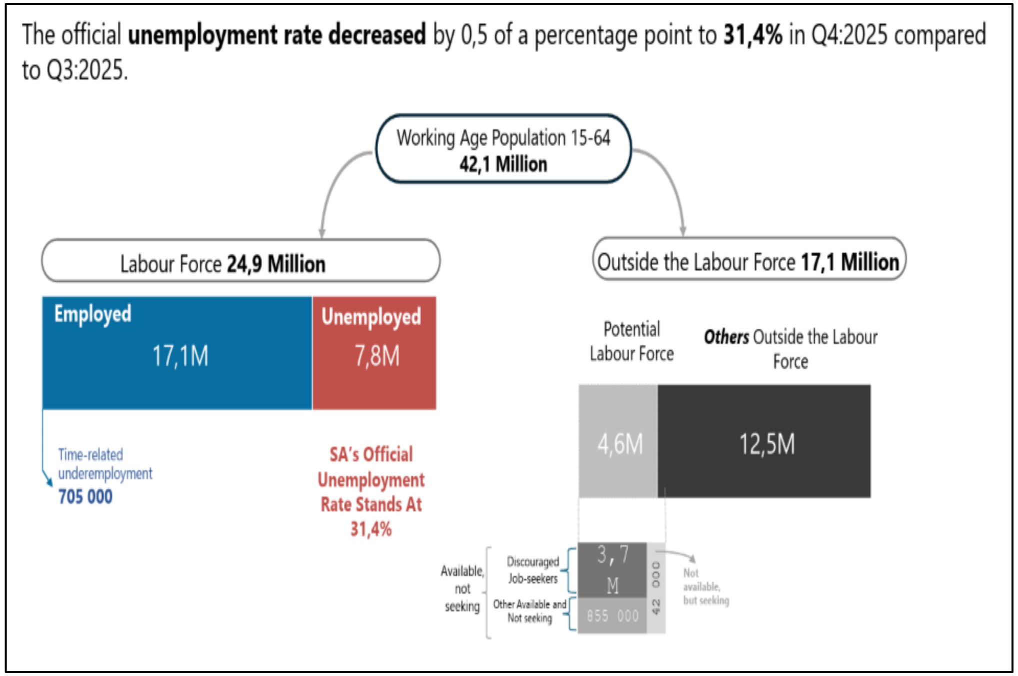
Source: StatsSA, 2026



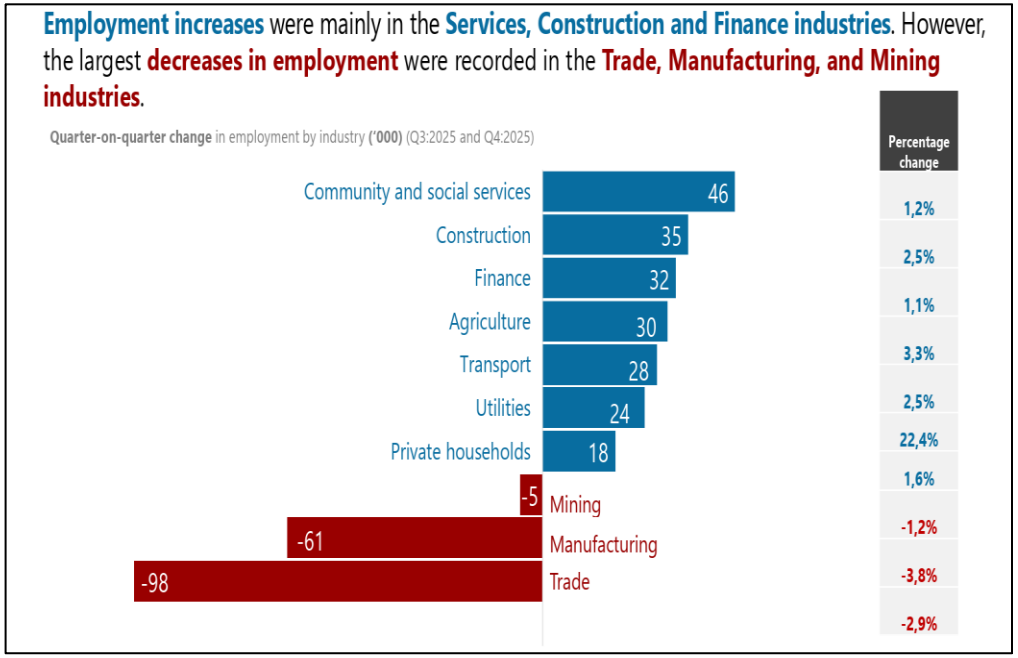
Source: StatsSA, 2026

Total Unemployment Declines

- According to the QLFS 2025Q4, results, there was an increase of 44 000 in the number of employed persons to 17.1 million, while there was a decrease of 172 000 in the number of unemployed persons to 7.8 million compared with 2025Q3 results. This resulted in a decrease of 128 000 (or 0.5%) in the labour force in the same period.
- This resulted in the official unemployment rate decreasing by 0.5 of a percentage point from 31.9% in 2025Q3 to 31.4% in 2025Q4.
- The number of persons employed in the formal sector increased by 320 000 in 2025Q4, and informal sector employment decreased by 293 000 over the same period.
- The largest increases in industry employment were recorded in Community and social service (46 000), Construction (35 000) and Finance (32 000). Decreases in employment were recorded in Trade (98 000), Manufacturing (61 000) and Mining (5 000), in 2025Q4.
- The results also indicate that increases in employment were observed in Western Cape (93 000), Mpumalanga (37 000), North -West (36 000) and Northern Cape (17 000), in 2025Q4. The largest employment decreases were recorded in Gauteng (54 000), KwaZulu-Natal (41 000) and Eastern Cape (32 000) during the same period.
- The youth (15–34 years) remain vulnerable in the labour market. The results for the fourth quarter of 2025 show that the total number of unemployed youth decreased by 84 000 to 4.6 million compared with 2025Q3, while employed youth recorded a decrease of 113 000 to 5.8 million. As a result, the youth unemployment rate increased by 0.1 of a percentage point to 43.8% in 2025Q4.



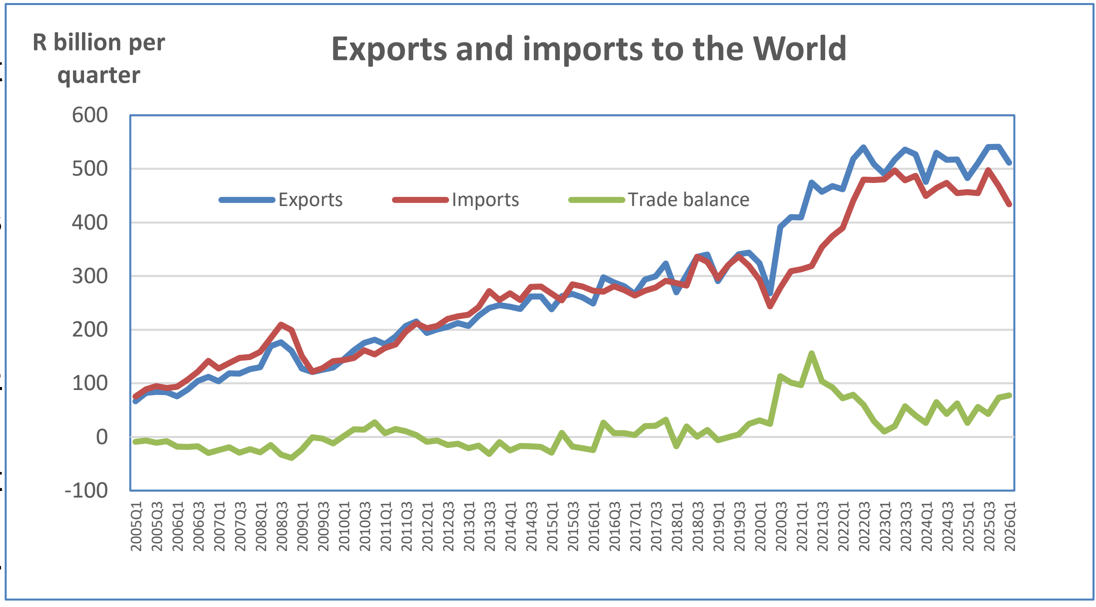
Source: StatsSA, 2026



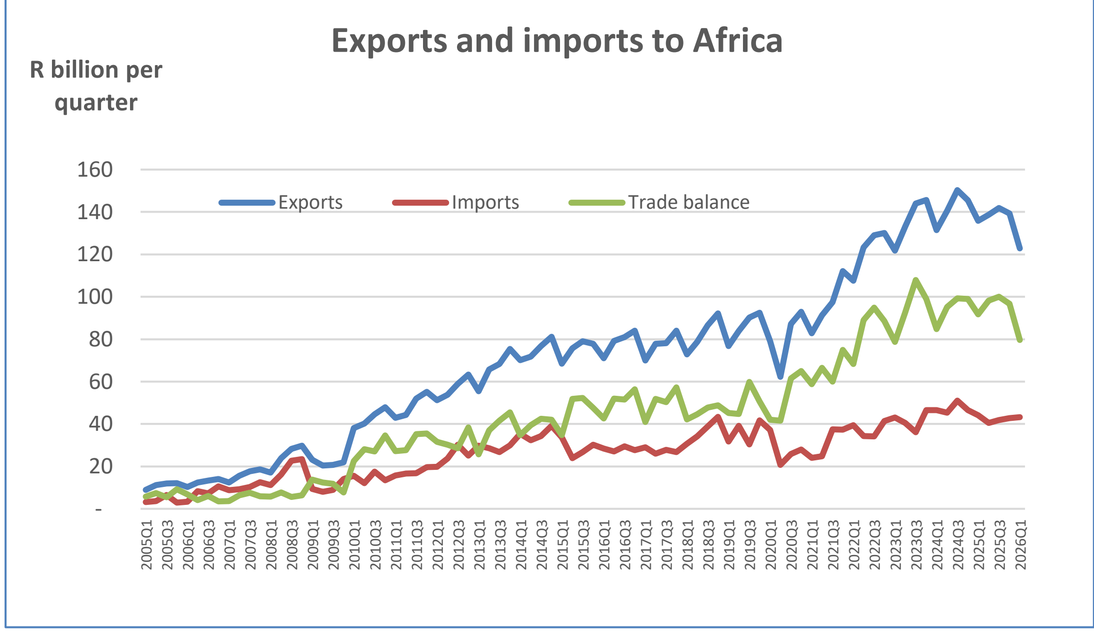
Source: StatsSA, 2026

SA Trade Surplus Widens in 2026

- In 2026 Q1, South Africa (SA) maintained a consistent structural trade balance surplus – of R77 billion to the world, from R73 billion in 2025 Q4 – which served as a critical buffer for its current account (Quantec, 2026).
- The trade surplus came about as 2026 Q1 imports fell by 7% mainly due to manufactured imports falling by 14% - while utilities and agriculture export sectors managed to offset the declining exports, resulting in a soft export decline of 6% for the period.
- SA's largest export partners remain China, Germany, and the US while import partners are China, India, and Germany in 2026.
- The importance of the US market both as a source of investment and a destination for exports is clear and the SA government will continue to advocate for a 're-set' of trade relations with its long-standing trade partner to create policy certainty for exporters in particular.
- SA has been putting more emphasis on enhancing trade with Africa. Its exports to Africa dropped to R123 billion in 2026 Q1, from R139 billion in 2025 Q4, while imports sitting steadily at approximately R43 billion, resulting in a trade surplus of R80 billion in the first quarter of 2026.
- SA's exports to the continent were largely driven by products from mining which soared by 15% and electricity, gas and water which firmed by 65% in the first quarter of 2026.
- SA's trade prospects with Africa are expected to improve gradually, but very substantially in the medium- to long-term as the continent-wide agreement on the African Continental Free Trade Area (AfCFTA) is implemented.
- SA formally began exporting using AfCFTA trade preferences in January 2024.



Source: Quantec, 2026



Source: Quantec, 2026

Overview of the dtic Q4 & Annual Performance

Recorded 62% achievement against annual non-financial targets (44 of 71 targets achieved) and 98% expenditure of the allocated budget during 2025/26.

58%
Q4 Performance

113,8%
Q4 Budget Performance

62%
Annual Achievement

98%
Annual Budget Achieved

Q4 2025/2026 PERFORMANCE BY PROGRAMME			
Programme	Q4 Indicators with Targets	Number of Targets Achieved	Q4 % Achieved
1: Admin	7	1	14%
2: Trade	10	4	40%
3: Investment & Spatial	13	10	77%
4: Sectors	9	7	78%
5: Regulations	2	1	50%
6: Incentives	6	5	83%
7: Exports	6	6	100%
8: Competition & Transformation	7	2	29%
9: Economic research	6	2	33%
TOTALS	66	38	58%

ANNUAL 2025/2026 PERFORMANCE BY PROGRAMME			
Programme	Annual Indicators with Targets	Number of Targets Achieved	Annual % Achieved
1: Admin	8	4	50%
2: Trade	11	4	36%
3: Investment & Spatial	13	10	77%
4: Sectors	9	4	44%
5: Regulations	4	2	50%
6: Incentives	6	5	83%
7: Exports	6	6	100%
8: Competition & Transformation	7	6	86%
9: Economic research	7	3	43%
TOTALS	71	44	62%

Although progress was made in key areas, performance remained below the desired level. Management has identified the underlying causes of underperformance and will implement focused corrective actions during 2026/27 to improve delivery, strengthen monitoring and accountability, and increase the achievement of planned targets

Summary of Entities' Performance

72%

Achieved 80% & above of Annual Targets (13 out of 18)

79%

Achieved 80% & above of Q4 Targets (15 out of 19)

No	Entity	Q4	2025-26 Performance
1	Broad-Based Black Economic Empowerment (B-BBEE)	93%	N/A*
2	Companies and Intellectual Property Commission (CIPC)	94%	95%
3	Companies Tribunal (CT)	88%	88%
4	Competition Commission (CompCom)	95%	94%
5	Competition Tribunal (CompTrib)	94%	86%
6	Export Credit Insurance Corporation (ECIC)	28%	44%
7	Industrial Development Corporation (IDC)	47%	47%
8	International Trade Administration Commission (ITAC)	60%	63%
9	National Metrology Institute of South Africa (NMISA)	95%	95%
10	National Consumer Commission (NCC)	84%	85%
11	National Consumer Tribunal (NCT)	100%	100%
12	National Credit Regulator (NCR)	90%	79%
13	National Empowerment Fund (NEF)	86%	86%
14	National Gambling Board (NGB)	100%	100%
15	National Lotteries Commission (NLC)	87%	87%
16	National Regulator for Compulsory Specification (NRCS)	60%	67%
17	South African Bureau of Standards (SABS)	80%	80%
18	South African National Accreditation System (SANAS)	100%	100%
19	Takeover Regulation Panel (TRP)	100%	100%

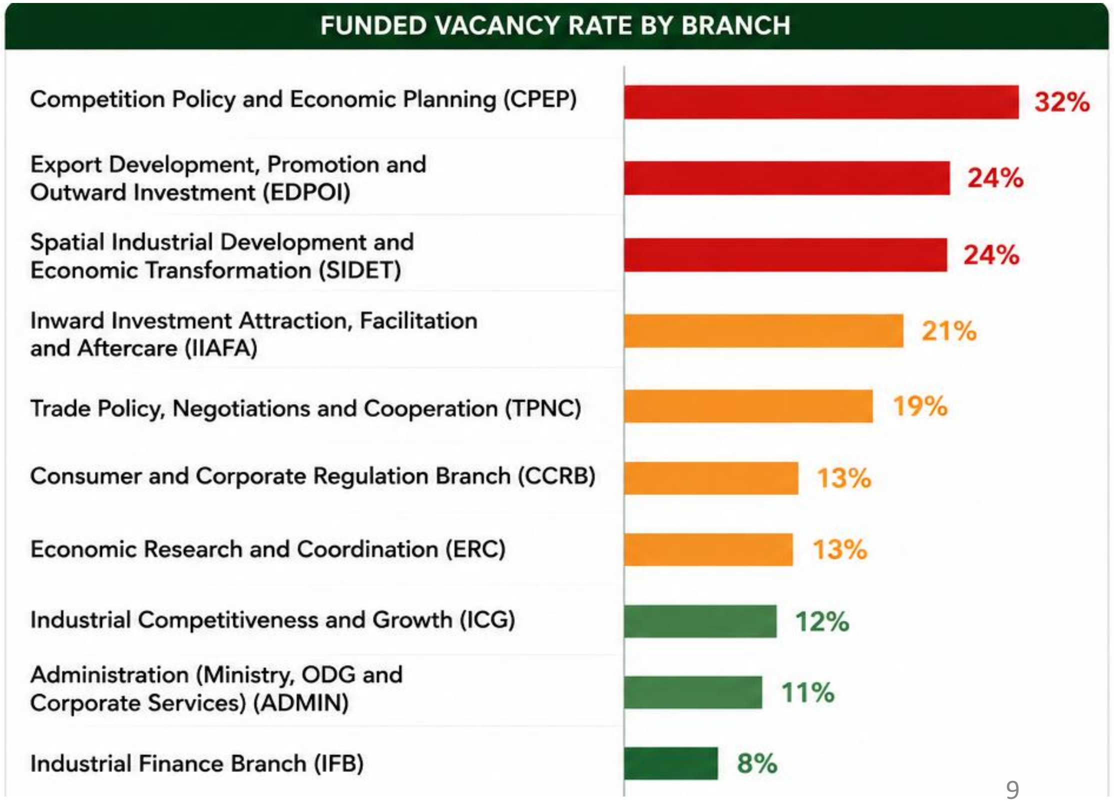
*The B-BBEE Commission is not listed entity. It falls under the administration of the dtic and does not produce its own Annual report and Financial Statements, however, its performance against its 2025/26 APP is 90%.

Actively Managing Vacancies in Q4

The Department continues to strengthen its human resource capacity through **targeted recruitment and vacancy management interventions**.

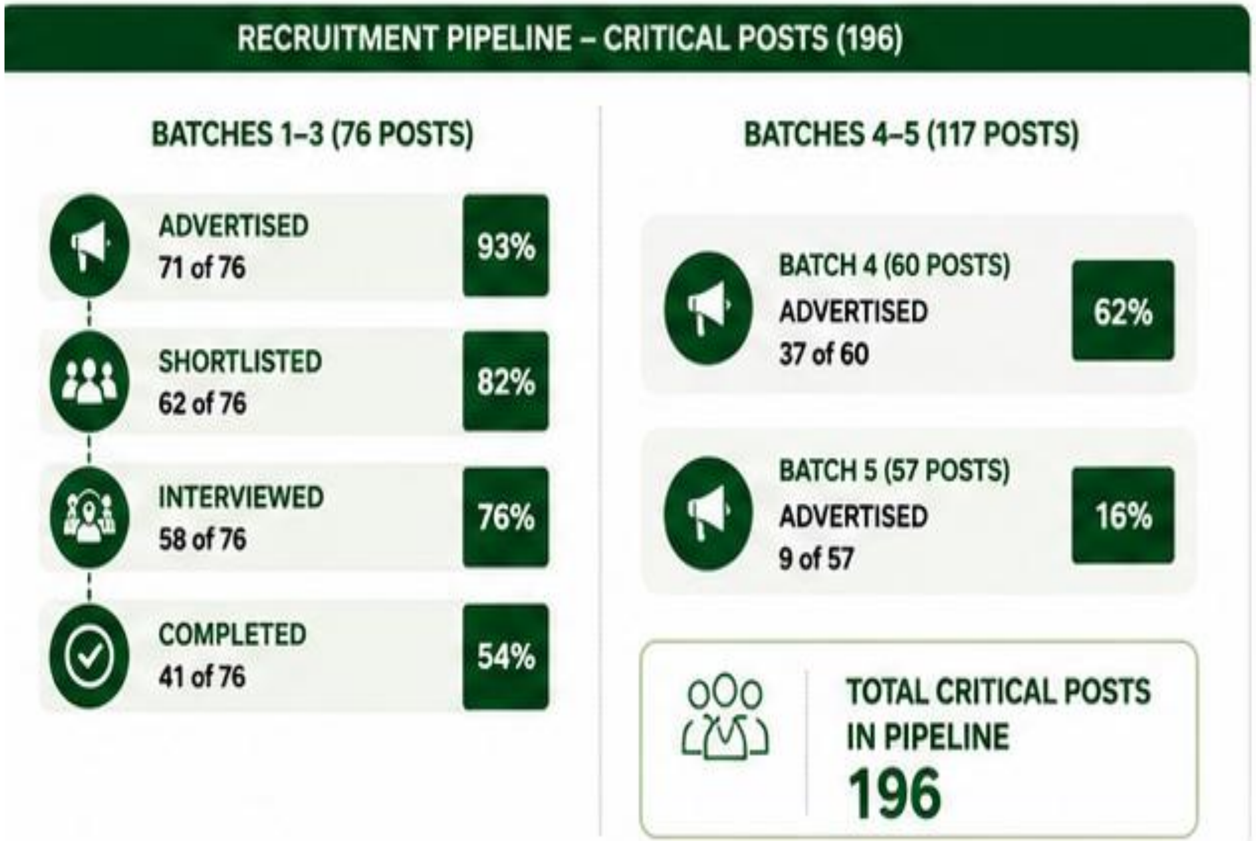
APPROVED STRUCTURE	FUNDED ESTABLISHMENT	FILLED POSTS	TOTAL VACANCIES	FUNDED VACANCIES	UNFUNDED VACANCIES	FUNDED VACANCY RATE	UNFUNDED VACANCY RATE	ADDITIONAL APPOINTMENTS
1,356	1,153	987	369	166	203	14.4%	15.0%	32
100% baseline	85% of structure	73% of approved structure	27% vacancy rate (of approved structure)	45% of total vacancies	55% of total vacancies			during Q4

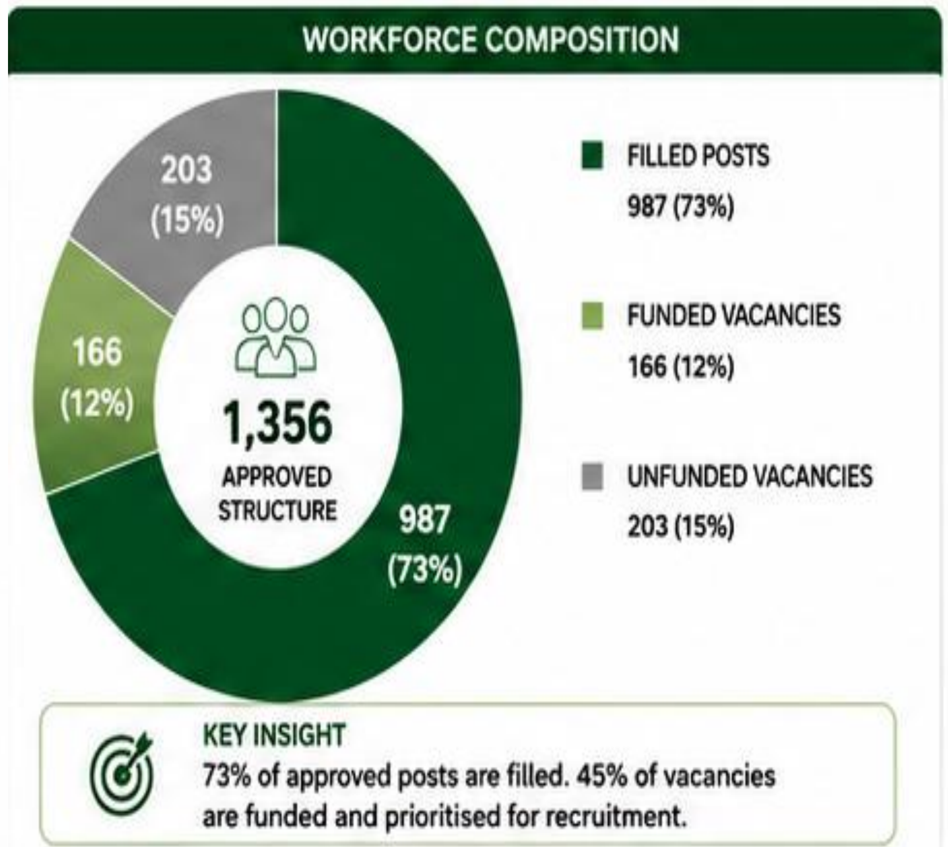
1. **Filling of Key Posts: 3 Deputy Director-General (DDG)** Recruitment and selection processes concluded for 3 DDG posts. Submitted to the Minister of Public Service and Administration (MPSA) for tabling in Cabinet in November 2025; however, this did not take place. Minister to Minister engagement on 20 March 2026, requiring an approved organisational structure, as the start-up structure is not recognised by DPSA.
2. **DDG: Departmental Operations** – not supported by DPSA but remains critical to the Department's structure and operations
3. **Filling of Foreign Economic Offices:** The Department has identified strategic as well as priority foreign offices to be capacitated: Strategic Offices: USA (New York); UAE; Ghana; Ethiopia; Egypt; *Geneva x 3 posts. Priority Offices: Nigeria; Brazil; France; Japan. 12 posts advertised, shortlisted, and interviews concluded. 21 Candidates approved to go through to the **training** phase of the selection process, which was **concluded on 31 March 2026**
4. **Culture project:** The appointment of a service provider has been concluded. Project roll-out has commenced.



Actively Managing Vacancies in Q4

Branch	Total approved structure	Total funded posts	Filled	Funded Vacant posts	Unfunded Vacant posts	Funded Vacancy rate %	Unfunded vacancy rate %	Additional Filled
ADMIN	471	395	353	42	76	**11**	16	8
CCRB	71	68	59	9	3	**13**	4	1
CPEP	27	19	13	6	8	**32**	30	1
EDPOI	142	115	88	27	27	**24**	19	4
ERC	49	38	33	5	11	**13**	22	1
ICG	142	118	104	14	24	**12**	17	4
IFB	195	170	156	14	25	**8**	13	3
IIAFA	59	52	41	11	7	**21**	12	5
SIDET	104	86	65	21	18	**24**	17	4
TPNC	96	92	75	17	4	**19**	4	1
the dtic	**1356**	**1153**	**987**	**166**	**203**	**14.4**	**15.0**	**32**





Strengthening Governance Through Strategic Leadership Appointments

111

Appointments to Boards, Panels, Tribunals, Advisory Boards, Councils, & Distributing Agencies approved by the Minister and duly constituted

Ms Linda Seroka
CEO ECIC

Mr Otsile Maseng
CEO NCR

Dr Mbulelo Nokwequ
CEO NMISA

2025/26 Entity Board Appointments

Boards/Panels/Councils/Tribunals appointed and duly constituted:

1. Export Credit Insurance Corporation
2. South African Bureau of Standards
3. South African National Accreditation System
4. National Lotteries Commission Distributing Agency members
5. Companies Tribunal
6. National Empowerment Fund
7. Industrial Development Corporation
8. Takeover Regulation Panel
9. Special Economic Zones Advisory Board
10. Non-Proliferation Council
11. South African Council for Space Affairs (SACSA)

Existing Board Vacancies: National Gambling Board

- The process of appointing the Board is underway.

No	Entity	Entity Executive Vacant Positions
1	CIPC	• Deputy Commissioner
2	CompCom	• Deputy Commissioners x2
3	ECIC	• Chief Executive Officer: (New CEO commencing 01 June 2026)
5	ITAC	• Deputy Chief Commissioner
6	NCC	• Commissioner • Deputy Commissioner
7	NCR	• Chief Executive Officer: (New CEO commenced 01 June 2026) • Deputy Chief Executive Officer
8	NGB	• Chief Executive Officer
9	NRCS	• Chief Executive Officer (CEO) (recruitment process underway) • Deputy Chief Executive Officer (not funded)
10	SABS	• Chief Executive Officer (CEO)
11	SANAS	• Chief Executive Officer (CEO) (recruitment underway)
12	TRP	• Executive Director (consultation with the Minister of Finance on conditions of employment underway)

AfCFTA, Market Access & Industrialisation, Regional integration

Accelerating Continental Market Integration under the AfCFTA

AfCFTA Implementation

- **14 non-SADC countries** commenced trading with South Africa under the AfCFTA framework.
- **11 SADC countries**, including South Africa, gazetted tariff schedules and began trading under the AfCFTA.
- South Africa ratified the **AfCFTA Protocols on Competition Policy and Women and Youth in Trade**, advancing inclusive trade objectives.
- **Rules of Origin** on automotive, clothing and textiles adopted by the AU Summit.
- Annexes on Protocol on Intellectual Property Rights approved by the AU Summit.
- Digital Trade Protocol for ratification enroute to Cabinet and Parliament.

Unlocking Green Trade and Investment Opportunities with the EU

Market Access & Industrialisation

- Secured EU derogation on Electric Vehicle rules of origin, enabling South African EV and hybrid exports.
- Concluded the Clean Trade and Investment Partnership (CTIP) with the EU, unlocking approximately €12 billion for decarbonisation and industrial projects.
- Deployed two major trade instruments, including tariff reviews and inclusion of EVs and critical minerals under the Automotive Production and Development Programme.

Strengthening SACU Integration and Regional Industrial Value Chains

Regional Integration

- **SACU** priorities advanced under SA's Chairship.
- Agreement in SACU on approach to diversification of markets and key negotiations to prioritise in a manner that preserves the Common External Tariff (US, India and China).
- Advanced regional value chain development in automotive and critical minerals through SACU decisions and planned auto pacts with Algeria and Egypt

Global & Multilateral Leadership

South Africa strengthened and diversified its trade relationships across key global markets, safeguarding existing export access while advancing new opportunities for investment, market access and long-term economic cooperation.

STRATEGIC TRADE RELATIONS AND MARKET DIVERSIFICATION

1 ECONOMIC INTEREST STRATEGIES

Six economic interest strategies finalised.
Priority partners include:

- Saudi Arabia
- UAE
- France
- Russia
- Türkiye
- India

2 SOUTH AFRICA – CHINA AFRICA ECONOMIC PARTNERSHIP AGREEMENT FOR SHARED DEVELOPMENT (CAEPA)

- Signing of the CAEPA, initiating work towards an Early Harvest Agreement.
- Draft offer for the Early Harvest submitted to SACU and national Constituencies for consultations.

3 UNITED STATES

- AGOA preferences were retained, with renewal secured until 31 December 2026, safeguarding preferential access for South African exports.
- A SACU tariff offer forming the basis for negotiations with the US was finalised, consulted through NEDLAC, approved and formally submitted.
- Engagements being initiated with the US on the **Section 301 investigation.**

4 BRAZIL

- Initiation of Negotiation for an Agreement on Facilitation and Promotion of Investment.

5 CANADA

- Exploratory Discussions with Canada on Foreign Investment Promotion and Protection Agreement.

6 TARIFF RATE QUOTAS (TRQs) & GEOGRAPHICAL INDICATIONS (GIs)

- Ongoing engagement on TRQs and GIs, although no additional agreements were concluded due to EU and UK review processes and policy constraints.

7 UNITED KINGDOM

Negotiations with the UK advanced and entail additional market access for:

- Wine
- Sugar
- Canned Fruit
- Cumulation for Autos

In exchange for lower duties for UK EVs and additional market access for:

- EVs
- Pork
- Ice Cream
- Cheese

MULTILATERAL LEADERSHIP

Successfully advanced all four South African trade priorities under the G20 Presidency, culminating in the adoption of the Trade Ministerial Statement.

Led Africa Group efforts at the WTO, with three reform proposals submitted on policy space, special and differential treatment, and agricultural reform.

Investment Promotion

Strong investment pipeline positioning South Africa as a competitive investment destination

ANNUAL TARGET 2025/26

R450 billion

Rand value of investment attracted through greenfield and brownfield investments in targeted sectors

QUARTER 4 ACHIEVEMENT

R94,95 billion

YEAR-TO-DATE ACHIEVEMENT 2025/2026

R822 billion

UPDATED

The additional **R372 Billion** achieved was through focused international, presidential, and ministerial visits, a higher level of attraction and SAIC commitments.

TOP 5 INVESTMENTS SECURED IN Q4

1	sasol	Sasol	R60 billion
2	cornubia	Cornubia 957	R25 billion
3	V&A Waterfront	V&A Waterfront	R24 billion
4	MTN	MTN	R21,8 billion
5	Chambre de Commerce France Afrique du Sud	Members of the French Chamber	R20,3 billion

6th South Africa Investment Conference (SAIC) - 31 March 2026

Accelerating economic growth by building partnerships

sasol

R60bn
Sasol
CHEMICALS & PACKAGING
PROVINCE: Multiple provinces
SOURCE MARKET: South Africa

R20bn
Devmco + Salt Rock City
TOURISM & PROPERTY
PROVINCE: KwaZulu-Natal
SOURCE MARKET: South Africa

R17bn
UPL
AGRO-PROCESSING & FOOD
PROVINCE: KwaZulu-Natal
SOURCE MARKET: India

ANT

R10.2bn
Anthem
GREEN ECONOMY & RENEWABLES
PROVINCE: Free State
SOURCE MARKET: South Africa

957

R25bn
Cornubia957
TOURISM & PROPERTY
PROVINCE: KwaZulu-Natal
SOURCE MARKET: South Africa

MTN

R21.8bn
MTN
ICT & DIGITAL ECONOMY
PROVINCE: Multiple provinces
SOURCE MARKET: South Africa

R14.8bn
Mulilo
GREEN ECONOMY & RENEWABLES
PROVINCE: North West
SOURCE MARKET: South Africa

tharisa

R10.2bn
Tharisa
MINING & BENEFICIATION
PROVINCE: North West
SOURCE MARKET: South Africa

R24bn
V&A Waterfront
TOURISM & PROPERTY
PROVINCE: Western Cape
SOURCE MARKET: South Africa

Valterra PLATINUM

R17.8bn
Valterra Platinum
MINING & BENEFICIATION
PROVINCE: Limpopo
SOURCE MARKET: South Africa

Further together vodacom

R12.8bn
Vodacom
ICT & DIGITAL ECONOMY
PROVINCE: National
SOURCE MARKET: South Africa

CAPE WINELANDS AERO

R10bn
RSA Aero (Cape Winelands Airport)
TOURISM & PROPERTY
PROVINCE: Western Cape
SOURCE MARKET: South Africa

R20.4bn
Members of the French Chamber of Commerce in SA
MULTIPLE SECTORS
PROVINCE: Multiple provinces
SOURCE MARKET: France

Coca-Cola Beverages Africa

R17.6bn
Coca-Cola Africa
AGRO-PROCESSING & FOOD
PROVINCE: Multiple provinces
SOURCE MARKET: South Africa

R10.4bn
Toyota
AUTOMOTIVE MANUFACTURING
PROVINCE: KwaZulu-Natal
SOURCE MARKET: Japan

SERITI Green

R10bn
Seriti Green
GREEN ECONOMY & RENEWABLES
PROVINCE: Mpumalanga
SOURCE MARKET: South Africa

233,312
DECLARED DIRECT JOBS
Across 53 of 81 investments

SOUTH AFRICA INVESTMENT CONFERENCE
Invest. Partner. Prosper.

Investments Highlights

Mahindra South Africa launched a state-of-the-art assembly plant in the Dube TradePort. The partnership between AIH Logistics and Mahindra South Africa began in 2018 with a semi-knockdown (SKD) facility at the Dube TradePort, initially producing 200 vehicles per month. Operations have since scaled up, now assembling 390 cars monthly and over 28 000 vehicles to date.

The companies invested R70 million in expanding the business at the new premises. Discussions are underway with Mahindra to transition into CKD plant. An MOU has been signed between Mahindra and the IDC to take the discussion further.

Soufflet Malt broke ground on its R2 billion malting facility in Midvaal, marking a major investment in SA brewing and the agricultural value chain in February 2026.

The new facility will increase its malt production capacity using local growers and building the capacity of emerging small-scale commercial farmers in the country. The facility will localize its barley, which is currently imported, and also bring the latest technology that will support further industrialization of the agro- value chain.

The investment also allows various provinces to develop a growing market for barley producers in Gauteng, Limpopo, North West and Western Cape. Additional jobs will also be created during the construction and operation phases of the facility.

Africhlor: R1.7 billion | KwaZulu-Natal | South Africa. A chlor-alkali chemical plant producing chlorine and caustic soda — industrial inputs critical to water treatment, paper manufacturing, and agriculture. Domestic capital investment with 565 declared direct jobs, representing a compelling import substitution story that reduces South Africa's dependence on imported industrial chemicals.

Nkwe Platinum Limited are in the construction process of a new mine. Construction will take approximately 5 years to complete (2028/29). Once the project reaches its full production capacity, it will mine and process 3.6 million tons of ore per annum. The total value of the investment is R13 billion. Approximately 2500 full time (or equivalent) jobs will be created once in full production. The number of full-time jobs created to date is 74.

Special Economic Zones Highlights

224
Operational Entities

R31.7 billion
Investment value

28821
Employment creation

Fetakgomo-Tubatse SEZ

Minister has approved the designation of the Fetakgomo-Tubatse SEZ in the Limpopo Province. The designation was presented to Cabinet in May 2026 and will thereafter be gazetted. The SEZ development will unlock R10 billion worth of investment in phase 1 creating 1200 job opportunities.

Tshwane Automotive Special Economic Zone (SEZ) Reservoir

TASEZ Phase 2 Infrastructure Milestone: On 5 July 2025, TASEZ held a sod-turning ceremony in La Montagne, Tshwane, for the construction of a reservoir that will supply water to the Tshwane Automotive SEZ. The site was handed over to MES Major Projects, a wholly black-owned local company and a success story of TASEZ's enterprise development and localisation efforts.

Nyanza Light Metals

In October 2025, the African Development Bank (AfDB) announced that its board of directors approved financing of $75 million for Nyanza Light Metals. The funding will support the development, construction and operation of an 80 000 t/y titanium dioxide pigment manufacturing plant, in the Richards Bay Industrial Development Zone.

Local manufacturing - driving industrial growth

Automotives Highlights

The locally produced vehicle, **BMW X3** was crowned 2025 South African Car of the Year. The BMW X3 Plug-in Hybrid Electric Vehicle (PHEV) was launched at the Rosslyn Plant. This marked a key milestone in South Africa's transition to low-carbon mobility and followed BMW's R4.2 billion investment announced at the 2023 South African Investment Conference.

Chery has entered into an agreement to acquire the Rosslyn manufacturing assets, including the land, buildings and adjacent stamping facility, marking a significant step towards reindustrialising the plant. The transaction, valued at approximately $30 million, is expected to be concluded by mid-year, subject to regulatory approvals.

VSL Manufacturing unveiled its **R750 million, purpose-built facility in Gqeberha**, marking a major boost to South Africa's automotive value chain. The 51% black female-owned company partnered with Isuzu Motors SA, AITF, IDC, BIS and the Absa. Isuzu also invested R100 million in a warehouse alongside this facility.

Agro Processing and Resource Based Industries

- The **Sugar industry pledged R2.1billion** towards the transformation fund over the next 5 years (Sugar Master Plan).
- South African Farmers Development Association (SAFDA) received funding to the tune of R34.5million from the Jobs Fund and R50 million from Kagiso Trust to assist small-scale growers
- The Competition Commission approved the transaction between Sappi Southern Africa Limited (“Sappi”) and Normandien Farms (Pty) Limited. Normandien Farms will acquire the Lomati Sawmilling business (“Lomati”) from Sappi. The transaction ensured the continued operation of the Sawmill and the retention of 407 jobs, which will benefit the greater nearby Barberton community from continued employment.
- **South Africa’s total exports reached a record R581.5 billion by the end of the fourth quarter of 2025, and agriculture contributed R268.7 billion.**
- IDC committed approximately R2.3 billion to Tongaat Hulett as post-commencement funding, while further funding discussions remain underway to secure ongoing operations.

Sugar Industry Master Plan Phase Two to Focus on Strengthening Diversification:
Picture: Deputy Minister, Mr Zuko Godlimpi, with stakeholders during the Phase Two Sugar Industry Master Plan ceremony in Durban, KwaZulu-Natal.

Strengthening South Africa's Critical Minerals Value Chain

- The Investment Seminar on Battery Minerals was successfully hosted and yielded an investment pipeline of 15 projects worth a combined value of R40 billion.
- Tharisa Mining announced plans to invest USD 547 million to expand its PGM (platinum-group metals) and Chrome mining operations, which may require more processing capacity from the refinery and smelters in the Republic.

Strengthening Rail Capacity and Connectivity

On 25 July 2025, government approved an additional R48.6 billion guarantee for Transnet to ensure that all debt redemptions will be covered over the next five (5) years and, that the entity maintained sufficient liquidity levels.

As part of the rail reforms, the Minister of Transport announced on the 22 August 2025, 11 Train Operating Companies that were conditionally awarded slots to operate on the Transnet rail network.

As part of the 1064 locomotive project, Alstom (BTSA) celebrated a delivery of 200 locomotive out of 240.

On the 2nd of December 2025, Traxtion announced a R3.4bn investment in rolling stock, this was set as R1.8 billion for 46 locomotives and R1.6 billion for freight wagons.

Credit, Companies, Liquor & National Gambling Regulations

Making Liquor, Credit, companies and Gambling Laws Work Better for the Public

By the end of March 2026, government had processed draft new regulations to improve how credit, liquor, and gambling are regulated in the country.

Liquor Amendment Regulations

- The Liquor Amendment Regulations (of the Liquor Act 59 (2003), gazetted during 2025/2026 FY. The final Regulations were resubmitted to the Office of the Chief State Law Adviser. The Regulations strengthen the regulation of liquor.

National Gambling Amendment Regulations

- The **first** National Gambling Amendment Regulations were published in the government gazette in Quarter 4.
- The Regulations are amended with the intention to provide for the **efficient regulation of exclusions of persons from gambling, which addresses problem gambling,** and to provide the ease of doing business during the process of re-certification of gambling machines and devices.
- The **second** national gambling amendment regulations are **the Limited Payout Machines Regulations (LPMs**) that were reviewed by the Office of the Chief State Law Adviser (OCSLA) in the DOJ & CD for translation and vetting. The Regulations are addressing existing gaps in the regulations related to the number of machines per site, prizes, amount of stake

The National Credit Amendment Regulations

- Work on the amendments to the National Credit Regulations has commenced as part of the broader review of the National Credit Act, 2005. The Regulations will address the cost of credit and other challenges affecting the credit market.
- The initial Regulations were gazetted in August 2025 for public comment. Based on public feedback and because the department takes stakeholder views seriously, the regulations were reconsidered.
- In March 2026, consultations with the credit industry were undertaken to ensure the effective regulation of the credit industry. Submissions were received from the industry.

Companies Amendment Regulations

- The draft regulations were reviewed by the Specialist Committee on Company Law and the Committee presented them to the Department.
- The Regulations will contribute to bringing most of the Companies Amendment Act 2024 into force.
- The Regulations address the ease of doing business and strengthen the existing regulations.
- The Regulations were submitted to the Office of the Chief State Law Adviser for consideration.

(6) Approvals & Disbursements

IB Key Deliverables | Overview Performance Reporting

April 2025 to March 2026

APPROVALS

Insight into business performance over the next 2–5 years and their potential contribution to the economy

R4.2 billion total approved by the Incentives Branch

R31.2 billion projected investment over 2–5 years

DISBURSEMENTS

Current impact of industrial funding on the economy

R5.03 billion total disbursed

6 060
Permanent new jobs

3 857
Digital new jobs

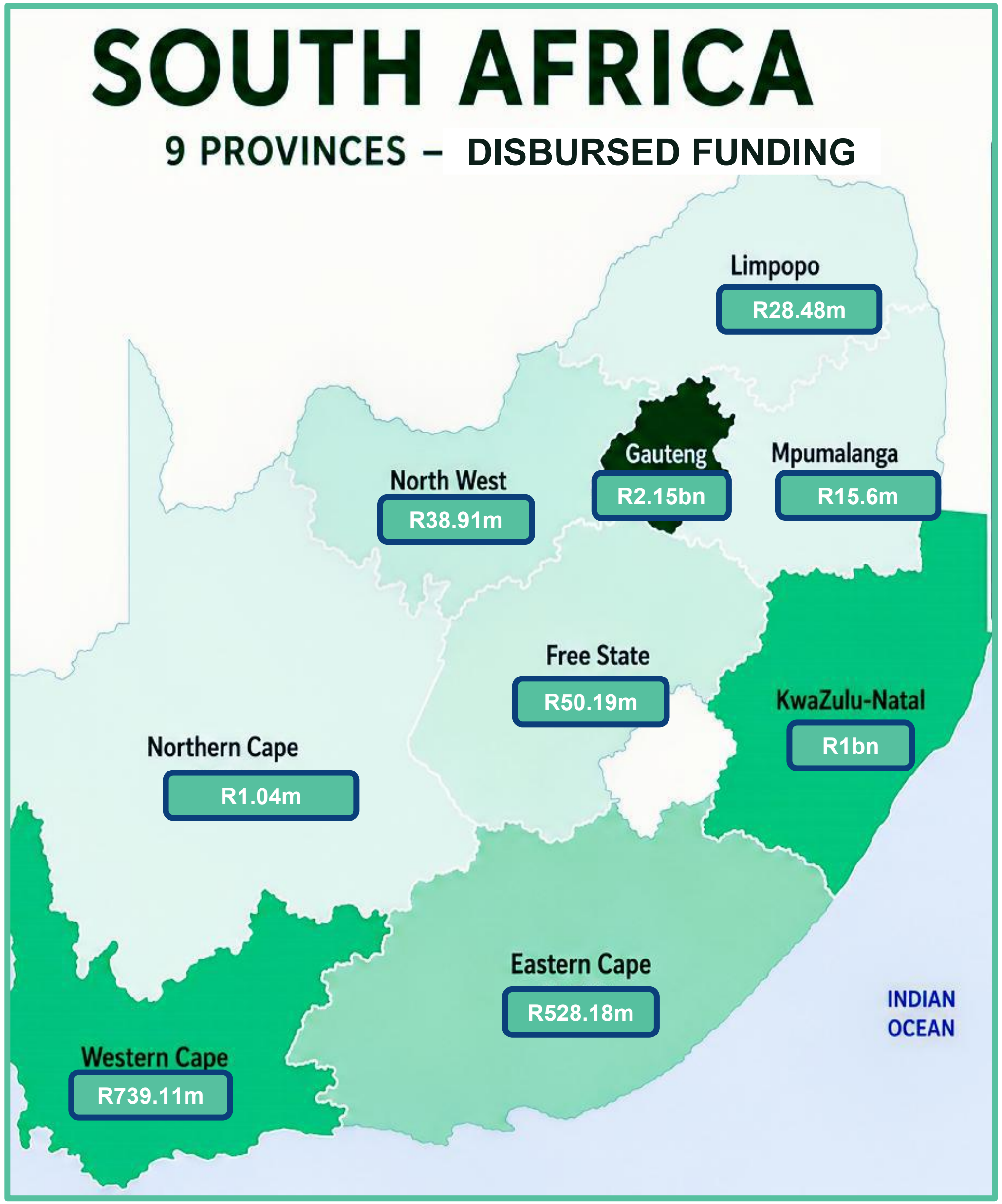
R11.7 billion in service exports

R1.4 billion support to enterprises outside five main metros

R688 million support to Black Industrialists & black-owned businesses

R612 million financial support to SMMEs, women & youth-owned businesses

IB Key Deliverables | Disbursements 2025/26

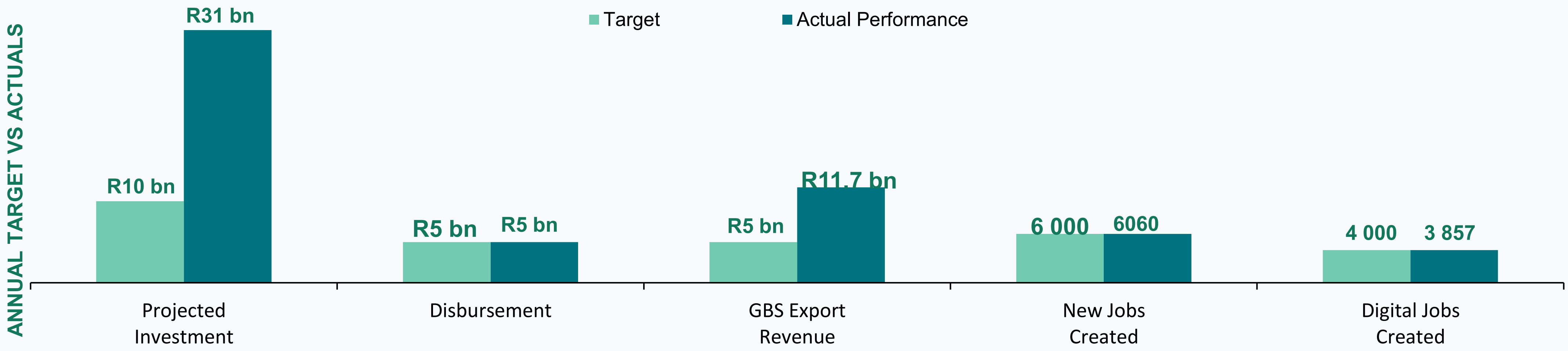


- **Projects located in all nine provinces were funded in 2025/26.**
- **Overall, R1.4 billion was disbursed to enterprises outside of the five main metros.**
- **Through marketing mechanisms, the Branch will attempt to improve the uptake in provinces and districts with low participation.**
- **However, to note that voluntary uptake of incentives depends entirely on the businesses.**

PROJECTS LOCATED IN MULTIPLE PROVINCES	DISBURSEMENTS
Gauteng and KwaZulu-Natal	R6.97m
Gauteng and Western Cape	R76.24m
Gauteng, KwaZulu-Natal and Western Cape	R65.07m
KwaZulu-Natal and Western Cape	R145.2m
KwaZulu-Natal, Western Cape, Gauteng and Eastern Cape	R5.86m
Western Cape and Eastern Cape	R82.35m

Incentives Summary

- The Incentive Branch achieved five out of the six targets. Apart from the 5 Indicators below, the sixth indicator, the Industrial Financing Web Portal was launched on 31 March 2026 and is essentially a "single access point" to different funding programs (from **the dtic** the IDC, the NEF and ECIC), preventing time consuming multiple website searches, helping business owners to connect with the right program and providing support tools to guide them through the application process.
- Projected investment significantly exceeded the target, driven by substantial planned inflows into the automotive industry and critical infrastructure project. Funded projects in both these industries also reported the most number of new permeant jobs created.
- Outsourcers supported through the Global Business Services (GBS) incentive generated more than R11 billion in export revenue with projects creating over 3 800 new permanent digital of which as least 80% are youth. This incentive is not only creating employment opportunities but is also reinforcing South Africa's growing position in the digital economy.



Total Exports: to the world and the rest of Africa

Jan–Mar 2026
(Quarterly)
Rand Value of South African Exports to **the Rest of the World** in key industrial sectors including services – excluding Africa

R35.5 billion

Jan–Mar 2026
(Quarterly)
Rand Value of South African Exports to **the Rest of Africa** in key industrial sectors including services

R31.5 billion

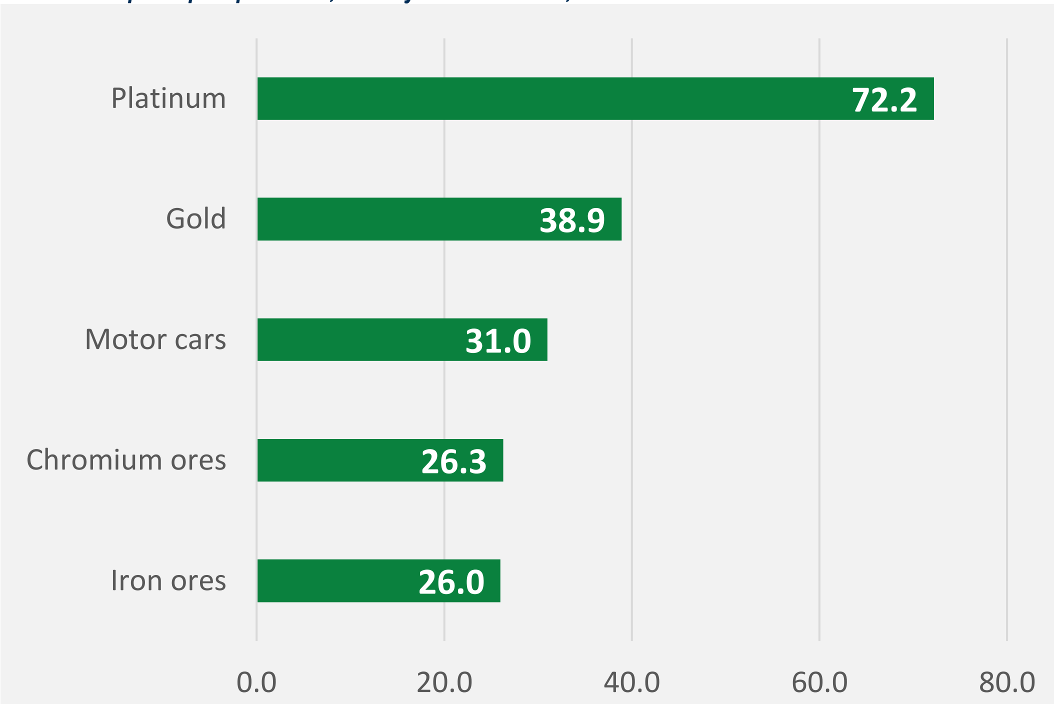
Apr 2025 – Mar 2026
(Annual)
Rand Value of South African Exports to **the Rest of the World** in key industrial sectors including services – excluding Africa

R142.5 billion

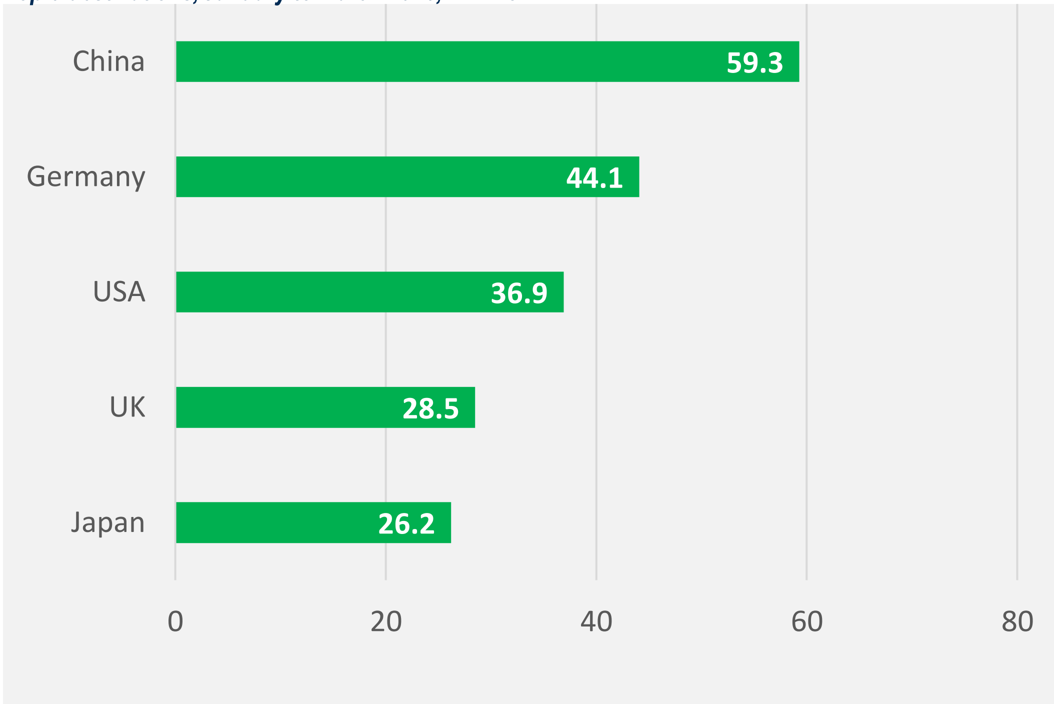
Apr 2025 – Mar 2026
(Annual)
Rand Value of South African Exports to **the Rest of Africa** in key industrial sectors including services

R146.9 billion

Top 5 export products, January to March 2026, R Billion



Top 5 destinations, January to March 2026, R Billion



In Q4 of 2025-26, export data shows that precious metals, autos and metal ores were South Africa's top export products. The highest buyers of South African products were China, Germany, the USA , UK and Japan.

** SARS provisional data for January to March 2026 subject to updates*

Export Development – Implementation of the Butterfly Approach

Strategic Collaboration on the UK Trade Partnerships Programme

- **The dtic** initiated a strategic collaboration to implement the United Kingdom Trade Partnerships (UKTP) Programme in South Africa. This programme is delivered by the International Trade Centre (ITC) and funded by the Foreign, Commonwealth and Development Office (FCDO) of the UK Government. A total of **38 x emerging exporters** have been selected from two priority sectors —Green Technology and Agri-Food & Processed Foods.
- These businesses are currently receiving support through trade exhibitions, trade missions, and market readiness training. The programme is expected to significantly boost exports and foster international trade through enhanced market access.
- **167 x SA companies** attended a masterclass on EU-SADC EPA for emerging growers and exporters.
- As part of this programme some key activities were delivered during 2025/26 FY, as follows:
  - **26 x SA companies** attended a **UKTP Marketing and Branding Workshop** for the newly recruited group of emerging exporters within the Agriculture and Processed Foods stream held from 23-24 July 2025 in Johannesburg;
  - **dtic** in partnership with the **British High Commission** under a **Foreign, Commonwealth and Development Office (FCDO)** funded **UK Trade Programme** (implemented by the International Trade Centre (ITC)) trained **16 x SA companies** in **green technology** on Export Marketing Plan on the 20-21 May 2025 in Sandton;
  - **4 x SA companies** participated in the Change Now on 24-26 April 2025 in Paris;
  - **16 x SA companies** were trained for Export Marketing Plan on the 20-21 May 2025 in Sandton.

In support of the 300 entities capacitated on exporting skills, the department delivered the following:

Strengthening Trade Ties with Germany through the PG Programme:

- In collaboration with the German Federal Ministry of Economic Affairs and Energy (BMWi), **the dtic** Exports Branch undertook 2nd Steering Committee Meeting held in Berlin to review progress on the Partnering in Business with Germany (PG) programme.
- This initiative aims to strengthen trade and investment linkages between South African and German SMEs. During the 2025/26 FY, **56 x SA companies** received training and mentorship support in Germany.
- **103 x SA companies** benefited from the Global Exporter Passport Programme (GEPP) in collaboration with the South African Breweries as part of Strategic Public Private Partnership. The breakdown of the companies comprised of:
  - **103 x SMMEs entities**
  - **102 x Black owned entities**
  - **59 x Women-owned entitiess**

Export Promotion– Implementation of the Butterfly Approach

Key activities undertaken during 2025/26 FY are as follows:

- **553 x SA companies** financially benefitted from the Export Marketing and Investment Assistance (EMIA) Group Scheme to participate in 27 export promotion activities across the globe;
- Facilitated the engagements of 250 x SA companies in the **Inaugural Massmart Africa Growth Summit** to access markets in SADC and beyond;
- Delivered engagements between Maya Hatcheries and Global Leaders Corporation based on a request for 500 000 fertilised eggs resulting in a letter of intent;

INAUGURAL BNC AND TURKIYE-AFRICA BUSINESS FORUM

- Co-Hosting of the South Africa–Türkiye Business Forum
- In collaboration with DEİK, the Export Desk coordinated the South Africa–Türkiye Business Forum on 17 October 2025. The event, attended by Deputy President Paul Mashatile and Türkiye's Minister of Trade, H.E. Ömer Bolat, provided a platform to reaffirm bilateral trade commitments and promote partnerships in industrialisation, green economy transition, and regional value chain integration.

PARTICIPATION IN MINISTERIAL WORKING VISIT TO UNITED ARAB EMIRATES FROM 3-7 NOVEMBER 2025:

- **Coordination of the South African Business Delegation**
  The Export Desk together with InvestSA coordinated and supported a 71-member South African business delegation representing the ICT, energy, healthcare, construction, agro-processing, mining, automotive sectors. This included facilitating their participation in the South Africa- Dubai Chamber Business Engagements and Meetings.
- **Co-Hosting of the Business Engagement with the Abu Dhabi Chamber**
  The Export Desk together with InvestSA coordinated the business engagement and business meetings between participating South African companies and Abu Dhabi based companies seeking investment and import opportunities.
- Agreements signed by Quimera Logistics – An Inward Buying Mission (IBM) with Quimera was facilitated in April 2025.
- New developments are as follows: Quimera has signed 2 agreements with COEGA SEZ and Afrilog/Multilog. The COEGA SEZ was proposed to Quimera by the dtic SEZ unit during the April 2025 IBM and meetings were organised with COEGA SEZ during the April IBM. Coega SEZ will partner Quimera to implement the Industrial Park and Logistics platform.

PARTICIPATION IN ASIA

- A strategic engagement was held with Konishiyasu Co. Ltd., a Japanese trading company specialising in the sourcing and distribution of food ingredients and processed food products across Japan and the broader Asian market.
- The company undertook to engage with the South African companies participating in FOODEX and further engagements with **the dtic** are planned to explore initiatives to enhance South Africa's markets access into Japan as they are also looking to diversify some of their imports away from China.

PARTICIPATION IN THE US VISIT MARGINS OF UNGA

- Export Branch participated on engagements on the 14th November 2025, with USATD, Walmart, Massmart, IDC and several South African manufacturers to discuss progress on the Cotton Africa Partnership (CAP), a proposed bilateral initiative designed to mitigate risks associated with AGOA's 2025 expiry and new U.S. reciprocal tariffs by strengthening Africa–U.S. textile value chains and securing tariff stability.
- Walmart and Massmart were briefed on CAP given Walmart's potential interest in procuring project off-take products, while USATD confirmed its operational presence in South Africa. Follow-up meetings with Green Farm, Probono, and ETVAAL Furniture identified export expansion opportunities including macadamia oil, pet treats, and pet beds, with agreed next steps such as U.S. market surveys, FDA certification support, Walmart.com Marketplace on boarding, and participation in relevant trade shows.
- A subsequent meeting with IDC explored CAP-linked investment opportunities in the textile sector, including the potential acquisition of PRILLA and engagement with ISITHEBE, with USATD committing to fully fund any investment. Across all engagements, stakeholders emphasised regional value chain development, job creation, and alignment with the CAP framework to strengthen South Africa's positioning in the U.S. market.

Transformation and Inclusion Initiative

Social Employment Fund (SEF)

54,325
TEMPORARY WORK OPPORTUNITIES CREATED
for the period under review

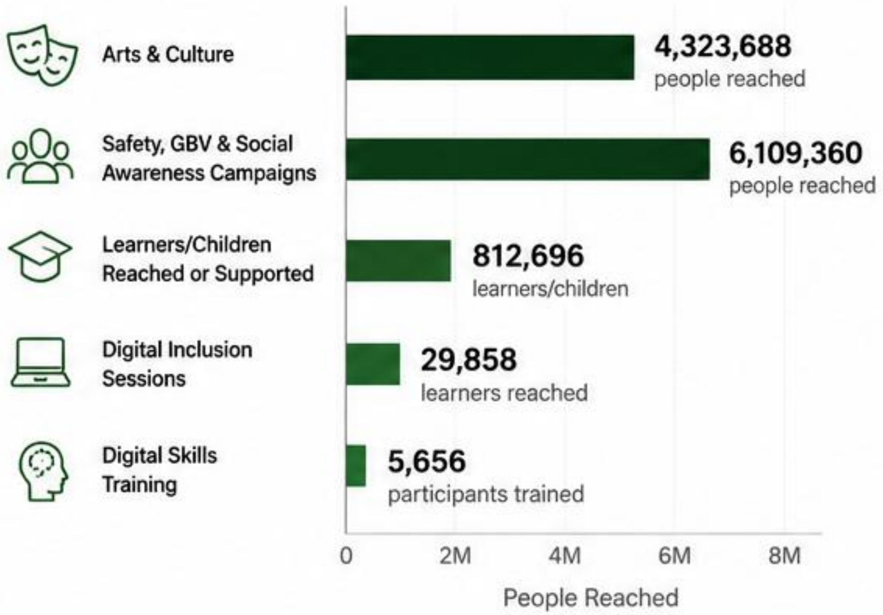
R310.2m
DISBURSED
during Quarter 4

64%
YOUTH
of participants

67%
FEMALES
of participants

33%
MALES
of participants

PEOPLE REACHED & EMPOWERED

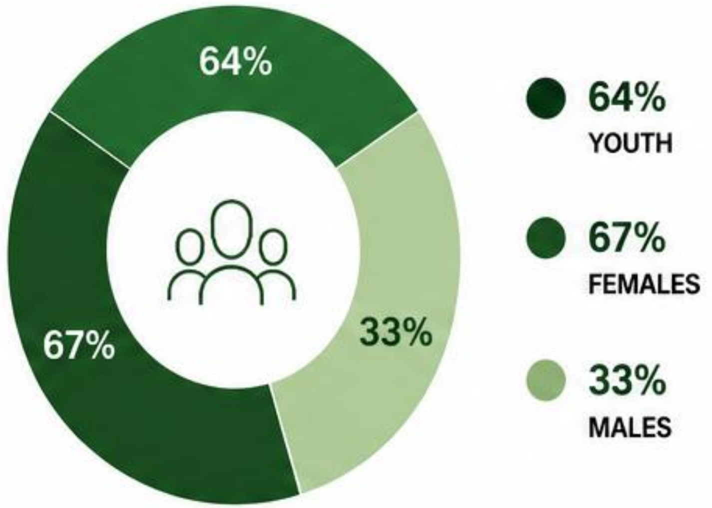


ECONOMIC IMPACT

R26.9m
WORTH OF PRODUCE AND CROP SALES
that directly benefit communities and participants

1,570
ENTERPRISES, SMMEs, OR BUSINESS IDEAS
supported

INVESTING IN PEOPLE. DELIVERING IMPACT.



OUR IMPACT

Creating **jobs** and economic opportunities for South Africans

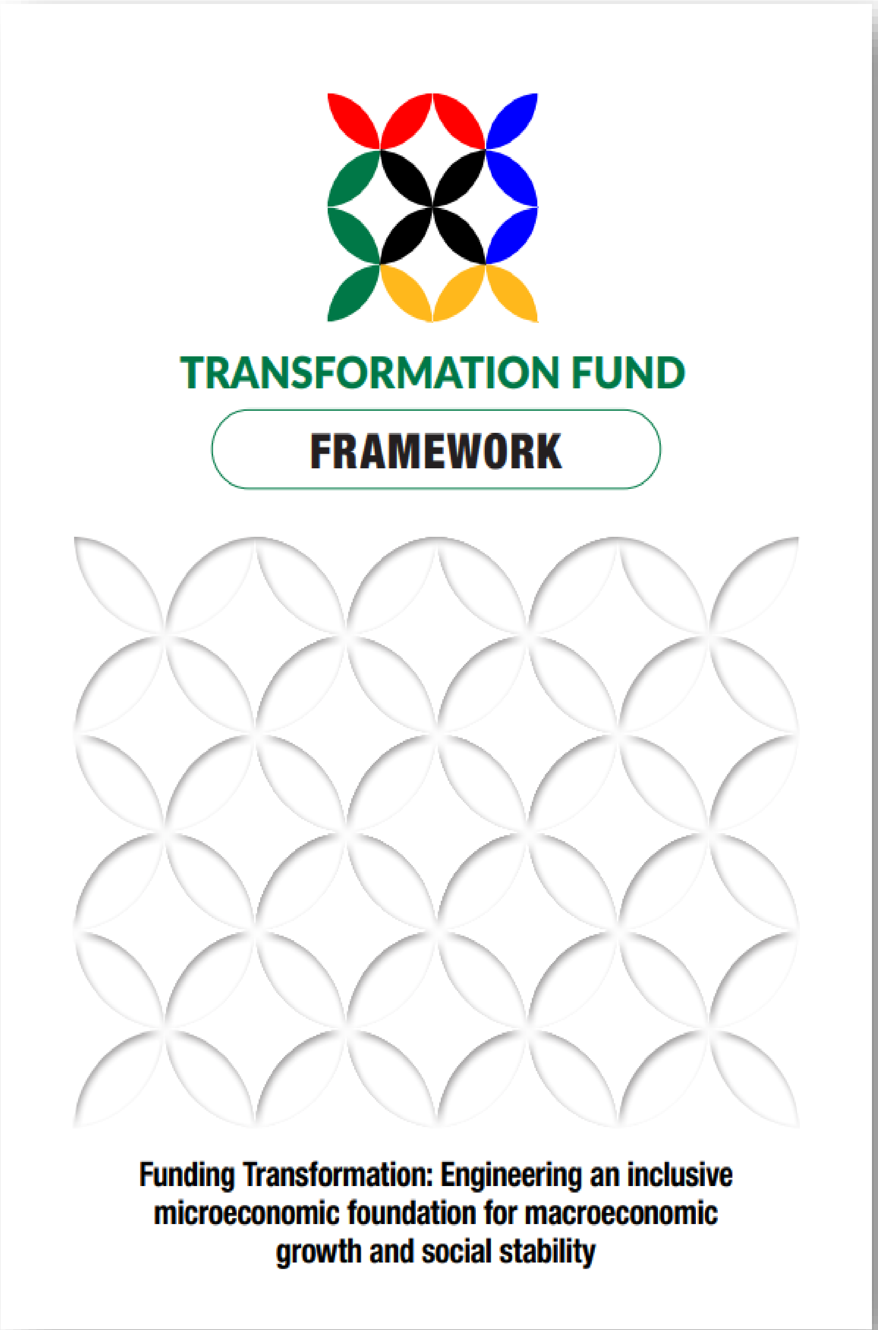
Empowering **youth** and **women** to build a better future

Expanding **digital** skills and inclusion for all

Strengthening **communities** and **local economies** for lasting impact

* Unaudited figures

Transformation and Inclusion Initiative



Transformation Fund

1. The amendments of the Broad Based Black Economic Empowerment (B-BBEE) Codes of Good Practice was gazetted for a 60 days public commentary period. The amendments are for the implementation of the Transformation Fund as well as to strengthen B-BBEE implementation.
2. Over 500 written comments received in various elements. At least twenty-five (25) public consultations have been conducted on the amendments.
3. The Transformation Fund Framework document was approved for publication.

B-BBEE/ EEIP

1. An amount of R283 million was disbursed towards black industrialists and SMMEs through the existing EEIP implementation during the financial year, including R87.29 million disbursed during Q4. Beneficiary sectors included auto, ICT, e-waste recycling, construction, and food and beverage.
2. The International Business Machines South Africa (IBM SA)'s and Frigoglass SA EEIP applications were approved for implementation. The investment amount to be implemented by the two companies is just under R 1 billion.

Competition Matters: Mergers, share ownership, and jobs

MERGER NOTIFICATIONS & PUBLIC INTEREST PARTICIPATION

Ensuring mergers do not substantially prevent or lessen competition and considering public interest factors.

Q4 (2025/26)

59
merger notifications received

Participation in 3 mergers based on public interest considerations

Annual (2025/26)

340
merger notifications

Participation in 20 mergers across sectors

Sectors include:

- Clothing, footwear & accessories
- Mining & quarrying
- Manufacturing
- Wholesale & retail trade
- Construction
- Education
- Water testing
- Agriculture/ forestry/fishing

WORKER SHARE OWNERSHIP

Promoting inclusive ownership and broad-based economic participation through worker share ownership.

Q4 (2025/26)

2 306
additional workers acquired shares
in sectors including:

- Manufacture of medical and surgical equipment
- Orthopaedic appliances
- Soft drinks
- Food products
- Mining and quarrying

Annual (2025/26)

13 717
workers with shares across sectors such as:

- Engineering services
- Forestry / sawmills
- Security services
- Finance
- Manufacturing
- Mining & quarrying

JOBS CREATED

Driving job creation through mergers and Enterprise and Supplier Development (ESD) initiatives.

Q4 (2025/26)

1 074
jobs created in mergers and EEIP companies
in sectors including:

- Financial and insurance activities
- Accommodation and food service activities
- Manufacturing
- Mining and quarrying
- Automotive
- Information technology

Annual (2025/26)

12 049
jobs created during the annual period in key sectors

SETTLEMENTS FOR INCLUSIVE GROWTH

Securing commitments that support SMMEs, women, youth and people with disabilities.

Q4 (2025/26)

R504 million
secured from competition and transformation settlements for **SMMEs, women, youth, and people with disabilities**

Annual (2025/26)

R15.8 billion
total commitments amounting to

Beneficiaries supported:

- SMMEs
- Women
- Youth
- People with disabilities

Strong enforcement and pro-competitive interventions continue to promote inclusive economic participation, create jobs, and drive sustainable and equitable growth across the economy.

Economic Research

The following reports were produced in Quarter 4

1. Quarterly **Medium Term Development Plan (MTDP) Progress** Implementation Report.
2. Digital Roadmap
3. **Digital Venture Capital Fund Guidelines** to stimulate investment in tech start-ups.

Annual Summary of Research Work undertaken

1. **Quarterly Surveys** on Black Industrialists and Black-Owned Businesses.
2. **Bilateral Trade Reports** (South Africa– Germany, South Africa– Canada, South Africa– India, South Africa– Japan, South Africa– Côte d'Ivoire; and South Africa – Tanzania). Quarterly data analysis reports on African market opportunities to support manufacturing exports.
3. **Market intelligence and trade opportunities reports** focusing on potential markets for the aluminium industry, automotive sector & automotive parts.
4. Mapping Report on **Trade and Market Opportunities in Digital Trade** for South Africa.
5. Report on **Digital Skills Mapping** for Manufacturing and Trade.
6. Report on Youth Skills Development Programmes for an Evolving Local Industrial Economy.
7. **Digital Skills and Digital Transformation Webinar-** convened, bringing together external experts from government, academia, business and civil society to explore how South Africa can strengthen its digital economy through inclusive skills development, innovation and targeted youth employment strategies.

Overview of the Financial Performance

Achieved a 98% budget spend towards driving inclusive, sustainable economic growth.

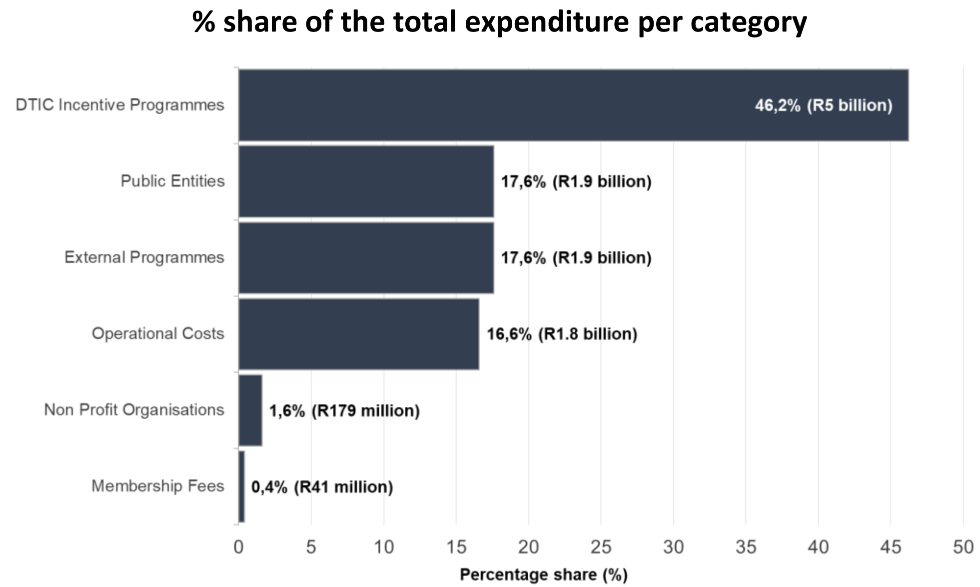
1 April 2025 → **31 March 2026**

R10.9 billion
Total Spent

Final Budget
R11.12 billion

98%
Budge spent achieved

DTIC Incentive Programmes accounted for the largest share (46.2%) of the total expenditure.



Financial Performance per Programme – Q4 and Cumulative to 31 March 2026

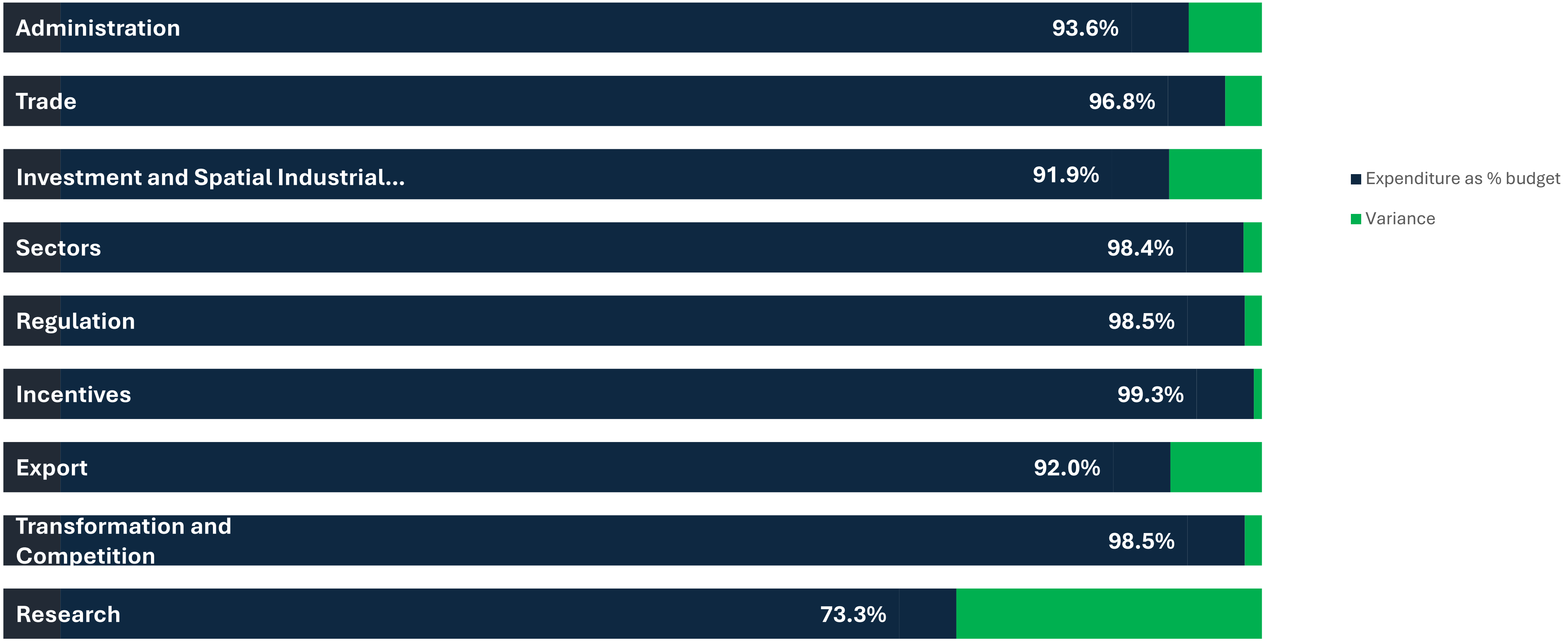
The Incentives Branch remained the largest cost driver, accounting for 47.7% (or R5.19 billion) of the total expenditure in 2025/26 and achieving a 99% spending rate.

Disbursements of R5 billion across the various incentive programmes supported the creation of jobs, including over 3 800 digital jobs in the Global Business Services (GBS) industry.

Programme	Final Budget 2025/26	Q4 Actual Spend 2025/26	Total YTD Expenditure 2025/26	% Spend YTD 2025/26
Administration	1 000 620	295 298	936 926	94%
Trade	319 213	78 847	308 919	97%
Investment and Spatial Industrial Development	159 756	43 071	146 755	92%
Sectors	1 604 516	293 864	1 578 541	98%
Regulation	420 759	84 544	414 470	99%
Incentives	5 231 716	2 395 852	5 195 258	99%
Export	367 465	55 330	338 053	92%
Transformation and Competition	1 961 171	88 027	1 932 588	99%
Research	63 433	11 089	46 468	73%
TOTAL	**11 128 649**	**3 345 922**	**10 897 978**	**98%**

Financial Performance per Programme – Q4 and Cumulative to 31 March 2026~cont.

Eight of the nine programmes utilised over 90% their individual allocated budgets. Conversely, the Research programme recorded a spending rate of 73.3% (or R46.46 million) relative to its budget allocation of R63.43 million.



* Unaudited figures

Financial Performance per Economic Classification – Q4 and Cumulative to 31 March 2026

Transfers and subsidies accounted for **83.5% (R9.1 billion)** of the department's total expenditure (R10.9 billion) in 2025/26. The significant share of the R9.1 billion (i.e. 55.3%) went towards the incentives programmes.

Economic classification	Final Budget 2025/26	Q4 Actual Spend 2025/26	Total YTD Expenditure 2025/26	% Spend YTD 2025/26
Compensation of employees	1 118 311	265 277	1 022 301	91%
Goods and services	796 556	174 300	695 521	87%
Transfers and subsidies, *of which:*	9 136 823	2 830 364	9 103 200	99.6%
Incentive payments	5 052 278	2 354 444	5 030 783	99.6%
Departmental entities	1 916 629	255 452	1 916 629	100%
External programmes	1 923 944	152 630	1 916 429	99.6%
Non profit organisations (Partnerships with business associations , NEDLAC)	180 405	19 281	178 744	99%
Membership fees (International organisations)	43 897	35 674	41 001	93%
Households	19 670	12 883	19 614	99.7%
Payments for capital assets	76 793	75 816	76 791	99.9%
Payments for financial assets	166	165	165	99%
TOTAL	**11 128 649**	**3 345 922**	**10 897 978**	**98%**

THANK YOU