

**INTERNATIONAL TRADE ADMINISTRATION  
COMMISSION OF SOUTH AFRICA  
ANNUAL PERFORMANCE PLAN 2021/2022**

March 2021

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## ABBREVIATIONS AND ACRONYMS

BRICS	Brazil, Russia, India, China and South Africa
CSP	Company Specific Percentage
DTIC	Department of Trade, Industry and Competition
EPA	Economic Partnership Agreement between SACU states and Mozambique on one hand and the EU and its member states on the other (2016)
EPC	Eligible Production Certificates
EU	European Union
GDP	Gross Domestic Product
IPAP	Industrial Policy Action Plan
ITA Act	International Trade Administration Act, 71 of 2002
ITAC	International Trade Administration Commission of South Africa
NDP	New Development Plan
NEDLAC	National Economic Development and Labour Council
NGP	National Growth Path
PRCC	Production Rebate Credit Certificate
PFMA	Public Finance Management Act, 1 of 1999
SACU	Southern African Customs Union
SADC	Southern African Development Community
SAPS	South African Police Services
SARS	South African Revenue Services
TPSF	Trade Policy and Strategic Framework
TDCA	Trade Development and Cooperation Agreement between SA and the EU and its member states (1999)
UNCTAD	United Nations Conference on Trade and Development
US	United States of America
WTO	World Trade Organisation

## EXECUTIVE AUTHORITY STATEMENT

This Annual Performance Plan of the International Trade Administration Commission (ITAC) has been prepared by the management for consideration by the Executive Authority and tabling in Parliament. The Annual Performance Plans (APPs) of public entities identify the outputs, output indicators and targets that an entity aims to achieve in the new financial year. The Executive Authority is responsible to ensure the Annual Performance Plan is aligned with the Strategic Plan, the institution's mandate and government's priorities and to provide direction on the development and implementation of strategic priorities and policies.

The Covid-19 pandemic changed the landscape within which DTIC-entities operate and they are therefore expected to adjust their operations to address the new environment and new priorities. There is an urgent need to boost levels of economic growth and economic recovery, support transformation and build a capable state.

In particular, the APPs for the 2021/22 financial year will need to reflect the policy priorities set out in Budget Vote statements tabled in Parliament during this Administration and those that arise from:

- The Economic Recovery and Reconstruction Plan tabled in Parliament in October 2020 by President Ramaphosa.
- The priorities set out in the 2021 State of the Nation Address
- The new performance compacts between members of the Executive and the Presidency signed in November 2020; and the
- New District Development Model as an integration of development efforts at local level.

In light of the earlier-than-anticipated date set by the Speaker of Parliament for submission of APPs, the necessary engagements between the department and the ITAC has not been completed within the available time. This APP is therefore tabled to comply with the timeframes set and an updated Plan will be tabled in Parliament in due course, taking account of the above.

As the practical means to ensure alignment between APPs and policy priorities, the Annual Performance Plan for the DTIC itself has sets out the requirement to ensure integration between the work of the department and all public entities that report to it. Seven new Joint-Indicators (J-KPIs) have been developed for the DTIC that contain the major policy priorities and these are expected to be included in the work of the ITAC, with progress against these to be reported to the Ministry on a quarterly basis.

ITAC will be expected to show how, within its legal mandate, it has contributed to the achievement of the outcomes for the following seven Joint Indicators (details of which are contained in more detail in the APP of the department itself):

- Joint Indicator 1: Integrated Support to Drive Industrialisation
- Joint Indicator 2: Contribution to the development of an AfCFTA Export Plan
- Joint Indicator 3: Investment Facilitation and Growth
- Joint Indicator 4: Development Model and Spatial Equity

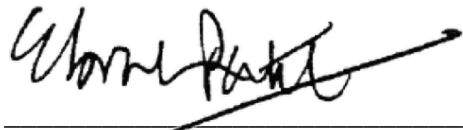
- Joint Indicator 5: Actions to Promote Transformation
- Joint Indicator 6: The Green Economy and Greening the Economy
- Joint Indicator 7: Strengthening and Building a Capable State

In this way, the combined efforts of all public entities will begin to be aligned to the national priorities in a more explicit manner. The Joint-Indicators cover, among others, the work of sector masterplans, initiatives to boost levels of investment and localisation in the economy, expanding trade within the continent, enabling better local economic development, supporting the growth of new industries (in the green economy and through beneficiation) and building a capable state. In respect of Joint-Indicator 7 for example, all public entities will be required to review their procedures, timeframes for delivery, forms to be filled in and public communication of services to simplify these, make processes expeditious where possible, remove unnecessary red-tape where these exist and make it easier for users to access services.

On conclusion of any revisions to take inter alia the above into account, a revised Annual Performance Plan will be tabled in Parliament. I therefore endorse the work to align the Annual Performance Plan of the ITAC with the national priorities and accordingly table the APP for the ITAC in accordance with the request by the Speaker.

This Annual Performance Plan is therefore not about many new objectives but rather on a new way of implementation, with the focus on integration, to enhance the development impact of the work.

The work of ITAC is critical to ensuring effective customs administration across the economy. I do therefore expect management to streamline and align the processes of the Commission appropriately to ensure timeous response to industry stakeholders on applications for changes to customs duties.



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Ebrahim Patel  
Minister of Trade, Industry and Competition.

## ACCOUNTING OFFICER STATEMENT

This Annual Performance Plan for 2021/2022 has been developed by ITAC and identifies the key performance indicators and targets that the organisation will seek to achieve as outlined in its Strategic Plan.

The Plan aims to enhance the interconnection between organisational goals and performance, enabling effective oversight.

ITAC is committed to the successful implementation of the Plan.



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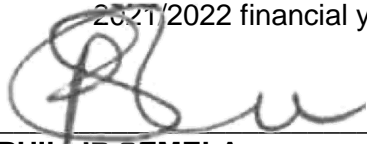
MELULEKI NZIMANDE

CHIEF COMMISSIONER

## OFFICIAL SIGN-OFF

It is hereby certified that this Annual Performance Plan:

- was developed by the management of ITAC under the guidance of the Chief Commissioner;
- was prepared in line with the Strategic Plan of ITAC; and
- accurately reflects the performance targets which ITAC will endeavour to achieve given the resources made available in the budget for the 2021/2022 financial year.



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**PHILLIP SEMELA**  
**GENERAL MANAGER: CORPORATE SERVICES**



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**DUMISANI MBAMBO**  
**DEPUTY CHIEF COMMISSIONER**



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**MELULEKI NZIMANDE**  
**CHIEF COMMISSIONER**

**APPROVED BY:**



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**MR EBRAHIM PATEL**  
**EXECUTIVE AUTHORITY OF ITAC**



## **PART A: MANDATE**

### **1. Legislative and policy mandates**

#### **1.1 Legislative mandate**

ITAC is a creature of statute established in terms of section 7 of the ITA Act. The object of the ITA Act, as previously stated, is to foster economic growth and development in order to raise incomes and promote investment and employment in South Africa and within the Common Customs Area by establishing an efficient and effective system for the administration of international trade, subject to the ITA Act and the SACU Agreement<sup>1</sup>. The core functions of ITAC are to conduct customs duty investigations, trade remedy investigations, and import and export control. ITAC provides technical advice and support to various stakeholders, including the Department of Trade, Industry and Competition (DTIC) and Department of Agriculture, Fisheries and Forestry (DAFF).

#### **1.2 Policy mandate**

Whilst ITAC executes its mandate within a set legal framework, the manner in which ITAC conducts its core functions is subject to certain policy imperatives set out in the National Development Plan, the New Growth Path (NGP), the Industrial Policy Action Plan (IPAP) and South Africa's Trade Policy and Strategy Framework (TPSF). The international trade environment globally is undergoing profound changes, with the rules-based multilateral trading system hitherto governed through the World Trade Organisation facing an existential crises following unilateral and protectionist action taken by the United States of America and reaction there to by the People's Republic of China and the European Union. Closer to home, South Africa is also dealing with an impasse within the Southern African Customs Union (SACU). The major challenges emanate from the lack of policy harmonisation and coordination among the SACU Member States. South Africa, being the largest economy in SACU, uses tariffs to support its industrial policy objectives. By contrast, the other SACU Member States use tariffs for

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<sup>1</sup> The Southern Customs Union Agreement of 2002.

fiscal purposes. These developments, together with the subdued economic performance by South Africa, require ITAC to follow a nuanced approach to policy implementation.

The NDP sets out a coherent and holistic approach to confronting poverty and inequality, which is based on six pillars. One pillar (faster and more inclusive economic growth) has specific importance for ITAC and its mandate. It recognises the need for accelerating gross domestic product (GDP) growth so that unemployment and inequality can be reduced, and for creating a more inclusive society.

The TPSF outlines how trade policy and strategy in South Africa can make a contribution to meeting the objectives of growing and diversifying the economic base in order to produce and export increasingly sophisticated, value-added products in order to create employment. This policy framework is set out in the context of the development of an overall growth path for South Africa that seeks to accelerate economic growth and development, and generate decent jobs in the economy. The IPAP sets out a range of horizontal and specific interventions aimed at promoting industrial development and inclusive growth in South Africa.

Together, the NGP, IPAP and the TPSF advocate a developmental or a strategic approach to tariff setting. In terms of this approach there is no a priori inflexible determination to either reduce or increase tariffs. The focus is on the following outcomes: increasing domestic production, job retention and creation, investment as well as international competitiveness. ITAC applies tariffs as an instrument of industrial policy in a manner that seeks to achieve set economic goals. In this regard, ITAC selectively uses tariffs to address the persistent high levels of unemployment. The dynamics of each sector determine the appropriate levels of tariffs. Investigations are conducted on a case-by-case basis, within the WTO rules and in line with South Africa's policy objectives. Generally, tariff support is provided to downstream value-adding activities. Selective tariff increases on upstream products are considered for strategic reasons such as where the existence of an upstream producer is key to the existence and sustainability of a downstream, value-adding industry or a major sector of the economy.

IPAP identifies agro-processing and its upstream sector as critical drivers of inclusive growth in the South African economy (particularly the rural economy), with very significant job creation potential. Government's recognition of the importance of agriculture (including agro-processing) is apparent in the NDP and the Agricultural Policy Action Plan. ITAC will have to carefully apply tariff policy to support growth initiatives in agriculture in a manner that strikes a delicate balance between the country's food security needs and the potentially inflationary effect of tariffs on basic food products.

IPAP also focuses on the growth potential of the pharmaceutical industry. South Africa is largely dependent on imports to meet demand for most of its pharmaceutical products. According to the DTIC, the pharmaceutical industry has substantial potential for growth. For this reason, the DTIC calls for the use of trade measures to support this industry. The DTIC envisages a review of the tariff book and an engagement with the pharmaceutical industry to identify tariff lines that may be reviewed in order to support the localisation of the production of certain pharmaceutical products. ITAC will have to approach tariff setting on pharmaceutical products with care in view of the need to balance localisation objectives and with the availability of critical medication at affordable prices to consumers.

It is envisaged that master plans will be created for the clothing, footwear, textile and leather (CFTL), poultry and sugar sectors. One of the key elements of such plans will be tariff support and ITAC will play its role in this regard in ensuring the successful implementation of such plans.

One of the more significant threats to the economy and job creation is the illicit economy. Some importers under-declare the value of their goods or make false declarations of the goods they are trading in. Some misuse certain rebates created to support local manufacturing by allowing duty free importation of certain inputs in order to support local value-adding manufacturing, and consequently job creation or retention. This is particularly so in the CFTL industry. The motive behind such conduct is to minimise the duties to which they are liable to pay or to avoid it completely.

By way of example, one of the rebate provisions permits the importation of certain worn clothing duty-free for purposes of manufacturing wiping rags. The imported worn clothing and other worn articles of textile material must show signs of appreciable wear in order to qualify under this rebate provision. Another rebate item allows used overcoats to be imported under partial rebate. This rebate provision was created to assist people with relatively low incomes and those that are unemployed to have access to affordable winter wear especially during the cold winter seasons. ITAC and SARS bear the responsibility of administering, policing and enforcing the requirements of these rebate provisions. There has been considerable abuse of these rebates and ITAC and SARS have found it increasingly difficult to administer them and to stem the abuse. The consequence is the importation of these articles in competition with locally manufactured articles. As many local manufacturers find it difficult to compete with such illegal imports, they were forced to close or restructure operations, often resulting in the loss of jobs. These challenges will have to be addressed expeditiously.

On the export front, some scrap metal exporters circumvent or disregard the Price Preference System (PPS) – i.e. Government’s programme which is intended to ensure the availability of good quality scrap metal to local consumers. ITAC, working with SARS and the South African Police Service (SAPS) – Directorate for Priority Crimes Investigations (HAWKS) have taken action to address this problem. Whereas there has been some success in relation to illicit trade in scrap metal, efficacy of the PPS remains in question, as a result the Minister of Trade, Industry and Competition has instructed ITAC to investigate whether it would be appropriate for the PPS to be replaced with an export duty. Work on this front is on-going and should an export duty be implemented, the PPS will be replaced.

ITAC is part of the Inter-Agency Working Group (IAWG)<sup>2</sup> formed to combat the illicit economy, with an immediate focus on illicit trade in scrap metal, gold and clothing, footwear, textile and leather (CFTL). The work of the IAWG is critical and marks the intensification of the fight against the illicit economic activities in South Africa and SACU.

On 15 March 2020, the Minister of Cooperative Governance and Traditional Affairs declared a national state of disaster in response to the outbreak of the Covid-19 pandemic. (See Government Gazette No. 43096). On 25 March the Department of Trade, Industry and Competition designated ITAC as an essential service. As part of government’s efforts to combat the spread of Covid-19, the exportation of certain critical goods became subject to an export permit administered by ITAC. On the import side, ITAC administered rebate permits, which make it possible to import certain critical goods free of duty. The purpose of the interventions was to ensure that the country has sufficient quantities of critical goods, mindful of the reliance of SACU, SADC and other African states on South Africa for the supply of these goods. These interventions remain in place albeit on a substantially reduced scale and are applied in a more nuanced manner. Covid-19 related work is substantial and requires the allocation of more resources in order for ITAC to cope with it and normal work.

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<sup>2</sup> The Inter-Agency Working Group (IAWG) consists of officials from the DTIC, ITAC, SARS.

## **2. Institutional Policies and Strategies over the 5-year planning period**

In an increasingly globally integrated South African economy, international trade constitutes one of the major components of domestic growth and development and therefore changes in global economic conditions have an immense impact on the domestic economy. In light of this reality, ITAC has sought to position itself in a strategic manner in the pursuit of its mandate.

As highlighted in the legislative and policy mandate section above, it is critical to note that the manner in which ITAC conducts its core functions, i.e., Tariff Investigations, Trade Remedy Investigations, and Import and Export Control, is bounded by policy imperatives as set out in, among others, the following policy documents:

- National Development Plan (NDP) and in particular the economic strategy of government, namely:
- New Growth Path (NGP);
- Industrial Policy Action Plan (IPAP); and
- South Africa's Trade Policy and Strategic Framework (TPSF).

The NDP is a long-term vision and plan for the country. The core priorities of the NDP are to reduce poverty, unemployment and inequality.

It informs the Medium Term Strategic Framework (MTSF) priorities, which is government's NDP five-year implementation plan. The purpose of the NDP Five Year Implementation Plan is to inform the development agenda of government. It allows for the co-ordination and alignment of priorities across spheres of government.

In light of the above, the table below provides a summary of selected strategic thrusts identified for the period 2020/21 – 2024/25. These constitute the key issues that ITAC has taken into account in formulating actions for achieving its vision and mission.

**Table 1: Strategic drivers**

Strategic Drivers	Indicated Actions
Positioning: Continued relevance in changing economic development, trade and industrial policy environments.	<ul style="list-style-type: none"> <li>• Reciprocal commitments.</li> <li>• Technical advice in international trade negotiations.</li> <li>• Monitoring trade flows to identify threats and opportunities.</li> <li>• Impact assessments.</li> <li>• Effective participation in regional trade negotiations (SACU, SADC and AfCFTA).</li> <li>• Collaboration with the DTIC Sector Desks and contribution to assessment of policy effectiveness.</li> </ul>
Compliance with multilateral, bilateral, regional and domestic legislation.	<ul style="list-style-type: none"> <li>• ITA Act and the Customs and Excise Act.</li> <li>• ITAC Regulations.</li> <li>• Promotion of Administrative Justice Act.</li> <li>• Relevant Acts in the Public Service.</li> <li>• Constitution.</li> <li>• World Trade Organisation Agreements.</li> <li>• SACU Agreement.</li> <li>• Bilateral Trade Agreements.</li> </ul>
Review of domestic law and practice.	<ul style="list-style-type: none"> <li>• Review of the ITA Act.</li> <li>• Review Tariff, Trade Remedies and Import and Export Control Regulations.</li> </ul>
Efficiency and Effectiveness	<ul style="list-style-type: none"> <li>• Aligning business support to the core functions.</li> <li>• Improved service delivery.</li> <li>• Monitoring and evaluation.</li> <li>• Research and development capacity upgrading.</li> </ul>
Funding	<ul style="list-style-type: none"> <li>• Sound financial management and accounting.</li> <li>• Good governance.</li> </ul>
Strategic, technical and organisational capacity	<ul style="list-style-type: none"> <li>• Integrated performance management, development and enhancement.</li> <li>• Recruitment, selection, retention and skills development.</li> <li>• Organisational development.</li> </ul>

### **3. Relevant Court Rulings**

The following are recent court rulings that have a significant, ongoing impact on operations or service delivery obligations for ITAC:

#### **3.1 SA METAL v ITAC and others (Case No's: 267/16 (SCA) and CCT77/2017 (Con Court) )**

This was a review of ITAC's decision to refuse certain applications by SA Metal for the exportation of ferrous scrap metal under the Price Preference System (PPS). They also challenged the lawfulness of ITAC's implementation of the PPS Guidelines. The judicial review was dismissed on the basis that it had become moot and this decision was upheld on appeal to the Supreme Court of Appeals, the Constitutional Court did not grant leave to appeal on the basis the matter lacked prospects of success. Although the merits of the case was not the determining factor, during the litigation it was determined that scrap metal should not be treated as a fungible and the specific scrap metal applied for should be available for inspection and potential sale to the domestic industry. This impacted the manner in which inspections / verifications are conducted and affected record keeping. It was as a result of this litigation that ITAC's administrative and decision making process was enhanced in line with the Promotion of Administrative Justice Act No 3 of 2000 (PAJA), in that ITAC had thereafter implemented an internal appeal process for all preliminary rejected applications.

#### **3.2 MINGS DISTRIBUTORS CC v ITAC & OTHERS (Case No: 42086/2016)**

This was a review of ITAC's decision to refuse an application by Mings Distributors for a permit for the rebate of customs duties for the importation of worn clothing under rebate item 311.18 for the importation of approximately 1 050 000kgs of used / worn clothing to be cut into industrial wiping rags. ITAC's reasons for refusal were based on various non-compliance related factors. The application was also deficient and contained certain unsupported declarations. The judicial review was dismissed on the basis that it had become moot and this decision was upheld on appeal to the full bench of the High Court. Although the merits of the case was not the determining factor, it was emphasized at court that the principles enshrined in PAJA and the principle of legality require each application to be investigated and evaluated objectively and on the strength of its own merits.

### **3.3 SHOPRITE CHECKERS v ITAC & OTHERS (Case No: 333/15)**

This was a review application, challenging ITAC's recommendation to the Minister of Trade and Industry (the Minister) and the Minister's subsequent decision to increase the customs duties on frozen mussels. The application was dismissed. The impact of this litigation on operations was significant in that it caused ITAC to consider whether periods for comments as well as the content of notices were adequate to allow interested parties to properly respond. It also guided ITAC's operations in terms of self-initiated investigations and the parameters which needed to be developed on how to conduct such investigations. It was as a result of this litigation that ITAC's administrative and decision making process was enhanced in line with the PAJA, in that ITAC thereafter implemented a practice of issuing preliminary findings in tariff investigations to allow for public comment prior to a final decision being made.



## **PART B: STRATEGIC FOCUS**

### **4. SITUATIONAL ANALYSIS**

“A situational analysis represents scanning and assessment of the current organizational context, the external environment, and the environment within an organization. It includes assessment of internal resources and processes of a company and its activities in the market, the closest environment including demand and competition and many other factors (social, political and legal) which may influence the company’s business” (Brnjas and Tripunoski, 2016). This section broadly presents ITAC’s external and internal environment analysis, which guided the development of this strategic plan.

#### **4.1 External Environmental Analysis**

In December 2019, a new outbreak of pneumonia caused by a Novel Corona Virus began in Wuhan (Hubei Province, China). It subsequently spread to many countries around the world, including South Africa. The World Health Organization (WHO) declared COVID-19 a public health emergency of international concern (PHEIC) on January 30, 2020. Covid-19 and the lockdowns imposed to control its spread have devastated many economies around the world.

According to Statistics South Africa South Africa’s economy had already slipped into recession during the second quarter of 2018 prior COVID19 outbreak, shrinking by 0,7% quarter-on-quarter (seasonally adjusted and annualised). This followed a revised 2,6% contraction in the first quarter of 2018. According to Investec, SA is likely to see economic growth of 2.9% in 2021 as it rebounds from the -7.3% collapse of last year. This muted recovery has been accompanied by an unsustainable expansion in government borrowings and a widening fiscal deficit. Planned government borrowings for 2021/22 sit at R4.6 trillion (86% of GDP), and are forecast to reach R5.5 trillion by 2023/24 (93% of GDP) and 95% of GDP by 2025/26. As these ratios deteriorate and SA sinks deeper into a debt trap, lower credit ratings by rating agencies seem inevitable. The Government has produced an economic recovery plan to kick-start the economy amidst the disruption caused by Covid-19. ITAC will play its part in ensuring the success of this plan.

On the global economic front, the International Monetary Fund (IMF) has projected the global economic growth for 2021 to be 5.5 percent, which is 0.3 percentage points above previously forecasted. This growth is expected to moderate to 4.2 percent in 2022. The upgrade is owing to positive effects that have come upon with the onset of vaccinations in many countries and also because of the additional fiscal policy support that has been provided in some economies like the US and Japan. The positive effects have now been partially offset by the negative consequences of the raging virus in many countries and the containment measures that have had to be put in place to deal with it.

As an open economy, a relatively high proportion of South Africa’s economic activity involves imports and exports, which makes it more vulnerable to global economic shifts than if it was less open. In this regard, according to the National Treasury’s supplementary budget, the 2020 outlook may

deteriorate further if the global economy continues to weaken, or economic activity is curtailed again to protect public health, and a failure to attract sufficient international capital to finance the current account deficit would also constrain growth.

The WTO's 21st Monitoring Report on G20 trade measures issued on 24 June 2019 shows that the trade coverage of new import-restrictive measures introduced during the period (October 2018 to May 2019) was more than 3.5 times the average since May 2012 when the report started including trade coverage figures. The report found that trade coverage of USD 335.9 billion during the period is the second highest figure on record, after the USD 480.9 billion reported in the previous period.

The Report shows that turbulence in global trade continued during the period. The previous period saw a record level of new measures introduced. Most of these measures remain in place and have now been added to by a series of new measures in the current period which are also of a historically high level. In addition, several significant trade-restrictive measures are being considered for potential later implementation. This further compounds the challenges and uncertainty faced by governments, businesses and consumers in the current global economic environment.

In terms of numbers, the Report indicates that G20 economies implemented 20 new trade-restrictive measures between mid-October 2018 and mid-May 2019, including tariff increases, import bans and new customs procedures for exports. While fewer measures were introduced during this review period than in previous periods, the scale of those measures is much increased in terms of their trade coverage and the level of tariffs imposed. Covid-19 has added to complexity to the multilateral trading system as many countries have imposed restrictions on trade as part of their health and economic response to Covid-19.

According to the Report, a total of 29 new measures aimed at facilitating trade, including eliminating or reducing import tariffs, export duties and eliminating or simplifying customs procedures for exports were also applied by G20 economies. The trade coverage of the import-facilitating measures implemented during the review period is estimated at USD 397.2 billion, which is 1.8 times higher than in the previous G20 Report. At four new trade-facilitating measures per month, this is the lowest monthly average registered since 2012.

The Report states that for the first time since the beginning of the trade monitoring exercise, the number of initiations of trade remedy investigations by G20 economies is equal to the number of trade remedy actions terminated. Initiations of anti-dumping investigations continue to be the most frequent trade remedy action, accounting for more than three-quarters of all initiations. The monthly average of 12 initiations of trade remedy actions during the review period is the lowest registered since 2012. The trade coverage of trade remedy initiations (USD 18.4 billion) has fallen compared to the previous period. The trade coverage of trade remedy terminations recorded in the review period (USD 14.6 billion) is two and a half times higher than that reported in the previous G20 Report.

On regional integration, the Africa Continental Free Trade Agreement came into effect on 1 January 2021. This marks to the beginning of a new era in intra-Africa trade and presents a significant market opportunity for SACU manufactured goods. It also presents a risk of transshipment where goods originating from outside the continent may be imported duty free under the pretence that they were manufactured on the continent. In order to mitigate this risk, African countries, particularly South Africa which has a large manufacturing base, will have to enforce the Rules of Origin requirements. Closer

to home, the SACU Council of Ministers in May 2006 extended the mandate of ITAC to conduct investigations on behalf of SACU in consultation with Botswana, e-Swazini, Lesotho and Namibia (BELN). The role that ITAC plays on regional integration should be understood in the context of the focus in the region on, among others, infrastructure development, industrial capacity building, promotion of the establishment of regional supply chains, and trade facilitation.

Given its mandate and the global and domestic developments, ITAC has managed to adapt to the complexities of the dynamic environment within which it operates. The knowledge accumulated from its administration of trade instruments across various sectors and industries including its administration of the Automotive Production and Development Programme (APDP), has positioned ITAC strategically to make a significant contribution to the development and implementation of the country's industrial policy. It should be noted that the APDP Phase II will take effect on 1 July 2021, with the objective of increasing South Africa production volumes to 1% of global production with a 60% local content by 2035, whilst doubling employment across the value chain. As part of the Government's re-imagined industrial strategy, a number of industry Masterplans have been signed, including in the automotive sector, poultry sector, clothing, footwear, textile and leather sector, and sugar sector. ITAC contributed to the development of these masterplans and has an important role to play in their implementation. Work is ongoing to develop sector plans, the steel sector and agriculture.

ITAC will continue to provide technical advice on its instruments in trade negotiations. The work of ITAC has to be adapted to take account of the impact of Covid-19 on trade and the economy. In this regard, as part of government's efforts to combat the spread of Covid-19, the exportation of certain critical goods became subject to an export permit administered by ITAC. On the import side, ITAC administered rebate permits which make it possible to import certain critical goods free of duty. The purpose of the interventions is to ensure that the country has sufficient quantities of critical goods, mindful of the reliance of SACU, SADC and other African states on South Africa for the supply of these goods. As countries emerge from the economic devastation caused by Covid-19,

Despite the challenging domestic and global environment in which it operates, ITAC will continue to discharge its mandate, particularly, to contribute to the creation of an environment supportive of investment, competitiveness, employment retention and creation.

## 4.2 Internal Environment Analysis

ITAC is constituted of an administrative staff on the one hand and Commissioners on the other. The ITA Act makes provision for a Chief Commissioner who serves as the Chief Executive Officer. The Chief Commissioner is assisted by a Deputy Chief Commissioner and a maximum of ten Commissioners who can be appointed to serve on a full or part-time basis. There is currently a full-time Chief Commissioner and the Deputy Chief Commissioner with nine part-time Commissioners. The Commission meets once a month to evaluate investigations conducted by employees and make recommendations to the Minister. The investigations tend to be highly technical and complex. The work of Commissioners is painstaking, requires reasonableness, rationality and discernment. ITAC's organisational structure is attached (see **Annexure B and C**).

The primary stakeholders of ITAC are: the Department of Trade, Industry and Competition (DTIC); and its agencies; the Portfolio Committee on DTIC; Industrial and agricultural and other economic enterprises; Industry and agricultural associations; the Department of Agriculture, Forestry and Fisheries; ITAC staff, and Organised Labour while additional stakeholders are: the National Treasury; the South African Revenue Service; Other government departments and parastatals; the WTO, SACU, SADC and other international trade institutions; and Service providers.

As per ITAC's legislative mandate, the core functions of ITAC are to conduct customs duty investigations, trade remedy investigations, and import and export control. These core functions are summarised below as part of the internal environment analysis:

### 4.2.1 Customs Tariffs

The point of departure for both IPAP and the TPSF is that, for sustained growth and development, South Africa cannot rely on the export potential of its mineral resources and other commodities alone. There is a pressing need for more diversification. This requires promotion of increased value addition into non-traditional tradable goods that compete in export markets as well as against imports. High value-added goods, besides operating in dynamic high-growth markets, are also more labour-intensive. The NGP identifies manufacturing as one of the employment drivers.

Tariffs are an instrument of industrial policy and are applied in a manner that seeks to achieve set economic outcomes. ITAC's tariff policy will continue to follow a developmental approach to tariff setting for both agricultural and industrial goods. This avoids a rigid blanket increase or blanket reduction in tariffs. Tariffs are an instrument of industrial policy. ITAC's recommendations are evidence-based and are made on a case-by-case basis, and take account of the applicable policy, in particular industrial policy. The focus is on outcomes, being, increased domestic production and investment, job retention and creation, as well as international competitiveness and ITAC is paying increasing attention to measuring the outcomes of its interventions.

The majority of applications for tariff support and trade remedies relate to low-priced imports originating in emerging economies, especially in East Asia. Tariff support, in particular, for downstream value-adding and labour-intensive sectors is critical and ITAC generally provides such support as a matter

of policy. However, difficult global market conditions for some of the upstream intermediate inputs, particularly the global steel crisis, caused ITAC to recommend tariff increases on upstream products, albeit subject to reciprocal commitments and a monitoring mechanism. This was an exception. Ordinarily, ITAC seeks to contribute to the reduction of the cost of production locally by reducing duties on primary and intermediate inputs into downstream labour-intensive manufacturing activities.

Analysing the trend of tariff increases since the establishment of ITAC, there have been two distinct periods with differing trends. In the first period from 2003 to 2008, there was a downward trend in tariff increases, which can be explained by government's policy approach and the relatively favourable economic conditions globally and domestically at the time. From 2009 onwards, an upward trend in tariff increases was evident as a result of the negative effects of the global economic crisis, domestic cost pressures and the shift towards developmental trade policies. As a result, the year 2012/13 saw the highest number of tariff increases since 2003. The total number of product specific tariff increases was nine in 2012/13, declining to six in 2013/14. For the year 2014/15, there were nine individual product tariff increases and seven in 2015/16. Finally, for the year 2016/17 there were seven tariff increases, eight in 2017/18 and five in 2018/19.

Currently, tariffs applied to industrial goods, including those in sensitive sectors, are already at the WTO bound rates or close thereto. Consequently, there is limited policy space for some of the industrial goods, including downstream steel products where tariff increases have been explored, to increase support to industries that are increasingly becoming subject to pressure from low-priced value-added imports. It will therefore be critical for affected industries to explore applying for trade remedies (which include safeguard measures) in order to obtain protection against dumped or low priced imports. ITAC will increase its communication with local manufacturers in order to alert them to the available instruments.

For agricultural goods, the tariff setting process has unique requirements and considerations. Subsidies offered in a number of countries to farmers affect global supply of agricultural products and have the effect of depressing world prices to the detriment of farmers in importing countries. This distortion in world prices is considered when determining an appropriate level of tariff for agricultural products. Further, account is taken of the profitability and interests of primary producers, value-added goods producers, and inflationary effects on consumers, particularly the poor.

In light of the weak global economic conditions and the relatively low economic growth forecast for South Africa, ITAC will continue to be under pressure to consider tariff support and trade remedies for domestic producers. These conditions require flexibility on the part of ITAC in addressing possible trade imbalances, failing which there will be adverse consequences for domestic producers and jobs as well as consumers. Further, to encourage domestic firms towards greater investment and employment, ITAC will intensify its focus on the reciprocal commitments which applicants should make in exchange for tariff support and monitor adherence to those commitments.

There is a need for a more coordinated approach to ITAC's interventions. In addition to tariff support and reciprocal commitments, ITAC will, where appropriate, adopt an approach similar to the one used previously in the case of the Steel industry. In that case, Arcelor Mittal South Africa Ltd (AMSA), the sole supplier of primary steel, was granted tariff support. Mindful of this, the then Minister of Economic Development established a Committee of the

Commission to monitor AMSA's pricing regime to ensure that downstream producers are not harmed by the reduction in import competition as a result of the tariff support. This Committee is also responsible for monitoring all the reciprocal commitments by AMSA, including production, investment and employment. In this regard, ITAC will leverage on the sector master plans currently being put in place for various sectors. ITAC will continue to conduct impact assessments to assess the impact of the support granted and where reciprocal commitments were made, evaluate adherence to such commitments. ITAC's three year reviews of tariff amendments will also serve this purpose. ITAC will require additional resources to effectively discharge this function. Currently, the position of Chief Economist which is critical in enabling ITAC to conduct impact assessments and trade monitoring is vacant due to the shortage of financial resources. ITAC welcomes the National Treasury's observation of the need for ITAC to be allocated more resources to enhance its capacity in this regard. (Economic transformation, inclusive growth, and competitiveness: Towards an Economic Strategy for South Africa, National Treasury 2019)

ITAC, through trade monitoring initiatives, can play a positive role in assisting firms with market intelligence, particularly from the perspective of international trade trends. This may include identifying changes in trade flows, potential threats from international suppliers and opportunities in other markets. The holistic approach adopted in the case of the steel crisis optimises value for government's policy interventions and has set a standard for the future. Experience shows that there is no silver bullet to multifaceted problems faced by various productive sectors of the economy. What is needed, therefore, are coordinated measures on all fronts and this presents complexities that require flexibility and innovation.

ITAC continues to administer the Automotive Production and Development Programme (APDP), which replaced the Motor Industry Development Programme (MIDP) in 2013, through appropriate regulations and guidelines. The APDP is a production incentive scheme for the motor industry aimed at significantly growing production volumes in the specified motor vehicle industry, promoting value addition in the automotive component industry thus creating investment and employment opportunities across the automotive value chain. The APDP programme has four elements, and ITAC administers three of those elements namely; Tariffs, Production Incentive (PI) and Vehicle Assembly Allowance (VAA). The fourth element, Automotive Investment Scheme (AIS), is administered by the DTIC. The programme will be replaced by the APDP Phase 2 in 2021 in line with the Automotive Masterplan. In line with the policy directive from the Minister of Trade, Industry and Competition, ITAC will amend the existing legislation, regulations and guidelines in order to operationalise the policy.

#### 4.2.2 Trade Remedies

ITAC administers three types of trade remedies, viz., anti-dumping, countervailing and safeguard measures. The use of trade remedies is consistent with the objects of the ITA Act, being to foster economic growth and development in order to raise incomes and promote investment and employment in South Africa and SACU. Trade remedies are used to combat unfair trade practices (anti-dumping and countervailing measures) and fair trade practices in cases of unforeseen surges in imports which cause or threaten to cause serious injury to local producers (safeguard measures).

Of the three types of trade remedies administered by ITAC, anti-dumping is traditionally the most frequently used, both globally and in South Africa. In the years 1995 to 2018, the Commission initiated 13 countervailing investigations, in comparison to the 231 anti-dumping investigations initiated and in the years 2007 to 2018, only two countervailing investigations were initiated. Although only five safeguard investigations have been conducted since ITAC came into existence, more interest has been shown in this instrument since 2012 with investigations involving lysine, frozen potato chips, hot rolled steel, and cold rolled steel being conducted between that year and 2017. In 2018, ITAC conducted a safeguard investigation in relation to set-screws, hexagonal nuts and following engagements with a number of industries, is expecting to receive more applications going forward. An investigation on frozen chicken portions in terms of the TDCA/EPA was initiated in 2016 and measures were imposed in 2018.

ITAC will continue to be rigorous in its investigations. The investigation time frames applicable in respect of these instruments are critical as they are governed not only by domestic South African law but also WTO Agreements. In view of the relatively low bound rates to which South Africa committed itself under the WTO, and the fact that most tariffs are currently set at or close to the WTO bound rate, trade remedies have become important in levelling the playing field for local producers, and where appropriate, protecting them against unforeseen surges in imports which cause or threaten to cause serious injury. Communication with industry will be critical to alert them to the availability of these instruments.

ITAC plays a critical role in supporting the South African and SACU teams in trade negotiations. Litigation will continue to be a challenge in this complex and technical area of work. All jurisdictions active in this field have to contend with this reality. At a multilateral level, a major part of the WTO Settlement of Disputes procedures involves trade remedies cases. Enhancing the capacity of ITAC's legal unit and legal training for investigators will continue to be a priority. The importance of being procedurally and substantively compliant in carrying out trade remedies investigations cannot be overemphasised.

### 4.2.3 Import and Export Control

Import control measures in a more globally integrated economy are limited to those allowed under the relevant WTO Agreements. Import control measures are essentially for health, safety, environmental and strategic reasons. In this regard, ITAC makes a contribution to the green economy.

In terms of the enforcement of standards and the curbing of illegal and fraudulent trade, ITAC has positioned itself to play a more strategic role with regard to import and export control measures and enforcement, collaborating with other government agencies as stated earlier. These actions have assumed greater importance as they now form part of the 2018 stimulus package announced by the President to boost economic growth. Mineral beneficiation has been identified as one of the areas where jobs will be created and this will require an alignment of ITAC's export control measures to give support to beneficiation. ITAC has strengthened its export control measures on scrap metal through the introduction of PPS to promote investment and employment opportunities in the domestic metals beneficiation and fabrication industries. This followed the policy directive by the Minister leading the then Economic Development Department aimed *inter alia* at addressing a crisis in the country by seeking to ensure access to affordable good quality scrap metal by foundries and other consumer industries. Notwithstanding its limitations, this system has had some positive effect on South African metal manufacturing firms since its inception on 10 May 2013. The Minister renewed the policy directive until March 2020 after the initial term expired. The possibility of replacing the PPS with an export duty is being explored jointly with the DTIC, National Treasury and SARS.

The import and export control has been adversely affected by the shortage of financial resources. In particular, the capacity to execute work has been impaired by: i) substantially reduced travel and subsistence budget, which is critical given that inherent in enforcement work, cannot be properly executed without field work; ii) shortage of vehicles; and iii) shortage of enforcement officers. It is imperative for ITAC to be allocated more resources in order to address these challenges.



## PART C: MEASURING PERFORMANCE

### 5. OVERVIEW OF 2021/22 BUDGET AND MTEF ESTIMATES

#### 5.1 Expenditure Estimates for Programmes and Sub-programmes

	2021/22	2022/23	2023/24
<b>Customs Tariffs Investigations (R thousand)</b>	<b>29 958</b>	<b>27 925</b>	<b>29 258</b>
Customs Tariff Reduction Investigations	4 494	4 189	4 389
Customs Tariff Increase Investigations	5 992	5 585	5 852
Customs Tariff Rebates Investigations	4 494	4 189	4 389
Customs Duty Rebate and Drawback permits	1 498	1 396	1 463
Automotive Production Development Programme	5 992	5 585	5 852
EPC	1 498	1 396	1 463
CSP	1 498	1 396	1 463
PRCC	1 498	1 396	1 463
Verifications	2 996	2 793	2 926

	2021/22	2022/23	2023/24
<b>Trade Remedies (R thousand)</b>	<b>19 760</b>	<b>17 310</b>	<b>18 928</b>
Trade Remedies Investigations	19 760	17 310	18 928

	2021/22	2022/23	2023/24
<b>Import and Export Control (R thousand)</b>	<b>14 477</b>	<b>12 260</b>	<b>13 866</b>
Number of Import Control Permits Issued	2 895	2 452	2 773
Number of Export Control Permits Issued	2 895	2 452	2 773
Number of Scheduled Inspections	2 895	2 452	2 773
Number of Unscheduled Inspections	2 895	2 452	2 773
Number of Import and Export Investigations	2 895	2 452	2 773

	2021/22	2022/23	2023/24
<b>Administration</b>	<b>44 185</b>	<b>52 485</b>	<b>49 060</b>
Support services	41 976	49 861	46 607
Number of Impact Studies Conducted	2 209	2 624	2 453
Number of Trade Monitoring Reports Released	0	0	0
Provide Technical Advice to the dti	0	0	0

	2021/22	2022/23	2023/24	2022/23 % change	2023/24 % change	2020/21
<b>Consolidated</b>						
<b>Expenses</b>	<b>108 380</b>	<b>109 980</b>	<b>111 112</b>	1.5%	1.03%	<b>95 822</b>
Customs Tariff investigations	29 958	27 925	29 258	-6.8%	4.77%	29 026
Trade Remedies	19 760	17 310	18 928	-12.4%	9.35%	18 773
Import and export control	14 477	12 260	13 866	-15.3%	13.10%	13 744
Administration	44 185	52 485	49 060	18.8%	-6.53%	34 279
<b>Revenue</b>	<b>108 380</b>	<b>109 980</b>	<b>111 112</b>	1.5%	1.03%	<b>95 822</b>
dtic Transfers	106 978	108 559	109 627	1.5%	0.98%	94 306
Interest received	1 182	1 198	1 252	1.4%	4.51%	1 279
Other income	220	223	233	1.4%	4.48%	237

## **6. ITAC's Programme Performance Information**

### **6.1 Customs Tariffs Investigations**

Purpose: promote, in a complementary manner, domestic production, job retention and creation, and international competitiveness.

#### **6.1.1 Sub-Programmes: Customs Tariff Reduction Investigations**

Purpose: Purpose: cost reduction and increase global competitiveness.

#### **6.1.2 Sub-Programmes: Customs Tariff Increase Investigations**

Purpose: promotion of sustainable economic development through the improvement of international competitiveness and optimal use of resources.

#### **6.1.3 Sub-Programmes: Customs Tariff Rebates Investigations**

Purpose: cost reduction of inputs; increase global competitiveness; and promotion of manufacturing activities within SACU.

#### **6.1.4 Customs Duty Rebate and Drawback permits**

Purpose: cost reduction of inputs; competitiveness in the export market.

#### **6.1.5 Automotive Production and Development Programme (APDP)**

Purpose: create an enabling environment for motor vehicle manufacturers to significantly grow production volumes and component manufacturers to significantly grow value addition, leading to the creation of additional employment opportunities across the automotive value chain.

#### **6.1.6 Sub-Programmes: EPC**

Purpose: improvement in global competitiveness of motor vehicle and component manufacturing industry.

#### **6.1.7 Sub-Programmes: CSP**

Purpose: increase production volumes in the automotive sector.

#### **6.1.8 Sub-Programmes: PRCC**

Purpose: promote value-addition by final manufacturers of qualifying motor vehicles, components and tooling in terms of the Production Incentive.

### **6.1.9 Sub-Programmes: Verifications**

Purpose: ensure compliance in order to safeguard the integrity of the programme.

### **6.2 Trade Remedies Investigations**

Purpose: Action against unfair trade and a surge of imports in order to sustain jobs, investment and industrialization and to enhance international competitiveness.

### **6.3 Import and Export Control**

Purpose: enforce health, environmental, security and safety, and technical standards that arise from domestic laws and International Agreements.

#### **6.3.1 Number of Import Control Permits Issued**

Purpose: ensure that imported second hand goods do not destroy SACU manufacturing industry.

#### **6.3.2 Number of Export Control Permits Issued**

Purpose: assist in enhancing beneficiation of goods prior to exportation; ensure compliance with the provisions of international agreements; assist in enhancing control over the outflow of goods regarded as being strategic in nature.

#### **6.3.3 Number of Scheduled Inspections**

Purpose: ensure compliance with the provisions of the ITA Act, the Import and Export Control Regulations and conditions contained in rebate and import permits.

#### **6.3.4 Number of Un-Scheduled Inspections**

Purpose: detect non- compliance with the ITA Act, Import and Export Control Regulations and import and export permit conditions.

### **6.3.5 Number of Import and Export Investigations**

Purpose: investigate instances where prima facie evidence of non-compliance with rebate and import/export permit conditions, the Regulations or the ITA Act is detected.

### **6.4 Number of Impact Studies Conducted**

Purpose: ensure that ITAC's trade instruments are efficiently and effectively utilised towards the realisation of the NGP targets.

### **6.5 Number of Trade Monitoring Reports Released**

Purpose: monitor and evaluate trade flows from time to time in order to identify opportunities and risks in priority sectors.

### **6.6 Number of Reciprocal Commitments Reports Released**

Purpose: It gauges the performance of beneficiaries of tariff and rebate supports against the policy objectives of government for which the applicants have committed to.

### **6.7 Number of Reports Released on ITAC's Contribution to Integrated Support to Drive Industrialisation.**

Purpose: It gauges the contribution of ITAC to the integrated support to drive industrialisation through master plans in national priority sectors; increased and diversified localisation through government and private sector procurement; and promotion of beneficiation

### **6.8 Number of Reports Released on ITAC's Contribution to the AfCFTA Export Plan.**

Purpose: It gauges the contribution of ITAC to an AfCFTA export plan to grow value-added exports to the rest of Africa

### **6.9 Number of Reports Released on ITAC's Contribution to Investment Facilitation and Growth.**

Purpose: It gauges the contribution of ITAC to investment facilitation and growth: steps taken to support new levels of investment in key sectors developed.

**6.10 Number of Reports Released on ITAC's Contribution to District Development Model and Spatial Equity.**

Purpose: It gauges the contribution of ITAC to District Development Model and Spatial equity including incorporating all work within the District Model.

**6.11 Number of Reports Released on ITAC's Contribution to Promoting Transformation.**

Purpose: It gauges the contribution of ITAC to promote transformation through both structural changes in the economy to enable greater inclusion and growth; and empowerment of designated groups, using the range of public tools such as procurement, incentives, technical support and enabling opportunities

**6.12 Number of Reports Released on ITAC's Contribution to Growing the Green Economy and Greening The Economy.**

Purpose: It gauges the contribution of ITAC to Growing the Green Economy and Greening The Economy.

**6.13 Number of Reports Released on ITAC's Contribution to Strengthening and Building a Capable State.**

Purpose: It gauges the contribution of ITAC to Strengthening and Building a Capable State.

**6.14 Provide Technical Advice to the dti**

Purpose: provides technical support on ITAC's instruments to the dti in relation to the Multilateral, Regional and Bilateral Trade Negotiations on behalf of South Africa.

## OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS

Outcome	Outputs	Output Indicators	Annual Targets						
			Audited outcome			Revised Estimate	MTEF Period		
			2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
Efficient administration of trade instruments: customs tariffs.	Customs Tariff Investigations	Final decisions made within 6 months on Custom Tariffs Reduction Investigations	11% of the final decisions within 6 months.	100% of the final decisions within 6 months.	100% of the final decisions within 6 months.	70% of the final decisions within 6 months.	80% of the final decisions within 6 months.	80% of the final decisions within 6 months.	80% of the final decisions within 6 months.
		Final decisions made within 6 months on Custom Tariffs Increase Investigations	40% of the final decisions within 6 months.	43% of the final decisions within 6 months.	13% of the final decisions within 6 months.	70% of the final decisions within 6 months.	80% of the final decisions within 6 months.	80% of the final decisions within 6 months.	80% of the final decisions within 6 months.
		Final decisions made within 6 months on Custom Tariffs Rebates Investigations	69% of the final decisions within 6 months.	62% of the final decisions within 6 months.	88% of the final decisions within 6 months.	70% of the final decisions within 6 months.	80% of the final decisions within 6 months.	80% of the final decisions within 6 months.	80% of the final decisions within 6 months.
	Customs Duty Rebate and Drawback permits	Customs Duty Rebate and Drawback permits issued within 14 days.	97% of the issued permits were within 14 days.	95% of the issued permits were within 14 days.	95% of the issued permits were within 14 days.	70% of the issued permits were within 14 days.	80% of the issued permits were within 14 days.	80% of the issued permits were within 14 days.	80% of the issued permits were within 14 days.
	Automotive Production Development Programme (APDP)	Eligible Production Certificates (EPCs) issued within 10 working days after technical working group or factory visit and the submission of all outstanding information.	99% of the certificates were issued within 10 working days after technical working group or factory visit and the submission of all outstanding information.	96% of the certificates were issued within 10 working days after technical working group or factory visit and the submission of all outstanding information.	97% of the certificates were issued within 10 working days after technical working group or factory visit and the submission of all outstanding information.	70% of the certificates issued within 10 working days after technical working group or factory visit and the submission of all outstanding information.	80% of the certificates issued within 10 working days after technical working group or factory visit and the submission of all outstanding information.	80% of the certificates issued within 10 working days after technical working group or factory visit and the submission of all outstanding information.	80% of the certificates issued within 10 working days after technical working group or factory visit and the submission of all outstanding information.
		Company Specific Percentages (CSPs) issued within 10 working days	New Indicator	New Indicator	New Indicator	70% of the certificates issued within 10 working days	80% of the certificates issued within 10 working days	80% of the certificates issued within 10 working days	80% of the certificates issued within 10 working days

Outcome	Outputs	Output Indicators	Annual Targets						
			Audited outcome			Revised Estimate	MTEF Period		
			2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
		Production Rebate Credit Certificates (PRCCs) issued within 30 days.	99% of the certificates issued were within 30 days.	98% of the certificates issued were within 30 days.	94% of the certificates issued were within 30 days.	70% of the certificates issued within 30 days.	80% of the certificates issued within 30 days.	80% of the certificates issued within 30 days.	80% of the certificates issued within 30 days.
		APDP Verifications completed within 90 days.	94% of the verifications finalised were completed within 90 days.	96% of the verifications finalised were completed within 90 days.	94% of the verifications finalised were completed within 90 days.	70% of the verifications completed within 90 days.	80% of the verifications completed within 90 days.	80% of the verifications completed within 90 days.	80% of the verifications completed within 90 days.
Efficient administration of trade instruments: trade remedies.	Trade Remedies Investigations	Preliminary determination decisions made within 6 months of initiation of Trade Remedy Investigation.	No decisions made within 6 months of initiation.	100% decisions made within 6 months of initiation.	33% of decisions were made within 6 months of initiation.	70% decisions made within 6 months of initiation.	80% decisions made within 6 months of initiation.	80% decisions made within 6 months of initiation.	80% decisions made within 6 months of initiation.
		Final determination decisions made within 10 months of initiation of Trade Remedy Investigation.	No decisions made within 10 months of initiation.	100% decisions made within 10 months of initiation.	50% of decisions were made within 6 months of initiation.	70% decisions made within 10 months of initiation.	80% decisions made within 10 months of initiation.	80% decisions made within 10 months of initiation.	80% decisions made within 10 months of initiation.
Effective administration of trade instruments: Import and Export Control.	Import Control Permits	Number of Import Control Permits issued	20192	19267	18785	12000	16000	16000	16000
	Export Control Permits	Number of Export Control Permits issued	13411	15183	15158	10000	12000	12000	12000



Outcome	Outputs	Output Indicators	Annual Targets						
			Audited outcome			Revised Estimate	MTEF Period		
			2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
	Enforcement (Scheduled -Inspections)	Number of Scheduled - Inspections conducted.	482	466	683	60	120	120	120
	Enforcement (Un-Scheduled - Inspections)	Number of Un-scheduled - Inspections conducted.	3309	2094	2911	900	1800	1800	1800
	Enforcement (Investigations)	Number of Import and Export investigations conducted.	19	18	26	4	12	12	12
Provide Technical Advice to the dti.	Formal submissions written to the dti depending on requests received.	Percentage of formal submissions written to the dti relative to requests received.	New Indicator	New Indicator	New Indicator	Formal submissions written to dti for 70% of requests received.	Formal submissions written to dti for 80% of requests received.	Formal submissions written to dti for 80% of requests received.	Formal submissions written to dti for 80% of requests received.
	Attendance of the dti arranged multilateral, regional and bilateral negotiations.	Percentage of attendance of the dti arranged multilateral, regional and bilateral negotiations.	ITAC attended 100% of the dti arranged multilateral, regional and bilateral negotiations	ITAC attended 100% of the dti arranged multilateral, regional and bilateral negotiations	ITAC attended 100% of the dti arranged multilateral, regional and bilateral negotiations	ITAC attended 70% of the dti arranged multilateral, regional and bilateral negotiations	ITAC attended 80% of the dti arranged multilateral, regional and bilateral negotiations	ITAC attended 80% of the dti arranged multilateral, regional and bilateral negotiations	ITAC attended 80% of the dti arranged multilateral, regional and bilateral negotiations
Monitoring and Evaluation	Impact Studies	Number of Impact Studies conducted.	2 Reports issued	8 Reports issued	4 Reports issued	2 Reports issued	4 Reports issued	4 Reports issued	4 Reports issued
	Trade monitoring	Trade monitoring Reports released.	0 Reports issued	2 Reports issued	2 Reports issued	2 Reports issued	2 Reports issued	2 Reports issued	2 Reports issued
	Reciprocal Commitments	Reciprocal Commitments report issued.	1 Report issued	2 Reports issued	2 Reports issued	2 Reports issued	2 Reports issued	2 Reports issued	2 Reports issued

Outcome	Outputs	Output Indicators	Annual Targets						
			Audited outcome			Revised Estimate	MTEF Period		
			2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
	Integrated Support to Drive Industrialisation.	Reports released on ITAC's Contribution to Integrated Support to Drive Industrialisation..	New indicator	New indicator	New indicator	4 Reports issued	4 Reports issued	4 Reports issued	4 Reports issued
	The AfCFTA Export Plan.	Reports released on ITAC's Contribution to the AfCFTA Export Plan.	New indicator	New indicator	New indicator	4 Reports issued	4 Reports issued	4 Reports issued	4 Reports issued
	Investment Facilitation and Growth.	Reports released on ITAC's Contribution to Investment Facilitation and Growth.	New indicator	New indicator	New indicator	4 Reports issued	4 Reports issued	4 Reports issued	4 Reports issued
	District Development Model and Spatial Equity.	Reports released on ITAC's Contribution to District Development Model and Spatial Equity.	New indicator	New indicator	New indicator	4 Reports issued	4 Reports issued	4 Reports issued	4 Reports issued
	Actions to Promote Transformation.	Reports released on ITAC's Contribution to the Promotion of Transformation.	New indicator	New indicator	New indicator	4 Reports issued	4 Reports issued	4 Reports issued	4 Reports issued
	Growing the Green Economy and Greening The Economy.	Reports released on ITAC's Contribution to Growing the Green Economy and Greening The Economy.	New indicator	New indicator	New indicator	4 Reports issued	4 Reports issued	4 Reports issued	4 Reports issued
	Strengthening and Building a Capable State.	Reports released on ITAC's Contribution to Strengthening and Building a Capable State.	New indicator	New indicator	New indicator	4 Reports issued	4 Reports issued	4 Reports issued	4 Reports issued

Outcome	Outputs	Output Indicators	Annual Targets						
			Audited outcome			Revised Estimate	MTEF Period		
			2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
	Developed and/or reviewed policies/regulations in respect of ITAC instruments.	Developed and/or reviewed policies/regulations in respect of ITAC instruments.	Reviewed Anti-Dumping Regulations (Submitted to minister for approval)	Reviewed Safeguard Regulations (Not submitted to minister for approval)	Reviewed Anti-dumping Regulations were submitted to the Chief Commissioner and forwarded to the dtic.	Reviewed Safeguard Regulations (Submitted to minister for approval)	Reviewed Safeguard Regulations (Submitted to minister for approval)	Reviewed Anti-Dumping Regulations (Submitted to minister for approval)	Reviewed Anti-Dumping Regulations (Submitted to minister for approval)
	Strengthening coordination capabilities to support trade and protect South Africa's industrial base.	Reports released to Trade Policy, Negotiations and Cooperation (TPNC) in order to strengthen coordination capabilities to support trade and protect South Africa's industrial base.	N/A	N/A	N/A	Quarterly reports issued.	Quarterly reports issued.	Quarterly reports issued.	Quarterly reports issued.

**INDICATORS, ANNUAL and QUARTERLY TARGETS**

<b>Output Indicators</b>	<b>Annual Target</b>	<b>Q1</b>	<b>Q2</b>	<b>Q3</b>	<b>Q4</b>
Final decisions made within 6 months on Custom Tariffs Reduction Investigations	80% of the final decisions made within 6 months on Custom Tariffs Reduction Investigations	80% of the final decisions made within 6 months on Custom Tariffs Reduction Investigations	80% of the final decisions made within 6 months on Custom Tariffs Reduction Investigations	80% of the final decisions made within 6 months on Custom Tariffs Reduction Investigations	80% of the final decisions made within 6 months on Custom Tariffs Reduction Investigations
Final decisions made within 6 months on Custom Tariffs Increase Investigations	80% of the final decisions made within 6 months on Custom Tariffs Increase Investigations	80% of the final decisions made within 6 months on Custom Tariffs Increase Investigations	80% of the final decisions made within 6 months on Custom Tariffs Increase Investigations	80% of the final decisions made within 6 months on Custom Tariffs Increase Investigations	80% of the final decisions made within 6 months on Custom Tariffs Increase Investigations
Final decisions made within 6 months on Custom Tariffs Rebates Investigations	80% of the final decisions made within 6 months on Custom Tariffs Rebates Investigations	80% of the final decisions made within 6 months on Custom Tariffs Rebates Investigations	80% of the final decisions made within 6 months on Custom Tariffs Rebates Investigations	80% of the final decisions made within 6 months on Custom Tariffs Rebates Investigations	80% of the final decisions made within 6 months on Custom Tariffs Rebates Investigations
Customs Duty Rebate and Drawback permits issued within 14 days	80% of Customs Duty Rebate and Drawback permits issued within 14 days	80% of Customs Duty Rebate and Drawback permits issued within 14 days	80% of Customs Duty Rebate and Drawback permits issued within 14 days	80% of Customs Duty Rebate and Drawback permits issued within 14 days	80% of Customs Duty Rebate and Drawback permits issued within 14 days
Eligible Production Certificates (EPCs) issued within 10 working days after technical working group or factory visit and the submission of all outstanding information.	80% of certificates (EPC) issued within 10 working days after technical working group or factory visit and the submission of all outstanding information.	80% of certificates (EPC) issued within 10 working days after technical working group or factory visit and the submission of all outstanding information.	80% of certificates (EPC) issued within 10 working days after technical working group or factory visit and the submission of all outstanding information.	80% of certificates (EPC) issued within 10 working days after technical working group or factory visit and the submission of all outstanding information.	80% of certificates (EPC) issued within 10 working days after technical working group or factory visit and the submission of all outstanding information.
Company Specific Percentages (CSPs) issued within 10 working days.	80% of certificates (CSPs) issued within 10 working days.	80% of certificates (CSPs) issued within 10 working days.	80% of certificates (CSPs) issued within 10 working days.	80% of certificates (CSPs) issued within 10 working days.	80% of certificates (CSPs) issued within 10 working days.
Production Rebate Credit Certificates (PRCCs) issued within 30 days.	80% of the certificates (PRCC) issued within 30 days.	80% of the certificates (PRCC) issued within 30 days.	80% of the certificates (PRCC) issued within 30 days.	80% of the certificates (PRCC) issued within 30 days.	80% of the certificates (PRCC) issued within 30 days.

Output Indicators	Annual Target	Q1	Q2	Q3	Q4
APDP Verifications completed within 90 days.	80% of the APDP Verifications completed within 90 days.	80% of the APDP Verifications completed within 90 days.	80% of the APDP Verifications completed within 90 days.	80% of the APDP Verifications completed within 90 days.	80% of the APDP Verifications completed within 90 days.
Preliminary determination decisions made within 6 months of initiation on Trade Remedies Investigations	80% of the Preliminary determination decisions made within 6 months of initiation on Trade Remedies Investigations	80% of the Preliminary determination decisions made within 6 months of initiation on Trade Remedies Investigations	80% of the Preliminary determination decisions made within 6 months of initiation on Trade Remedies Investigations	80% of the Preliminary determination decisions made within 6 months of initiation on Trade Remedies Investigations	80% of the Preliminary determination decisions made within 6 months of initiation on Trade Remedies Investigations
Final determinations decisions made within 10 months of initiation of Trade Remedy Investigations	80% of the Final determination decisions made within 10 months of initiation on Trade Remedy Investigations.	80% of the Final determination decisions made within 10 months of initiation on Trade Remedy Investigations.	80% of the Final determination decisions made within 10 months of initiation on Trade Remedy Investigations.	80% of the Final determination decisions made within 10 months of initiation on Trade Remedy Investigations.	80% of the Final determination decisions made within 10 months of initiation on Trade Remedy Investigations.
Number of Import Control Permits issued	16000	4000	4000	4000	4000
Number of Export Control Permits issued	12000	3000	3000	3000	3000
Number of Scheduled - Inspections conducted.	120	30	30	30	30
Number of Un-scheduled - Inspections conducted.	1800	450	450	450	450
Number of Import and Export investigations conducted.	12	3	3	3	3
Percentage of formal submissions written to the dti relative to requests received.	Formal submissions written to dti for 80% of requests received.	Formal submissions written to dti for 80% of requests received.	Formal submissions written to dti for 80% of requests received.	Formal submissions written to dti for 80% of requests received.	Formal submissions written to dti for 80% of requests received.
Percentage of attendance of the dti arranged multilateral, regional and bilateral negotiations.	ITAC attended 80% of the dti arranged multilateral, regional and bilateral negotiations	ITAC attended 80% of the dti arranged multilateral, regional and bilateral negotiations	ITAC attended 80% of the dti arranged multilateral, regional and bilateral negotiations	ITAC attended 80% of the dti arranged multilateral, regional and bilateral negotiations	ITAC attended 80% of the dti arranged multilateral, regional and bilateral negotiations

Output Indicators	Annual Target	Q1	Q2	Q3	Q4
Number of Impact Studies conducted.	4 Reports issued	1 <sup>st</sup> Impact Study Report.	2 <sup>nd</sup> Impact Study Report.	3 <sup>rd</sup> Impact Study Report.	4 <sup>th</sup> Impact Study Report.
Trade monitoring Reports released.	2 Reports issued	N/A	1 <sup>st</sup> Trade Monitoring Report.	N/A	2 <sup>nd</sup> Trade Monitoring Report.
Reciprocal Commitment Reports issued.	2 Reports issued	N/A	1 <sup>st</sup> Reciprocal Commitment Report issued.	N/A	2 <sup>nd</sup> Reciprocal Commitment Report issued.
Reports released on ITAC's Contribution to Integrated Support to Drive Industrialisation.	4 Reports issued	1 <sup>st</sup> Report on ITAC's Contribution to Integrated Support to Drive Industrialisation.	2 <sup>nd</sup> Report on ITAC's Contribution to Integrated Support to Drive Industrialisation.	3 <sup>rd</sup> Report on ITAC's Contribution to Integrated Support to Drive Industrialisation.	4 <sup>th</sup> Report on ITAC's Contribution to Integrated Support to Drive Industrialisation.
Reports released on ITAC's Contribution to the AfCFTA Export Plan.	4 Reports issued	1 <sup>st</sup> Report on ITAC's Contribution to the AfCFTA Export Plan.	2 <sup>nd</sup> Report on ITAC's Contribution to the AfCFTA Export Plan.	3 <sup>rd</sup> Report on ITAC's Contribution to the AfCFTA Export Plan.	4 <sup>th</sup> Report on ITAC's Contribution to the AfCFTA Export Plan.
Reports released on ITAC's Contribution to Investment Facilitation and Growth.	4 Reports issued	1 <sup>st</sup> Report on ITAC's Contribution to Investment Facilitation and Growth	2 <sup>nd</sup> Report on ITAC's Contribution to Investment Facilitation and Growth	3 <sup>rd</sup> Report on ITAC's Contribution to Investment Facilitation and Growth	4 <sup>th</sup> Report on ITAC's Contribution to Investment Facilitation and Growth
Reports released on ITAC's Contribution to District Development Model and Spatial Equity.	4 Reports issued	1 <sup>st</sup> Report on ITAC's Contribution to District Development Model and Spatial Equity	2 <sup>nd</sup> Report on ITAC's Contribution to District Development Model and Spatial Equity	3 <sup>rd</sup> Report on ITAC's Contribution to District Development Model and Spatial Equity	4 <sup>th</sup> Report on ITAC's Contribution to District Development Model and Spatial Equity
Reports released on ITAC's Contribution to the Promotion of Transformation.	4 Reports issued	1 <sup>st</sup> Report on ITAC's Contribution to the Promotion of Transformation.	2 <sup>nd</sup> Report on ITAC's Contribution to the Promotion of Transformation.	3 <sup>rd</sup> Report on ITAC's Contribution to the Promotion of Transformation.	4 <sup>th</sup> Report on ITAC's Contribution to the Promotion of Transformation.
Reports released on ITAC's Contribution to Growing the Green Economy and Greening The Economy.	4 Reports issued	1 <sup>st</sup> Report on ITAC's Contribution to Growing the Green Economy and Greening The Economy	2 <sup>nd</sup> Report on ITAC's Contribution to Growing the Green Economy and Greening The Economy	3 <sup>rd</sup> Report on ITAC's Contribution to Growing the Green Economy and Greening The Economy	4 <sup>th</sup> Report on ITAC's Contribution to Growing the Green Economy and Greening The Economy
Reports released on ITAC's Contribution to Strengthening and Building a Capable State.	4 Reports issued	1 <sup>st</sup> Report on ITAC's Contribution to Strengthening and Building a Capable State.	2 <sup>nd</sup> Report on ITAC's Contribution to Strengthening and Building a Capable State.	3 <sup>rd</sup> Report on ITAC's Contribution to Strengthening and Building a Capable State.	4 <sup>th</sup> Report on ITAC's Contribution to Strengthening and Building a Capable State.
Developed and/or reviewed policies/regulations in respect of ITAC instruments.	Reviewed Safeguard regulations submitted to the minister for approval.	Hold discussions with Trade Remedies Business Units on the proposed Safeguard regulations reviews.	Hold discussions with Trade Remedies Business Units on the proposed Safeguard regulations reviews.	Finalise discussions with Trade Remedies Business Units on the proposed Safeguard regulations reviews.	Reviewed Safeguard regulations submitted to the minister for approval.

Output Indicators	Annual Target	Q1	Q2	Q3	Q4
Reports released to Trade Policy, Negotiations and Cooperation (TPNC) in order to strengthen coordination capabilities to support trade and protect South Africa's industrial base.	Quarterly performance reports submitted to TPNC in order to strengthen coordination capabilities to support trade and protect South Africa's industrial base.	Quarter 1 performance report submitted to TPNC.	Quarter 2 performance report submitted to TPNC.	Quarter 3 performance report submitted to TPNC.	Quarter 4 performance report submitted to TPNC.

## PART D: TECHNICAL INDICATOR DISCRIPTIONS (TID)

### 1. Final decisions made within 6 months on Custom Tariffs Reduction Investigations

<b>Indicator title</b>	<b>Final decisions made within 6 months on Custom Tariffs Reduction Investigations</b>
Definition	The indicator displays the turnaround times of finalised tariff amendment investigations presented to the Commission.
Source of data	Quarterly status reports reflecting the number and turnaround timeframes of tariff amendment applications presented to the Commission.
Method of calculation/Assessment	The indicator is calculated by counting the months taken to finalise all the tariff amendment investigations presented to the Commission on a quarterly basis. Date of duly completed application to date of final Commission meeting.
Assumptions	None
Disaggregation of Beneficiaries (where applicable)	<ul style="list-style-type: none"> <li>• Target for Women: N/A</li> <li>• Target for Youth: N/A</li> <li>• Target for People with Disabilities: N/A</li> </ul>
Spatial Transformation (where applicable)	<ul style="list-style-type: none"> <li>• Reflect on contribution to spatial transformation priorities: N/A</li> <li>• Reflect on the spatial impact area: N/A</li> </ul>
Reporting cycle	Annual
Desired Performance	Efficient administration of customs tariff reductions
Indicator responsibility	Senior Managers: Tariffs I & II

### 2. Final decisions made within 6 months on Custom Tariffs Increase Investigations

<b>Indicator title</b>	<b>Final decisions made within 6 months on Custom Tariffs Increase Investigations</b>
Definition	The indicator displays the turnaround times of finalised tariff amendment investigations presented to the Commission.
Source of data	Quarterly status reports reflecting the number and turnaround timeframes of tariff amendment applications presented to the Commission.
Method of calculation/Assessment	The indicator is calculated by counting the months taken to finalise all the tariff amendment investigations presented to the Commission on a quarterly basis. Date of duly completed application to date of final Commission meeting.
Assumptions	This indicator is based on the assumption that: all the information required and supporting documents have been submitted; that there were no extensions requested on comments to be submitted; and there was no litigation against ITAC during the investigation.
Disaggregation of Beneficiaries (where applicable)	<ul style="list-style-type: none"> <li>• Target for Women: N/A</li> <li>• Target for Youth: N/A</li> </ul>



	<ul style="list-style-type: none"> <li>• Target for People with Disabilities: N/A</li> </ul>
Spatial Transformation (where applicable)	<ul style="list-style-type: none"> <li>• Reflect on contribution to spatial transformation priorities: N/A</li> <li>• Reflect on the spatial impact area: N/A</li> </ul>
Reporting cycle	Annual
Desired Performance	Efficient administration of customs tariffs increase investigations
Indicator responsibility	Senior Managers: Tariffs I & II

### 3. Final decisions made within 6 months on Custom Tariffs Rebate Investigations

<b>Indicator title</b>	<b>Final decisions made within 6 months on Custom Tariffs Rebate Investigations</b>
Definition	The indicator displays the turnaround times of finalised tariff amendment investigations presented to the Commission.
Source of data	Quarterly status reports reflecting the number and turnaround timeframes of tariff amendment applications presented to the Commission.
Method of calculation/Assessment	The indicator is calculated by counting the months taken to finalise all the tariff amendment investigations presented to the Commission on a quarterly basis. Date of duly completed application to date of final Commission meeting.
Assumptions	None
Disaggregation of Beneficiaries (where applicable)	<ul style="list-style-type: none"> <li>• Target for Women: N/A</li> <li>• Target for Youth: N/A</li> <li>• Target for People with Disabilities: N/A</li> </ul>
Spatial Transformation (where applicable)	<ul style="list-style-type: none"> <li>• Reflect on contribution to spatial transformation priorities: N/A</li> <li>• Reflect on the spatial impact area: N/A</li> </ul>
Reporting cycle	Annual
Desired Performance	Efficient administration of customs tariffs rebate investigations
Indicator responsibility	Senior Managers: Tariffs I & II

4. Custom Tariffs Rebate and drawback permits issued within 14 days

<b>Indicator title</b>	<b>Custom Tariffs Rebate and drawback permits issued within 14 days</b>
Definition	The indicator displays the turnaround times of finalised rebate and drawback permits to reduce input costs and increase competitiveness of industry.
Source of data	A database to record the time taken to finalise Rebate and drawback permits is kept on the V-drive.
Method of calculation/Assessment	The indicator is calculated by counting the number of days taken to issue rebate and drawback permits in terms of the various rebate and drawback provisions that are administered by ITAC. Date of duly completed application to date of issue.
Assumptions	This indicator is based on the assumption that all the information required and supporting documents have been submitted.
Disaggregation of Beneficiaries (where applicable)	<ul style="list-style-type: none"> <li>• Target for Women: N/A</li> <li>• Target for Youth: N/A</li> <li>• Target for People with Disabilities: N/A</li> </ul>
Spatial Transformation (where applicable)	<ul style="list-style-type: none"> <li>• Reflect on contribution to spatial transformation priorities: N/A</li> <li>• Reflect on the spatial impact area: N/A</li> </ul>
Reporting cycle	Annual
Desired Performance	Efficient administration of customs tariffs rebates and drawback permits
Indicator responsibility	Senior Managers: Tariffs I & II

5. Eligible Production Certificates (EPCs) issued within 10 working days after technical working group or factory visit and the submission of all outstanding information.

<b>Indicator title</b>	<b>Eligible Production Certificates (EPCs) issued within 10 working days after technical working group or factory visit and the submission of all outstanding information.</b>
Definition	The indicator displays the time taken to finalise EPCs issued in accordance with APDP policy, legislation and guidelines to allow eligible products to participate under the programme.
Source of data	A database to record the time taken to issue EPCs is kept on the V-drive.
Method of calculation/Assessment	The indicator is calculated by counting the number of days taken to issue EPCs from the date of a duly completed application.
Assumptions	This indicator is based on the assumption that all the information required and supporting documents have been submitted.
Disaggregation of Beneficiaries (where applicable)	<ul style="list-style-type: none"> <li>• Target for Women: N/A</li> <li>• Target for Youth: N/A</li> <li>• Target for People with Disabilities: N/A</li> </ul>

Spatial Transformation (where applicable)	<ul style="list-style-type: none"> <li>• Reflect on contribution to spatial transformation priorities: N/A</li> <li>• Reflect on the spatial impact area: N/A</li> </ul>
Reporting cycle	Annual
Desired Performance	Efficient administration of the APDP.
Indicator responsibility	Senior Manager: Tariff Investigations II.

6. Company Specific Percentages (CSPs) issued within 10 working days.

<b>Indicator title</b>	<b>Company Specific Percentages (CSPs) issued within 10 working days.</b>
Definition	The indicator displays the time taken to finalise CSPs issued in accordance with APDP policy, legislation and guidelines to increase production volumes in the automotive sector.
Source of data	A database to record the time taken to issue CSPs is kept on the V-drive.
Method of calculation/Assessment	The indicator is calculated by counting the number of days taken to issue CSPs from the date of duly completed application.
Assumptions	This indicator is based on the assumption that all the information required and supporting documents have been submitted.
Disaggregation of Beneficiaries (where applicable)	<ul style="list-style-type: none"> <li>• Target for Women: N/A</li> <li>• Target for Youth: N/A</li> <li>• Target for People with Disabilities: N/A</li> </ul>
Spatial Transformation (where applicable)	<ul style="list-style-type: none"> <li>• Reflect on contribution to spatial transformation priorities: N/A</li> <li>• Reflect on the spatial impact area: N/A</li> </ul>
Reporting cycle	Annual
Desired Performance	Efficient administration of the APDP.
Indicator responsibility	Senior Manager: Tariff Investigations II.

7. PRCCs issued within 30 days.

<b>Indicator title</b>	<b>PRCCs issued within 30 days.</b>
Definition	The indicator displays the time taken to finalise PRCCs issued in accordance with APDP policy, legislation and guidelines to increase value addition in the automotive sector.
Source of data	A database to record the time taken to issue PRCCs is kept on the V-drive.
Method of calculation/Assessment	The indicator is calculated by counting the number of days taken to issue PRCCs from the date of duly completed application.
Assumptions	This indicator is based on the assumption that all the information required and supporting documents have been submitted.
Disaggregation of Beneficiaries (where applicable)	<ul style="list-style-type: none"> <li>• Target for Women: N/A</li> <li>• Target for Youth: N/A</li> <li>• Target for People with Disabilities: N/A</li> </ul>
Spatial Transformation (where applicable)	<ul style="list-style-type: none"> <li>• Reflect on contribution to spatial transformation priorities: N/A</li> <li>• Reflect on the spatial impact area: N/A</li> </ul>
Reporting cycle	Annual
Desired Performance	Efficient administration of the APDP.
Indicator responsibility	Senior Manager: Tariff Investigations II.

8. APDP Verifications completed within 90 days

<b>Indicator title</b>	<b>APDP Verifications completed within 90 days.</b>
Definition	The indicator intends to show the time taken to finalise APDP verifications in order to ensure compliance and enforcement with regards to APDP legislation and practice.
Source of data	A database to record the time taken to finalise APDP verifications is kept on the V-drive.
Method of calculation/Assessment	The indicator is calculated by counting the number of days taken to finalize investigations from the date of initiation.
Assumptions	This indicator is based on the assumption that all the information required and supporting documents have been submitted.
Disaggregation of Beneficiaries (where applicable)	<ul style="list-style-type: none"> <li>• Target for Women: N/A</li> <li>• Target for Youth: N/A</li> <li>• Target for People with Disabilities: N/A</li> </ul>
Spatial Transformation (where applicable)	<ul style="list-style-type: none"> <li>• Reflect on contribution to spatial transformation priorities: N/A</li> <li>• Reflect on the spatial impact area: N/A</li> </ul>
Reporting cycle	Annual
Desired Performance	Efficient administration of the APDP.
Indicator responsibility	Senior Manager: Tariff Investigations II.

9. Preliminary determination decisions made within 6 months of initiation on Trade Remedies Investigations

Indicator title	Preliminary determination decisions made within 6 months of initiation on Trade Remedies Investigations
Definition	The indicator displays the turnaround times of preliminary determinations made by the Commission. An investigation is initiated or formally started through publication of a notice in the Government Gazette once the Commission has decided that the Applicant has submitted a prima facie case. Within 6 months of the initiation of an investigation, the Commission makes a preliminary determination, a report is issued and the determination is published in the government gazette.
Source of data	Initiation notices; notice of preliminary determination is published in the Government Gazette. Copies of these are kept on the ITAC website.
Method of calculation/Assessment	The date of initiation is the starting point, which is compared with the date of publication of the provisional determination (6months).
Assumptions	The time frames take the following assumptions into account: 2 domestic firms; 2 importers; 2 exporters; one country involved in the investigation.
Disaggregation of Beneficiaries (where applicable)	<ul style="list-style-type: none"> <li>• Target for Women: N/A</li> <li>• Target for Youth: N/A</li> <li>• Target for People with Disabilities: N/A</li> </ul>
Spatial Transformation (where applicable)	<ul style="list-style-type: none"> <li>• Reflect on contribution to spatial transformation priorities: N/A</li> <li>• Reflect on the spatial impact area: N/A</li> </ul>
Reporting cycle	Annual
Desired Performance	Efficient administration of Trade Remedies Investigations
Indicator responsibility	Senior Manager: Trade Remedies I & II

10. Final determination decisions made within 10 months of initiation on Trade Remedies Investigations

Indicator title	Final determination decisions made within 10 months of initiation on Trade Remedies Investigations
Definition	The indicator displays the turnaround times of final determinations made by the Commission. An investigation is initiated or formally started through publication of a notice in the Government Gazette once the Commission has decided that the Applicant has submitted a prima facie case. Within 6 months of the initiation of an investigation, the Commission makes a preliminary determination, a report is issued and the determination is published in the government gazette. After the Commission's final determination and recommendation is approved by the Minister of Trade and Industry, a final report is issued and the final determination gazette. This should normally happen within 10 months of the date of initiation of an investigation.
Source of data	Initiation notices; notice of preliminary determination and notice of final determinations are published in the Government Gazette. Copies of these are kept on the ITAC website.
Method of calculation/Assessment	The date of initiation is the starting point, which is compared with the date of publication of the final determination (10months).
Assumptions	The time frames take the following assumptions into account: 2 domestic firms; 2 importers; 2 exporters; one country involved in the investigation.
Disaggregation of Beneficiaries (where applicable)	<ul style="list-style-type: none"> <li>• Target for Women: N/A</li> <li>• Target for Youth: N/A</li> <li>• Target for People with Disabilities: N/A</li> </ul>
Spatial Transformation (where applicable)	<ul style="list-style-type: none"> <li>• Reflect on contribution to spatial transformation priorities: N/A</li> <li>• Reflect on the spatial impact area: N/A</li> </ul>
Reporting cycle	Annual
Desired Performance	Efficient administration of Trade Remedies Investigations
Indicator responsibility	Senior Manager: Trade Remedies I & II

#### 11. Number of Import Control Permits issued

<b>Indicator title</b>	<b>Number of Import Control Permits issued</b>
Definition	The indicator displays the turnaround time of final determinations made by the Commission.
Source of data	The information comes from the electronic import permit system and is collected by means of reporting functions in the system by the Senior Manager.
Method of calculation/Assessment	The indicator is calculated by the Senior Manager drawing a report from the system which adds all permits processed on the electronic permit system, forwarded to and accepted by the electronic SARS system
Assumptions	None
Disaggregation of Beneficiaries (where applicable)	<ul style="list-style-type: none"> <li>• Target for Women: N/A</li> <li>• Target for Youth: N/A</li> <li>• Target for People with Disabilities: N/A</li> </ul>
Spatial Transformation (where applicable)	<ul style="list-style-type: none"> <li>• Reflect on contribution to spatial transformation priorities: N/A</li> <li>• Reflect on the spatial impact area: N/A</li> </ul>
Reporting cycle	Annual
Desired Performance	Import permits are issued at the request of compliant importers, wanting to import controlled goods. Higher performance than targeted does therefore not necessarily imply higher performance by ITAC.
Indicator responsibility	Senior Manager Import and Export Control

#### 12. Number of Export Control Permits issued

<b>Indicator title</b>	<b>Number of Export Control Permits issued</b>
Definition	The indicator intends to show how many permits were issued for the exportation of goods regulated for environmental, health safety, strategic or international agreement purposes.
Source of data	The information comes from the electronic export permit system and is collected by means of reporting functions in the system by the Senior Manager.
Method of calculation/Assessment	The indicator is calculated by the Senior Manager drawing a report from the system which adds all permits processed on the electronic permit system, forwarded to and accepted by the electronic SARS system
Assumptions	None
Disaggregation of Beneficiaries (where applicable)	<ul style="list-style-type: none"> <li>• Target for Women: N/A</li> <li>• Target for Youth: N/A</li> </ul>

	<ul style="list-style-type: none"> <li>• Target for People with Disabilities: N/A</li> </ul>
Spatial Transformation (where applicable)	<ul style="list-style-type: none"> <li>• Reflect on contribution to spatial transformation priorities: N/A</li> <li>• Reflect on the spatial impact area: N/A</li> </ul>
Reporting cycle	Annual
Desired Performance	Export permits are issued at the request of compliant importers, wanting to import controlled goods. Higher performance than targeted does therefore not necessarily imply higher performance by ITAC
Indicator responsibility	Senior Manager Import and Export Control

### 13. Number of Scheduled Inspections conducted

<b>Indicator title</b>	<b>Number of Scheduled Inspections conducted</b>
Definition	The indicator intends to show the number of Scheduled inspections conducted with regard to goods imported under rebate of import duty and for which imports rebate and import permits were issued.
Source of data	The information comes from inspection reports of investigators and the inspection register kept by the Manager.
Method of calculation/Assessment	The Senior Manager adds all Scheduled inspections reports and inspections recorded in the inspection register.
Assumptions	None
Disaggregation of Beneficiaries (where applicable)	<ul style="list-style-type: none"> <li>• Target for Women: N/A</li> <li>• Target for Youth: N/A</li> <li>• Target for People with Disabilities: N/A</li> </ul>
Spatial Transformation (where applicable)	<ul style="list-style-type: none"> <li>• Reflect on contribution to spatial transformation priorities: N/A</li> <li>• Reflect on the spatial impact area: N/A</li> </ul>
Reporting cycle	Annual
Desired Performance	Scheduled inspections are conducted to ensure that importers who import under rebate of import duty and who received rebate and import permits are complying with permit conditions and to detect non-compliance with provisions of the ITA Act, the Import Control Regulations and Import and rebate permit conditions. Higher performance than targeted does therefore not necessarily implies higher performance by ITAC.
Indicator responsibility	Senior Manager Import and Export Control



#### 14. Number of Un-Scheduled Inspections

<b>Indicator title</b>	<b>Number of Un-Scheduled Inspections conducted</b>
Definition	The indicator intends to show the number of Un-scheduled Inspections conducted with regard to controlled goods imported or exported.
Source of data	The Senior Manager collects this information from inspection reports prepared by investigators.
Method of calculation/Assessment	The Senior Manager adds all un-scheduled inspections conducted and recorded in reports.
Assumptions	None
Disaggregation of Beneficiaries (where applicable)	<ul style="list-style-type: none"> <li>• Target for Women: N/A</li> <li>• Target for Youth: N/A</li> <li>• Target for People with Disabilities: N/A</li> </ul>
Spatial Transformation (where applicable)	<ul style="list-style-type: none"> <li>• Reflect on contribution to spatial transformation priorities: N/A</li> <li>• Reflect on the spatial impact area: N/A</li> </ul>
Reporting cycle	Annual
Desired Performance	Unscheduled inspections are pro- actively conducted to verify compliance and detect non-compliance with the provisions of the ITA Act, the Import and Export Control Regulations and import and export permit conditions. . Higher performance than targeted implies higher performance by ITAC.
Indicator responsibility	Senior Manager Import and Export Control

#### 15. Number of import and export control Investigations conducted

<b>Indicator title</b>	<b>Number of import and export control Investigations conducted</b>
Definition	The indicator intends to show the number of Investigations conducted with regard to controlled goods imported and exported or destined to be exported where non -compliance occurred
Source of data	The information is collected by the Senior Manager from Investigation reports prepared by the investigators.
Method of calculation/Assessment	The Senior Manager adds all Investigation reports to calculate the number of investigations undertaken.
Assumptions	None
Disaggregation of Beneficiaries (where applicable)	<ul style="list-style-type: none"> <li>• Target for Women: N/A</li> <li>• Target for Youth: N/A</li> <li>• Target for People with Disabilities: N/A</li> </ul>
Spatial Transformation (where applicable)	<ul style="list-style-type: none"> <li>• Reflect on contribution to spatial transformation priorities: N/A</li> </ul>

	<ul style="list-style-type: none"> <li>• Reflect on the spatial impact area: N/A</li> </ul>
Reporting cycle	Annual
Desired Performance	Investigations are conducted in instances where Scheduled or Unscheduled Inspections reveal non-compliance with permit conditions, the Regulations or the ITA Act or where other enforcement agencies have reported alleged non-compliance. Higher performance than targeted imply higher performance by ITAC.
Indicator responsibility	Senior Manager Import and Export Control

16. Percentage of formal submissions written to the dti relative to requests received.

<b>Indicator title</b>	<b>Percentage of formal submissions written to the dti relative to requests received.</b>
Definition	ITAC provides technical support on its instruments to the Department of Trade and Industry which conducts Multilateral, Regional and Bilateral Trade Engagements on behalf of South Africa. Due to the technical nature of the work, the dti cannot conduct these negotiations without the inputs from by ITAC. When formal requests as are received, ITAC will prepare formal submissions written to the dti.
Source of data	Formal submissions to the dti prepared and signed off by CC.
Method of calculation/Assessment	Percentage of formal submissions written to the dti relative to requests received.
Assumptions	None
Disaggregation of Beneficiaries (where applicable)	<ul style="list-style-type: none"> <li>• Target for Women: N/A</li> <li>• Target for Youth: N/A</li> <li>• Target for People with Disabilities: N/A</li> </ul>
Spatial Transformation (where applicable)	<ul style="list-style-type: none"> <li>• Reflect on contribution to spatial transformation priorities: N/A</li> <li>• Reflect on the spatial impact area: N/A</li> </ul>
Reporting cycle	Annual
Desired Performance	Sound Technical Advice provided to the dti.
Indicator responsibility	Senior Managers in Core Business

17. Attendance of the dti arranged multilateral, regional and bilateral negotiations.

<b>Indicator title</b>	<b>Attendance of the dti arranged multilateral, regional and bilateral negotiations</b>
Definition	ITAC provides technical support on its instruments to the Department of Trade and Industry, which conducts Multilateral, Regional and Bilateral Trade Negotiations on behalf of South Africa. Due to the technical nature of the work, the dti cannot conduct these negotiations without the inputs from by ITAC. Attendance to the dti arranged multilateral, regional and bilateral negotiations by ITAC is crucial.
Source of data	dti arranged multilateral, regional and bilateral engagements invitations
Method of calculation/Assessment	Percentage of attendance of the dti arranged multilateral, regional and bilateral negotiations
Assumptions	None
Disaggregation of Beneficiaries (where applicable)	<ul style="list-style-type: none"> <li>• Target for Women: N/A</li> <li>• Target for Youth: N/A</li> <li>• Target for People with Disabilities: N/A</li> </ul>
Spatial Transformation (where applicable)	<ul style="list-style-type: none"> <li>• Reflect on contribution to spatial transformation priorities: N/A</li> <li>• Reflect on the spatial impact area: N/A</li> </ul>
Reporting cycle	Annual
Desired Performance	Sound Technical Advice provided to the dti.
Indicator responsibility	Senior Managers in Core Business

18. Number of Impact Studies conducted

<b>Indicator title</b>	<b>Number of Impact Studies conducted</b>
Definition	The indicator is important in order to ensure alignment of ITAC to the NGP and National Development Plan (NDP). The realisation of the above key policy objectives remains critical in ensuring that ITAC's trade instruments are efficiently and effectively utilised towards the realisation of the NGP targets.
Source of data	ITAC website (reports are up-loaded)
Method of calculation/Assessment	Comparative analysis and econometric testing.
Assumptions	None
Disaggregation of Beneficiaries (where applicable)	<ul style="list-style-type: none"> <li>• Target for Women: N/A</li> <li>• Target for Youth: N/A</li> <li>• Target for People with Disabilities: N/A</li> </ul>
Spatial Transformation (where applicable)	<ul style="list-style-type: none"> <li>• Reflect on contribution to spatial transformation priorities: N/A</li> <li>• Reflect on the spatial impact area: N/A</li> </ul>
Reporting cycle	Quarterly

Desired Performance	To be utilised in the process of adjudicating tariff and trade remedies application and provide better and well-informed policy advice to EDD and the dti.
Indicator responsibility	Deputy Chief Commissioner

#### 19. Trade Monitoring Reports released

<b>Indicator title</b>	<b>Trade Monitoring Reports released</b>
Definition	Given that the country's economic prospects are highly dependent on global trade and investment patterns, it is imperative for government to monitor and evaluate trade flows from time to time in order to identify opportunities and risks in priority sectors.
Source of data	ITAC website (reports are up-loaded)
Method of calculation/Assessment	Trend analysis and forecasting
Assumptions	None
Disaggregation of Beneficiaries (where applicable)	<ul style="list-style-type: none"> <li>• Target for Women: N/A</li> <li>• Target for Youth: N/A</li> <li>• Target for People with Disabilities: N/A</li> </ul>
Spatial Transformation (where applicable)	<ul style="list-style-type: none"> <li>• Reflect on contribution to spatial transformation priorities: N/A</li> <li>• Reflect on the spatial impact area: N/A</li> </ul>
Reporting cycle	Bi-Annual
Desired Performance	To contribute to the development debate and provide technical advice on the implementation of trade policy
Indicator responsibility	Deputy Chief Commissioner

20. Reciprocal Commitments report issued.

Indicator title	Reciprocal Commitments report issued.
Definition	Given that the country's economic prospects are highly dependent on global trade and investment patterns, it is imperative for government to monitor and evaluate trade flows from time to time in order to identify opportunities and risks in priority sectors.
Source of data	ITAC website (reports are up-loaded)
Method of calculation/Assessment	Trend analysis and forecasting
Assumptions	None
Disaggregation of Beneficiaries (where applicable)	<ul style="list-style-type: none"> <li>• Target for Women: N/A</li> <li>• Target for Youth: N/A</li> <li>• Target for People with Disabilities: N/A</li> </ul>
Spatial Transformation (where applicable)	<ul style="list-style-type: none"> <li>• Reflect on contribution to spatial transformation priorities: N/A</li> <li>• Reflect on the spatial impact area: N/A</li> </ul>
Reporting cycle	Bi-Annual
Desired Performance	To contribute to the development debate and provide technical advice on the implementation of trade policy
Indicator responsibility	Deputy Chief Commissioner

21. Reports released on ITAC's Contribution to Integrated Support to Drive Industrialisation.

<b>Indicator title</b>	<b>Integrated Support to Drive Industrialisation.</b>
Definition	Integrated support across DTIC to drive industrialisation that supports economic recovery; covering industry Master Plans, localisation initiatives across the economy, COVID-Industrial Interventions and beneficiation.
Source of data	ITAC website (reports are up-loaded)
Method of calculation/Assessment	Number of reports produced.
Assumptions	None
Disaggregation of Beneficiaries (where applicable)	<ul style="list-style-type: none"> <li>• Target for Women: N/A.</li> <li>• Target for Youth: N/A.</li> <li>• Target for People with Disabilities: N/A.</li> </ul>
Spatial Transformation (where applicable)	<ul style="list-style-type: none"> <li>• Reflect on contribution to spatial transformation priorities: N/A.</li> <li>• Reflect on the spatial impact area: N/A.</li> </ul>
Reporting cycle	Quarterly
Desired Performance	Increased industrialisation and localisation opportunities implemented
Indicator responsibility	Deputy Chief Commissioner.

22. Reports released on ITAC's Contribution to the AfCFTA Export Plan.

<b>Indicator title</b>	<b>The AfCFTA Export Plan.</b>
Definition	AfCFTA export plan to grow value-added exports to the rest of Africa setting out the opportunities by product, sector and country
Source of data	ITAC website (reports are up-loaded)
Method of calculation/Assessment	Number of reports produced.
Assumptions	None
Disaggregation of Beneficiaries (where applicable)	<ul style="list-style-type: none"> <li>• Target for Women: N/A.</li> <li>• Target for Youth: N/A.</li> <li>• Target for People with Disabilities: N/A.</li> </ul>
Spatial Transformation (where applicable)	<ul style="list-style-type: none"> <li>• Reflect on contribution to spatial transformation priorities: N/A.</li> <li>• Reflect on the spatial impact area: N/A.</li> </ul>
Reporting cycle	Quarterly
Desired Performance	Increased export-readiness by South African firms, measured by knowledge of market opportunities and firm-level actions to utilise these opportunities
Indicator responsibility	Deputy Chief Commissioner.

23. Reports released on ITAC's Contribution to Investment Facilitation and Growth.

<b>Indicator title</b>	<b>Investment Facilitation and Growth.</b>
Definition	Investment facilitation and growth through steps taken to support new investment in key sectors
Source of data	ITAC website (reports are up-loaded)
Method of calculation/Assessment	Number of reports produced.
Assumptions	None
Disaggregation of Beneficiaries (where applicable)	<ul style="list-style-type: none"> <li>• Target for Women: N/A.</li> <li>• Target for Youth: N/A.</li> <li>• Target for People with Disabilities: N/A.</li> </ul>
Spatial Transformation (where applicable)	<ul style="list-style-type: none"> <li>• Reflect on contribution to spatial transformation priorities: N/A.</li> <li>• Reflect on the spatial impact area: N/A.</li> </ul>
Reporting cycle	Quarterly
Desired Performance	Strategic investment by enterprises (private and public) to support growth of South African economy
Indicator responsibility	Deputy Chief Commissioner.

24. Reports released on ITAC's Contribution to District Development Model and Spatial Equity.

<b>Indicator title</b>	<b>District Development Model and Spatial Equity.</b>
Definition	District Development Model and Spatial equity including incorporating all work within the District Model District Development Model and Spatial equity including incorporating all work within the District Model
Source of data	ITAC website (reports are up-loaded)
Method of calculation/Assessment	Number of reports produced.
Assumptions	None
Disaggregation of Beneficiaries (where applicable)	<ul style="list-style-type: none"> <li>• Target for Women: N/A.</li> <li>• Target for Youth: N/A.</li> <li>• Target for People with Disabilities: N/A.</li> </ul>
Spatial Transformation (where applicable)	<ul style="list-style-type: none"> <li>• Reflect on contribution to spatial transformation priorities: N/A.</li> <li>• Reflect on the spatial impact area: N/A.</li> </ul>
Reporting cycle	Quarterly
Desired Performance	Contribute to intergovernmental action in implementation of the District Development Model towards district economic development
Indicator responsibility	Deputy Chief Commissioner.

25. Reports released on ITAC's Contribution to the Promoting of Transformation.

<b>Indicator title</b>	<b>Promoting of Transformation</b>
Definition	Actions to promote transformation through structural changes in the economy to enable greater inclusion and growth; and empowerment of designated groups, using the range of public tools such as procurement, incentives, technical support and enabling opportunities
Source of data	ITAC website (reports are up-loaded)
Method of calculation/Assessment	Number of reports produced.
Assumptions	None
Disaggregation of Beneficiaries (where applicable)	<ul style="list-style-type: none"> <li>• Target for Women: N/A.</li> <li>• Target for Youth: N/A.</li> <li>• Target for People with Disabilities: N/A.</li> </ul>
Spatial Transformation (where applicable)	<ul style="list-style-type: none"> <li>• Reflect on contribution to spatial transformation priorities: N/A.</li> <li>• Reflect on the spatial impact area: N/A.</li> </ul>
Reporting cycle	Quarterly
Desired Performance	Report on actions to promote transformation through structural changes in the economy to enable greater inclusion and growth; and empowerment of designated groups, using the range of public tools such as procurement, incentives, technical support and enabling opportunities
Indicator responsibility	Deputy Chief Commissioner.

26. Reports released on ITAC's Contribution to the Green Economy and Greening the Economy.

<b>Indicator title</b>	<b>Growing the Green Economy and greening the economy.</b>
Definition	Actions to promote transformation through structural changes in the economy to enable greater inclusion and growth; and empowerment of designated groups, using the range of public tools such as procurement, incentives, technical support and enabling opportunities
Source of data	ITAC website (reports are up-loaded)
Method of calculation/Assessment	Number of reports produced.
Assumptions	None
Disaggregation of Beneficiaries (where applicable)	<ul style="list-style-type: none"> <li>• Target for Women: N/A.</li> <li>• Target for Youth: N/A.</li> <li>• Target for People with Disabilities: N/A.</li> </ul>
Spatial Transformation (where applicable)	<ul style="list-style-type: none"> <li>• Reflect on contribution to spatial transformation priorities: N/A.</li> <li>• Reflect on the spatial impact area: N/A.</li> </ul>
Reporting cycle	Quarterly



Desired Performance	Report on growing the Green Economy and greening the economy through actions to support project facilitation, policy development, investment promotion, new product development or industrial processes
Indicator responsibility	Deputy Chief Commissioner.

27. Reports released on ITAC's Contribution to Strengthening and Building a Capable State.

<b>Indicator title</b>	<b>Strengthening and Building a Capable State.</b>
Definition	Strengthening and building capabilities and agility in the DTIC and its entities, to improve efficiencies in programmes and entities, to contribute to economic development and ease of doing business.
Source of data	ITAC website (reports are up-loaded)
Method of calculation/Assessment	Number of reports produced.
Assumptions	None
Disaggregation of Beneficiaries (where applicable)	<ul style="list-style-type: none"> <li>• Target for Women: N/A.</li> <li>• Target for Youth: N/A.</li> <li>• Target for People with Disabilities: N/A.</li> </ul>
Spatial Transformation (where applicable)	<ul style="list-style-type: none"> <li>• Reflect on contribution to spatial transformation priorities: N/A.</li> <li>• Reflect on the spatial impact area: N/A.</li> </ul>
Reporting cycle	Quarterly
Desired Performance	Report on strengthening and building capabilities and agility in the DTIC and its entities, to improve efficiencies in programmes and entities, to contribute to economic development and ease of doing business
Indicator responsibility	Deputy Chief Commissioner.

28. Developed and/or reviewed policies/regulations in respect of ITAC instruments.

<b>Indicator title</b>	<b>Developed and/or reviewed policies/regulations in respect of ITAC instruments.</b>
Definition	In order to ensure strategic alignment with the national agenda, ITAC must review its policies and regulations on a regular basis for approval by the Minister.
Source of data	The revised policy or regulation is submitted under a cover submission to the Minister for consideration. The Policy and Research unit keeps a file with record of this.
Method of calculation/Assessment	Proof of actual revised policy or regulation.
Assumptions	None
Disaggregation of Beneficiaries (where applicable)	<ul style="list-style-type: none"> <li>• Target for Women: N/A</li> <li>• Target for Youth: N/A</li> <li>• Target for People with Disabilities: N/A</li> </ul>
Spatial Transformation (where applicable)	<ul style="list-style-type: none"> <li>• Reflect on contribution to spatial transformation priorities: N/A</li> <li>• Reflect on the spatial impact area: N/A</li> </ul>

Reporting cycle	Annual
Desired Performance	The indicator keeps record of revised policy or regulation submitted for approval by the Minister. As overall policy direction is given by the EDD Ministry, over or under achievement of targets is not an indicator of performance.
Indicator responsibility	Senior Manager: Policy and Research

29. Strengthening coordination capabilities to support trade and protect South Africa's industrial base.

<b>Indicator title</b>	<b>Strengthening coordination capabilities to support trade and protect South Africa's industrial base</b>
Definition	Strengthening coordination capabilities between ITAC and the Trade Policy, Negotiations and Cooperation (TPNC) in order to support trade and protect South Africa's industrial base.
Source of data	Quarterly ITAC performance reports submitted to the TPNC.
Method of calculation/Assessment	Proof of actual quarterly reports submitted to the TPNC.
Assumptions	None.
Disaggregation of Beneficiaries (where applicable)	<ul style="list-style-type: none"> <li>• Target for Women: N/A.</li> <li>• Target for Youth: N/A.</li> <li>• Target for People with Disabilities: N/A.</li> </ul>
Spatial Transformation (where applicable)	<ul style="list-style-type: none"> <li>• Reflect on contribution to spatial transformation priorities: N/A.</li> <li>• Reflect on the spatial impact area: N/A.</li> </ul>
Reporting cycle	Quarterly.
Desired Performance	Strengthening coordination capabilities between ITAC and the TPNC to support trade and protect South Africa's industrial base
Indicator responsibility	Deputy Chief Commissioner.

**PART E: OTHER RELATED DOCUMENTS**

ANNEXURE A: CONSOLIDATED INDICATORS

ANNEXURE B: ORGANISATIONAL STRUCTURE

ANNEXURE C: ITAC COMMISSIONERS

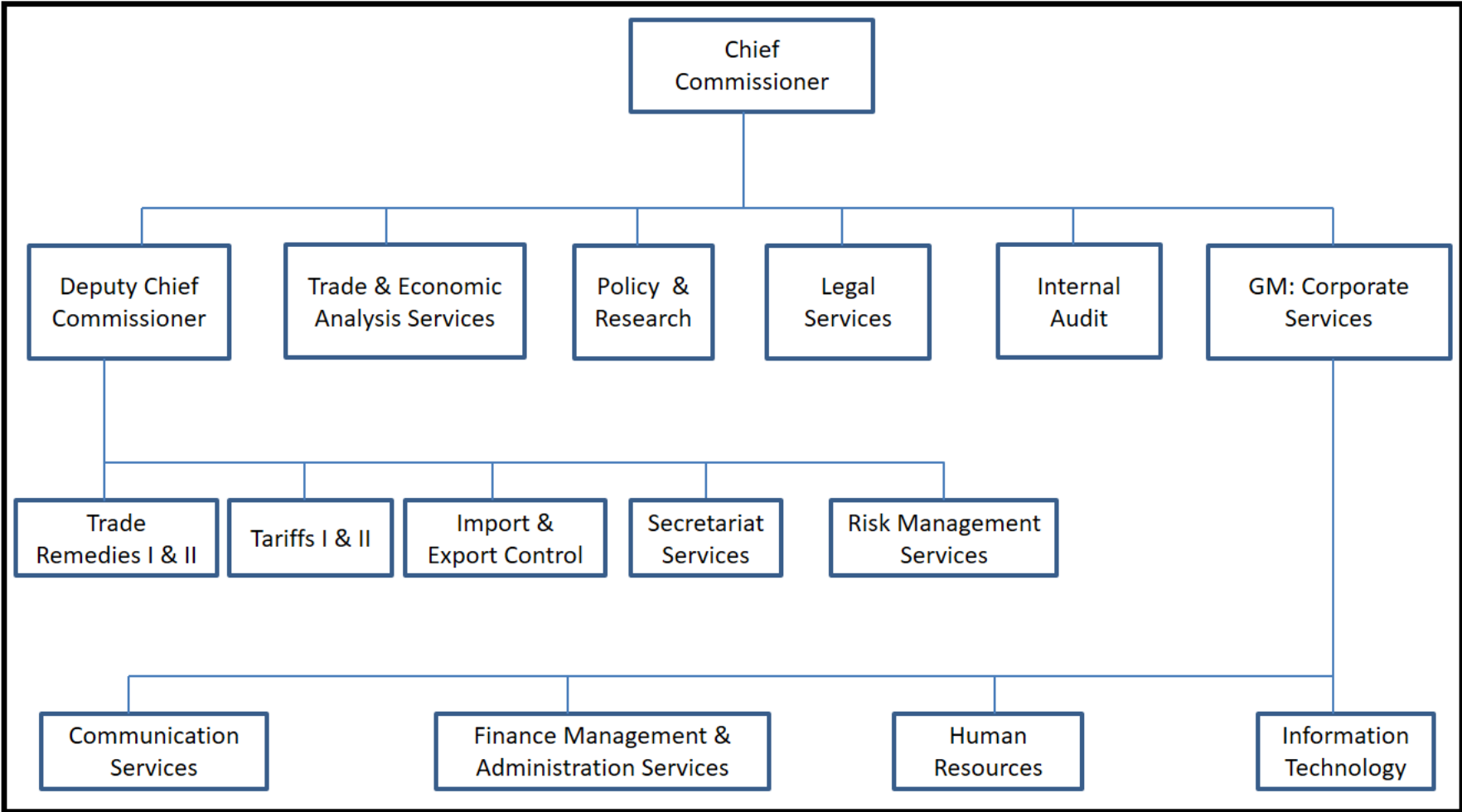
## ANNEXURE A: CONSOLIDATED INDICATORS

Outputs	Output Indicators	Targets	Data Source
Customs Tariff Investigations	Final decisions made within 6 months on Custom Tariffs Reduction Investigations	70% of the final decisions made within 6 months on Custom Tariffs Reduction Investigations	Quarterly status reports reflecting the number and turnaround timeframes of tariff amendment applications presented to the Commission.
	Final decisions made within 6 months on Custom Tariffs Increase Investigations	70% of the final decisions made within 6 months on Custom Tariffs Increase Investigations	Quarterly status reports reflecting the number and turnaround timeframes of tariff amendment applications presented to the Commission.
	Final decisions made within 6 months on Custom Tariffs Rebates Investigations	70% of the final decisions made within 6 months on Custom Tariffs Rebates Investigations	Quarterly status reports reflecting the number and turnaround timeframes of tariff amendment applications presented to the Commission.
Customs Duty Rebate and Drawback permits	Customs Duty Rebate and Drawback permits issued within 14 days.	70% of Customs Duty Rebate and Drawback permits issued within 14 days	A database to record the time taken to issue Customs Duty Rebate and Drawback permits is kept on the V-drive.
Automotive Production Development Programme (APDP)	Eligible Production Certificates (EPCs) issued within 10 working days after technical working group or factory visit and the submission of all outstanding information.	70% of certificates (EPC) issued within 10 working days after technical working group or factory visit and the submission of all outstanding information.	A database to record the time taken to issue EPCs is kept on the V-drive.
	Company Specific Percentages (CSPs) issued within 10 working days	70% of certificates (CSPs) issued within 10 working days.	A database to record the time taken to issue CSPs is kept on the V-drive.
	Production Rebate Credit Certificates (PRCCs) issued within 30 days.	70% of the certificates (PRCC) issued within 30 days.	A database to record the time taken to issue PRCCs is kept on the V-drive.
	APDP Verifications completed within 90 days.	70% of the APDP Verifications completed within 90 days.	A database to record the time taken to finalise APDP verifications is kept on the V-drive.
Trade Remedies Investigations	Preliminary determination decisions made within 6 months of initiation of Trade Remedy Investigation	70% of the Preliminary determination decisions made within 6 months of initiation on Trade Remedies Investigations	Initiation notices; notice of preliminary determination is published in the Government Gazette. Copies of these are kept on the ITAC website.
	Final determination decisions made within 10 months of initiation of Trade Remedy Investigation.	70% of the Final determination decisions made within 10 months of initiation on Trade Remedy Investigations.	Initiation notices; notice of preliminary determination is published in the Government Gazette. Copies of these are kept on the ITAC website.
Import Control Permits	Number of Import Control Permits issued	8000	The information comes from the electronic import permit system and is collected by means of reporting functions in the system by the Senior Manager.
Export Control Permits	Number of Export Control Permits issued	8000	The information comes from the electronic export permit system and is collected by means of reporting functions in the system by the Senior Manager.

<b>Outputs</b>	<b>Output Indicators</b>	<b>Targets</b>	<b>Data Source</b>
Enforcement (Scheduled Inspections)	Number of Scheduled -Inspections conducted.	20	The Senior Manager collects this information from inspection reports prepared by investigators.
Enforcement (Un-Scheduled Inspections)	Number of Un-scheduled -Inspections conducted.	20	The Senior Manager collects this information from inspection reports prepared by investigators.
Enforcement (Investigations)	Number of Import and Export investigations conducted.	4	The information is collected by the Senior Manager from Investigation reports prepared by the investigators.
Formal submissions written to the dti depending on requests received.	Percentage of formal submissions written to the dti relative to requests received.	Formal submissions written to dti for 70% of requests received.	Formal submissions to the dti prepared and signed off by CC.
Attendance of the dti arranged multilateral, regional and bilateral negotiations.	Percentage of attendance of the dti arranged multilateral, regional and bilateral negotiations.	ITAC attended 70% of the dti arranged multilateral, regional and bilateral negotiations	dti arranged multilateral, regional and bilateral engagements invitations
Impact Studies	Number of Impact Studies conducted.	2 Reports issued	ITAC website (reports are up-loaded)
Trade monitoring	Trade monitoring Reports released.	2 Reports issued	ITAC website (reports are up-loaded)
Reciprocal Commitments	Reciprocal Commitments report issued.	2 Reports issued	ITAC website (reports are up-loaded)
Reports released on ITAC's Contribution to Integrated Support to Drive Industrialisation..	Reports released on ITAC's Contribution to Integrated Support to Drive Industrialisation..	4 Reports issued	ITAC website (reports are up-loaded)
Reports released on ITAC's Contribution to the AfCFTA Export Plan.	Reports released on ITAC's Contribution to the AfCFTA Export Plan.	4 Reports issued	ITAC website (reports are up-loaded)
Reports released on ITAC's Contribution to Investment Facilitation and Growth.	Reports released on ITAC's Contribution to Investment Facilitation and Growth.	4 Reports issued	ITAC website (reports are up-loaded)

<b>Outputs</b>	<b>Output Indicators</b>	<b>Targets</b>	<b>Data Source</b>
Reports released on ITAC's Contribution to District Development Model and Spatial Equity.	Reports released on ITAC's Contribution to District Development Model and Spatial Equity.	4 Reports issued	ITAC website (reports are up-loaded)
Reports released on ITAC's Contribution to the Promotion of Transformation.	Reports released on ITAC's Contribution to the Promotion of Transformation.	4 Reports issued	ITAC website (reports are up-loaded)
Reports released on ITAC's Contribution to Growing the Green Economy and Greening The Economy.	Reports released on ITAC's Contribution to Growing the Green Economy and Greening The Economy.	4 Reports issued	ITAC website (reports are up-loaded)
Reports released on ITAC's Contribution to Strengthening and Building a Capable State.	Reports released on ITAC's Contribution to Strengthening and Building a Capable State.	4 Reports issued	ITAC website (reports are up-loaded)
Developed and/or reviewed policies/regulations in respect of ITAC instruments.	Developed and/or reviewed policies/regulations in respect of ITAC instruments.	Reviewed Safeguard regulations submitted to the minister for approval.	The revised policy or regulation is submitted under a cover submission to the Minister for consideration. The Policy and Research unit keeps a file with record of this.
Strengthening coordination capabilities to support trade and protect South Africa's industrial base.	Reports released to Trade Policy, Negotiations and Cooperation (TPNC) in order to strengthen coordination capabilities to support trade and protect South Africa's industrial base.	Quarterly performance reports submitted to TPNC in order to strengthen coordination capabilities to support trade and protect South Africa's industrial base.	Quarterly ITAC performance reports submitted to the TPNC.

**ANNEXURE B: ORGANISATIONAL STRUCTURE**



## **ANNEXURE C: ITAC COMMISSIONERS**

### **Chief Commissioner (Full time)**

Meluleki Nzimande

### **Chairperson of the Commission (Part time)**

Dr Faizel Ismail

### **Deputy Chief Commissioner (Full time)**

Dumisani Mbambo

### **Part time Commissioners**

Mr Boikanyo Mokgatle

Ms Tanya van Meelis

Mr Etienne Doyle Vlok

Ms Ayanda Hlatshwayo

Ms Phozisa Mbiko

Mr Wandile Sihlobo

Mr Jacobus Cornelius De Beer

Ms Vuyolwethu Ncwaiba

Mr Tony Ehrenreich