

PORTFOLIO COMMITTEE ON TRADE, INDUSTRY AND COMPETITION

ITAC's APP PRESENTATION

05 May 2026

Ayabonga Cawe
Chief Commissioner



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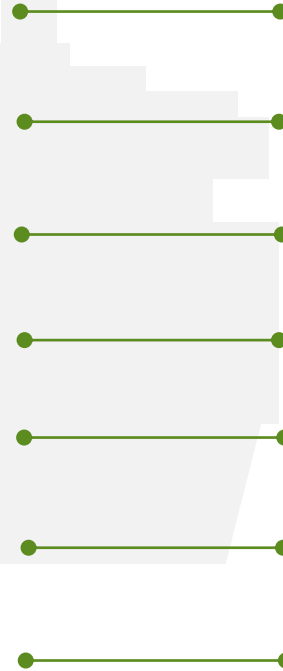
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International Trade Administration Commission of SA

ITAC is a schedule 3A Public Entity established in terms of the International Trade Administration Act, No 71 of 2002, and came into force on 1 June 2003. Historical Trade Administration timeline – ITAC (2003), Board of Tariffs and Trade (BTT)-1986, Board on Trade and Industries (BTI) 1924. Institutional existence of 101 years.

Executive Authority



Mandate

The aim of ITAC, as stated in the Act, is to **foster economic growth and development** and **promote investment and employment** in South Africa and within the Common Customs Union Area **by establishing an efficient and effective system for the administration of international trade** subject to this Act and the SACU Agreement.

Commission Composition

The Commission is constituted of 2 full time Commissioners - Chief Commissioner; and Deputy Chief Commissioner (vacant) and 6 part time commissioners (maximum of 10). The Commission meets monthly to evaluate applications in respect of trade measures. The administrative arm of the Commission has a staff compliment of 130.

Core Business

Tariff Amendments

- Increase, reduction of custom duties & creation of rebate provisions,
- Administer rebate and drawback provisions, and
- Automotive Production Development Programme [APDP].

Sectors include but not limited to: Agriculture & Agro-processing; Chemicals and plastics; Textiles and clothing; Leather, Footwear and pharmaceuticals; Automotive; Metals and Machinery; Electronics, White goods, Green products, amongst others.

Trade Remedies

Trade remedies' strategic objectives include protecting domestic industry, ensuring fair trade, complying with international agreements, and enhancing competitiveness. This is achieved by effectively administering:

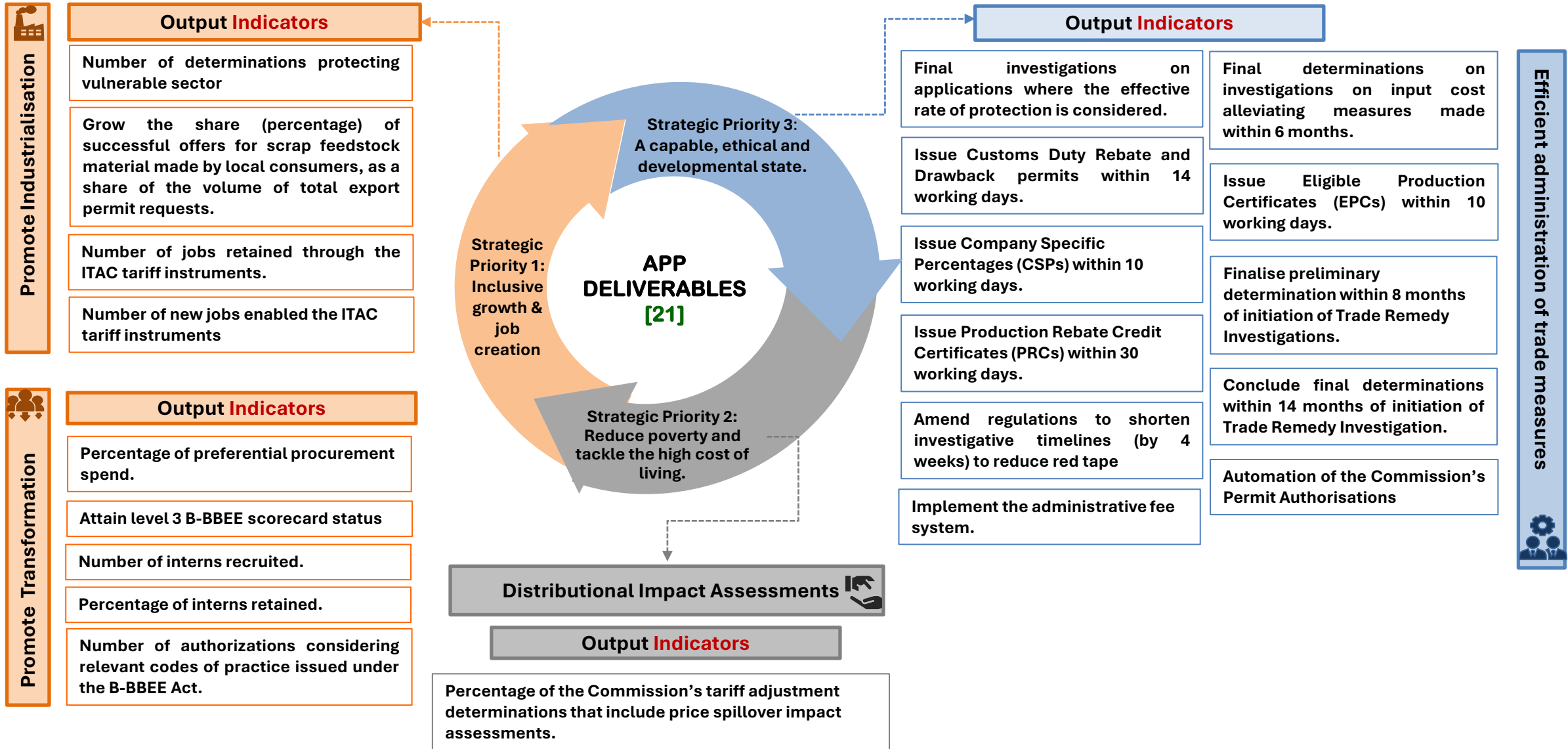
- Anti-dumping,
- Countervailing, and
- Safeguards instruments.

Import and Export Control

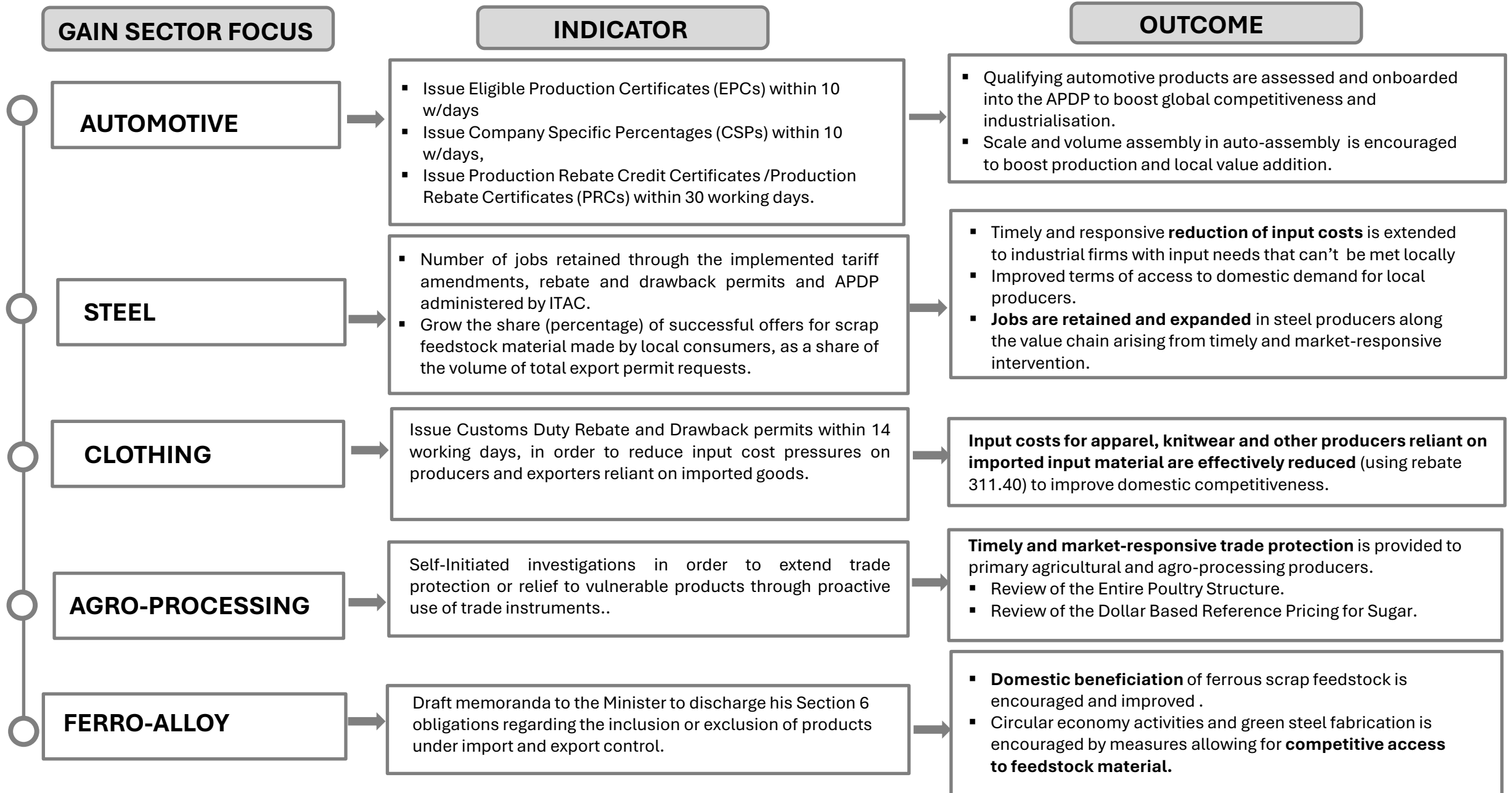
The International Trade Administration Act (ITA Act) makes provision for the control of certain goods imported and exported into and from South Africa through a system of permits. ITAC through its Import and Export Control Unit is responsible for administering this system within the sub-units:

- Import Control,
- Export Control, and
- Enforcement.

APP 2026/27 OUTPUT INDICATORS



SELECT SECTORS – GAIN ALIGNMENT



APP 2026/27 OUTPUT INDICATORS

Strategic Priorities	Outcome	Outputs	Output Indicators	Annual Targets						
				Audited outcome			Revised Estimate	MTDP Period		
				2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
Strategic Priority 1: Inclusive growth and job creation	Promote Industrialisation	Extend effective trade protection to vulnerable product categories arising from the Commission's proactive intervention	Number of determinations protecting vulnerable sectors	New indicator	New indicator	New indicator	1 determination protecting vulnerable sectors	1 determination protecting vulnerable sectors	1 determination protecting vulnerable sectors	1 determination protecting vulnerable sectors
		Grow the share of good quality scrap otherwise destined for export, channelled for local consumption by local foundries and mills	Grow the share of successful offers for scrap feedstock material made by local consumers, as a share of the volume of total export permit requests	New Indicator	New Indicator	New Indicator	7% Growth of the share of successful offers for scrap feedstock material made by local consumers, as a share of the volume of total export permit requests	13% Growth of the share of successful offers for scrap feedstock material made by local consumers, as a share of the volume of total export permit requests	16% Growth of the share of successful offers for scrap feedstock material made by local consumers, as a share of the volume of total export permit requests	19% Growth of the share of successful offers for scrap feedstock material made by local consumers, as a share of the volume of total export permit requests
		Retention of jobs as a result of ITAC trade instruments	Number of jobs retained through the ITAC tariff instruments	New indicator	New indicator	New indicator	100 000 jobs retained through the ITAC tariff instruments	100 200 jobs retained through the ITAC tariff instruments	100 500 jobs retained through the ITAC tariff instruments	100 700 jobs retained through the ITAC tariff instruments
		Enable new jobs as a result of ITAC trade policies and instruments	Number of new jobs enabled through the ITAC tariff instruments	New indicator	New indicator	New indicator	New indicator	150 new jobs enabled through the ITAC tariff instruments	200 of new jobs enabled through the ITAC tariff instruments	250 of new jobs enabled through the ITAC tariff instruments
	Promote Transformation	Percentage of preferential procurement spend	Percentage of preferential procurement spend	New indicator	New indicator	New indicator	New indicator	80% of preferential procurement spend	85% of preferential procurement spend	90% of preferential procurement spend
		Attain level 3 B-BBEE scorecard status	Attain level 3 B-BBEE scorecard status	New indicator	New indicator	New indicator	New indicator	Level 3 B-BBEE scorecard status attained	Level 2 B-BBEE scorecard status attained	Level 1 B-BBEE scorecard status attained

APP 2026/27 OUTPUT INDICATORS

		Enable viable pathways into the Commission and trade administration work for talented and well-trained young work-seekers	Number of interns recruited	New indicator	New indicator	New Indicator	New Indicator	6 Interns recruited	2 Interns recruited	2 Interns recruited
			Percentage of interns retained	New indicator	New indicator	New Indicator	New Indicator	Not Applicable ¹	50% of interns retained	50% of interns retained
		Grow the share of authorizations considering relevant codes of practice issued under the B-BBEE Act	Number of Authorizations considering relevant codes of practice issued under the B-BBEE Act	New Indicator	New Indicator	New Indicator	New Indicator	17 Authorizations considering relevant codes of practice issued under the B-BBEE Act	18 Authorizations considering relevant codes of practice issued under the B-BBEE Act	19 Authorizations considering relevant codes of practice issued under the B-BBEE Act
Strategic Priority 2: Reduce Poverty and tackle the high cost of living	Distributional impact assessments of trade measures that affect consumer's welfare and downstream industries	Increase the share of policy recommendations, where distributional impact considerations have been factored into a Commission determination	Percentage of the Commission's tariff adjustment determinations that include price spillover impact assessments	New indicator	New indicator	New indicator	New indicator	60% of the Commission's tariff adjustment determinations that include price spillover impact assessments	65% of the Commission's tariff adjustment determinations that include price spillover impact assessments	70% of the Commission's tariff adjustment determinations that include price spillover impact assessments
	Efficient administration of trade instruments ²	Improve the terms on which firms can either access domestic demand or alleviate unnecessary raw material cost pressures through timeous implementation of relevant trade measures	Final investigations on applications where the effective rate of protection is considered	New indicator	New indicator	New indicator	New indicator	75% of final investigations on applications where the effective rate of protection was considered	80% of final investigations on applications where the effective rate of protection was considered	85% of final investigations on applications where the effective rate of protection was considered
			Final determinations on investigations on input cost alleviating measures made within 6 months	100% of the final decisions within 6 months	75% of the final decisions within 6 months	80% of the final decisions within 6 months	80% of the final decisions within 6 months	80% of final determinations on investigations on input cost alleviating measures made within 6 months	85% of final determinations on investigations on input cost alleviating measures made within 6 months	90% of final determinations on investigations on input cost alleviating measures made within 6 months

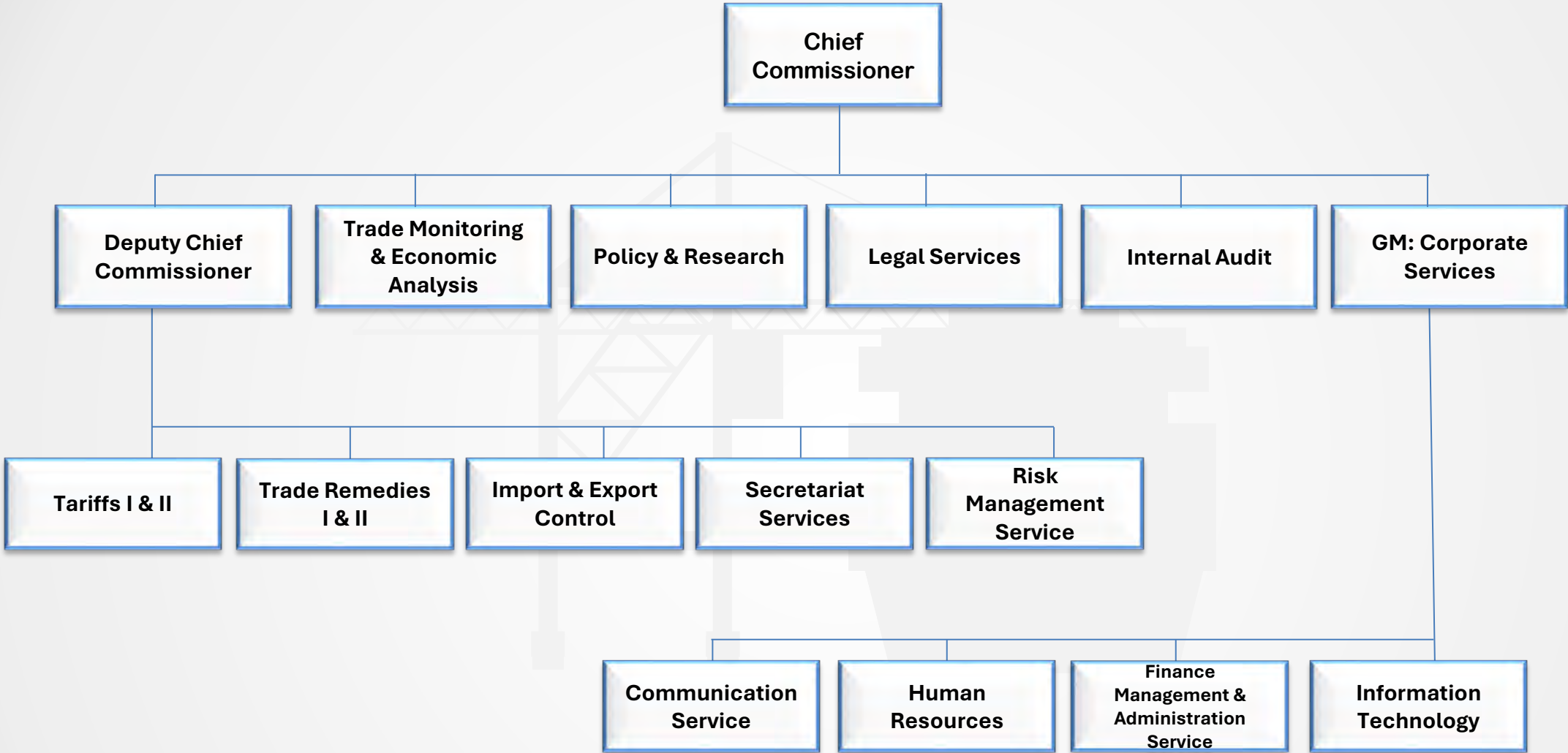
APP 2026/27 OUTPUT INDICATORS

Strategic Priorities	Outcome	Outputs	Output Indicators	Annual Targets						
				Audited outcome			Revised Estimate	MTDP Period		
				2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
Strategic Priority 3: A capable, ethical and developmental state		Enable domestic industry to increase production volumes, deepen the local value addition and improve global competitiveness through timeous administration of Automotive Production and Development Programme	Issue Eligible Production Certificates within 10 working days	100% of the certificates issued within 10 working days	99% of the certificates issued within 10 working days	92% of the certificates issued within 10 working days	80% of the certificates issued within 10 working days	90% of the Eligible Production Certificates issued within 10 working days	95% of the Eligible Production Certificates issued within 10 working days	100% of the Eligible Production Certificates issued within 10 working days
			Issue Company Specific Percentages within 10 working days	96% of the certificates issued within 10 working days	96% of the certificates issued within 10 working days	93% of the certificates issued within 10 working days	80% of the certificates issued within 10 working days	90% of the Company Specific Percentages issued within 10 working days	92% of the Company Specific Percentages issued within 10 working days	96% of the Company Specific Percentages issued within 10 working days
			Issue Production Rebate Credit Certificates within 30 working days	93% of the certificates issued within 30 days.	94% of the certificates issued within 30 days.	94% of the certificates issued within 30 days.	80% of the certificates issued within 30 days.	90% of the Production Rebate Credit Certificates/Production Rebate Certificates issued within 30 working days	92% of the Production Rebate Credit Certificates/Production Rebate Certificates issued within 30 working days	96% of the Production Rebate Credit Certificates/Production Rebate Certificates issued within 30 working days
	Efficient administration of trade instruments ³	Defend domestic industry experiencing unfair import competition	Finalise preliminary determinations within 8 months of initiation of Trade Remedy Investigation	New indicator	New indicator	New indicator	New indicator	70% of preliminary determinations finalised within 8 months of initiation of Trade Remedy Investigation	75% of preliminary determinations finalised within 8 months of initiation of Trade Remedy Investigation	80% of preliminary determinations finalised within 8 months of initiation of Trade Remedy Investigation
			Conclude final determinations within 14 months of initiation of Trade Remedy Investigation	New indicator	New indicator	New indicator	New indicator	60% of final determinations concluded within 14 months of initiation of Trade Remedy Investigation	65% of final determinations concluded within 14 months of initiation of Trade Remedy Investigation	70% of final determinations concluded within 14 months of initiation of Trade Remedy Investigation

APP 2026/27 OUTPUT INDICATORS

Strategic Priorities	Outcome	Outputs	Output Indicators	Annual Targets						
				Audited outcome			Revised Estimate	MTDP Period		
				2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	Modernization of administrative and operational processes to support industrialisation, transformation, and a capable state	Reduce procedural or administrative cumbersomeness, to ease the cost and complexity of doing business	Amend regulations to shorten investigative timelines red tape by 20 days	New Indicator	New indicator	New indicator	New indicator	Amend Anti-dumping; safeguard and countervailing regulations to shorten investigative timelines red tape by 20 days	Amend Tariff regulations to shorten investigative timelines red tape by 20 days	Amend Import and Export control regulations to shorten investigative timelines red tape by 20 days
			Automation of the Commission's Permit Authorisations	New Indicator	New Indicator	New Indicator	New Indicator	Automate the Commission's Import System Permit Authorisations	Automate the Commission's APDP and Export Systems Permit Authorisations	Automate the Commission's Tariff System Permit Authorisations
		Diversify the financial resource base ⁴	Implement the administrative fee system.	New Indicator	New Indicator	New Indicator	Action note on the investigation of the viability and financial sustainability of levying prescribed fees on applicants was sent to the CC	Raise 6.9% of revenue through the levying of fees in terms of APDP	Raise additional 14.4% of revenue through the levying fees in terms of import and export permits	Raise additional 2.96% of revenue through the levying fees in terms of tariff rebates

STRUCTURE DRIVING THE ITACs MANDATE



HUMAN RESOURCE MANAGEMENT



Approved posts: 130



Position filled: 100



Vacant Positions: 30



Core Business- 56
Support services – 44
Contract employees – 8
Interns - 2

RACE PROFILE

93%

African

4%

Indian

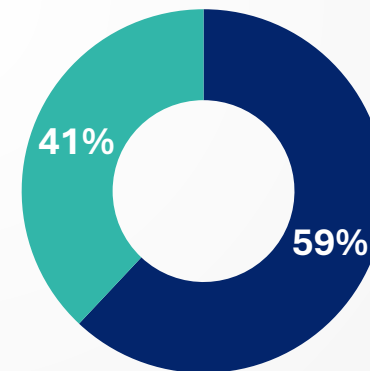
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GENDER PROFILE



■ Female
■ Male

BREAKDOWN FOR BUDGET 2026/27 FINANCIAL YEAR

DESCRIPTION	2026/2027	2027/2028	2028/2029
REVENUE			
Transfer payment	122 855 000	127 758 000	131 728 000
Interest received	4 216 000	4 396 000	4 844 000
Other income	114 000	119 000	124 000
TOTAL REVENUE	127 185 000	132 273 000	136 696 000
EXPENDITURE			
Personnel costs	(103 196 000)	(108 046 000)	(111 896 000)
Depreciation & amortisation	(1 362 882)	(1 403 768)	(1 445 881)
Lease payments	(8 100 000)	(8 124 000)	(8 489 000)
General expenses	(14 526 118)	(14 699 232)	(14 865 119)
TOTAL EXPENDITURE	(127 185 000)	(132 273 000)	(136 696 000)

BUDGET BREAKDOWN FOR 2026/27 FINANCIAL YEAR

DESCRIPTION	2025/2026	2026/2027	2027/2028	2028/2029	(25/26-28/29) AVERAGE GROWTH RATE %	(25/26-28/29) EXPENDITURE / TOTAL AVERAGE %
Consolidated Budget						
Transfer payment	146 878 000	122 855 000	127 758 000	131 728 000	-3.6	96.8
Interest received	3 440 000	4 216 000	4 396 000	4 844 000	11.9	3.1
Other income	109 000	114 000	119 000	124 000	4.2	0.1
TOTAL REVENUE	150 427 000	127 185 000	132 273 000	(136 696 000)	-3.1	100
Consolidated Expenditure						
Customs Tariff Investigations	(35 418 000)	(34 227 000)	(35 836 000)	(37 445 000)	1.9	26.2
Trade Remedies	(22 770 000)	(21 623 000)	(22 639 000)	(23 655 000)	1.3	16.6
Import and Export control	(22 047 000)	(20 727 000)	(21 701 000)	(22 676 000)	0.9	16.0
Administration	(70 192 000)	(50 608 000)	(52 097 000)	(52 920 000)	-9.0	41.1
TOTAL EXPENDITURE	(150 427 000)	(127 185 000)	(132 273 000)	(136 696 000)	-3.1	100

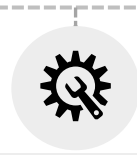


STAUTORY MANADATE & EXECUTIVE ACCUOUNTABILITY

- Established under the ITA Act 71 of 2002 to administer SA's trade instruments.
- Operates independently, impartially and within WTO- and SACU-consistent frameworks.
- Clear executive oversight: Executive Authority, Accounting Officer and formal performance sign-off.
- Direct alignment to the 7th Administration's priorities: industrialisation, inclusive growth, cost-of-living sensitivity and a capable state.
- Reports to the dtic.

COMMISSION DETERMINATIONS and TECHNICAL OVERSIGHT

- Investigations are assessed and determined by appointed Commissioners sitting as the decision-making authority.
- Oversight spans: Tariff amendments; Trade remedies; Import & Export Control measures.
- Collective, participatory, evidence-based decision-making strengthens legal defensibility, methodological integrity and policy coherence.



GOVERNANCE AND INTERNAL CONTROL

- Structured oversight ecosystem: Commission, Audit Committee, Risk Management Committee, ICT Steering Committee, EXCO and MANCO.
- PFMA-aligned financial governance and performance monitoring.
- Strengthened internal quality assurance before final determinations.
- Active risk management and business continuity oversight.

FINANCIAL & SUSTAINABILITY STRATEGY

- 97% revenue derived from transfers; approx. 80% of expenditure personnel-related.
- Operating under sustained cost-containment.
- Positive net asset position maintained despite declining real budget growth.
- Revenue diversification strategy underway (regulations on prescribed administrative fees).
- Medium-term sustainability planning embedded in APP commitments.

INSTITUTIONAL CAPACITY & VACANCY PRESSURES (OPERATIONAL RISK)

- Approved establishment: 130 posts | Current headcount: 100.
- Vacancy rate: approx. 23% (30 posts vacant).
- Rising complexity of investigations and increased litigation exposure (R6.6 million - 2023/24; R3.5 million - 2023/24; R1.9 million- 2024/25).
- Capacity constraints impacting turnaround times and enforcement reach.
- 3-year HR plan, organisational restructuring, and interim secondments being implemented to stabilise delivery.



PERFORMANCE GOVERNANCE & IMPACT MEASURES

- Time bound statutory targets for tariff, trade remedy and permit determinations.
- Integration of distributional impact assessments into tariff decisions.
- Monitoring of reciprocal commitments by beneficiary firms.
- Expanded ex-post trade monitoring to prevent circumvention.
- Shift from output metrics toward measurable economic impact.

DIGITAL MODERNISATION & INSTITUTIONAL RESILIENCE

- Permit system digitisation and automation underway.
- Cybersecurity and ICT governance embedded in risk framework.
- Legislative reform in progress (Anti-Dumping and Safeguard Regulations, ITA Act amendments).

**THANK YOU.
KE A LEBOGA.**

