

Presentation to the Parlimentary Portfolio Committee

Revised 2024/25 APP & Quarter 3 Financial & Non -Financial Performance

05 March 2025

NATIONAL LOTTERIES COMMISSION

a member of the dtic group







OVERVIEW OF THE NLC

REVISED/ AMENDED APP STRATEGIC OBJECTIVES / OUTCOMES QUARTER 3 NON-FINANCIAL PERFORMANCE



QUARTER 3 FINANCIAL PERFORMANCE



OTHER MATTERS

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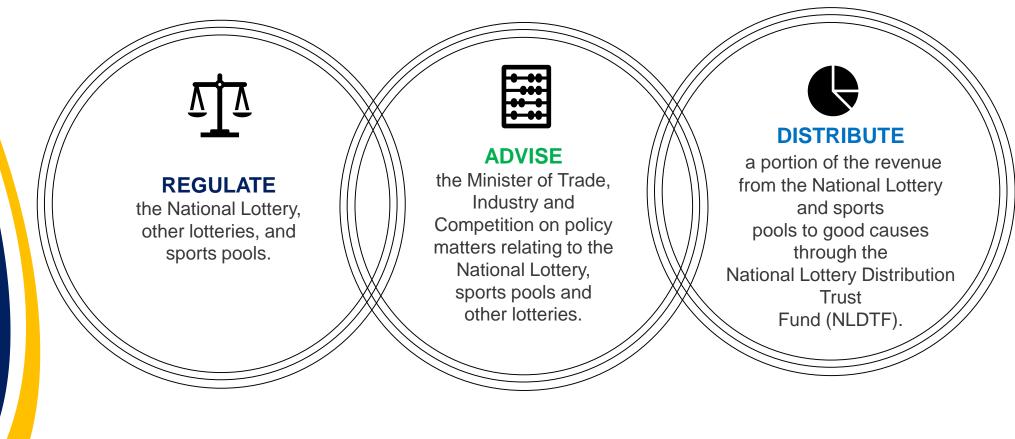


NATIONAL LOTTERIES COMMISSION

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CONSTITUTIONAL MANDATE & & LEGISLATIVE MANDATE

The National Lotteries Commission (NLC) has the sole mandate to regulate and prohibit lotteries and sports pools and to provide for matters connected therewith.



CONSTITUTIONAL MANDATE [OFFICIAL]



 To ensure that the National Lottery and Sports Pools are conducted with all due propriety.



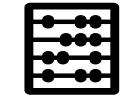
LEGISLATIVE

MANDATE

✓ Invite applications for grants for worthy good causes.



 Interests of every participant in the National Lottery are adequately protected.



 Promote public knowledge and awareness on provisions of the Lotteries Act.



 ✓ Conduct research on worthy good causes that may be funded.



STRATEGIC OBJECTIVES / OUTCOMES



SO1: Cultivating a skilled, ethical and motivated team.



SO2: Improved stakeholder engagements.



SO3: Innovative and ethical responsive systems and processes.

STRATEGIC OBJECTIVES/ OUTCOMES



SO4: : Red tape reduction interventions.

SO5: Reduce poverty and tackling the high cost of living.



SO6: Inclusive growth and job creation.

Link to Strategic Objectives Collaboration



Improved Governance and Compliance

Risk Management

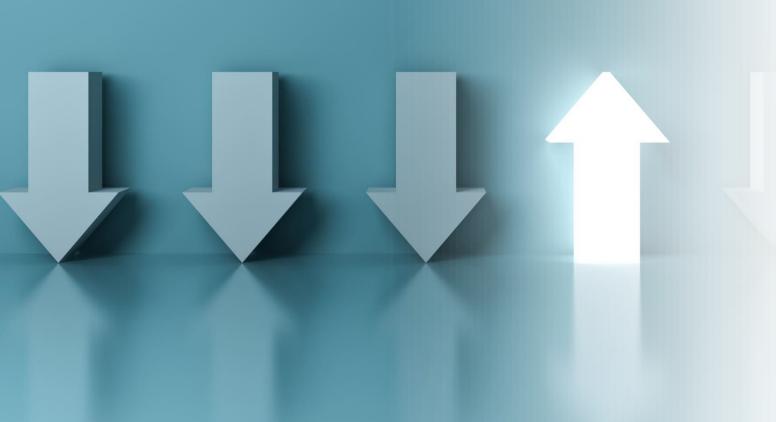
Modernisation

Workforce Development

Improved Communication

Social Cohesion

Strengthened Regulatory Monitoring



OUTPUT INDICATORS

Cultivating a skilled, ethical, and motivated team A functional and trained workforce: Development and implementation of the reskilling and upskilling interventions.

Creating positive work environment to boost employee morale: Implementation of the change management framework and the plan.

Improved stakeholder engagements

Education and Awareness Number of Education and Awareness engagements on both mandates of the NLC conducted nationally. Red tape reduction Interventions Driving effective digital transformation strategy
Implement phase 3 of the digital transformation strategy.

Driving modernization to enhance business processes Redesigning and mapping new business processes. Reducing poverty and tackling the high cost of living Optimise returns to good causes: Reduction in timelines for payment of grantees.

Regulation 3A(1)(a):

90% of applications received adjudicated within 150 days.

Building a capable, ethical and developmental state A fair and safe national lottery and sports pools:

Compliance monitoring of the National Lottery and Sports Pools Licence conditions.

Managing the Fourth National Lottery and Sports Pools Licensing.

 Regulatory effectiveness and sustainability of the National Lottery and Pools:

National and Provincial Gambling Boards engaged to enhance collaboration on regulatory matters. Building a capable, ethical and developmental state Funding model aligned to the developmental needs of South Africa: Conducting research and assessment of Early Childhood Development programmes.

Assurance that NLDTF funds are utilised for the intended purpose: 100% strengthened monitoring of funded projects.

Investing in the sustainability and functionality of funded organisations by transferring skills: Number of structured capacity building programs implemented nationally. Inclusive growth and job creation Strengthened good governance of Research Based Funding model: Enforcement of good governance to implement planned research-based funding allocation.

Supporting programs that create or retain jobs:

Number of jobs created or retained by grantees.

MEDIUM-TERM REVISED NLC BUDGET 2024/25

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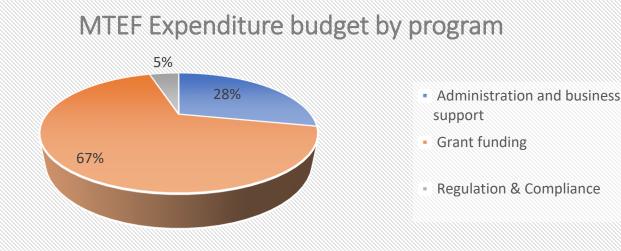
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MTEF BUDGET ESTIMATES

	2024/25	2025/26	2026/27	Total
Description	R' 000	R' 000	R' 000	R' 000
Total revenue	2 295 203	560 811	1 241 420	4 097 434
Total Expenditure	2 295 203	597 482	1 223 310	4 115 995

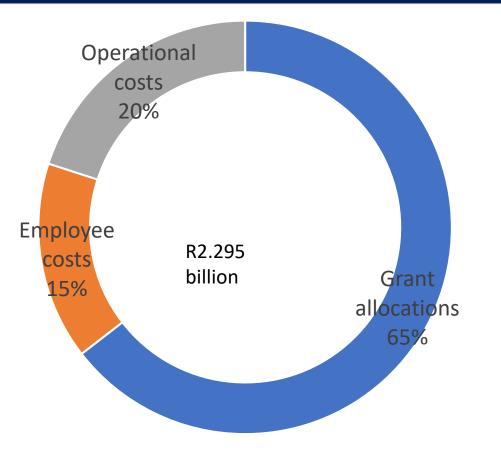


The decrease in revenue and corresponding expenditure in the 2025/26 was based on a conservative view that there would be no income after May 2025 due to the license operator not being appointed. These figures have been revised in the 2025/26 APP to include the utilisation of reserves to fund grant allocations (R1bn).



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NLC 2024/25 FINANCIAL YEAR BUDGET- CONTINUED



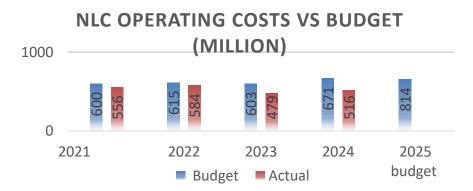


- 65% of NLC expenditure relates to allocations made to good causes in line with the Act requirements.
- 20 % of the budget relates to other NLC operational expenditure. These include, legal fees, consulting fees and travel expenditure.
- 15% relates to employee costs.

Trends over 5 years

SHARE OF TICKET SALES ACTUAL VS BUDGET (MILLION)





Share of ticket sales – Share of ticket sales have increased by 1% year on year. NLC receives a share of ticket sales to fund grant allocations and operating costs.

Operating costs – Operating costs have been maintained below budget due to some timing differences ito implementing projects as well as cost saving initiatives.





QUARTER 3 NON-FINANCIAL PERFORMANCE

Q3 PERFORMANCE

OUTCOME	OUTPUTS	OUTPUT INDICATORS	QUARTER 3 2024/25 MILESTONES	ACHIEVED / NOT ACHIEVED	DEVIATION FROM PLANNED TARGET	REASONS FOR DEVIATION
Cultivating a skilled, ethical, and motivated team	A functional and trained workforce	 Develop and implement the reskilling and upskilling interventions 	Implement the reskilling and upskilling interventions for HCM	Achieved The reskilling and upskilling interventions for HCM were implemented.		
	Creating positive work environment to boost employee morale	2. Implement the change management framework and the plan	Implement targeted Change Management initiatives	Achieved The targeted planned change management initiatives for the quarter were implemented.		
Improved stakeholder engagements	Education and awareness	3. Number of education and awareness engagements conducted nationally	Conduct 75 education and awareness engagements nationally	Achieved 15 engagements were conducted in Q3. Cumulatively, 94 engagements have taken place against an annual target of 75.	19 additional education and awareness engagements were conducted.	More education and awareness engagements were conducted due to the demand for knowledge on applications processes before the call opened.
Innovative and technologically responsive systems and processes	Driving effective digital transformation strategy	4. Phase 3 of the digital transformation strategy implementation plan is implemented, deployed and institutionalised.	2 digital modules solution Implemented to improve operational efficiency	Not Achieved Module 2 of the new GMS Core Business Solution has been implemented. Module 3, however, was not implemented	Module 3 was scheduled to be implemented for December 2024 and didn't materialise.	Module 3 was not implemented timeously due to capacity constraints during development, and it is not yet in production. However, the development is now complete.

Q3 PERFORMANCE

OUTCOME	OUTPUTS	OUTPUT INDICATORS	QUARTER 3 2024/25 MILESTONES	ACHIEVED / NOT ACHIEVED	DEVIATION FROM PLANNED TARGET	REASONS FOR DEVIATION
Innovative and technologically responsive systems and processes	Driving modernization to enhance business processes.	5. Review and redesign of business processes	Redesign and map new business processes for the Commissioner's office and Company Secretariat to improve operational efficiency	Not Achieved. Kick-off meeting with Commissioner's office materialised in December	New Business Processes have not been finalised for the Commissioner's office and have not yet started for Company Secretariat	The sessions were only arranged at the end of November due non- availability and other commitments of the BPR project team spearheading the process. Sessions to be scheduled in Q4.
Reduce poverty and tackling the high cost of living	Optimise returns to good causes	6. Timely payment of grants	20% reduction in timelines for payment of grantees from Q2 of 2024/25	Achieved 47% reduction in timelines for payment of grantees from Q2 (85 days) to Q3 (45 days)	There was an overachievement of 17% reduction in timeliness for payment of grantees from 85 days to 45 days	The overachievement is attributable to improvement in processes to ensure payments are timeously approved and due to a catch-up plan implemented on long outstanding payments
Credible and sustainable governance and compliance practices		7. 100% of National Lottery and Sports Pools Licence conditions monitored	100% compliance monitoring of the National Lottery and Sports Pools Licence conditions	Achieved 100% of the National Lottery and Sports Pools Licence conditions were monitored for compliance by the operator.		
Effective collaborative partnerships with diverse stakeholders, creating a unified	Regulatory effectiveness and sustainability of the National Lottery and Sports Pools sustainability	8. National and Provincial Gambling Boards engaged to enhance collaboration on regulatory matters	Engage one Provincial Gambling Board on regulatory matters	Achieved The North- West Gambling Board was engaged.		
ecosystem that drives innovation.	A fair and safe national lottery and sports pools	9. The Fourth National Lottery and Sports Pools Licensing Process managed	Manage the Fourth National Lottery and Sports Pools Licensing Process	Achieved The Fourth National Lottery and Sports Pools	-	

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OUTCOME	OUTPUTS	OUTPUT INDICATORS	QUARTER 3 2024/25 MILESTONES	ACHIEVED / NOT ACHIEVED	DEVIATION FROM PLANNED TARGET	REASONS FOR DEVIATION
				Licencing Process was managed.		
Credible and sustainable governance and compliance practices	Funding model aligned to the developmental needs of South Africa	10. Research and assessment of ECD programmes conducted	Conduct research and assessment on ECD programmes	Achieved The research and assessment on the ECD programmes were conducted		
A sustainable and impactful civil society sector	Assurance that NLDTF funds are utilised for the intended purpose	11. Strengthened monitoring of funded projects	100% monitoring of eligible funded projects	Not Achieved 99,6% (265/266) of eligible funded projects were monitored	One project (0.4%) could not be visited and monitored. A catch-up plan was implemented to cover all the projects that were not monitored in quarter 2, resources were sourced to assist.	The NLC vehicle had a breakdown <i>en</i> route to the grantee. Unfortunately, the grantee was unable to reschedule the visit within the Q3 timeframe.
A sustainable and impactful civil society sector	Investing in the sustainability and functionality of funded organisations by transferring skills	12. Number of structured capacity building programs implemented nationally	Implement 3 structured capacity building programs	Achieved 3 structured capacity building programmes were implemented		

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Q3 PERFORMANCE

OUTCOME	OUTPUTS	OUTPUT INDICATORS	QUARTER 3 2024/25 MILESTONES			REASONS FOR DEVIATION
Credible and sustainable governance practices	Strengthened good governance model	13. Enforcement of a good governance to implement planned research-based budget allocation	Advertise the call for research-based funding	Not Achieved The RBF policy was amended and re-tabled	The call for research- based funding wasn't advertised	The RBF policy had to be re-tabled to the board in line with amendments received from legal. It was deemed prudent not to proceed with the priority areas until the Board had approved the amendment
Inclusive growth and job creation	Supporting programs that create or retain jobs.	14. Number of jobs created or retained by grantees	1200 jobs created or retained by grantees	Achieved 1424 jobs were created or retained by grantees	224 more jobs were created or retained by grantees	NLDTF funding resulted in the creation of additional jobs as more grantees applied for jobs creation projects
Reduce poverty and tackle the high cost of living	Regulation 3A(1)(a)	15. Percentage of applications adjudicated within 150 days	90% of applications adjudicated within 150 days	Not Considered Only 4% of the previous financial year call of applications occurred during quarter 3, which is not related to the current FY call. The target made provision for the new system and validation of various API's, which will be implemented with the new call of 2024		

Q3 PERFORMANCE



Total Number of Targets	Not Achieved	Achieved
14	4	10
100%	29%	71%

MINISTERIAL IMPACT TARGETS 2024/25 - QUARTER 3 PROGRESS





NATIONAL LOTTERIES COMMISSION

a member of the dtic group

MINISTERIAL IMPACT TARGETS – Q3

	Outputs	Output indicators	Annual target	What is expected from the NLC	Q3 Progress
1.	R5 million of the total spend on goods and services for the financial year ending March 2025 is spent on local suppliers.	Value (Rands) of total spent on goods and services on local suppliers.	R5 million.	The NLC will contribute to the R40bn target by the dtic by ensuring that R5 million of the total spend on goods and services for the financial year ending March 2025 is spent on local suppliers.	At the end of the 3rd Quarter the NLC has spent R2,5 million in contribution to the local spend. The NLC is advertising the furniture terms of reference, and it is expected that additional expenditure of R3 million will be made before year end
2.	Supporting R700 billion in manufacturing exports.	Allocations made to the sector.	10% of allocations made to the Arts Sector be granted for skills or goods for export.	10% of allocations made to the Arts Sector be granted for skills.	94% of allocations amounting to R4,161,905.00 were made in the Arts sector, including skills and development programmes
3.	Jobs supported from the NLC (NLDTF) funded projects across the sectors provided in the Lotteries Act.	Number of jobs supported from the NLC (NLDTF) funded projects across the sectors provided in the Lotteries Act.	10 000 jobs supported.	Jobs supported from the NLC (NLDTF) funded projects across the sectors provided in the Lotteries Act.	For year-to-date, 4 855 jobs were supported by the NLC funded projects. The 2024/25 call for applications, which opened on 2 December 2024, has prioritised grant funding for NPOs that will have employees or recruit persons to implement their projects. Funding will include the allocation for salaries, wages and stipends.

MINISTERIAL IMPACT TARGETS – Q3

	Outputs	Output indicators	Annual target	What is expected from the NLC	Q3 Progress
4.	Percentage of available budget spent on support programmes.	Value (% of the available budget) for support programmes administered by the NLC.	95% of available budget spent on support programmes.	NLC funding provided for projects through the NLDTF. An equitable spread of funding nationally by ensuring that funding against the budget is allocated quarterly as follows: Q3 – 60% of the available budget	52% of the budget was allocated to support programmes. The budget allocation for 2023/24 call has been depleted
5.	Case studies of organizations, workers, entrepreneurs, professionals, or communities impacted by the NLC measures.	Number of case studies of organizations, workers, entrepreneurs, professionals, or communities impacted by the NLC measures	100 case studies.	NLC = 100 (50 per quarter)	89 case studies were compiled year-to-date, with 20 case studies captured in Quarter 3.
6.	Education and awareness workshops conducted nationally	Number of education and awareness workshops conducted nationally	90 education and awareness workshops conducted nationally.	75 education and awareness workshops	94 education and awareness workshops have been conducted nationally to date, comprising of 15 engagements conducted in Q3
7	SMMEs Supported	This output reflects the impact of interventions across the dtic group to support the SMME's	At least 75 SMMEs to the value of 70mil SMMEs supported.	NLC's procurement is mostly from SMME businesses and therefore the support is already being rendered. At least 75 SMMEs to the value of 70mil will be supported	At the end of the 3rd quarter, the NLC has made payments of R58,8 million to 107 suppliers who meet the definition of SMME per the Small Enterprise Act, 1996 (Act No. 102 of 1996). It is expected that further support in appointment and payments in excess of R15 million will be made by NLC for the 4th Quarter.

	Outputs	Output indicators	Annual target	What is expected from the NLC	Q3 Progress
8	Red tape reduction processes	Red tape is defined as non- essential procedures, forms, licenses, and regulations that add to the cost of dealing with government	The process of review and amendment of the Lotteries Act and its Regulations.	Continuation of the process of review and amendment of the Lotteries Act and its Regulations	A meeting was held with the Director at the dtic CCRB to discuss the approach to be followed for reviewing the Act and Regulations. The process to attend to the dtic's project milestones is underway.

ADDITIONAL APP PRIORITIES FROM THE MINISTER





12 ADDITIONAL MINISTERIAL APP PRIORITIES –Q3

	Outputs	Output indicators	Annual target	What is expected from the NLC	Q3 Progress
1.	Vulnerabilities that led to corruption, fraud, waste, abuse, and mismanagement proactively identified and reduced.	Number of completed lifestyle reviews.	Completion of Phase One: Lifestyle review dependent on the number of employees who completed the lifestyle disclosure forms.	Implementation of the Lifestyle Audit Policy. Consolidated report of completed lifestyle reviews.	Feedback letters were issued to the employees whose lifestyle reviews were completed. To date, a total of 60 out of 60 Lifestyle reviews were completed for the 60 lifestyle disclosure forms submitted. 30 lifestyle disclosure forms were not received which equates to 60/90 = 67% completed for the disclosures received by the Board, EXCO, Distributing Agency members, external members of Board sub- committees, and senior/ middle management employees.
2.	Pro-active funding programme reviewed		Research-based funding	The review of the research-based funding	The RBF policy had to be re-tabled to the board in line with amendments received from legal.



12 ADDITIONAL MINISTERIAL APP PRIORITIES – Q3

	Outputs	Output indicators	Annual target	What is expected from the NLC	Q3 Progress
3.	Investigations of all transactions involving consultants over the past 5 years, including law firms, IT services and public relations services finalised.	Prioritization of investigations of high-value transactions involving consultants, including law firms, IT services, and public relations services finalized for the past 5 years.	Complete 10 investigations into high-value transactions involving consultants, including law firms, IT services, and public relations services.	A memorandum containing a list of 10 investigations of high value transactions completed containing a summary of the outcome and actions implemented.	Ten investigations of high-value transactions by service providers are ongoing, handled by various forensic firms. In Quarter 2, the Workforce report was completed. In Q3, the NLC has completed the Neotel, Neo Solution, and Dambishi Attorney reports. The complexity of these cases necessitates a thorough examination.
4.	Activities of the regions of the NLC investigated.	Number of investigations linked to the regions emanating from the incident reports.	Completion of 30 investigations pertaining to the regions emanating from the received incident reports.	A memorandum containing a list of completed investigations pertaining to the regions emanating from the received incident reports.	A memorandum listing of 17 completed investigations resulting from the received incident reports has been finalized which covered various regions.
5.	All previous forensic and internal reports reviewed and recommendations for systemic changes to avoid opportunities for corruption considered.	Updated quarterly Forensic Investigation register and Internal Audit Tracker.	100% updated Forensic Investigation register and Internal Audit tracker containing recommendations of all Final Internal audit and Forensic Investigations reports completed and tracked quarterly.	Executive summary report on the implementation of recommendations of Forensic Investigation reports and Internal Audit reports.	The Forensic Investigation Register and Internal Audit Tracker are updated quarterly with recommendations from final reports and tabled at the Audit and Risk Committee. Weekly EXCO sessions have been scheduled to track the implementation of unresolved audit findings. A schedule of prioritised findings will be prepared considering the NLC risk appetite and tolerance framework.
6.	Findings of the Auditor General in management reports addressed to ensure improvement in the control environment.	Updated AGSA Finding implementation tracker.	100% updated AGSA Finding tracker containing all unresolved AGSA findings containing	Summary of resolved and unresolved AGSA Findings	The NLC has completed an Internal Audit Tracker to monitor the implementation of the Auditor- General of South Africa's (AGSA) quarterly recommendations. This

12 ADDITIONAL MINISTERIAL APP PRIORITIES – Q3

	Outputs	Output indicators	Annual target	What is expected from the NLC	Q3 Progress
			progress on implementation of findings.		tracker is reported to the EXCO and Board Audit and Risk Committee (BARC).
7.	Whistle-blowers who were threatened or dismissed supported.	Independent Advisors determined process to engage whistleblowers for reparative measures recommendations.	Recommendation report submitted by Independent Advisors to the Reparations Committee by Q4	The reparation initiative proposal sets out the qualification criteria, process and estimated time frames. Quarterly progress reports are submitted to the Reparations Committee.	The process is on track. Individuals who made efforts to blow the whistle were invited to participate in an independent reparative measures process. The independent advisors have met with the identified individuals and will be submitting their recommendations to the Reparations Committee in Q4.
8.	Support to communities or NGOs who were deprived of the NLC funding, provided.	Projects funded as part of service delivery improvement.	The findings and recommendations of the SIU report will determine the basis for service delivery improvement.	To repair, where feasible, identified SIU Community Infrastructure Projects.	The quantum of SIU investigated community infrastructure projects have not yet been concluded. This is therefore an ongoing process. The first project was visited in November 2024. Feasibility assessments are still underway.
9.	Monthly reports on beneficiaries with details of project geo- location published.	Number of monthly reports on beneficiaries with details of project geo-location published.	12 reports on beneficiaries with details of project geo- location published.		Payments to beneficiaries are published monthly on the NLC website. With regards to the Geo- location, there were technical challenges experienced in reconciling the different database used for the allocation of funds, grant payments and project monitoring. A solution is being explored to have the various databases reconciled. This is planned for completion by the end of the financial year

12 ADDITIONAL MINISTERIAL APP PRIORITIES – Q3

	Outputs	Output indicators	Annual target	What is expected from the NLC	Q3 Progress
10.	Oversight visits to project sites by NLC Board conducted	Number of oversight visits to project sites by NLC Board conducted	9 Provincial visits	9 Provincial visits	The new Minister needs to provide guidance for the way forward in terms of the necessity of the visits as the Board has concluded all provinces.
11.	Approve grant funding that positively impacts on communities and the targeted sectors, and that is free from corruption.			The funding process enhanced with additional internal controls.	During the quarter under review, the NLC launched an online grant funding portal, marking a significant milestone in strengthening controls and verification processes within the GF value chain.
12.	Publish requests for proposals for the new Lotto license, evaluate the applications and make recommendations on suitable firms	The Fourth National Lottery and Sports Pools Licensing Process is managed	Manage the Fourth National Lottery and Sports Pools Licensing Process	The Licence RFP Applications are evaluated. Evaluation Report compiled by the Evaluation Committee (EC) and presented to the Adjudication Committee (AC). The AC compiles the adjudication report on the Licence RFP adjudication process and makes a recommendation for the Minister's consideration, as outlined in the Lotteries Act and the Fourth National Lottery and Sports Pools RFP document.	The Evaluation and Adjudication processes were concluded. The Evaluation and Adjudication reports were handed to the Minister for his consideration. Meetings were held between the Minister and the NLC Board, who served as the Adjudication Committee. The Minister issued a media statement on 21.12.2024 stating that there were matters to consider before awarding the Licence.

GRANT FUNDING





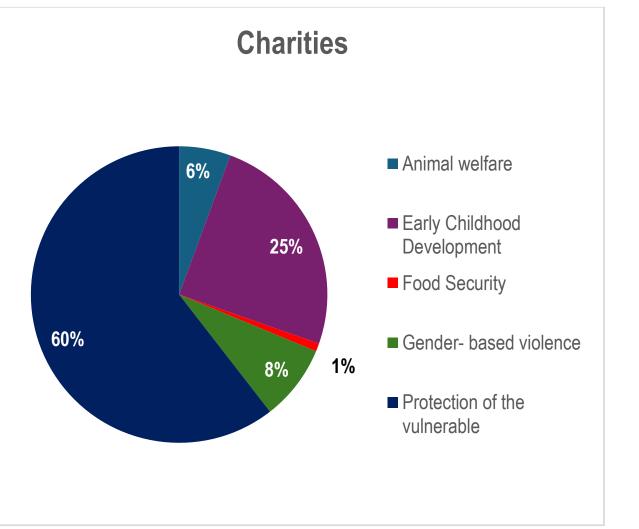


- In July 2024, the NLC went out on a targeted call for applications for the 2024 Paris Olympics Team SA Delivery. The South African Sport Confederation and Olympic Committee (SASCOC) responded to the call and an allocation was made.
- Allocations were made in relation to the 2023/2024 applications across all sectors from July 2023 to December 2024, with an average allocation of R900,000.00 per application.
- A total of 5 303 applications have been adjudicated in all four sectors since the commencement of the call to the end of the period under review.

GRANTS ALLOCATIONS REPORT

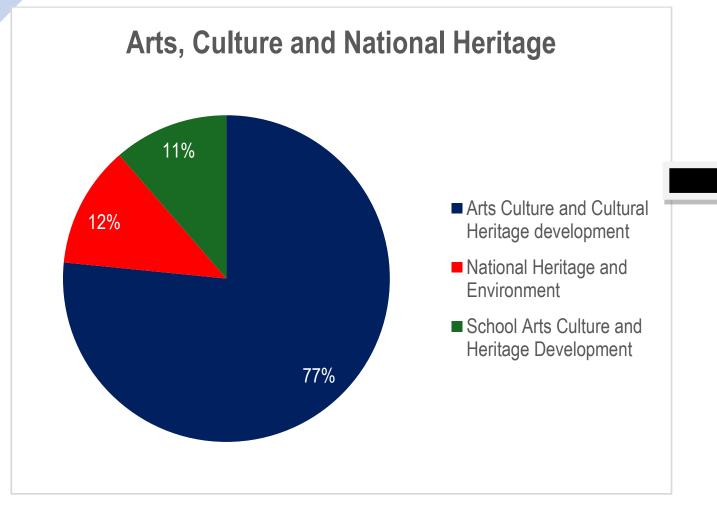
Province	Allocation	%	
Eastern Cape	R 105,188,600	7%	
Free State	R 110,232,927	8%	
Gauteng	R 377,877,574	26%	
Kwazulu Natal	R 157,107,889	11%	
Limpopo	R 129,330,401	9%	
Mpumalanga	R 108,176,337	7%	
North-West	R 175,361,178	12%	
Northern Cape	R 79,571,997	6%	
Western Cape	R 207,114,493	14%	
Grand Total	R 1,449,961,396	100%	
Allocations Report per prov			

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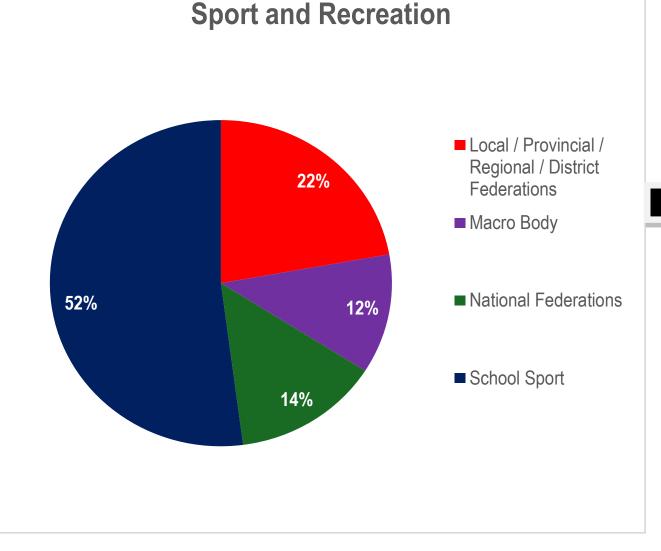
Out of the total of the allocations (**R781,752,569.00**) within the Charities sector, 60% was allocated Protection of the vulnerable with an additional 25% allocated to Early Childhood Development. A portion of 1% allocated to Food Security and 6% Animal welfare with Gender-based violence accounting 8%.

Charities Allocations.



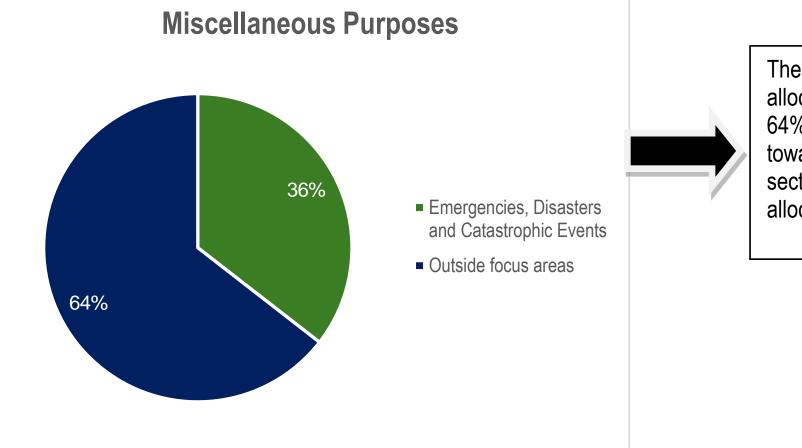
Out of the overall allocations (R309,023,072.00) made by the Arts, Culture, and National Heritage sector, 77% was allocated to Arts, Culture, and Cultural Heritage Development, while the remaining percentages were distributed to National Heritage and Environment (12%) and Schools Arts, Culture, and Heritage Development (11%).

Arts, Culture, and National Heritage Allocations.



Of the total allocations (R332,438,313.00) made by the Sport and Recreation sector 52% was allocated to School Sport, with the three categories accounting for the remaining 48%.

Sport and Recreation Allocations



The Miscellaneous Purposes sector allocated a total of **R26,747,442.00**. 64% of this allocation was directed towards programs spanning all three sectors, while the remaining 36% was allocated for emergency projects.

Miscellaneous Purposes Allocations

SUMMARY OF SECTOR ALLOCATIONS

Sector		EC	FS	GP	KZN	LP	MP	NW	NC	WC	Total
Animal welfare	R	3,376,030.00	R 5,327,900.00	R 6,842,130.00	R 2,285,700.00	R 601,370.00	R 1,298,750.00	R 1.815.085.00	R 3,760,483.00	R 18.641.292.00	R 43,948,740.00
Arts Culture and Cultural Heritage development	R	16,496,842.00	R 6,027,068.00	R 86,911,407.00	R 31,710,912.00	R 7,335,953.00	R 12,012,748.00	R 37,863,609.00	R 3,313,500.00	R 34,971,356.00	R 236,643,395.00
Early Childhood Development	R	7,024,248.00	R 19,214,659.00	R 21,070,594.00	R 19,363,806.00	R 49,372,935.00	R 37,074,336.00	R 7,852,543.00	R 23,191,076.00	R 9,292,073.00	R 193,456,270.00
Emergencies, Disasters and Catastrophic Events	R	607,500.00		R 1,664,000.00	R 4,225,000.00	R 957,607.00	R 2,042,726.00				R 9,496,833.00
Food Security	R	355,000.00	R 1,099,952.00	R 1,109,481.00	R 724,901.00			R 330,515.00	R 1,907,415.00	R 1,368,134.00	R 6,895,398.00
Gender- based violence	R	2,823,900.00	R 8,079,804.00	R 9,783,904.00	R 4,391,787.00	R 3,211,545.00	R 9,200,306.00	R 8,798,982.00	R 1,764,069.00	R 16,387,197.00	R 64,441,494.00
Local / Provincial / Regional / District Federations			R 9,730,738.00	R 17,390,259.00	R 15,447,227.00	R 666,036.00	R 1,480,195.00	R 7,160,145.00	R 500,000.00	R 21,324,054.00	R 73,698,654.00
Macro Body				R 39,394,000.00							R 39,394,000.00
National Federations	R	1,397,220.00		R 29,789,796.00	R 3,226,835.00					R 11,817,297.00	R 46,231,148.00
National Heritage and Environment	R	394,978.00		R 11,600,391.00	R 1,266,685.00	R 1,772,975.00	R 468,215.00	R 9,462,692.00		R 12,269,560.00	R 37,235,496.00
Outside focus areas				R 5,583,688.00	R 3,184,040.00	R 4,519,250.00	R 2,463,631.00			R 1,500,000.00	R 17,250,609.00
Protection of the vulnerable	R	63,492,217.00	R 48,944,308.00	R 120,313,447.00	R 27,264,803.00	R 30,461,611.00	R 17,349,437.00	R 79,115,735.00	R 41,025,684.00	R 45,043,425.00	R 473,010,667.00
School Arts Culture and Heritage Development			R 343,804.00	R 11,042,995.00	R 2,043,599.00	R 608,400.00	R 7,689,070.00	R 3,713,546.00	R 937,043.00	R 8,765,724.00	R 35,144,181.00
School Sport	R	9,220,665.00	R 11,464,694.00	R 15,381,482.00	R 41,972,594.00	R 29,822,719.00	R 17,096,923.00	R 19,248,326.00	R 3,172,727.00	R 25,734,381.00	R 173,114,511.00
Grand Total	R	105,188,600.00	R 110,232,927.00	R 377,877,574.00	R 157,107,889.00	R 129,330,401.00	R 108,176,337.00	R 175,361,178.00	R 79,571,997.00	R 207,114,493.00	R 1,449,961,396.00



MONITORING AND EVALUATION

DATA PER PROVINCE

PROJECT MONITORING: PROVINCES

The Q3 monitoring performance is depicted in the table below. Despite not reaching 100%, albeit with one miss, it is anticipated that all outstanding projects will be monitored in this last quarter.

Province	Eligible	Monitored	% Monitored
EC	25	25	100%
FS	14	14	100%
GP	49	48	98%
KZN	43	43	100%
LP	16	16	100%
MP	31	31	100%
NC	16	16	100%
NW	37	37	100%
wc	35	35	100%
TOTAL	266	265	99,6%

100% monitoring per province



MONITORING AND EVALUATION

JOB CREATION STATS

For the reporting period, 1,424 jobs were created or retained across all provinces. The table below depicts jobs per category and province for the 3rd quarter. The Eastern Cape province provided the highest number of jobs at 366 while North-West recorded the lowest at 66 jobs.

Province	Permanent jobs created or retained	Temporary jobs created or retained	Total
Eastern Cape	132	234	366
Free State	228	28	256
Gauteng	43	14	57
KwaZulu Natal	80	171	251
Limpopo	44	60	104
Mpumalanga	24	56	80
North-West	61	5	66
Northern Cape	105	57	162
Western Cape	16	66	82
Grand Total	733	691	1 424

Jobs per Province Q3



MONITORING AND EVALUATION

JOB CREATION BY DESIGNATED GROUPS

The table below demonstrates that 76% of children benefitting overall from the services rendered, mostly under the Sport and Recreation sector. The Arts and Culture sector benefitted the highest number of Youth, with 83% of beneficiaries from that sector.

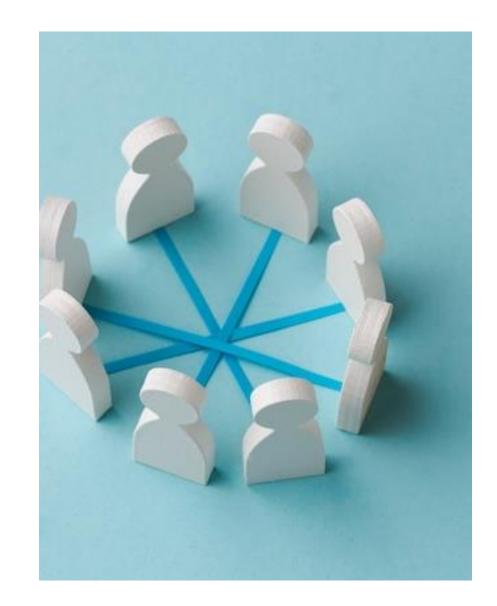
Sector	Adults	Children	PWD	Youth	Total
Arts and Culture	506	3 303	4	4 945	8 758
Charities	2 155	4 567	442	845	8 009
Miscellaneous	0	301	0	46	347
Sport and Recreation	10	20 136	0	140	20 286
Grand Total	2 671	28 307	446	5 976	37 400

Beneficiaries reached Q3

STAKEHOLDER MANAGEMENT



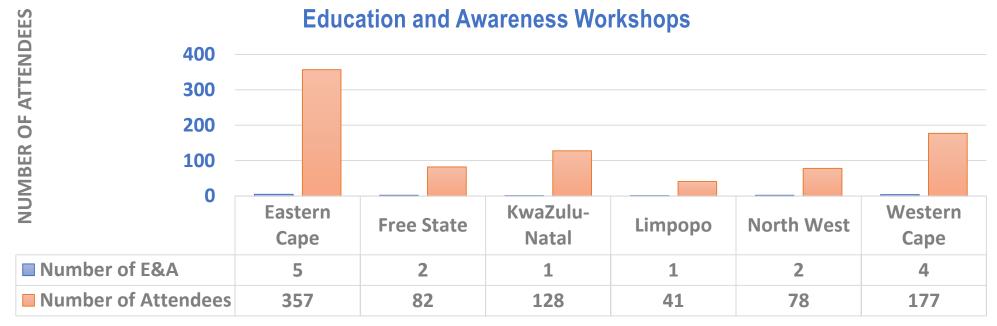
Purpose: Strengthening public awareness and support for applicants. Help Desk Sessions: 30 sessions held in partnership with the Department of Social Development, assisting 2,214 attendees. Workshops & Information Sessions: 15 sessions conducted on application criteria, compliance, and best practices.





Q3 Education and Awareness Workshops: Total 15 (863 attendees)-

Provincial Breakdown

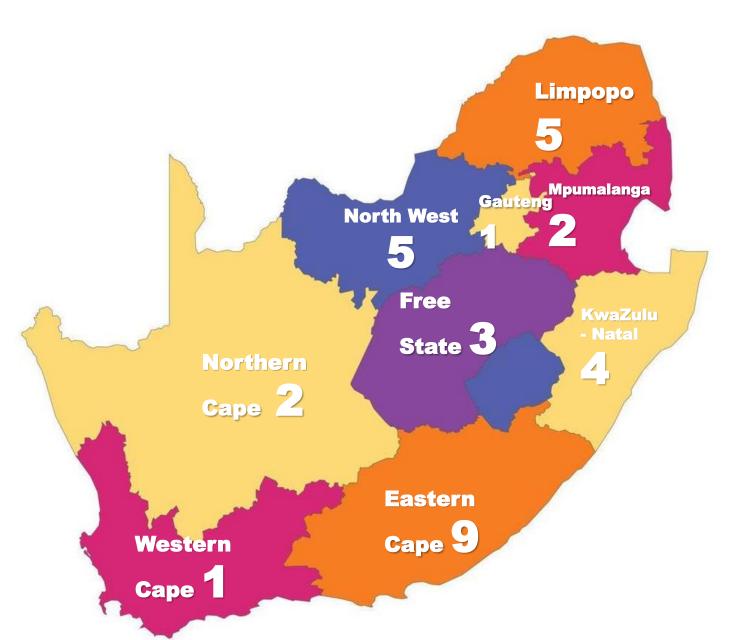


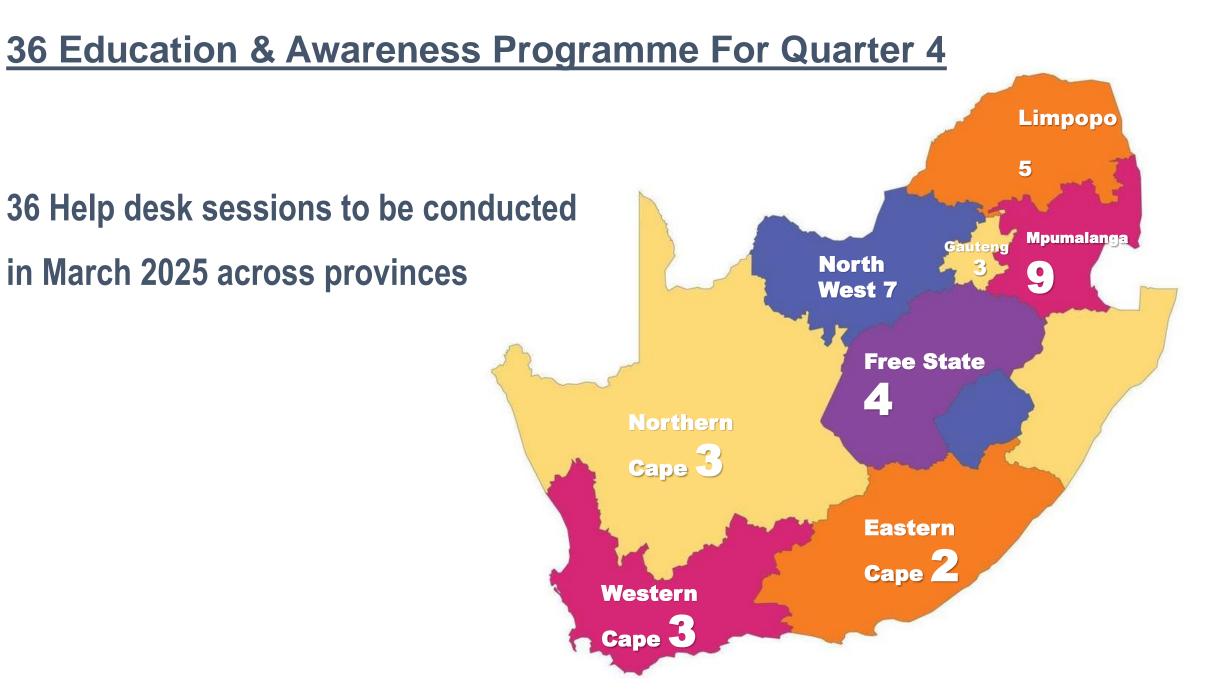
Number of E&A
Number of Attendees



Q3 Help Desk Sessions: Total 32 conducted in February 2025 (2214 attendees)-

Provincial Breakdown





Q3 FINANCIAL PERFORMANCE

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SALIENT INFORMATION

	Audited (2022/23) (R'000)	Annual Target (R'000)	Q1 (R'000)	Q2 (R'000)	Q3 (R'000)	YTD (R'000)
Lottery Ticket Sales (incl. VAT)	7 127 066	7 232 319	1 748 646	1 749 523	1 853 281	5 351 450
Share of ticket sales	1 641 380	1 815 499	408 905	448 790	475 406	1 333 101
Lottery fees and Societies	96	62	20	6	28	54
Grant Allocations	1 172 631	1 401 749	-	44 834	234 068	278 902
Cash Disbursements	1 490 721	N/A	113 063	163 744	53 568	330 375
Turnaround times for 1 st tranches	35 days	60 days	134 days	216 days	256 days	196 days

SALIENT INFORMATION

	Audited (2023/24) (R'000)	Annual Target (R'000)	Q1 (R'000)	Q2 (R'000)	Q3 (R'000)	YTD actuals (R'000)
Lottery Ticket Sales (incl. VAT)	7 280 520	7 232 319	1 767 435	2 064 615	1 987 613	5 819 663
Share of ticket sales (excl VAT)	1 827 949	1 878 545	452 773	530 231	509 866	1 492 870
Lottery fees and Societies	96	62	18	14	9	41
Grant Allocations Approved	713 698	1 471 347	229 116	238 826	288 945	756 887
Total Grant Allocations Expensed YTD	-	-	272 238	162 352	189 661	624 251
Cash Disbursements	523 350	N/A	277 033	357 647	173 154	807 834
Turnaround times for 1 st tranches (Consolidated)	35 days	60 days	104 days	154 days	82 days	81 days
Turnaround times for 1st tranches (2023/24 Call)			91 days	82 days	45 days	78 days

SALIENT SUMMARY

- As of 31 December 2024, NLDTF contributions from the sale of national lottery tickets amounted to R1.492 billion (31 December 2023: R1.333 billion), which translates to a year-to-date increase of 11.93%.
- There is an overperformance of 3% against the year-to-date budget of R1.449 billion on 31 December 2024 due to several jackpots roll-overs.
- Fees from lotteries and societies amount to R41 thousand for the period ended December 2024.
- Grant allocations of R624 million have been recognised as expenses to date and R807.8 million of disbursements have been processed. Actual grant expenditure is based on countersigned grant agreements and valid progress reports.
- The grant liability as of 31 December 2024 was R107 million (31st December 2023: R 196.1 million), a 45% decrease year on year. The decrease is not comparable due to changes in the accounting treatment which were affected at year end not at the time the compliance requirements were met.
- The average days to pay the beneficiaries has improved from 196 days in December 2023 (payment value R323 million) and average of 78 days in December 2024 (payment value of R807.8 million).

STATEMENT OF FINANCIAL POSITION

R'000	Year-end 31 December 2024	Year-end 31 March 2024
Non-current assets	113 465	107 091
Current assets	4 331 690	3 823 696
Total assets	4 445 155	3 930 787
Non-current liabilities		472
Current liabilities	317 193	518 514
Total liabilities	317 193	518 987
Equity	4 127 962	3 411 801
Total equity and liabilities	4 547 768	3 953 826

- There has been a slight improvement in the financial position of the group compared to 31 March 2024.
- This is attributable to interest received on the call account and weekly sales from Ithuba set off by payments made to beneficiaries and suppliers.
- There are no non-current liabilities due to the deferred income being transferred to current due to the operating licence coming to an end in May 2025.
- The current liabilities have decreased due to payments of grant liabilities and prizes claimed by winners.



Legacy Report: Progress Update

1. Investigations

The SIU submitted its report on phase 3 of the investigation on the 21st of November 2024. During the quarter 3, 17 cases were referred to the SIU for further action as these matters falls within the proclamation period.

2. SAPS

During quarter 3, 10 cases criminal cases were registered at the SAPS. The NLC continues to collaborate with law enforcement agencies, including the SIU, in ongoing investigations. These include cases related to NLC-funded project reports filed by the beneficiaries and cases identified through internal investigation.

3. Monitoring disciplinary action taken against employees found to be implicated by the NLC, the SIU and other investigating agencies

An employee who was precautionarily suspended to allow SIU investigation into allegations of Conflict of Interest [Section 2F – Lotteries Act], whose disciplinary hearing was held and was ultimately dismissed during quarter 3.

NLC commenced with disciplinary hearings for three precautionarily suspended Free State employees.

4. Monitoring the findings of the lifestyle audits for employees and board members at the NLC

To date, a total of 60 out of 60 Lifestyle reviews were completed for the 60 lifestyle disclosure forms submitted.

5. Following up on redress for legitimate NGOs or NPCs that have been affected by corruption and maladministration

The quantum of SIU investigated community infrastructure projects have not yet been concluded. This is therefore an ongoing process. Feasibility assessments are still underway.

6. Monitoring the filling of critical vacancies, particularly for senior management positions and distributing agencies

One senior management position of Stakeholder Management Marketing and Communications was filled and one DA member also resigned during the reporting period. The recruitment process is underway for other critical positions.

7. Continued monitoring of the restructuring process

The proposed divisional structures will be presented to the Board governance structures for approval during the fourth quarter.

8. Overseeing the review and implementation of the research-based funding process, as well as the lifting of the moratorium in this regard

The RBF policy had to be re-tabled to the board in line with amendments received from legal. Progress on critical areas identified by the Board will be made after the approval thereof.

9. Overseeing the process to issue the licence for the next National Lottery operator

The evaluation and adjudication reports were handed to the Minister for his consideration.

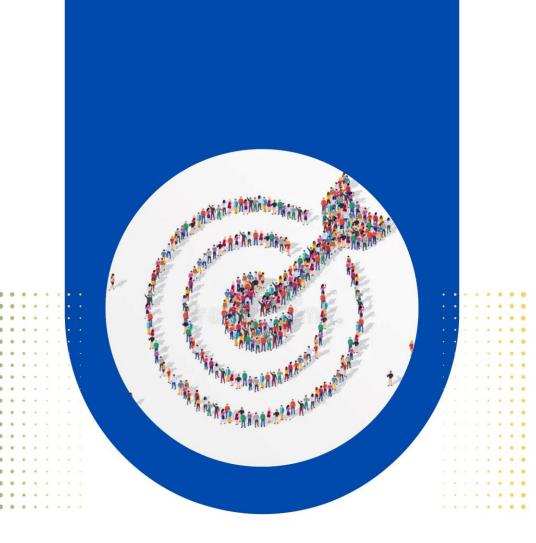
10. Following up on audit outcomes and the development and implementation of action plans, particularly in terms of irregular expenditure and material irregularity (MI) investigations

Action plans are implemented and tracked quarterly. AGSA has deemed actions taken on MI's sufficient to date.



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Modernisation



PROGRESS MADE TO DATE

- System Deployment & Training
 - Module 1 (Registration of profiles) live on 01 November 2024.
 - Module 2 (Applications for Funding) live on 02 December 2024.
 - Module 3 (Assessment of applications) live on 25 February 2025.
 - Staff training conducted via online sessions and distribution of training videos.
 - ICT Infrastructure progressing to plan to support Grant Funding deployment:
 - Broadband, storage and servers and cybersecurity solutions.
 - Zero-rated data access implementation with Vodacom.
- Registrations Achieved
 - Total Registrations submitted: 11 416
 - Online Registrations: 11 292
 - Walk-ins: 124
 - Compliant registrations: 1626 (14%)
 - Entity Type Breakdown:
 - NPCs: 2,812 (25%)- Fully registered-899
 - NPOs: 7809 (68%)- Fully registered- 187
 - Schools: 795 (7%)- Fully registered-540
- Applications Received for Funding
 - Total registrations in progress: 603
 - Completed applications: 139 (23%)
 - Partially completed applications: 464 (77%)

CHALLENGES AND RISKS

- Capacity & Project Timelines
 - Project complexity and scope has impacted timelines e.g. data exchange challenges.
 - Need for improved timeline reassessment based on current insights, skills and capacity.
- Stakeholder Dependencies
 - Outstanding MoA's & APIs required from internal and external stakeholders.
 - Collaboration with DSD, CIPC, and SARS essential to improve compliance.
- ICT & Resource Constraints
 - Limited ICT staff involvement due to skill and capacity constraints.
 - Need for skills transfer and additional resources recruitment to maintain momentum.
- Compliance & Reputational Risks
 - High number of de-registrations by DSD & CIPC potentially impacts NLC's reputation and brand.
 - To be addressed through a **multi-lateral** "War Room" approach improving compliance rates.
- Digital Literacy & Rural Access
 - Applicants from rural areas face challenges in digital literacy and system navigation.
 - Increase education, training, and targeted support to ensure accessibility.
 - Establishment of a war room at Head Office (Pretoria) including DSD, NLC developers to support applicants achieving compliance.
 - Joint Provincial Education and Awareness Sessions to provide real time on-site support.
 - Regular joint webinars to educate NPOs and NPCs on the NLC Thuthuka System and DSD Compliance requirements.

WHAT IS NEXT:

- System Enhancements & Additional Modules
 - User Acceptance Testing (UAT) & launch of Modules 3 & 4.
 - Expansion of "War Room" strategy with DSD, CIPC, and technology partners.
- Capacity Building & Support Initiatives
 - Grant funding team and DSD conducting targeted provincial engagement sessions to assist applicants in real-time.
 - CHIETA Skills Centres to provide access via interns deployed in various provinces.
 - Training of frontline staff to handle troubleshooting & applicant support effectively.
- Technology & Accessibility Improvements
 - Creation of video guides to assist applicants with trouble shooting of verification processes.
 - Finalisation of MoA's & APIs (data exchange software) with additional collaboration partners.
 - Zero-rated data access implementation with Vodacom in advanced stages.
- Operational & Structural Optimisation
 - Finalising AS-IS & TO-BE processes for remaining NLC divisions Sigma six methodology.
 - Strengthening NLC's internal capabilities and use of AI to evaluate AFS for funding applications.
 - Completion of HR service provider contracts and recruitment for modernisation support.
- Key Beneficial Outcomes:
 - Enhanced Compliance: Multi-factor authentication & database integration improved entity compliance rates.
 - Improved Data Integrity: Bilateral data cleansing resulted in better regulatory alignment.
- Conclusion: The modernisation programme is providing early benefits and is a fundamental enabler for NPO, NPC, and PBO compliance, supporting the NLC's mandate, FATF grey-listing efforts while ensuring efficient grant funding administration.

CASE STUDIES



NATIONAL LOTTERIES COMMISSION

member of the dtic grou

1. CHOC Childhood Cancer Foundation South Africa-Continues to Offer Critical Support for Pupils Born with Cancer

Childhood Cancer Foundation South Africa (CHOC) is a vital non-profit organisation enabling treatment, access and adherence for children as well as teenagers with cancer or life-threatening blood disorders. This organisation was founded in 1979, Rivonia and other services and offices are found in Eastern Cape, Free State, KwaZulu-Natal, North West, Northern Cape and Western Cape.

In all provinces, CHOC contributes significantly by rendering services such as offering psychosocial and emotional support which is delivered by 19 Social Workers and Auxiliary Workers stationed in pediatric oncology units; provide practical support through a programme called "Home Away from Home" which focuses on the provision of free accommodation and nutrition to families that have children who have cancer or life-threatening blood disorders. Moreover, the early detection programme acts as a beacon of hope in advocating awareness targeting pupils such as healthcare workers, healthcare professionals, traditional healers, and community members to recognise early warnings of childhood cancer and encourage them to form strategic alliances to assist children with cancer.

The National Lotteries Commission funding significantly strengthened the dream of CHOC. Through an NLC grant funding mount of R3, 800 000, CHOC managed to fulfil the following objectives: relieved the financial burden of low-income families living far from treatment centres, ensured that no child precluded from accessing and adhering to treatment. Additionally, CHOC converted its Plumstead and Sybrand park houses to solar and the eight-bedroom Plumstead house serves 21 beneficiaries per night whilst the 3-bedroom Sybrand Park House serves 9 beneficiaries augmenting treatment at 3 pediatric oncology units. These houses are always full serving 720 beneficiaries annually through 6868 bed nights and 20604 nutritional meals.

More interestingly, CHOC continued to use the NLC funding for a good cause. For example, through the Early Detection Saves Lives programme, the National Lotteries Commission South Africa grant supported: 894 Doctors & Professional Nurses to be trained, 514 Ward Based Outreach Workers were trained in the early warning signs of childhood cancer, 34 Traditional Health Practitioners were trained in the early warning signs of childhood cancer, 10037 community members were trained to address misconceptions about stories and awareness campaigns.





2. SA Mobility for the Blind Trust Empowers Independence for the Blind with National Lotteries Commission Funding The South African Mobility for the Blind Trust (SAMBT) continues its crucial mission to empower individuals who are blind or partially sighted by providing them with lifechanging independence training. SAMBT offers specialised programs designed for adults, youth, and children, helping them develop vital skills for navigating the world with confidence, autonomy and independence. Additionally, SAMBT's independence training encompasses a wide range of services, including orientation and mobility training, daily living skills, and assistive technology education. These programs are tailored to meet the unique needs of each participant, ensuring that they are equipped with the tools to live fuller. Akhona who was trained earlier this year said: *"I never knew that blind people could learn to do things, all by themselves."*

The grant funding of R1, 185 960.00 from the National Lotteries Commission (NLC) has been pivotal in expanding the reach and scope of SAMBT's training services. With this funding, the SAMBT has been able to increase the number of individuals served, develop new training materials, and ensure that more people across South Africa (SA) have access to life-altering mobility education.

Looking ahead, SAMBT wishes to expand the O&M training in SA because it is critical and vast. They hope to grow their team of practitioners to eight full-time professionals, to reach even more blind people, and replace four of their vehicles with higher rise vehicles. Lastly, they would like to add capacity to their team such as employing a referral officer, who can assist the blind people who are trained in independence skills, to take their next step of independence. For example, access study opportunities, internships or learnerships, and job opportunities.

SAMBT's work continues to have a profound impact on communities across South Africa, helping people who are blind or partially sighted lead fulfilling, and independent lives. The Trust remains dedicated to fostering an inclusive society where every individual, regardless of ability, can thrive.



3. The GAP College NPC: A Leading Provider of Early Intervention Methodologies in Education

The GAP College is situated in Johannesburg South, and it serve areas as far away as Protea Glen, Orange Farm, Spruitview, Alexandra, Olifantsfontein, Springs, Germiston, Brakpan and other outlying areas. The GAP is registered as an LSEN School for marginalised, disabled children and youth under the charities section of the companies act with the CIPC and it holds NPO and PBO status and is fully compliant with all legislation in all sectors. Additionally, this organisation is a beacon of hope that provides comprehensive, multi-disciplinary, multi-level education, stimulation, partial-care and vocational skills to children and youth from the ages of 2 to 21 years. The teachers employed are fully qualified in special needs education from the ECD sector right up to the vocational skills offered. Additionally, the team includes Occupational, Speech and Audiology, Physio, Hippo and Hydro Therapists.

The National Lottery Commission (NLC) funding positively pushed the dream of the GAP College to be a success. With the funding from the NLC, this organisation managed to keep the school to grow well during the period of 2024, which included repairs and maintenance to the therapy pool, expanding the urban agricultural project and repairing and maintaining our borehole to the point of drinkable water. In addition, the organisation added a "Worm Farm" to their agriculture system which is doing well in organic recycling project. Through these funded projects, 12 jobs were created for specifically disabled training in early childhood development aimed at special needs for 172 beneficiaries.

The GAP College wishes to continue providing necessary support to parents, caregivers and community members who play a critical role in the lives of our disabled community. And for future goals, they desire to purchase the current rented premises and ensure security of a life-long legacy for people living with disability.

4. I-Afrika Theatre Education Continues to Embrace its Legacy of Entertainment

The Ingoma National Arts Project, led by I-Afrika Theatre Education and headquartered at the Faranani Multi-Purpose Centre, Tsakane-Ekurhuleni, in the East of Johannesburg, South Africa; is a creative initiative that has evolved from music and dance program into a nationally acclaimed full-scale production. This organisation restructured in 2015 to focus on empowering individual artists. The project has successfully established a model for measurable impact and sustainable development in the arts.

This vision of I-Afrika Theatre Education was brought to fruition through the launch of Ingoma the Musical in 2018, which showcased the talents of 49 Gauteng-based performers and set a new benchmark for excellence in South African theatre. With a mission to identify, nurture, and elevate semi-professional artists across Gauteng and Mpumalanga, the project not only fosters artistic growth but also equips participants with essential skills, sustainable employment opportunities, and a platform for socio-economic advancement.

All thanks to National Lotteries Commission funding, the organisation's 2024 iteration Ingoma the musical program generated 78 jobs, encompassing roles for performing artists, creative professionals, and technical staff. Further solidifying its position as a cultural and economic catalyst, focused on the professional development of 31 artists from Mpumalanga. The project prioritises employment for vulnerable populations, with 35% of roles filled by youth and 65% by women, providing specialised training in marketing, and project administration. This phase played a vital role-integral in equipping artists with the necessary skills to independently manage, administer, and effectively market their own productions. By enhancing their business acumen, this initiative fosters long-term career sustainability while contributing to the growth of the local creative sector.

For sustainability, the organisation sells tickets for live performances. Looking forward, I-Afrika Theatre Education wishes to elevate the visibility of local talent on a national stage and extend its reach across all nine provinces.



Zululand Youth Empowerment: Empowering Young Singer in the area of Kwazulu - Natal

Zululand Youth Empowerment, a visionary arts organisation that strive in empowering youth in the areas of Kwazulu-Natal such as Empangeni, Ngwelezana, Esikhaleni, Nseleni, Dlangezwa, Mkhoboza, Emadaka, Kwesakwa Mthethwa, Mtubatuba.

The National Lotteries Commission funded the project of *"The Gospel In Me"* talent search funded by the National Lotteries Commission with a grant amount of R1, 095 678. 00 - serves as a way of discovering individuals with talent and are groomed and trained to be exceptional and be able to support themselves using their singing talent. The TOP 17 get singles recorded and released on all digital music platforms in over 150 countries, that way, they will benefit from videos, airplay and download royalties. Additionally, on the Finale night which was on the 7th of December 2024, a winner was chosen and won a prize amount of R15 000.00, which is 100% funded by NLC. Through this project, about 81 jobs created as from marshals, security guards, music composition to events management.

For sustainability, the organisation plan to keep on searching for talent, and continue to generate revenue through selected trainees on musical and stage shows performances. Additionally, the organisation rent out sound equipment and stage events. For future, the organisation wishes to develop and empower more youth , to have transport and structure where they will be able to use it for hosting events and hire it to the public in order to generate more income. For more information about Zululand Youth Empowerment, visit: https://www.facebook.com/share/15qq46xgXF/





6. Empowering Lives: Down Syndrome Amathole's Mission in the Eastern Cape

families with Down syndrome. This inspiring organisation is dedicated to empowering people living with Down syndrome, while also providing critical support to parents navigating the unique joys and challenges of raising children with this condition. Founded on the belief that every individual deserves an opportunity to thrive, Down Syndrome Amathole works tirelessly to offer tailored programs that enhance the skills, confidence, and independence of those with Down syndrome. Through a combination of workshops, vocational training, and social activities, the organisation helps its members lead fulfilling lives, integrated into their communities.

For parents, Down Syndrome Amathole provides a lifeline of encouragement and practical guidance. From support groups, social visits, and hospital checks to build a sense of belonging to resources that equip families with knowledge, the organisation ensures that no parent feels alone on their journey. A key factor in this organisation's growing impact is the funding from the National Lotteries Commission (NLC). An amount of R870 815.00, received from the NLC grant funding, the organisation has been able to expand its programs, reaching more families in rural and underserved areas of the Eastern Cape.

Through the NLC funding, the organisation hosted a vibrant event filled with music, dance, and inspiring stories of resilience and achievement in celebrating the National Down Syndrome Day. Families, friends, and community members gathered to celebrate inclusion and diversity, emphasising the importance of recognising the potential in every individual.

As Down Syndrome Amathole continues to grow, their vision remains clear: to create a society where people with Down syndrome are empowered to reach their full potential and equip families to support their loved



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7. All Saints Day Care: Nurturing Young Minds with Community Support

Since its establishment in 2016, All Saints Day Care has been a beacon of hope for families in its community, offering quality care and education to 130 learners. What began as a small initiative has blossomed into a vital institution. All Saints Day Care prides itself on providing a safe, nurturing, and stimulating environment where young learners can thrive. The facility focuses on early childhood development, equipping children with the foundational skills needed to succeed in their educational journeys.

The National Lotteries Commission (NLC) funding with an amount of R1, 202 645.00 has been pivotal in helping the organisation to grow. This funding has enabled All Saints Day Care to provide stipends and salaries for a dedicated team of eight educators who bring passion and expertise to the classroom daily. Additionally, it has facilitated employment for two maintenance workers who ensure the daycare remains a secure and welcoming space.

The impact of the NLC funding extends far beyond the classroom. With these resources, All Saints Day Care has undertaken essential renovation projects, including the installation of a black perimeter fence and an electrical fence, ensuring the safety of all learners and staff. The funding has also supported critical operational needs, such as maintaining accounting books, cleaning laundry, and securing domestic fuel for daily activities.

The contributions of All Saints Day Care reach beyond education. By creating employment opportunities and investing in local services, the organisation plays a vital role in uplifting the community. The educators, maintenance staff, and other team members all contribute to a shared vision of growth and development.

Looking ahead, All Saints Day Care wishes to continue shaping the lives of young learners and supporting families. Additionally, the organisation is poised to achieve even greater milestones in the years to come.

