

Presentation to the Portfolio Committee

the dtic's Annual Performance Plan 2026/2027 FY

21 April 2026



the dtic

Department:
Trade, Industry and Competition
REPUBLIC OF SOUTH AFRICA

the dtic - together, growing the economy

the dtic Customer Contact Centre: 0861 843 384

the dtic Website: www.thedtic.gov.za



Contents

1 the dtic strategy context

- About **the dtic's** mandate
- Impact statement and outcomes
- **the dtic's** vision, mission and values
- Summary SWOT analysis
- Strategic thrusts addressing economic pillars required for growth
- Economic Cluster (ESIEID) MTDP targets and pillars summary

2 the dtic strategic goals and priorities

- **the dtic** contribution to MTDP targets
- **the dtic's** “three Ds” strategy framework and priorities summary
- **the dtic's** delivery is structured and organised into programs

3 the dtic APP

- **3-year MTEF** targets
- APP Targets

Financials

Budgets and funding

the dtic's vision, mission and values

Vision



A dynamic and globally competitive South African economy built on the full potential of all citizens

Mission



the dtic working with its entities, will achieve inclusive economic growth by coordinating and enabling government wide interventions to:

- Promote structural transformation;
- Achieve stronger industrialisation;
- Transformation in terms of skills for the economy and enterprise development;
- Increase trade, investment and exports; and
- Promote the ease of doing business

Values



the dtic's values are:

1. Operational excellence;
2. Intellectual excellence;
3. Quality relationships;
4. Integrity, transparency, professionalism, ownership, leadership and teamwork.

2030 Impact Statement

Driving inclusive economic growth through sustainable industrialisation and job creation for a globally competitive South Africa

2025 - 2030 Outcomes

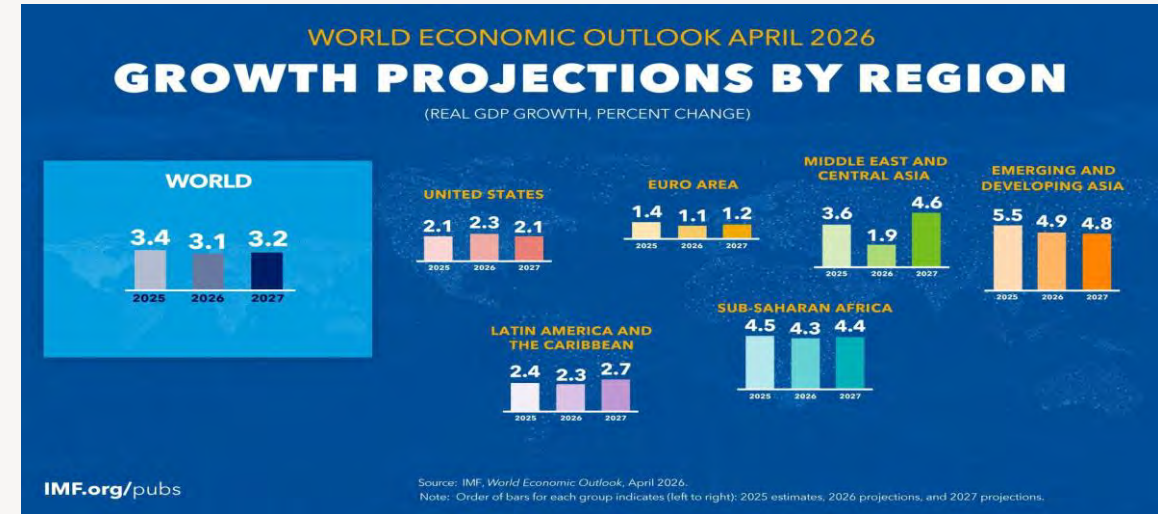
1. Re-industrialisation
2. Job creation
3. Transformation
4. Capable state

Global Economy -

Global growth is expected to slow to 3.1% in 2026, reflecting supply chain disruptions

- Global growth is projected to hold steady at 3.1%, with 2026 growth expected to be lower than 3.4% recorded in 2025.
- Growth in Advanced Economies is expected to grow by 1.8% in 2026, driven by digital transformation and the green energy transition.
- Emerging economies are estimated to grow by 3.9% in 2026 and expanding by 4.2% in 2027 driven primarily by industrialisation, increasing domestic consumption and technological adoption. Demand for critical minerals would see the EMDEs growth increasing; with structural reforms undertaken – such as regulatory framework, education and labour markets improving productivity.
- Global inflation is expected to rise over 4.4% driven by geopolitical tensions in the Middle East causing surges in oil, gas, and fertilizer costs.
- Key risks and primary threats to the outlook are geopolitical tensions, potential trade wars, high debt loads, and a potential, sudden correction in Artificial Intelligence investment.
- The recent escalation of tensions in the Middle East is triggering significant economic and diplomatic ripple effects in South Africa, which include:
 - Surging fuel prices
 - Currency volatility
 - Inflationary pressure
 - Stock market decline
 - A more cautious approach to interest-rate cuts, or a hike, to combat rising inflation.

Overview of the World Economic Outlook Projections - Percentage change



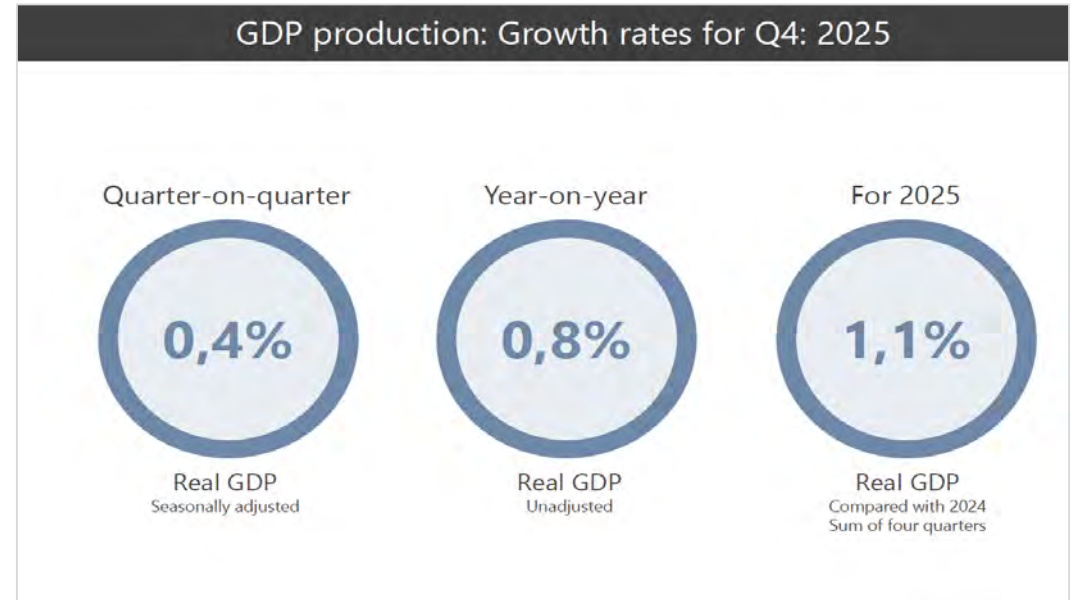
	2025	Projections	
		2026	2027
World Output	3.4	3.1	3.2
Advanced Economies	1.9	1.8	1.7
United States	2.1	2.3	2.1
Euro Area	1.4	1.1	1.2
Germany	0.2	0.8	1.2
France	0.9	0.9	0.9
Italy	0.5	0.5	0.5
Spain	2.8	2.1	1.8
Japan	1.2	0.7	0.6
United Kingdom	1.3	0.8	1.3
Canada	1.7	1.5	1.9
Other Advanced Economies 2/	3.0	2.6	2.2
Emerging Market and Developing Economies	4.4	3.9	4.2
Emerging and Developing Asia	5.5	4.9	4.8
China	5.0	4.4	4.0
India 3/	7.6	6.5	6.5
Emerging and Developing Europe	2.0	2.0	2.1
Russia	1.0	1.1	1.1
Latin America and the Caribbean	2.4	2.3	2.7
Brazil	2.3	1.9	2.0
Mexico	0.6	1.6	2.2
Middle East and Central Asia	3.6	1.9	4.6
Saudi Arabia	4.5	3.1	4.5
Sub-Saharan Africa	4.5	4.3	4.4
Nigeria	4.0	4.1	4.3
South Africa	1.1	1.0	1.3

Source: IMF, Jan 2026

Domestic Economic Overview 1 - GDP

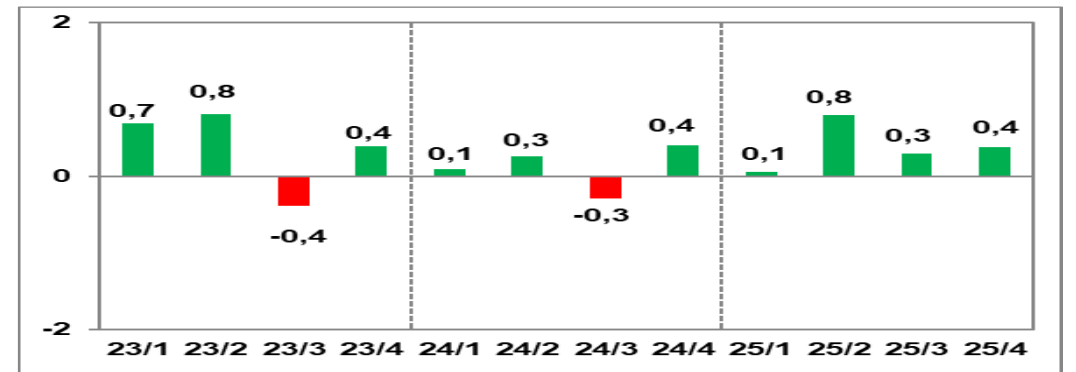
Gradual Recovery, but Structural Challenges Keep Growth Modest

- The South African (SA) economy ended 2025 on a slightly stronger note than expected.
- Real GDP expanded by 0.4% (q-on-q) & by 0.8% (y-on-y) in the 2025Q4, a touch above the consensus expectation of 0.3%, driven largely by the tertiary sector.
- This was the fifth consecutive quarter of positive growth, indicating that the gradual recovery remains intact towards year-end.
- Growth in the quarter was propelled by the tertiary sector registering 0.7% (mainly finance and trade), which offset the contraction in other two sectors vis primary sector (-0.2%) and secondary sector (-0.9%).
- Due to the persistent drag from the country's structural challenges, which were further compounded by high US tariffs and the expiry of AGOA, the full-year outcome was somewhat softer than anticipated
 - Real GDP grew by 1.1% in 2025
 - more than double the 0.5% recorded in 2024,
 - but still reflecting only modest economic momentum.



Source: StatsSA

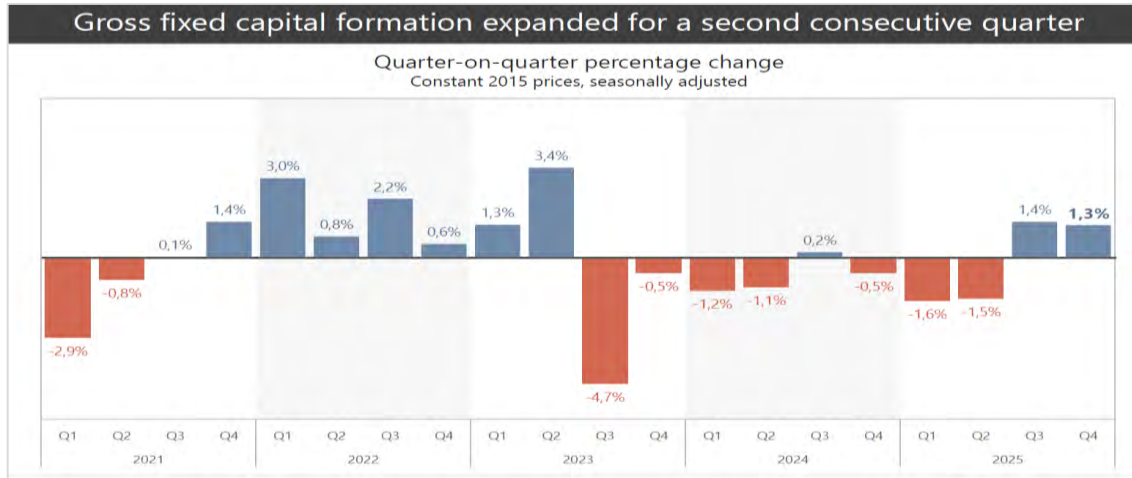
The SA Economy Records the 5th Consecutive Quarterly Growth in 2025Q4



Source: StatsSA

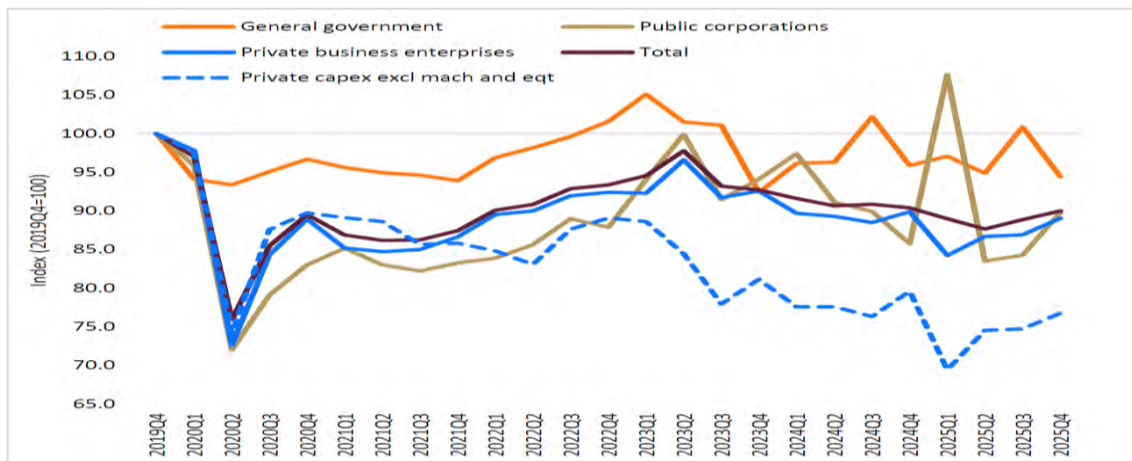
Gross Fixed Capital Formation (GFCF) and Trade

- Gross fixed capital formation expanded for a second consecutive quarter



Source: StatsSA

- Private investment has picked up, but still plenty of catching up to do



Source: StatsSA & BER

- In the year 2025 South Africa recorded a trade surplus of R201 bn with the rest of the world.
- The majority of SA exports were destined to Asia (R613bn) and Africa, with SADC at (R500bn).
- In 2025, the exports increased from R2.048 to R2,078trn (1.86%), mostly at the back of increased trade in metal products (13%) and vegetable products (10%).
- Imports rose from R1.843trn to R1.876trn (1.8%) in the same period; driven largely by increased trade in machinery & electrical equipment (7.2%); and vehicles and transport equipment (9.4%).
- On a quarterly basis exports increased by (0.4%) in 2025Q4 mostly influenced by vegetable products (37%) and machinery & electrical equipment (5.6%).
- Imports on the other hand declined by 6% driven by mineral products (-8.1%) and chemical products (-12.8%).
- While higher US tariffs and the expiry of AGOA are believed to be behind the poor export performance, higher consumer spending and the recovery in fixed investment, which underpinned demand for capital goods was favourable to imports.

Source: StatsSA

the dtic's economic and industrial strategy context summarised by a SWOT Analysis

Strengths

- Resilient manufacturing, mining and agriculture sectors
- Availability of critical mineral resources and abundant solar radiation position SA to benefit from green industrialisation if decisive policy action is taken now
- Internationally competitive agro-industrial (fruit, meat, processed foods, mohair, wool, hemp and cannabis) and autos value-chains
- Sophisticated financial services sector and strong service sectors in areas such as mining, civil and construction engineering, communications technology, tourism and hospitality
- Growing, youthful population eager to acquire skills and start a business

Weaknesses

- Economic structure that exposes SA to volatile commodity cycles
- Domestic consumer market too small to encourage world-scale investments
- Rising cost of doing business in SA and growing infrastructure gaps and inefficiencies in rail, ports, roads and water
- Under-investment in R&D, commercialisation and innovation by both public and private-sector
- High levels of concentration limit entry of dynamic, new firms and SMMEs
- Significant regulatory barriers and red-tape which is constraining investment and growth
- Exposure to global trade volatility and trade diversion risks in a small, open economy
- Slowing public-sector investment that doesn't 'crowd-in' private-sector investment
- South Africa is a relatively open economy, with few barriers to illegal and illicit imports, which makes domestic firms vulnerable to disruptive imports and global demand and supply imbalances

Opportunities

- AfCFTA market for food, autos, mining equipment, and financial services is massive
- Digitally-savvy, youthful population eager to enter the Digital and Knowledge Services sector
- Emerging sectors such as green industries, critical minerals and biotech, which could leverage off SA's natural resources and manufacturing capabilities
- Focusing government support, including R&D, to catalyze innovation in priority sectors such as digital, consumer goods, industrial energy and defense
- Improve utilisation of existing Preferential Trade Agreements and enhance market access

SWOT

Threats

- Global decarbonisation interventions and protectionism, which may affect SA disproportionately
- Geo-political tensions and 'trade wars' which may constrain exports, limit inward investment and expose SA to global surplus production of key products such as steel
- Economic instability that negatively affects businesses
- Heightened competition from other regions, which may offer better incentives, lower costs or more developed infrastructure to divert investment from SA
- Climate change and Environmental risks, i.e., natural disasters, floods and long-term resource constraints, which may disrupt key sectors such as agriculture, mining and infrastructure.

the dtic priorities are aligned to and support the 7th Administration's priorities

National government priorities

- Inclusive growth and job creation
- Reduce poverty and tackle the high cost of living
- Build a capable, ethical & developmental state

Invest in local industrialists and technologies that generate value from natural resources through beneficiation.

Strategy alignment and cascade

Economic cluster (ESIEID) pillars

- Structural reforms
- Induced demand
- Investment stimulus
- Catalytic sectors
- Transformation

Medium-term Development Plan (MTDP)

Strategy execution support

the dtic's Priorities framework

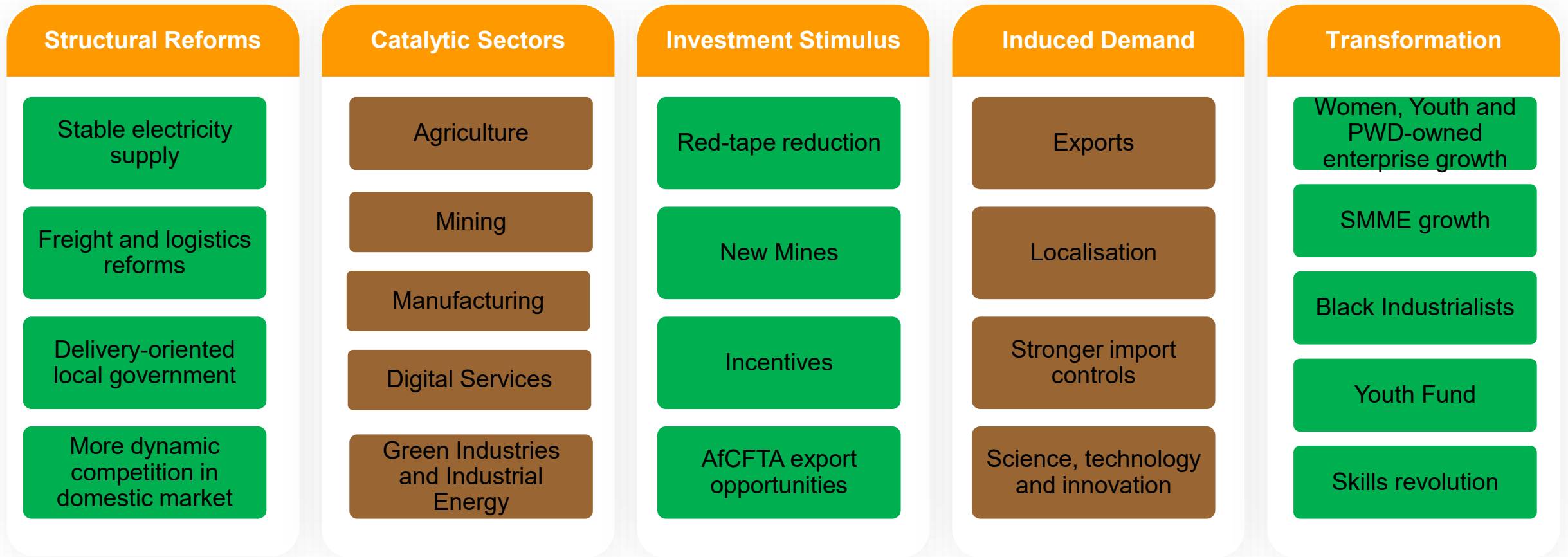
- Decarbonization
- Digitization
- Diversification

National Industrial Policy (NIP)

An approach anchored on:

- A strategy rooted in minerals beneficiation
- Policy sequencing and collaboration
- Prioritising inclusive growth

The Economic Cluster's (ESIEID) MTDP has identified 5 pillars which represent key interventions to achieve economic growth of 3% by 2029



Economic cluster (ESIEID) targets over five-year 2024-29

Economic Cluster (National) targets

Jobs Created

7 million

Investment

R 3 trillion

SMMEs Supported

1 million

Work Experiences

3 million

Subsistence Farmers

440 000

**Industrial Parks & Township
Incentive**

**45
(5 Per Prov.)**

Induced demand

**30 products or Technologies
Designated**

**Workers benefiting through
ESOPs**

800 000

Transformation fund

R 100 billion

Domestic Tourism Trips

45 million

**Exports increase to the rest of
Africa to**

R1.1 trillion

**Red Tape Reduction
E-Reg. sys to**

100 municipalities

the dtic and its entities' contribution to targets over five-year 2024-29

the dtic Direct contribution

<p>Jobs Created</p> <p>60 000 Number of jobs created</p>	<p>Investment</p> <p>R 2 trillion Investment secured</p>	<p>SMMEs Funded</p> <p>R 2 Billion funding from competition & transformation settlements</p>
<p>Work Experiences</p> <p>250 000 Unemployed Youth Trained</p>	<p>Subsistence Farmers</p> <p>10 000 Supported through financial & non-financial instruments</p>	<p>Industrial Parks</p> <p>45 Industrial Parks revitalised</p>
<p>Induced demand</p> <p>30 products or technologies designated</p>	<p>Workers benefiting through ESOPs</p> <p>800 000</p>	<p>Transformation fund</p> <p>R 100 billion</p>
<p>Domestic Tourism Trips</p> <p>0</p>	<p>Exports increase</p> <p>R3 trillion (World) R1.1 trillion (Africa)</p>	<p>Red Tape Reduction</p> <p>650 Investor Unblocking 6 One Stop Shops established Amendment of regulations</p>

the dtic Entities' contribution

<p>Jobs Created</p> <p>1 600 000</p>	<p>Investment</p> <p>R380 billion</p>
<p>Work Experiences</p> <ul style="list-style-type: none"> • 1 000 Interns • 345 000 Job opportunities 	<p>Subsistence Farmers</p> <p>50 000 farmer/agro-business</p>
<p>SMMEs Supported</p> <p>37 000</p>	<p>Industrial Parks & Township Incentive</p> <p>R33 billion on transformation</p>
<p>Domestic Tourism Trips</p> <p>2 150 000 tourist arrivals</p>	<p>Exports increase (world) - 5 yrs</p> <ul style="list-style-type: none"> • NEF: R5 billion • IDC: R80 billion • ITAC: R1.4 trillion

Driving industrial transformation through the Three D's: From foundation to scaled impact in Year 2 (2026/2027)

The Three Ds remain the Strategic Engine of the APP and the Delivery platform for economic transformation:

The dtic Strategy and APP tabled in 2025/2026 (Year 1) was underpinned on the following Strategy elements and these continue to anchor the 2026/27 APP:

- Three Ds" (Decarbonisation, Digitisation, Diversification)
 - *Decarbonisation* → Green industrial growth & global competitiveness
 - *Digitisation* → Productivity, services exports & youth jobs
 - *Diversification* → Trade expansion, industrial depth & localisation
- Clear economic outcomes (growth, jobs, industrialisation)
- Defined sector priorities
- Prioritised institutional capacity through executive appointments, Monitoring & Evaluation
- Policy alignment for implementation as reflected in entity plans

the dtic's strategic priorities are organized into the “three Ds.”

Decarbonisation

- Mitigate the negative impact of environmental protectionism
- Acquire global technologies and support innovation thereof to create new subsectors with growth potential
- Support a broad range of sectors to innovate and scale up the production of green goods and services
- Contribute to addressing climate change given the forecast impacts on African countries

Green trade barriers (including CBAM)

- Steel and aluminium

Critical minerals value chain

- Battery and vehicles
- Metals
- Renewable Energy
- Green Hydrogen

Digitisation

- The “digital” sector is growing rapidly in scope and scale
- New tradable digital services are an essential export opportunity in which young people and MSMEs could flourish
- Large number of global unfilled vacancies
- Economywide productivity improvements, including in network industries and government services

Digital Economy

- Digital infrastructure
- Ecommerce
- Digital skills

Future industries & advanced manufacturing

- Aerospace and defense
- Pharmaceuticals
- Electrotech

Diversification

- Guide investment to new high-growth sectors
- Stabilize sectors in distress and reposition for growth
- Reduce tax and export dependency on volatile primary minerals exports
- Grow the number of exports
- To encourage dynamic new entrants and create jobs where people live, increase support to and procure from township businesses and MSMEs

Industrial Sector

- Agro-processing
- Cannabis and Hemp
- Chemicals, Plastics, Personal Care, Clothing, Textile
- Oil & Gas

Services

- Tourism
- GBS

What Progressed in Year 1 (2025/2026)

Department progressed from policy design to operational delivery; overcoming a constrained fiscal environment, optimising impact through key interventions implemented:

Investment attraction:

- Over R645bn in investments secured including commitments at the at the South African Investment Conference held on 31 March 2026.

SEZ

- To date 224 operational investors across the 12 SEZs in 8 provinces, with a cumulative investment value of approximately R 32 billion, creating 28 821 permanent job opportunities.
- Fetakgomo Tubatse SEZ, expansion of the Dube Trade Port have been designated. Vaal SEZ currently undergoing public consultation with the intention to designate.

Confidence building

- Improved compliance with the Companies Act requirements contributing to SA being removed from the FATF greylist.

Ease of doing business interventions

- The legislative and policy amendments implemented to remove the systemic blockages
- Initiated the development of the Omnibus Bill to enable streamlined licensing, fast-tracked visas for scarce skills, and digitised permits across multiple regulatory domains. that no amount of case-by-case intervention can resolve.

- Industrial financing
 - Implemented a suite of incentives supporting priority sectors. The incentives support economic development criteria, including increasing employment, transformation, green technology, localisation, and regional spread
 - R1.4 billion to projects located outside the 5 main metros, R613 million was disbursed to SMMEs, women and youth-owned businesses, R688 million disbursed to Black Industrialists.
 - *Priority clusters: Innovation Cluster, Global Business Services, Infrastructure Investment Cluster, Export Promotion Cluster, Manufacturing Cluster.*
- Localisation
 - Finalising the list of key products/commodities to be designated for local content to boost local production, attract investments, and create job opportunities. *Includes: Cement, Steel, Solar PV components, Rail Rolling Stock, Buses, Transformers, Fire-fighting Vehicles, Pipes and Fittings, Valves, and Textiles, Clothing, leather and footwear, working vessels*
 - The Public Procurement Regulations (PPRs) by the National Treasury present a key opportunity to drive localisation.
- Industrial policy
 - Targeting industrial policy interventions in sectors with high economic and employment multipliers.
- Masterplans: Implementing 9 Masterplans, covering 646 769 workers and developing 1 Masterplan.

What Progressed in Year 1 (2025/2026) – continued.

Key trade interventions implemented to grow and diversify export

To unlock the markets for SA exports:

1. Concluded the Clean Trade and Investment Partnership with the EU, unlocking approximately €12 billion for decarbonisation and industrial projects. 45 have been identified bankable projects to facilitate implementation
2. Secured EU derogation on electric vehicle (EV) rules of origin, enabling exports of South African EVs and hybrids.
3. Deployed key trade instruments, including tariff reviews and inclusion of EVs and critical minerals under the Automotive Production and Development Programme.
4. Signed the CAEPA to unlock duty-free treatment, and discussions on a proposed Semiconductors MoU
5. Successfully engaged with China aimed at ensuring the finalisation of a bilateral trade MoU on the exchange of top 100 export products..
6. Submitted a draft offer for the Early Harvest to SACU and national Constituencies for consultations.
7. Initiated the amendment of an MoU with the China Certification and Inspection Group on Pre-Export Verification of Conformity (PVOC) to ensure smooth implementation.
8. Concluded negotiations with India on the Terms of Reference (ToR) for a preferential trade agreement (PTA) pending signature. Namibia as the SACU coordinator is engaging India to facilitate the signature on behalf of SACU.
9. Ascension to Afreximbank unlocking access to extended financial support from the Bank.

What Progressed in Year 1 (2025/2026) – continued - 2

Key interventions to create a conducive regulatory environment to support growth

- *National Gambling Amendment Regulations* introduces amendments to strengthen player protections, provisions related taxes,
- *ITAC- Safeguard Regs* proposed amendments to strengthen the decision-making framework, provisions on public-interest hearings, clarifying the treatment of developing-country exemptions, providing a more detailed framework for assessing “unforeseen developments”, reinforce requirements relating to adjustment plans and establish clearer rules for mid-term reviews and the extension of safeguard measures.
- *Statement 400* proposed amendments gazetted to give legislative expression to the Transformation Fund and provide the dtic with a legislative muscle to enforce it.
- *National Credit Act Amendment Regs* drafted to address gaps in access to finance by MSMEs. However, this was withdrawn as some of the provisions with implications for student debt. The process to review the regulations will include necessary changes to protect students.

Key interventions to promote transformation

- *Transformation Fund:*
 - Co-created by civil society and government as a catalytic blended-finance instrument to accelerate inclusive economic growth
 - To provide access to capital for black-owned and high-impact SMMEs, particularly those driving industrialisation, innovation, localisation, and sustainable development.
 - Strategic partnerships have been secured across public and private sectors, contributing to capital mobilisation with funding commitments received from various partners in the public and private sectors amounting to over R17 billion.
- *Review of the B-BBEE framework*
 - Has been initiated to strengthen the existing instruments of empowerment with clear parameters for measuring empowerment in the short term, and a comprehensive make up of policy to address socio economic development challenge in the long term.

Therefore... 2026/2027 will consolidate delivery & accelerate economic impact

Strategic Narratives Driving the APP 2026/2027

1. Implement of the Industrial Development Strategy for guiding industrialisation and localisation in South Africa
2. Expand domestic manufacturing capacity by 0.6%.
3. Increase investment by R750 Billion (R3 Trillion over 5 years).
4. Targeting R154 billion in exports to Africa in priority industrial sectors linked to implementation of the AfCFTA.
5. **Expanding South Africa's Trade Footprint through Market Access, Integration and Trade Diplomacy.**
6. 20% increase in ownership by black-owned enterprises in priority sectors (Agri-BEE, Forestry, Financial Services, Tourism and ICT),
7. Revised B-BBEE regulations published for implementation.
8. Above 100 000 Employment creation through the dtic interventions (SEZ's, GBS, Incentives, Exports, Transformation and Competition).
9. Revised B-BBEE regulations published for implementation
10. R4 billion disbursed to enterprises that comply with the latest B-BBEE Act

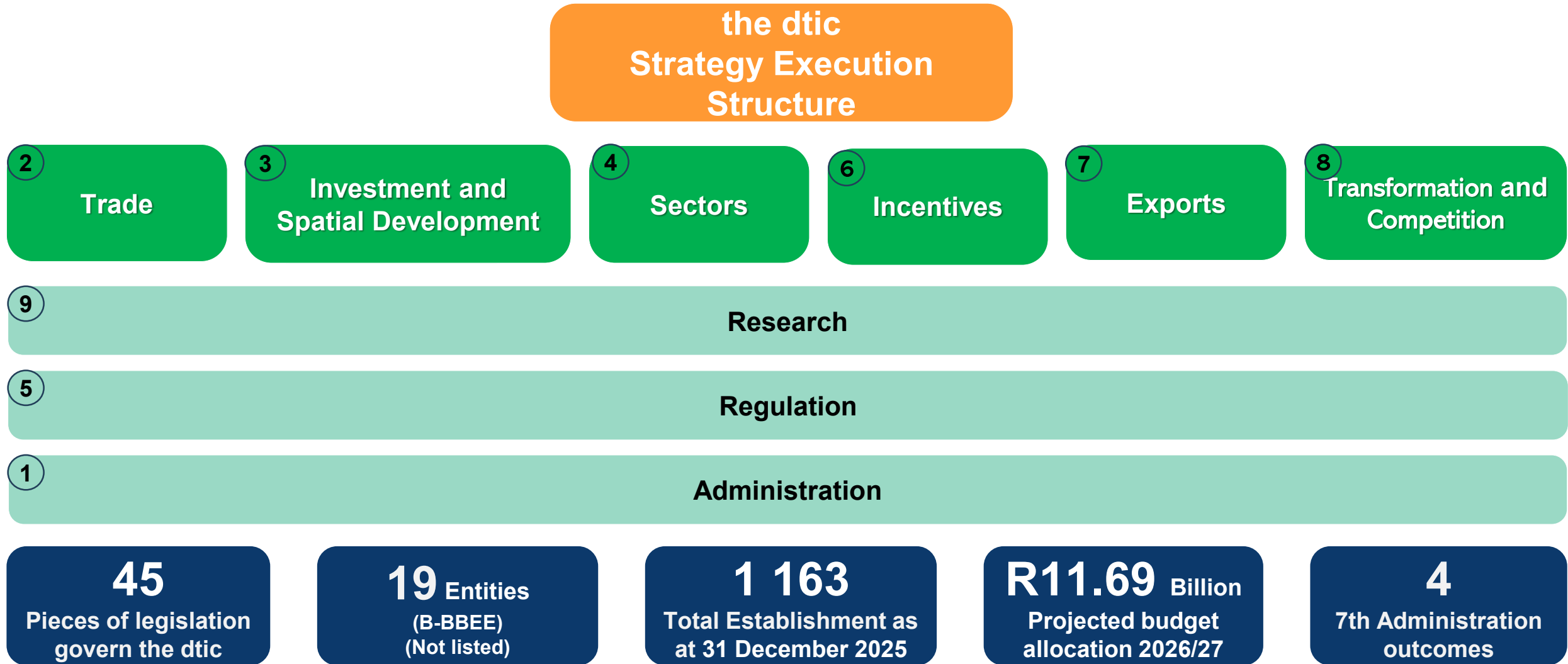
Cross-Cutting Enablers:

- Omnibus Bill on the ease of doing business and red tape reduction for investment acceleration.
- Regulatory reforms in the following areas to regulate and deal with societal issues:
 - National gambling (regulating online gambling; online gambling advertising)
 - Liquor (e-Commerce)
 - National credit (Affordable credit)
 - Companies regulation (ease of doing business)
- Reduced turnaround times and streamlining of processes by the dtic entities.
- Interventions to improve the ease of doing business by regulatory entities to ensure increased investment, through the use of the matrix or methodology.
- Illicit trade curtailed through efficient tracking regulations facilitating, strengthened tracing of illicit trade.

Indicators Alignment to Government Strategic Priorities

ALIGNMENT / PRIORITY AREA	PROGRAMME SUMMARY	2025/26 INDICATORS	2026/27 INDICATORS
1. MTDP 2024–2029 (including Results Frameworks)			
2. Priorities relating to women, youth, and persons with disabilities	1: Administration	8	10
3. Initiatives contributing to gender equality, climate change, science, technology and innovation, and GBVF NSP	2: Trade	11	15
4. SONA Commitments 2025	3: Investment	13	7
5. SONA commitments 2026	Spatial Industrial Development		
6. Alignment with audited performance (2025/26 Annual Report)			
7. Initiatives to expand employment, particularly youth employment	4: Sectors	9	13
8. Just Transition Framework for South Africa	5: Regulation	4	7
9. National Infrastructure Plan 2050 priorities	6: Incentives	6	5
10. Spatial Transformation priorities (NSDF, MTDP Strategic Priority 3)	7: Exports	6	9
11. District Development Model (DDM) One Plans (geo-spatial referencing included)	8: Transformation and Competition	7	8
12. Science, Technology & Innovation (STI) priorities – DSI Decadal Plan (2022–2032)			
13. Digitalisation considerations (PSR 25(1)(e), DPSA ICT Governance Framework)	9: Research	7	6
14. GAIN Strategy Priorities			
15. Parliamentary feedback and recommendations	Total	71	80

the dtic's strategy is delivered through organised programmes



the dtic's APP targets

Programme 1: Administration

Purpose: Provide the Department with strategic leadership, management and support services.

Indicator Number 2026/27	Outcome	Output	Output Indicators 2026/27	2026/27
1	Capable State & Transformation	Procurement towards women owned businesses	Percentage (%) spent on procurement towards women owned businesses	40% spent on procurement towards women owned businesses
2		Procurement towards youth owned businesses	Percentage (%) spent on procurement towards youth owned businesses	30% spent on procurement towards youth owned businesses
3		Procurement towards PWD owned businesses	Percentage (%) spent on procurement towards PWD owned businesses	3% spent on procurement towards PWD owned businesses
4		B-BBEE recognition level achieved	Level of B-BBEE recognition achieved	B-BBEE Level 3 contributor status on the Specialised Scorecard
5		Clean audit outcome attained	Level of audit outcome attained	Clean audit outcome for the 2025/26 fiscal year attained
6		Creditors' payments made within target timeframes	Percentage (%) of creditors payments made within target timeframes	100 % creditors payments made within 30 days
7		Secured funding activated for implementation	Percentage of secured funding activated for implementation within the financial year	60% of secured funding activated for implementation
8		Entities achieving 80% performance	Percentage (%) of entities achieving 80% performance	100 % of entities achieving 80% performance
9		Reduction of the vacancy rate of funded posts	Percentage (%) reduction of the vacancy rate of funded posts	2.5% reduction of the vacancy rate to 12%
10		Digitalisation of Incentives systems	Percentage (%) of Incentives systems digitalised	100% of Incentives systems digitalised

Programme 2: Trade

Purpose: Build an equitable global trading system that facilitates industrial development by strengthening trade and investment links with **key economies and fostering Africa's** development, including regional and continental integration and development co-operation in line with the African Union Agenda 2063.

Indicator Number 2026/27	Outcome	Output	Output Indicators 2026/27	2026/27
11	Regional integration Export expansion of value-added goods African industrialisation	AfCFTA implemented and exports to the rest of the Continent increased	Number of non-SADC countries that have started trading under the AfCFTA <i>MTDP target</i>	25 non-SADC countries that have started trading under the AfCFTA
12			Percentage (%) of SACU tariff lines covered by preferential market access for AfCFTA implementing countries, subject to reciprocity	Additional 10% SACU tariff lines covered by preferential market access for AfCFTA implementing countries, subject to reciprocity
13			Number of AfCFTA Protocols ratified <i>MTDP target</i>	Ratify 1 AfCFTA Protocol
14	Export diversification FDI attraction Industrial value chains	Trade and investment cooperation frameworks implemented with priority trading partners to increase exports, attract investment, promote industrial cooperation and technology transfer, including	Number of economic interest strategies for key trading partners or regions finalised <i>MTDP target</i>	Finalise 5 economic interest strategies for key trading partners or regions
15			Number of economic interest strategies for key trading partners or regions implemented over the MTDP	Implement 11 economic interest strategies for key trading partners or regions
16			Number of trade barriers resolved on priority products per trade agreement	Resolve 10 trade barriers on priority products per trade agreement
17			Number of Investment Framework Agreements signed with priority trading partners to improve the business climate to attract investment	Sign 5 Investment Framework Agreements with priority trading partners
18	Export growth Retention of jobs in key sectors (agro-processing, autos, wine)	Improved Market Access Under Existing Trade Agreements and New Trade Agreements for high-value agro and industrial products	Number of market access issues agreed under the existing SACUM-UK EPA	4 market access issues agreed under the existing SACUM-UK EPA

Programme 2: Trade

Indicator Number 2026/27	Outcome	Output	Output Indicators 2026/27	2026/27
19	Export growth Retention of jobs in key sectors (agro-processing, autos, wine)	Improved Market Access Under Existing Trade Agreements and New Trade Agreements for high-value agro and industrial products	Number of market access issues agreed under the existing SADC-EU EPA	3 market access issues agreed under the existing SADC-EU EPA
20			Cumulation agreement implemented with the EU to increase market access for hybrids and EVs	Implement cumulation agreed with the EU to increase market access for hybrids and EVs
21			Early Harvest Agreement under the CAEPA with China signed to expand market access for SA goods with trade barriers resolved for a number of priority products	Sign the Early Harvest Agreement under the CAEPA with China
22			Number of trade barriers resolved for priority products under the CAEPA with China	Resolve 10 trade barriers for priority products under the CAEPA with China
23			Trade Agreement with the USA signed to preserve predictable market access for SA goods	Sign Trade Agreement with the USA to preserve predictable market access for SA goods
24			Preferential Trade Agreement with India signed to expand market access for SA goods	Sign Preferential Trade Agreement with India to expand market access for SA goods
25	Manufacturing depth Regional industrial leadership	Regional Value Chains in Priority Industrial Sectors implemented	Regional value chain frameworks for the automotive sector approved by SACU Council	Approve regional value chain framework for automotive sector
26			SACU-Egypt-Algeria Automotive Industrial Partnership Agreement signed to promote complementary trade	Sign SACU-Egypt-Algeria Automotive Industrial Partnership Agreement

Programme 3: Investment and Spatial Industrial Development

Purpose: Support foreign direct investment flows and promote domestic investment by providing a one-stop shop for investment promotion, investor facilitation and aftercare support for investors as well as increase participation in industrialisation.

Indicator Number 2026/27	Outcome	Output	Output Indicators 2026/27	2026/27
27	Industrialisation	Rand value of verified investments attracted in the economy	Rand value of verified investments attracted in the economy	R750bn Rand value of verified investments attracted in the economy
28		Special Economic Zones designated to catalyse industrialisation, focusing on the New Industrial Policy Sectors	Number of Special Economic Zones designated to catalyse industrialization, focusing on the New Industrial Policy Sectors	1 SEZ designated to catalyse industrialization, focusing on the New Industrial Policy Sectors
29		Special Economic Zones operationalised	Number of Special Economic Zones operationalised	10 of 12 Special Economic Zones operationalised
30		Strategic land parcels secured for trade logistics hub	Number of strategic land parcels secured for trade logistics hub	1 Strategic land parcels secured for trade logistics hub
31		Learners trained in various industry-related skills within industrial zones	Number of learners trained in various industry-related skills within industrial zones	300 learners trained in various industry-related skills within industrial Zones
32		Industrial parks revitalised into competitive infrastructure platforms to support sector diversification in marginalised areas	Number of industrial parks revitalised into competitive infrastructure platforms to support sector diversification in marginalised areas	15 Industrial parks revitalised into competitive infrastructure platforms to support sector diversification in marginalised areas
33		Jobs to be created through industrial development	Number of jobs to be created through industrial development	6 000 Jobs to be created through industrial development

Programme 4: Sectors

Purpose: Design and implement policies, strategies and programmes to strengthen the ability of manufacturing and other sectors of the economy, to create decent jobs, promote inclusion and increase value addition and competitiveness, in both domestic and export markets.

Indicator Number 2026/27	Outcome	Output	Output Indicators 2026/27	2026/27
34	Industrialisation	Industrial Development Strategy for guiding industrialisation and localisation in South Africa	Percentage (%) increase in domestic manufacturing growth	0.6 % increase in domestic manufacturing growth through the implementation of the Industrial Development Strategy
35	Critical Minerals	% share of the global market for value-added minerals	Percentage increase (%) of global market for value-added minerals	1% of global market share of value added critical minerals
36	Localisation	Increase in the procurement value of locally manufactured goods and services	Rand value increase in the procurement value of locally manufactured goods and services	R100 billion increase target in the procurement value of locally manufactured goods and services achieved
37		% reduction in the Importation of rail transport equipment	Percentage (%) reduction in the Importation of rail transport equipment	1.5 % reduction in the importation of rail transport equipment
38		The development and implementation of the Hemp and Cannabis Commercialisation Policy	Increase the growth of the Cannabis Industry by 10% per annum	10% increase in the growth of the Cannabis industry per annum
39	Rail Costs Reduction	Rail tariff reduction support programme for strategic sectors	Percentage (%) reduction in the cost of rail transport	2% reduction in the cost of rail transport
40	Green manufacturing	Electric Vehicles Battery policy to increase manufacturing of the EV batteries	Development of a support framework to attract one Electric Vehicles battery assembly operation	Implementation of 2 measures to support Electric Vehicles battery production
41		Localisation support measures for manufacturing of renewable energy components	Percentage increase in the manufacturing of the renewable energy components	10% increase in the manufacturing of renewable energy components
42		Decarbonisation Strategy to inform Industrial Policy, Trade policy and Policy position on Carbon Tax	Number of measures implemented under the Decarbonisation Strategy	2 measures implemented under the Decarbonisation Strategy
43	Improve the performance of the steel industry	Measures to improve the performance of the green steel industry	Implementation of 3 measures in the green steel industry	Implementation of 3 measures in the green steel industry

Programme 4: Sectors

Purpose: Design and implement policies, strategies and programmes to strengthen the ability of manufacturing and other sectors of the economy, to create decent jobs, promote inclusion and increase value addition and competitiveness, in both domestic and export markets.

Indicator Number 2026/27	Outcome	Output	Output Indicators 2026/27	2026/27
44	Improve the performance of the automotive industry	Measures implemented in the automotive industry masterplan	Number of measures implemented in the automotive industry masterplan	2 measures implemented in the automotive industry masterplan automotive industry approved
45	Improve the performance of the cement industry	Development and implementation measures to improve the performance of the cement industry	Number of measures to improve the performance of the cement industry	3 measures to improve the performance of the cement industry
46	Improve the performance of the sugar industry	Development and implementation measures to improve the performance of the sugar industry	Number of measures to improve the performance of the sugar industry	3 measures to improve the performance of the sugar industry

Programme 5: Regulation

Purpose: Develop and implement coherent, predictable and transparent regulatory solutions that facilitate easy access to redress and efficient regulation for economic citizens.

Indicator Number 2026/27	Outcome	Output	Output Indicators 2026/27	2026/27
47	Industrialisation, Transformation & Capable State	Reduce the harm of gambling to society through the amendment of the online gambling advertising regulations	Efficient regulation amendments to address online gambling advertising	1 Amended National Gambling Regulations gazetted
48		Create an enabling environment through targeted policy amendments to address cost of credit	Number of Regulations amended to address the cost of credit	1 Amended National Credit Regulations gazetted
49		Improving the ease of doing business in the economy by the dtic entities	Entities implementing the ease of doing business matrix	2% implementation of the ease of doing business matrix of 8 dtic entities
50		Illicit trade curtailed through efficient tracking regulations facilitating, strengthened tracing of illicit trade	Efficient tracking Regulations to curtail illicit trade	Tracking Regulations to curtail illicit trade
51		Ease of doing business enhanced for South African companies through amended Company Regulations	Company Regulations amended to improve ease of doing business	1 Amended Companies Regulations gazetted
52		Efficient regulation through the development of 3 Bills to address various constraints in sectors including online gambling, e-commerce in the liquor Act, addressing illicit trade	Number of Bills approved by Cabinet	3 Bills approved by Cabinet
53		Increase investment through the Omnibus Industrial Development and Investment Acceleration Bill, to accelerate industrial development and investment, creating an enabling environment, ease of doing business and reducing red tape	Omnibus Bill to accelerate Industrial development and Investment approved by Cabinet	1 Omnibus Bill approved by Cabinet

Programme 6: Incentives

Purpose: Stimulate and facilitate the development of sustainable and competitive enterprises, through the efficient provision of effective and accessible incentive measures that support national priorities.

Indicator Number 2026/27	Outcome	Output	Output Indicators 2026/27	2026/27
54	Industrialisation, Transformation & Capable State	Investment secured through industrial financial programmes	Rand value of investment secured through industrial financial programmes	R35bn of investment secured through industrial financial programmes
55		Disbursed funding to enterprises that comply with the latest B-BBEE Act	Rand value disbursed to enterprises that comply with the latest B-BBEE Act	R4bn disbursed to enterprises that comply with the latest B-BBEE Act
56		New jobs created by beneficiaries of disbursed funds.	Number of new jobs created by beneficiaries of disbursed funds	7 000 new jobs created by beneficiaries of disbursed funds
57		Jobs created through the digital economy programme (GBS)	Number of new jobs created through the digital economy programme (GBS)	5 000 new jobs created through the digital economy programme (GBS)
58		Export revenue of Global Business Services (GBS)	Rand value of export revenue generated through the Global Business Services	R5bn export revenue generated through the Global Business Services

Programme 7: Exports

Purpose: To engender export-led growth of the South African economy. This is achieved through the increase of the volume of goods and services exports to the world and through increasing the proportion of companies that currently export from South Africa.

Indicator Number 2026/27	Outcome	Output	Output Indicators 2026/27	2026/27
59	Industrialisation, Transformation & Capable State	Increased South African total valued added exports to the world from R2 trillion to R3 trillion. Export initiatives will follow a value chain which includes investments, industrial policy interventions as well as trade agreements utilization	Rand value increase of South African manufactured exports to targeted markets in priority industrial policy sectors linked to trade agreement utilization	R146bn of South African manufactured exports to targeted markets in priority industrial policy sectors linked to trade agreement utilization
60		Increased South African total valued added exports to the world from R2 trillion to R3 trillion. Export initiatives will follow a value chain which includes investments, industrial policy interventions as well as AfCTA tariff utilization	Rand value increase of South African manufactured exports in priority industrial policy sectors linked to AfCFTA tariff utilization	R154bn of South African manufactured exports in priority industrial policy sectors linked to AfCFTA tariff utilization
61		Reduced firm level market concentration by ensuring that export opportunities are accessible to a broader range of businesses, particularly focusing on the empowerment of historically disadvantaged groups	Rand value increase of South African exports to targeted global markets by SMMEs funded by dtic export support measures	R700m of South African exports to targeted global markets by SMMEs funded by dtic export support measures
62		Reduced firm level market concentration by ensuring that export opportunities are accessible to a broader range of businesses, particularly focusing on the empowerment of historically disadvantaged groups	Rand value increase of South African exports to targeted African markets by Black owned entities funded by dtic export support measures	R70m of South African exports to targeted African markets by Black owned entities funded by dtic export support measures
63		Syndicated support package by DFI consortium for international project(s) tender and off take	Number of companies receiving dtic-DFI support packages	5 companies receiving dtic-DFI support packages
64		New jobs created in the economy	Number of new jobs created in the economy linked to exports activated by the Export Marketing and Investment Assistance (EMIA) scheme	1 275 jobs created in the economy linked to exports activated by the Export Marketing and Investment Assistance (EMIA) scheme
65		Increased Skills and Work Experience for the Economy	Number of entities capacitated on exporting skills	300 entities capacitated on exporting skills
66			Percentage of entities capacitated on exporting skills that are Women owned	25% of entities capacitated on exporting skills are Women owned
67			Percentage of entities capacitated on exporting skills that are Youth owned	8% of entities capacitated on exporting skills are Youth owned

Programme 8: Transformation and Competition

Purpose: Develop and roll out policy interventions that promote transformation and competition issues through effective economic planning, aligned investment and development policy tools.

Indicator Number 2026/27	Outcome	Output	Output Indicators 2026/27	2026/27
68	Industrialisation, Transformation & Capable State	Implementation of the Transformation Fund by 2029 to support majority-black owned enterprises and SMMEs in productive sectors	Number of majority black owned enterprises financed through the Transformation Fund	200 of majority black owned enterprises financed through the Transformation Fund
69			Rand value of Transformation Funds to majority black owned enterprises	R20bn of Transformation Funds contracted to majority black owned enterprises
70			Number of jobs through transformation fund	10 000 jobs through transformation fund
71		Implementation of B-BBEE to drive a meaningful inclusive economic transformation in priority sectors by 2029	Percentage (%) increase of ownership by black owned enterprises in priority sectors	20% increase of ownership by black owned enterprises in priority sectors
72			Reimagined architecture of the B-BBEE to drive economic transformation implemented	Revised B-BBEE regulations published for implementation
73		Implementation of Social Employment Fund (SEF part-time or temporary job opportunities) to create jobs	Rand value disbursed for the implementation of SEF	R1.5 billion disbursed for the implementation of SEF
74		Additional workers with shares in their companies	Number of additional workers with shares in their companies including but not limited to transformation and competition interventions	10 000 additional workers with shares in their companies
75		Unemployed youth trained under the Youth Employment Service (YES) by 2029	Number of unemployed youth trained under the Youth Employment Service (YES) by 2029	55 000 unemployed youth trained under the Youth Employment Service (YES) by 2029

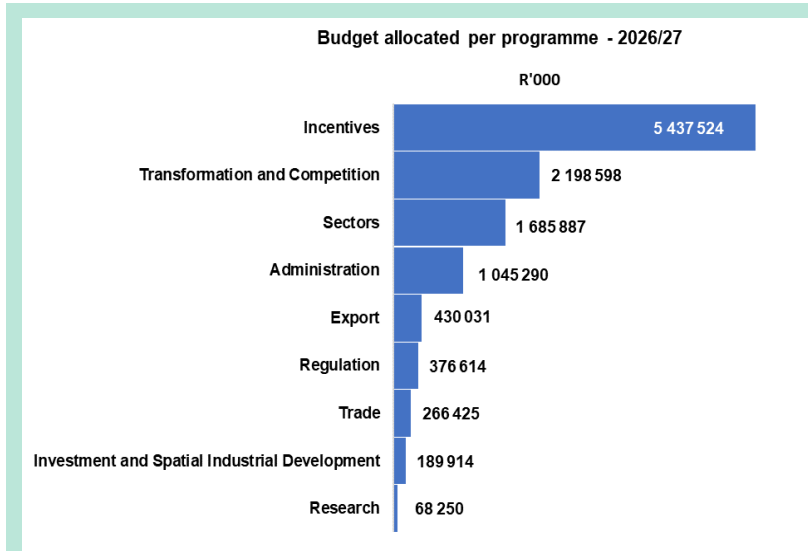
Programme 9: Research

Purpose: Undertake economic research; contribute to development of economic strategies, and guide economic policy narratives.

Indicator Number 2026/27	Outcome	Output	Output Indicators 2026/27	2026/27
76	Industrialisation	Coordination of the ESIEID Cluster Performance on GAIN and Jobs strategies	Number ESIEID Cluster reports produced	4 ESIEID Cluster reports produced
77		Manufacturing sector pulse reports	Number of quarterly manufacturing sector pulse reports produced	4 quarterly manufacturing sector pulse reports produced
78		Trade Reports including dashboards of critical trade information	Number of Trade Reports including dashboards of critical trade information produced	4 quarterly trade Reports including dashboards produced
79		Economic outlook reports tracking GDP performance	Number of Economic Outlook reports tracking GDP performance produced	1 Economic Outlook Report produced
80		Evaluation reports of the dtic interventions	Number of evaluation reports of the dtic interventions produced	1 evaluation report of the dtic intervention produced
81		Research Agenda of the dtic developed	Number of the dtic research agenda developed	1 dtic research agenda developed

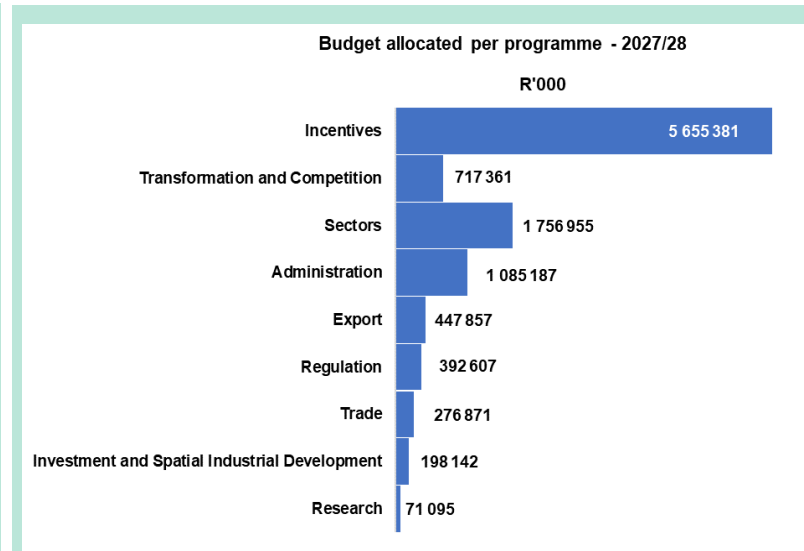
Budget – R33.2 billion has been appropriated over the medium term

Financial Year 2026/27



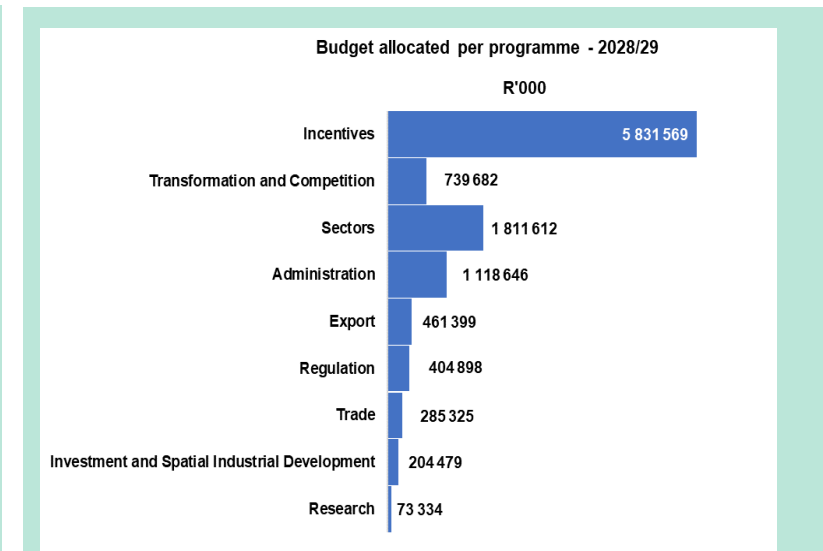
R11.69 billion

Financial Year 2027/28



R10.6 billion

Financial Year 2028/29



R10.9 billion


**Administration budget includes accommodation expenditure of just over R350 million per year.

1. 2026 MTEF continued to be prepared under **constraint fiscal environment**
2. Funding pressures to be considered through **reprioritisation within department's existing baseline.**
3. **Marginal decrease (i.e. -0.6%)** of the department's total expenditure from R11.1 billion in 2025/26 to R10.9 billion in 2028/29.

2026 MTEF Budget Allocation – Programmes & Economic Classification

	Audited outcome	Audited outcome	Audited Outcome	Adjusted Appropriation	Medium -term expenditure estimate			Average growth rate (%)	YOY Change
Rand thousand	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2025/26 - 2028/29	
Programmes									
Administration	759 928	816 925	848 713	1 069 471	1 045 290	1 085 187	1 118 646	1,5%	
Trade	222 660	252 006	237 079	315 692	266 425	276 871	285 325	-3,3%	
Investment and Spatial Industrial Development	152 115	138 635	147 111	159 409	189 914	198 142	204 479	8,7%	
Sectors	1 730 513	1 574 173	1 312 230	1 534 105	1 685 887	1 756 955	1 811 612	5,7%	
Regulation	331 511	346 173	345 911	407 261	376 614	392 607	404 898	-0,2%	
Incentives	5 363 088	5 431 108	4 251 220	5 230 216	5 437 524	5 655 381	5 831 569	3,7%	
Export	397 829	416 725	339 688	385 274	430 031	447 857	461 399	6,2%	
Transformation and Competition	1 533 894	1 415 632	1 767 922	1 962 634	2 198 598	717 361	739 682	-27,8%	
Research	48 237	49 251	37 118	64 587	68 250	71 095	73 334	4,3%	
Total for programmes	10 539 775	10 440 628	9 286 992	11 128 649	11 698 533	10 601 456	10 930 944	-0,6%	
Economic classification									
Compensation of employees	1 046 434	1 042 235	1 004 243	1 118 311	1 240 598	1 294 447	1 333 127	6,0%	
Goods and services	603 502	644 372	646 593	971 998	849 407	884 864	913 738	-2,0%	
Interest and rent on land	0	81	281	0	0	0	0	0,0%	
Transfers and subsidies	8 884 530	8 692 786	7 600 217	9 028 483	9 588 946	8 401 864	8 663 169	-1,4%	
Payments for capital assets	4 118	60 700	18 405	9 857	19 582	20 281	20 910	28,5%	
Payments for financial assets	1 191	454	17 253	0	0	0	0	0,0%	
Total economic classification	10 539 775	10 440 628	9 286 992	11 128 649	11 698 533	10 601 456	10 930 944	-0,6%	

Negative Growth Rate

 **-0.6%**

Marginal decrease of the department's total expenditure from R11.1 billion in 2025/26 to R10.9 billion in 2028/29.

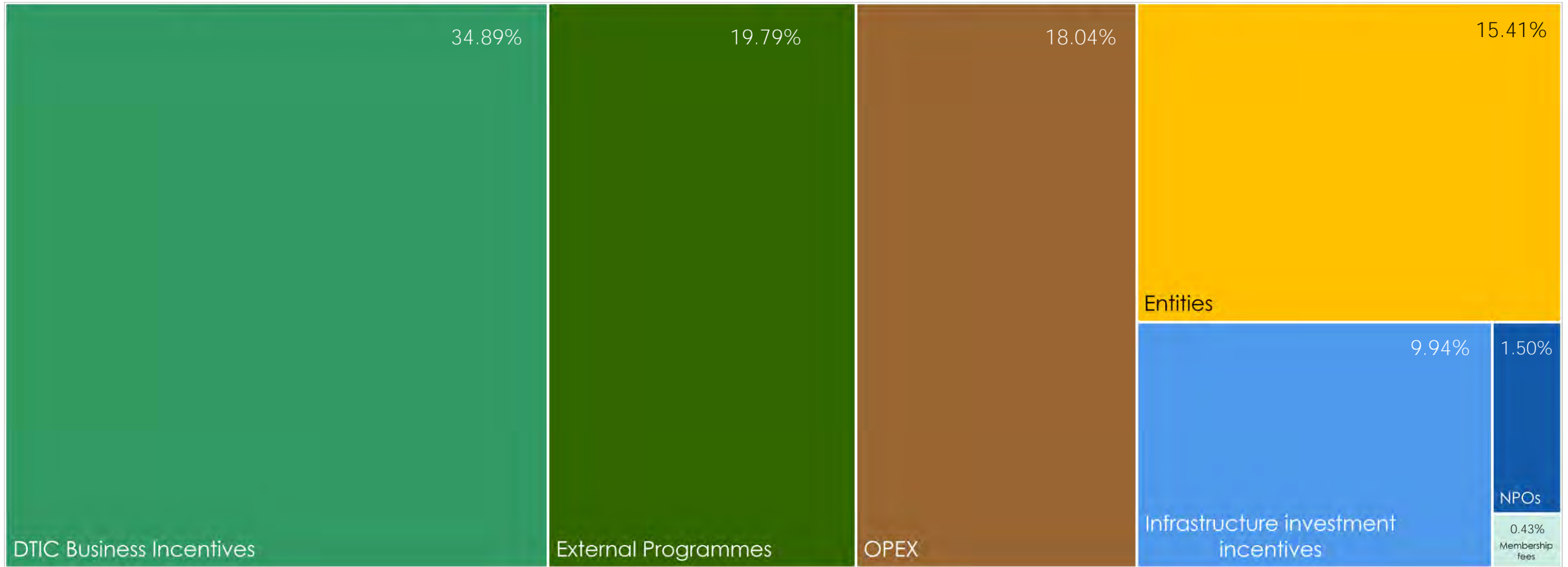
Programme with significant decrease

-27.8%

Significant decrease in allocations to the *Transformation and Competition* programme over the medium term due to a once-off allocation to the programme for the Social Employment Fund.

Current Year (2026-27) budget distribution by categories

■ DTIC Business Incentives
 ■ Infrastructure investment incentives
 ■ Entities
 ■ External Programmes
 ■ NPOs
 ■ OPEX
 ■ Membership fees



01 | In the 2026/27 financial year, the incentives programme and its industrial financing partners (Industrial Development Corporation and the National Empowerment Fund) will provide industrial financing in the form of grants and loans.

02 | Disbursements, from incentives to projects will focus on expanding the reach of industrial finance to SMMEs, women and youth-owned enterprises and to under-supported districts. This will include industrial financing through the Special Economic Zone and Industrial Park incentives to support projects outside of the 5 main metros that require Infrastructure development

03 | 15.41% of the 2026/27 budget is allocated towards the department's entities (i.e. Standards Institutions, Regulators and 1 Development Finance Institution) for the execution of their mandates.

04 | 19.79% of the 2026/27 budget for external programmes, includes a once-off allocation for the Social Employment Fund.

THANK YOU



ANNEXURE A

Entities' APP targets

B-BBEE Commission APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Number of JSE listed entities' annual compliance reports assessed for compliance with the B-BBEE Act within 90 days as prescribed.	153 of 200 JSE listed entities annual compliance reports assessed within 90 days as prescribed.	173 of 200 JSE listed entities annual compliance reports assessed within 90 days as prescribed	200 of 200 JSE listed entities annual compliance reports assessed within 90 days as prescribed
Number of SETAs annual compliance reports assessed for compliance with the B-BBEE Act	11 of 21 SETAs annual compliance reports assessed for compliance with the B-BBEE Act	16 of 21 SETAs annual compliance reports assessed for compliance with the B-BBEE Act	21 of 21 SETAs annual compliance reports assessed for compliance with the B-BBEE Act
Number of Organs of State and Public entities' annual compliance reports assessed for compliance with the B-BBEE Act	100 of 319 Organs of State and Public entities' annual compliance reports assessed for compliance with the B-BBEE Act	200 of 319 Organs of State and Public entities' annual compliance reports assessed for compliance with the B-BBEE Act	319 of 319 Organs of State and Public entities annual compliance reports assessed for compliance with the B-BBEE Act
% of non-compliant entities published on the website	nil	100% of non-compliant entities published on the website	100% of non-compliant entities published on the website
% range of registered Major B-BBEE Transactions compliant with the B-BBEE Act	70% - 80% range of registered Major B-BBEE Transactions compliant with the B-BBEE Act	80% - 90% range of registered Major B-BBEE Transactions compliant with the B-BBEE Act	90% - 100% range of registered Major B-BBEE Transactions compliant with the B-BBEE Act
Number of Reports on the dtic Group submitting progress reports on attaining Level 3 compliance with the Specialised scorecard of the B-BBEE Act	19 of 19 the dtic Group submitting progress reports on attaining Level 3 compliance with the Specialised scorecard of the B-BBEE Act	19 of 19 the dtic Group submitting progress reports on attaining Level 2 compliance with the Specialised scorecard of the B-BBEE Act	19 of 19 the dtic Group submitting progress reports on attaining Level 1 compliance with the Specialised scorecard of the B-BBEE Act

B-BBEE Commission APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
% range of investigation reports produced within 12 months	50% - 70% range of investigation reports produced within 12 months	70% - 90% range of investigation reports produced within 12 months	90% - 100% range of investigation reports produced within 12 months
%of identified cases for possible Alternative Dispute Resolution process	80% of the identified cases for Alternative Dispute Resolution finalised within 6 months	90% of the identified cases for Alternative Dispute Resolution finalised within 6 months	100% of the identified cases for Alternative Dispute Resolution finalised within 6 months
National Status Report on B-BBEE Transformation Produced	1 National Status Report on B-BBEE Transformation Produced	1 National Status Report on B-BBEE Transformation Produced	1 National Status Report on B-BBEE Transformation Produced
Number of Multi-media Products on communication campaign produced	48 Media products produced	48 Media products produced	48 Media products produced
Number of MSMEs training programme conducted on corporate governance and B-BBEE	200 MSMEs trained on corporate governance and B-BBEE	300 MSMEs trained on corporate governance and B-BBEE	400 MSMEs trained on corporate governance and B-BBEE

CIPC APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Number of youth trained as part of the CIPC's internship programme	120 youth trained as part of the CIPC's internship programme	120 youth trained as part of the CIPC's internship programme	120 youth trained as part of the CIPC's internship programme
Number of women trained as part of the CIPC's internship wo programme	60 women trained as part of the CIPC's internship wo programme	60 women trained as part of the CIPC's internship wo programme	60 women trained as part of the CIPC's internship wo programme
Number of people with disabilities trained as part of the CIPC's internship programme	1 person with disabilities trained as part of the CIPC's internship programme	1 person with disabilities trained as part of the CIPC's internship programme	1 person with disabilities trained as part of the CIPC's internship programme
Number of youth employed as part of appointments made during the 2026/27 period	20 youth employed	20 youth employed	20 youth employed
Percentage customer and stakeholder satisfaction score	85%	87%	90%
Quality of AGSA Audit outcome	Clean audit	Clean audit	Clean audit
Number of additional CIPC processes automated	8 additional CIPC processes automated	10 additional CIPC processes automated	10 additional CIPC processes automated
FATF Related: Number of Beneficial Ownership-related processes enhanced	2 Beneficial Ownership-related processes enhanced	None	None
Percentage of invoices paid within 20 days	85% of invoices paid within 20 days	90% of invoices paid within 20 days	90% of invoices paid within 20 days
Percentage of procurement from B-BBEE Compliant suppliers	100% of procurement from B-BBEE Compliant suppliers	100% of procurement from B-BBEE Compliant suppliers	100% of procurement from B-BBEE Compliant suppliers
Level of B-BBEE compliance of the organisation	B-BBEE Level 2	B-BBEE Level 2	B-BBEE Level 1
Number of Examiners trained through the SSE training programme	20 Examiners trained	20 Examiners trained	20 Examiners trained

CIPC APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Percentage of entitled beneficiary local musicians receiving royalties distributed by collecting societies	80% of entitled beneficiary local musicians receiving royalties distributed by collecting societies	80% of entitled beneficiary local musicians receiving royalties distributed by collecting societies	80% of entitled beneficiary local musicians receiving royalties distributed by collecting societies
Number of law enforcement practitioners/professionals dealing with illicit trade of counterfeit goods trained	120 law enforcement practitioners/professionals trained	140 law enforcement practitioners/professionals dealing trained	160 law enforcement practitioners/professionals trained
Number of people reached through IP Crime Awareness on illicit trade of counterfeit goods	10 000 people reached	15 000 people reached	20 000 people reached
Number of IAP successful applicants matched with Bono Attorneys	8 of IAP successful applicants matched	10 of IAP successful applicants matched	12 of IAP successful applicants matched
Number of people educated in IP Rights	1000 people educated in IP Rights	1250 people educated in IP Rights	1500 people educated in IP Rights
Number of people reached through corporate education and awareness	50 000 people reached through corporate education and awareness	60 000 people reached through corporate education and awareness	70 000 people reached through corporate education and awareness
Number of investigations initiated for director delinquency	4 investigations initiated for director delinquency	4 investigations initiated for director delinquency	4 investigations initiated for director delinquency
Stage of Adoption of legislative amendments regarding Administrative Fines and De-registrations for BO Non-compliance	Adopted Input for amendments to Companies Act regarding Administrative Fines and De-registrations for BO Non-compliance	None	None
Number of proactive investigations on corporate law non-compliance trends initiated	20 proactive investigations initiated	20 proactive investigations initiated	20 proactive investigations initiated

CIPC APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Stage of development of legislative amendment inputs	Legislative amendments submitted	None	None
Number of Practice Notes issued on BRP conduct	3 Practice Notes issued on BRP conduct	3 Practice Notes issued on BRP conduct	3 Practice Notes issued on BRP conduct
Number of investigations initiated on business rescue practitioners	10 investigations initiated on business rescue practitioners	10 investigations initiated on business rescue practitioners	10 investigations initiated on business rescue practitioners

Companies Tribunal APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Percentage of orders issued on opposed applications within 30 working days from the date of the hearing.	95% of orders issued on opposed applications within 30 working days	96% of orders issued on opposed applications within 30 working days	98% of orders issued on opposed applications within 30 working days
Percentage of orders issued on unopposed applications within 20 working days from date of allocation.	95% of orders issued on unopposed applications within 20 working days	96% of orders issued on unopposed applications within 20 working days	98% of orders issued on unopposed applications within 20 working days
Percentage of cases finalised in terms of ADR within 20 working days from the last date of sitting.	95% of cases finalised within 20 working days	96% of cases finalised within 20 working days	98% of cases finalised within 20 working days
Percentage of cases finalised in terms of ADR within 20 working days from the date of allocation.	95% of cases finalised within 20 working days	96% of cases finalised within 20 working days	98% of cases finalised within 20 working days
Percentage of customer satisfaction survey outcomes addressed to advance access to justice.	80% of customer satisfaction survey outcomes addressed	90% of customer satisfaction survey outcomes addressed	100% of customer satisfaction survey outcomes addressed
Percentage of the increase in the number of new applications received	5% increase in new applications received.	7% increase in new applications received.	10% increase in new applications received.
Number of Proposed amendments to the Companies Act and regulations.	One proposed amendment to the Companies Act and Regulations	One proposed amendment to the Companies Act and Regulations	One proposed amendment to the Companies Act and Regulations
Percentage of funded positions filled	86% of funded positions filled	86% of funded positions filled	86% of funded positions filled
Percentage of competence development initiatives implemented versus planned	50% of competence development initiatives implemented.	50% of competence development initiatives implemented.	50% of competence development initiatives implemented.
Percentage of payment of suppliers within 20 business days	95% of suppliers paid within 20 business days.	95% of suppliers paid within 20 business days.	95% of suppliers paid within 20 business days.

Companies Tribunal APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Percentage of expenditure versus total budget	95% of budget spent.	95% of budget spent.	95% of budget spent.
Percentage ICT service and systems availability	95% of ICT service and systems availability	96% of ICT service and systems availability	97% of ICT service and systems availability
Number of workplace -based internship	7 interns placed.	7 interns placed.	7 interns placed.
Percentage of procurement from designated groups in terms of BBBEE Act	90% of procurement with designated groups	93% of procurement with designated groups	95% of procurement with designated groups
Achieve BBBEE level 3 status.	Achieve level 3 BBBEE status	Achieve level 2 BBBEE status	Achieve level 1 BBBEE status
Number of collaborations with stakeholders to advance the mandate of the Tribunal	4 collaborations with stakeholders	4 collaborations with stakeholders	4 collaborations with stakeholders
Number of community outreaches conducted to inform and educate the public on the services of the Tribunal in townships and villages.	20 community outreaches conducted.	20 community outreaches conducted.	20 community outreaches conducted.

Comp Comm APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Average turnaround time for non-complex mergers investigations to reduce red tape.	≤15 days	≤15 days	≤15 days
Average turnaround time for complex mergers investigations to reduce red tape.	≤45 days	≤45 days	≤45 days
Average turnaround time for highly complex intermediate mergers investigations to reduce red tape.	≤60 days	≤60 days	≤60 days
Average turnaround time of highly complex large mergers investigations.	≤105 days	≤103 days	≤97 days
Proposals on cross cutting regulatory reforms to remove barriers to competition.	1	1	1
Impact assessment of enforcement actions by the Commission in line with the Competition Act.	2	2	2
No. of market conduct complaints initiated in priority sectors in line with the Competition Act.	5	4	4
% of Exemption Applications completed within 12 months to improve competitiveness in line with the Act.	100%	100%	100%
No. of Market Inquiries initiated in the economy to ensure improved competition in the market.	1	1	2
Commencement of a Market Inquiry to improve competition in the market.	1	1	1
No. of completed Market Inquiries to improve competition in the market.	N/A	1	1

Comp Comm APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
No. of cartel investigations completed to improve competition in markets.	30	30	30
% of cartel cases in public procurement completed within 06 months to reduce red tape.	≥ 80% of cartel cases in public procurement completed within 06 months.	≥ 80% of cartel cases in public procurement completed within 06 months.	≥ 80% of cartel cases in public procurement completed within 06 months.
% of cartel enforcement cases won at the Tribunal.	≥85%	≥85%	≥85%
% of market conduct enforcement cases won at the Tribunal.	≥75%	≥80%	≥85%
% of cartel enforcement cases won at the courts.	≥85%	≥85%	≥85%
% of market conduct enforcement cases won at the courts.	≥75%	≥75%	≥75%

Comp Comm APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
% of merger decisions upheld by the Tribunal.	≥80%	≥80%	≥80%
% of merger decisions upheld by the Courts.	≥80%	≥80%	≥80%
% interlocutory decisions upheld by the Tribunal.	≥75%	≥75%	≥75%
% of interlocutory decisions upheld by the courts	≥75%	≥75%	≥80%
No. of advocacy programs to remove barriers to entry.	2	2	2
Assessment of the impact of competition policy on investments to inform evidence-based policy.	1	N/A	1
Removal of entry barriers through advocacy.	1	2	2
Monitoring of cost of living drivers including administered prices.	2	2	2
No. of policy submissions to ensure pro-competitive regulation.	2	2	2
No. of awareness programs conducted to promote compliance with the Competition Act in line with section 21(1)(b).	3	3	4

Comp Comm APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Guidelines issued to create greater certainty on compliance with the Competition Act.	2	2	2
Impact assessment studies conducted in line with section 21A of the Competition Act.	2	2	2
Collaborative awareness programs with government entities to ensure pro-competitive regulation.	1	1	1
Collaboration across government to expand participation in digital markets.	2	1	1
International collaboration to address competition related cross border trade issues.	2	2	2
Average number of working days it takes to pay supplier invoices.	≤20 days	≤20 days	≤20 days
Unqualified Audit	Unqualified Audit Opinion	Unqualified Audit Opinion	Unqualified Audit Opinion
Contribution to Transformation.	Level 3 B-BBEE compliant.	Level 3 B-BBEE compliant.	Level 3 B-BBEE compliant.
No. of programmes on occupational health and security awareness in line with relevant legislation and OHS standards.	4	4	4
No. of digitalised key processes of the Commission.	3	2	2

Comp Comm APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
% of HR spend on learning and development.	1%	1%	1%
% retention rate of staff complement.	≥90%	≥90%	≥90%
% of staff reached through training initiatives.	≥65%	≥65%	≥65%
No of jobs created for graduates.	N/A	22	N/A

Competition Tribunal APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Percentage of mergers set down for a hearing within 10 business days of filing.	95% of mergers set down for a hearing within 10 business days of filing.	95% of mergers set down for a hearing within 10 business days of filing.	95% of mergers set down for a hearing within 10 business days of filing.
Percentage of merger orders issued to parties within 10 business days following conclusion of the hearing ³ .	100% of merger orders issued to parties within 10 business days following conclusion of the hearing.	100% of merger orders issued to parties within 10 business days following conclusion of the hearing.	100% of merger orders issued to parties within 10 business days following conclusion of the hearing.
Percentage of reasons for mergers issued to parties within 20 business days of order being issued.	84% of reasons for mergers issued to parties within 20 business days of order being issued.	84% of reasons for mergers issued to parties within 20 business days of order being issued.	84% of reasons for mergers issued to parties within 20 business days of order being issued.
Percentage of Reasons for prohibited practice cases issued to parties within 90 business days following the conclusion of the hearing.	50% of reasons for prohibited practice cases issued to parties within 90 business days following the conclusion	60% of reasons for prohibited practice cases issued to parties within 90 business days following the conclusion	70% of reasons for prohibited practice cases issued to parties within 90 business days following the conclusion
Percentage of procedural matter orders issued to parties within 45 business days following conclusion of a hearing.	70% of procedural matter orders issued to parties within 45 business days following conclusion of a hearing.	70% of procedural matter orders issued to parties within 45 business days following conclusion of a hearing.	70% of procedural matter orders issued to parties within 45 business days following conclusion of a hearing.

Competition Tribunal APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Percentage of orders for consent orders and settlement agreements issued to parties within 10 business days following conclusion of a hearing.	95% of orders for consent orders and settlement agreements issued to parties within 10 business days following conclusion of a hearing.	95% of orders for consent orders and settlement agreements issued to parties within 10 business days following conclusion of a hearing.	95% of orders for consent orders and settlement agreements issued to parties within 10 business days following conclusion of a hearing.
Percentage of reasons in interim relief matters issued to parties within 40 business days following conclusion of a hearing.	70% of reasons in interim relief matters issued to parties within 40 business days following conclusion of a hearing.	70% of reasons in interim relief matters issued to parties within 40 business days following conclusion of a hearing.	70% of reasons in interim relief matters issued to parties within 40 business days following conclusion of a hearing.
Percentage of press releases of final merger decisions issued within 3 business days of the order date and after finalisation of confidentiality claims.	90% of press releases of final merger decisions issued within 3 business days of the order date and after finalisation of confidentiality claims.	90% of press releases of final merger decisions issued within 3 business days of the order date and after finalisation of confidentiality claims.	90% of press releases of final merger decisions issued within 3 business days of the order date and after finalisation of confidentiality claims.
Percentage of press releases for final prohibited practice decisions (excluding interlocutories) issued within 3 business days of the order date and after finalisation of confidentiality claims.	90% of press releases for final prohibited practice decisions (excluding interlocutories) issued within 3 business days of the order date and confidentiality claims.	90% of press releases for final prohibited practice decisions (excluding interlocutories) issued within 3 business days of the order date and confidentiality claims.	90% of press releases for final prohibited practice decisions (excluding interlocutories) issued within 3 business days of the order date and confidentiality claims.
Number of Tribunal newsletters issued	Two Tribunal newsletters issued	Two Tribunal newsletters issued	Two Tribunal newsletters issued
School outreach programme	One School outreach programme	One School outreach programme	One School outreach programme

Competition Tribunal APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Percentage increase of engagement through social media	20% increase of engagement through social media	30% increase of engagement through social media	50% increase of engagement through social media
Percentage of prior financial year audit findings resolved in terms of agreed timelines with auditors	100% of prior financial year audit findings resolved in terms of agreed timelines with auditors.	100% of prior financial year audit findings resolved in terms of agreed timelines with auditors.	100% of prior financial year audit findings resolved in terms of agreed timelines with auditors.
Audit Outcome	Unqualified audit opinion	Unqualified audit opinion	Unqualified audit opinion
Percentage of expenditure against budget	90% of expenditure against budget	90% of expenditure against budget	90% of expenditure against budget
Percentage of supplier invoices paid within 20 days from date of acceptance	96% of supplier invoices paid within 20 days from date of acceptance	96% of supplier invoices paid within 20 days from date of acceptance	96% of supplier invoices paid within 20 days from date of acceptance
Percentage of expenditure on Broad-Based Black Economic Empowerment suppliers	100% of expenditure spent on suppliers between Broad-Based Black Economic Empowerment levels 1-4	100% of expenditure spent on suppliers between Broad-Based Black Economic Empowerment levels 1-4	100% of expenditure spent on suppliers between Broad-Based Black Economic Empowerment levels 1-4
Percentage of expenditure on suppliers owned by women, youth or persons with disabilities	30% of which will be on women, youth or persons with disabilities	30% of which will be on women, youth or persons with disabilities	30% of which will be on women, youth or persons with disabilities
Percentage of expenditure on Exempt Micro Enterprises and Qualifying Small Enterprise suppliers	30% of expenditure on suppliers that are classified as Exempt Micro Enterprises and Qualifying Small Enterprise suppliers	30% of expenditure on suppliers that are classified as Exempt Micro Enterprises and Qualifying Small Enterprise suppliers	30% of expenditure on suppliers that are classified as Exempt Micro Enterprises and Qualifying Small Enterprise suppliers

Competition Tribunal APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Percentage of staff retention	80% of staff retention	80% of staff retention	80% of staff retention
Percentage of staff training expenditure against total employee costs	2% of staff training expenditure against total employee costs	2% of staff training expenditure against total employee costs	2% of staff training expenditure against total employee costs
Number of staff capacity building/training initiatives conducted	4 staff capacity building/training initiatives conducted	4 staff capacity building/training initiatives conducted	4 staff capacity building/training initiatives conducted
Number of interns provided with opportunities within the Tribunal	3 interns provided with opportunities within the Tribunal	3 interns provided with opportunities within the Tribunal	3 interns provided with opportunities within the Tribunal
Number of job shadowing opportunities	8 jobs shadowing opportunities	8 jobs shadowing opportunities	8 jobs shadowing opportunities
Percentage of employment equity representation of employees from the designated groups	80% of employment equity representation of employees from the designated groups	80% of employment equity representation of employees from the designated groups	80% of employment equity representation of employees from the designated groups
Improved Broad-Based Black Economic Empowerment compliance	Achieve Broad-Based Black Economic Empowerment level 8	Achieve Broad-Based Black Economic Empowerment level 5	Achieve Broad-Based Black Economic Empowerment level 3
Enhancement of Case Management System	Approve and initiate the design and development phase of the Case Management System in line with project implementation plan	Implementation of new Case Management System.	

ECIC APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Value of approved transactions overall	At least \$530 million	At least \$555 million	At least \$583 million
Value of approved transactions under Short-term products	At least \$180 million	At least \$270 million	At least \$300 million
Value of disbursements from MLT Portfolio	At least \$385 million	At least \$355 million	At least \$315 million
Value of disbursements from STI Portfolio	At least \$40 million	At least \$45 million	At least \$50 million
Gross Written Premium	At least R1,8 billion	At least R1,1 billion	At least R790 million
Secure syndication or reinsurance or guarantees for identified transactions	At least 25%	At least 25%	At least 25%
SA Eximbank operational	SA Eximbank Feasibility Study, Eximbank enabling legislation, and Draft ECIC legislation submitted to the dtic	SA Eximbank launched	Collaboration with SA Eximbank to support export trade financing facilities (MLT and STI)
B-BBEE Level	Level 1	Level 1	Level 1
Number of SMEs that participated in transactions underwritten by ECIC	At least 20	At least 25	At least 30
Number of job opportunities facilitated for manufactured exports	At least 10 000	At least 20 000	At least 25 000

ECIC APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Implementation of prioritised business process automations to improve turnaround times and operational efficiency	CRM system implemented to reduce complaint acknowledgement from 5 to 2 days and lead acknowledgement in 2 days.	Automation of Short-term Insurance (STI) processes to shorten 60% of project (transactions) approval decisions from 5 months to 1 month	Automation of STI processes to shorten 80% of project approval decisions to 1 month
Combined ratio tracking underwriting profitability	At least 80%	At least 80%	At least 80%
Gross investment portfolio performance against IPS asset benchmark	Outperform benchmark by at least 1%	Outperform benchmark by at least 1%	Outperform benchmark by at least 1%
Economic Capital (ECR) and regulatory Solvency Capital Requirement (SCR) cover ratios	ECR above 125% and SCR above 130%	ECR above 125% and SCR above 130%	ECR above 125% and SCR above 130%
Clean audit	Clean audit	Clean audit	Clean audit
Culture Entropy score	Culture Entropy score of 30% or below	Culture Entropy score of 30% or below	Culture Entropy score of 30% or below
Succession Coverage for Key Positions	At least 55%	At least 65%	At least 75%

IDC APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Total funds invested in the economy (R'm)	38 453	39 053	40 153
Increase in exports generated through IDC's funding activities (R'm)	5 000	5 250	5 513
Value of funds crowded in for SMEs (R'm)	1 909	2 220	2 864
Value of funds crowded in for transformation	6 023	6 333	6 650
Number of Jobs expected to be created and saved	16 000	16 800	17 640
Number of Work opportunities created from SEF and other funders	45 673	47 957	51 793
Value of funds crowded in for spatial and rural development (R'm)	9 533	10 010	10 510
Reduction in impairments	29.7%	27.9%	26.1%
Reduction achieved in NPLs	28.4%	26.7%	25.0%
Achieve critical milestones in the turnaround plans for Cast Products SA, Foskor, BAIC, AMSA and Kalagadi Manganese	70%	70%	70%
Appreciation in carrying value of unlisted investments	Real GDP Growth + 3.5 percentage points	Real GDP Growth + 3.5 percentage points	Real GDP Growth + 5.5 percentage points
Turnaround time for complex transactions	180 days	180 days	180 days
Turnaround time for non-complex transactions	60 days	60 days	60 days

ITAC APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Number of determinations protecting vulnerable sectors	1 determination protecting vulnerable sectors	1 determination protecting vulnerable sectors	1 determination protecting vulnerable sectors
Grow the share of successful offers for scrap feedstock material made by local consumers, as a share of the volume of total export permit requests	13% Growth of the share of successful offers for scrap feedstock material made by local consumers, as a share of the volume of total export permit requests	16% Growth of the share of successful offers for scrap feedstock material made by local consumers, as a share of the volume of total export permit requests	19% Growth of the share of successful offers for scrap feedstock material made by local consumers, as a share of the volume of total export permit requests
Number of jobs retained through the ITAC tariff instruments	100 200 jobs retained through the ITAC tariff instruments	100 500 jobs retained through the ITAC tariff instruments	100 700 jobs retained through the ITAC tariff instruments
Number of new jobs enabled through the ITAC tariff instruments	150 new jobs enabled through the ITAC tariff instruments	200 of new jobs enabled through the ITAC tariff instruments	250 of new jobs enabled through the ITAC tariff instruments
Percentage of preferential procurement spend	80% of preferential procurement spend	85% of preferential procurement spend	90% of preferential procurement spend
Attain level 3 B-BBEE scorecard status	Level 3 B-BBEE scorecard status attained	Level 2 B-BBEE scorecard status attained	Level 1 B-BBEE scorecard status attained
Number of interns recruited	6 Interns recruited	2 Interns recruited	2 Interns recruited
Percentage of interns retained	Not Applicable	50% of interns retained	50% of interns retained
Number of Authorizations considering relevant codes of practice issued under the B-BBEE Act	17 Authorizations considering relevant codes of practice issued under the B-BBEE Act	18 Authorizations considering relevant codes of practice issued under the B-BBEE Act	19 Authorizations considering relevant codes of practice issued under the B-BBEE Act

ITAC APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Percentage of the Commission's tariff adjustment determinations that include price spillover impact assessments	60% of the Commission's tariff adjustment determinations that include price spillover impact assessments	65% of the Commission's tariff adjustment determinations that include price spillover impact assessments	70% of the Commission's tariff adjustment determinations that include price spillover impact assessments
Final investigations on applications where the effective rate of protection is considered	75% of final investigations on applications where the effective rate of protection was considered	80% of final investigations on applications where the effective rate of protection was considered	85% of final investigations on applications where the effective rate of protection was considered
Final determinations on investigations on input cost alleviating measures made within 6 months	80% of final determinations on investigations on input cost alleviating measures made within 6 months	85% of final determinations on investigations on input cost alleviating measures made within 6 months	90% of final determinations on investigations on input cost alleviating measures made within 6 months
Issue Customs Duty Rebate and Drawback permits within 14 working days	80% of the Customs Duty Rebate and Drawback permits issued within 14 working days	85% of the Customs Duty Rebate and Drawback permits issued within 14 working days	90% of the Customs Duty Rebate and Drawback permits issued within 14 working days
Issue Eligible Production Certificates within 10 working days	90% of the Eligible Production Certificates issued within 10 working days	95% of the Eligible Production Certificates issued within 10 working days	100% of the Eligible Production Certificates issued within 10 working days
Issue Company Specific Percentages within 10 working days	90% of the Company Specific Percentages issued within 10 working days	92% of the Company Specific Percentages issued within 10 working days	96% of the Company Specific Percentages issued within 10 working days

ITAC APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Issue Production Rebate Credit Certificates within 30 working days	90% of the Production Rebate Credit Certificates/Production Rebate Certificates issued within 30 working days	92% of the Production Rebate Credit Certificates/Production Rebate Certificates issued within 30 working days	96% of the Production Rebate Credit Certificates/Production Rebate Certificates issued within 30 working days
Finalise preliminary determinations within 8 months of initiation of Trade Remedy Investigation	70% of preliminary determinations finalised within 8 months of initiation of Trade Remedy Investigation	75% of preliminary determinations finalised within 8 months of initiation of Trade Remedy Investigation	80% of preliminary determinations finalised within 8 months of initiation of Trade Remedy Investigation
Conclude final determinations within 14 months of initiation of Trade Remedy Investigation	60% of final determinations concluded within 14 months of initiation of Trade Remedy Investigation	65% of final determinations concluded within 14 months of initiation of Trade Remedy Investigation	70% of final determinations concluded within 14 months of initiation of Trade Remedy Investigation
Amend regulations to shorten investigative timelines red tape by 20 days	Amend Anti-dumping; safeguard and countervailing regulations to shorten investigative timelines red tape by 20 days	Amend Tariff regulations to shorten investigative timelines red tape by 20 days	Amend Import and Export control regulations to shorten investigative timelines red tape by 20 days
Automation of the Commission's Permit Authorisations	Automate the Commission's Import System Permit Authorisations	Automate the Commission's APDP and Export Systems Permit Authorisations	Automate the Commission's Tariff System Permit Authorisations
Implement the administrative fee system.	Raise 6.9% of revenue through the levying of fees in terms of APDP	Raise additional 14.4% of revenue through the levying fees in terms of import and export permits	Raise additional 2.96% of revenue through the levying fees in terms of tariff rebates

NCC APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Track and trace regulations of goods	Publication of the track and trace regulations	N/A	N/A
Implementation of a track and trace system for monitoring of illicit goods.	Implementation of a track and trace system for monitoring of illicit goods.	N/A	N/A
Monetary value of goods seized, withdrawn from the market with effect from 2027/2028.	R0	Range of R500 million to R1 billion worth of illicit products removed from the consumer markets.	Range of R500 million to R1 billion worth of illicit products removed from the consumer markets.
Number of non-compliant suppliers reduced	Non-compliant suppliers reduced by 1 000.	Non-compliant suppliers reduced by 1 500.	non-compliant suppliers reduced by 2 000.
Total rand value saved for consumers through prosecution, investigation and settlements of unfair business practices through NCC, MIOSA and CGSO	R150 million saved for consumers through prosecution, investigation and settlements	R150 million saved for consumers through prosecution, investigation and settlements	R150 million saved for consumers through prosecution, investigation and settlements
Percentage of cases in favour of the NCC on matters brought before the National Consumer Tribunal.	85% of cases won before the National Consumer Tribunal	85% of cases won before the National Consumer Tribunal	85% of cases won before the National Consumer Tribunal
Percentage of cases in favour of the NCC on matters brought before the Courts.	85% of cases won before the courts	85% of cases won before the courts	85% of cases won before the courts

NCC APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Percentage of consumer complaints finalized.	75% of consumer complaints finalized.	75% of consumer complaints finalized.	75% of consumer complaints finalized.
Number of direct marketers registered on the Opt-Out Registry.	20 000 direct marketers registered on the Opt-Out Registry system.	30 000 direct marketers registered on the Opt-Out Registry system.	10 000 direct marketers registered on the Opt-Out Registry system.
Number of consumers protected from unwanted direct marketing.	500 000 consumers protected from unwanted direct marketing.	1 million consumers protected from unwanted direct marketing.	1.5 million consumers protected from unwanted direct marketing.
Time taken to administer and issue communication on product recalls.	Administer product recalls within 20 business days of receipt of recall notice from suppliers.	Administer product recalls within 20 business days of receipt of recall notice from suppliers.	Administer product recalls within 20 business days of receipt of recall notice from suppliers.
Number of consumers reached public awareness relating to consumer rights.	500 000 consumers reached.	500 000 consumers reached.	500 000 consumers reached.
Number of businesses reached for compliance awareness.	1 000 businesses reached.	1 000 businesses reached.	1 000 businesses reached.
Number of days taken to pay suppliers	Pay service providers within 20 business days.	Pay service providers within 20 business days.	Pay service providers within 20 business days.

NCC APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Percentage of vacancy rate	10% vacancy rate of funded positions.	8% vacancy rate of funded positions.	6% vacancy rate of funded positions.
Compliance with the B-BBEE Act by attaining a rating of level 3.	B-BBEE rating of level 3.	B-BBEE rating of level 3.	B-BBEE rating of level 3.
Number of jobs created to improve service levels of non-compliant suppliers through undertakings or settlements.	200 jobs created to improve service levels of non-compliant suppliers through undertakings or settlements.	200 jobs created to improve service levels of non-compliant suppliers through undertakings or settlements.	200 jobs created to improve service levels of non-compliant suppliers through undertakings or settlements.

NCR APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Number of new credit active MSMEs submitted to the credit bureaus.	20 000 new credit active MSMEs submitted to the credit bureaus.	10 000 new credit active MSMEs submitted to the credit bureaus	15 000 new credit active MSMEs submitted to the credit bureaus
Implementation of the phased approach proposed in the feasibility study.	Implementation of activities as proposed in the approved feasibility study.	Technical rollout and piloting of the NRCA.	Launch Realtime operations and capacity building.
% of total procurement spend from all empowering suppliers based on the B-BBEE Procurement Recognition Levels.	80% of total procurement spend from all empowering suppliers based on the B-BBEE Procurement Recognition Levels.	80% of total procurement spend from all empowering suppliers based on the B-BBEE Procurement Recognition Levels.	80% of total procurement spend from all empowering suppliers based on the B-BBEE Procurement Recognition Levels.
% of the total number of qualifying purchase orders issued to MSMEs.	75% of the total number of qualifying purchase orders issued to MSMEs.	75% of the total number of qualifying purchase orders issued to MSMEs.	75% of the total number of qualifying purchase orders issued to MSMEs.
% of the total number of qualifying purchase orders issued to Youth.	14% of the total number of qualifying purchase orders issued to Youth.	14% of the total number of qualifying purchase orders issued to Youth.	14% of the total number of qualifying purchase orders issued to Youth.
% of the total number of qualifying purchase orders issued to Women.	22% of the total number of qualifying purchase orders issued to Women.	22% of the total number of qualifying purchase orders issued to Women.	22% of the total number of qualifying purchase orders issued to Women.
% of the total number of qualifying purchase orders issued to People with Disabilities.	0.5% % of the total number of qualifying purchase orders issued to People with Disabilities.	0.5% % of the total number of qualifying purchase orders issued to People with Disabilities.	0.5% % of the total number of qualifying purchase orders issued to People with Disabilities.

NCR APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Achieve targeted B-BBEE level.	Alignment with B-BBEE requirements for level 3.	Achieve B-BBEE level 3.	Maintain B-BBEE level 3.
% of administrative and entry level vacancies filled by youth.	20% of administrative and entry level vacancies filled by youth.	20% of administrative and entry level vacancies filled by youth.	20% of administrative and entry level vacancies filled by youth.
% of new hires that are people with disabilities.	0.3% of new hires that are people with disabilities.	0.4% of new hires that are people with disabilities.	0.5% of new hires that are people with disabilities.
Number of investigations of alleged contravention of the NCA completed.	70 investigations of alleged contravention of the NCA completed.	73 investigations of alleged contravention of the NCA completed.	76 investigations of alleged contravention of the NCA completed.
Rand value of refunds and credit account balance adjustments secured.	R100m of refunds and credit account balance adjustments secured.	R120m of refunds and credit account balance adjustments secured.	R130m of refunds and credit account balance adjustments secured.
Rand value of administrative fines and penalties imposed.	R1.2m of administrative fines and penalties imposed.	R1.3m of administrative fines and penalties imposed.	R1.4m of administrative fines and penalties imposed.
% reduction in consumers with impaired records.	35,09% reduction in consumers with impaired records.	35.05% reduction in consumers with impaired records.	34.09% reduction in consumers with impaired records.
% of audit recommendations implemented within agreed timelines for improved governance.	100% Audit recommendations implemented within agreed timelines for improved governance.	100% Audit recommendations implemented within agreed timelines for improved governance.	100% Audit recommendations implemented within agreed timelines for improved governance.
Favourable Audit opinion achieved.	Unqualified audit opinion achieved with no material findings.	Unqualified audit opinion achieved with no material findings.	Unqualified audit opinion achieved with no material findings.

NCT APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
An unqualified opinion issued by the external auditors on the Annual financial statement and with no material findings on compliance with legislation and on the Annual Performance Report.	An unqualified opinion issued by the external auditors on the Annual financial statement and with no material findings on compliance with legislation and on the Annual Performance Report.	An unqualified opinion issued by the external auditors on the Annual financial statement and with no material findings on compliance with legislation and on the Annual Performance Report.	An unqualified opinion issued by the external auditors on the Annual financial statement and with no material findings on compliance with legislation and on the Annual Performance Report.
Average number of days taken to pay Suppliers	15 days	15 days	15 days
Average percentage availability of systems during business hours.	98%	98%	98%
Number of designated security assessment audits conducted	2 (1 Internal and 1 external security audit)	2 (1 Internal and 1 external security audit)	2 (1 Internal and 1 external security audit)
Development of an Artificial Intelligence based system to auto evaluate DRA applications.	Artificial Intelligence based system to auto evaluate DRA applications developed.	-	--
Development of an Artificial Intelligence system for the auto-generation of condonation rulings	AI based system for the auto-generation of condonation rulings developed.	-	--

NCT APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Number of compliance reports generated by the compliance monitoring system.	4 compliance system reports	4 compliance system reports	4 compliance system reports
Percentage of filled positions against approved organisational structure	85%	85%	85%
Number of interns appointed	11	11	11
Number of mentoring programmes implemented	4	4	4
Number of culture/wellness surveys or interventions conducted	2	2	2
Number of engagements with external stakeholders	24	24	24
Number of public training sessions held to increase employment prospects	5	5	5
Number of SMME's trained	30	35	35
Number of youths provided with work experience through job shadowing	15	15	15
Number of training initiatives or workshops for the Tribunal Members	2 Tribunal Members' training initiatives or workshops	2 Tribunal Members' training initiatives or workshops	2 Tribunal Members' training initiatives or workshops
Number of reports on sessions in township areas where information in relation to the NCT mandate is shared	2 township sessions to create awareness of the NCT mandate	2 township sessions to create awareness of the NCT mandate	2 township sessions to create awareness of the NCT mandate
Implementation of an Artificial Intelligence system for the auto-generation of judgment templates	1 Research paper	Approved business requirements, functional specifications and technical specifications.	Artificial Intelligence based system for the auto-generation of judgment templates in production.

NCT APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
BBBEE level achieved	-	Level 3	Level 3
Percentage spend on BBBEE initiatives in relation to enterprise development, supplier development and socio-economic development	0,1% of budgeted annual revenue on enterprise development, 0,2% of annual budgeted revenue on supplier development, and 0,1% of budgeted annual revenue on socio-economic development	0,1% of budgeted annual revenue on enterprise development, 0,2% of annual budgeted revenue on supplier development, and 0,1% of budgeted annual revenue on socio-economic development	0,1% of budgeted annual revenue on enterprise development, 0,2% of annual budgeted revenue on supplier development, and 0,1% of budgeted annual revenue on socio-economic development
Average number of days from the date of filing of DRA to date of issuing an order to parties.	40 days	38 days	36 days
Average number of days from the date of closing of pleadings on a Non-DRA to issuing a first notice of set down to the parties.	12 days	12 days	12 days
Average number of days from the date of final adjudication of Non-DRA to date of issuing an order.	20 days	20 days	20 days
Number of Impact Reports on DRA or Non-DRA judgments and orders of the Tribunal	16	20	20
Number of Reports or Research Papers relating to the consumer and consumer-credit industry	2	2	2
Percentage of final judgments or orders overturned on review at the High Court	Less than or equal to 2% of final judgments or orders overturned at the High	Less than or equal to 2% of final judgments or orders overturned at the High	Less than or equal to 2% of final judgments or orders overturned at the High

NEF APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Value disbursed to Black Industrialists	R600m	R700m	R800m
Percentage disbursed to investees operating in Special Economic Zones (SEZs) (incl. Industrial Development Zones (IDZs))	5%	5%	5%
Percentage disbursed to investees operating in Industrial Parks	10%	10%	10%
Value disbursed to Aggregators	R450m	R525m	R600m
Value of aggregated revenue	R6.1b	R7.8b	R8.9b
Number of youth job placement	2 500	2 750	3 000
Value of funds raised for skills development	R75m	R100m	R125m
Value of third-party funds	R900m	R1b	R1.2b
Fully operationalise the Transformation Fund	Q2	N/A	N/A
Value disbursed to SMEs	R300m	R350m	R400m
Value disbursed to Tourism Establishment**	R125m	R146m	R171m
Value of films funded	R25m	R29m	R29m

NGB APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Number of jobs created through the appointment of National Central Electronic Monitoring System operator	30 jobs maintained through the appointment of National Central Electronic Monitoring System operator	30 jobs maintained through the appointment of National Central Electronic Monitoring System operator	30 jobs maintained through the appointment of National Central Electronic Monitoring System operator
Rand value revenue generation in the Limited Payout Machine sector	R2.5 billion revenue generation in the Limited Payout Machine sector	R2.6 billion revenue generation in the Limited Payout Machine sector	R2.7 billion revenue generation in the Limited Payout Machine sector
Percentage of Provincial Licensing Authorities oversight evaluations conducted	100% of Provincial Licensing Authorities evaluated for compliance	100% of Provincial Licensing Authorities evaluated for compliance	100% of Provincial Licensing Authorities evaluated for compliance
Percentage of applications evaluated within 30 days	60% of complete applications received evaluated within 30 days	65% of complete applications received evaluated within 30 days	70% of complete applications received evaluated within 30 days
Turn-around time to complete investigations on Unlawful Winnings	Unlawful winnings investigated within 23 days	Unlawful winnings investigated within 20 days	Unlawful winnings investigated within 18 days
Number of enforcement actions to combat land-based illegal gambling	16 enforcement actions to combat land-based illegal gambling	20 enforcement actions to combat land-based illegal gambling	24 enforcement actions to combat land-based illegal gambling
Number of illegal online gambling websites identified for blocking by relevant authorities	10 illegal online websites identified for blocking by relevant authorities	12 illegal online websites identified for blocking by relevant authorities	14 illegal online websites identified for blocking by relevant authorities
Expression of interest issued for illegal gambling blocking system	1 Expression of interest for illegal gambling blocking system issued	No activity	No activity

NGB APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Number of collaborative efforts with other agencies to combat illegal gambling land-based and online	4 collaborative efforts with other agencies to combat illegal gambling land-based and online	4 collaborative efforts with other agencies to combat illegal gambling land-based and online	4 collaborative efforts with other agencies to combat illegal gambling land-based and online
Number of jobs created through internships	5 jobs created through internships	5 jobs created through internships	5 jobs created through internships
Number of youth jobs	10 youth jobs	10 youth jobs	10 youth jobs
Number of Gambling Sector performance trend analyses in terms of section 65 of the NGA completed for informed regulation	1 annual Gambling Sector performance trend analyses in terms of section 65 of the NGA completed for informed regulation	1 annual Gambling Sector performance trend analyses in terms of section 65 of the NGA completed for informed regulation	1 annual Gambling Sector performance trend analyses in terms of section 65 of the NGA completed for informed regulation
Number of research projects conducted on the impact of the licensed gambling industry inform regulation of the industry to inform regulation of the industry	1 research project conducted on the impact of the gambling industry in terms of Section 65 of the NGA to inform regulation of the industry	1 research project conducted on the impact of the gambling industry in terms of Section 65 of the NGA to inform regulation of the industry	1 research project conducted on the impact of the gambling industry in terms of Section 65 of the NGA to inform regulation of the industry
Number of face-to-face broad-based public education campaigns conducted in terms of section 65 of the NGA	40 face-to-face broad-based public education campaigns conducted in terms of section 65 of the NGA	48 face-to-face broad-based public education campaigns conducted in terms of section 65 of the NGA	56 face-to-face broad-based public education campaigns conducted in terms of section 65 of the NGA

NGB APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Number of other broad-based public education campaigns conducted in terms of section 65 of the NGA	80 of other broad-based public education campaigns conducted in terms of section 65 of the NGA	84 of other broad-based public education campaigns conducted in terms of section 65 of the NGA	88 of other broad-based public education campaigns conducted in terms of section 65 of the NGA
% total public procurement spend on local producers	70% of total public procurement spend on local producers	70% of total public procurement spend on local producers	70% of total public procurement spend on local producers
% of total public procurement spend on goods and services from black-owned entities	60% of total public procurement spend on goods and services from black-owned entities	60% of total public procurement spend on goods and services from black-owned entities	60% of total public procurement spend on goods and services from black-owned entities

NLC APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Number of people reached nationally through education and awareness engagements	Reach 30 000 people nationally through education and awareness engagements	Reach 32 000 people nationally through education and awareness engagements	Reach 34 000 people nationally through education and awareness engagements
Percentage of grant payments published on the NLC's website	Publish 100% of grant payments on the NLC's website within 10 days of month-end	Publish 100% of grant payments on the NLC's website within 10 days of month-end	Publish 100% of grant payments on the NLC's website within 10 days of month-end
Percentage disbursement of grants as per GNR644, 6(c)(iv)	90% of grants paid in line with the regulated 60 days timeframe	95% of grants paid in line with the regulated 60 days timeframe	100% of grants paid in line with the regulated 60 days timeframe
Improvement on the NLCB-BBEE Status	Obtain Level 3 B-BBEE verification	Obtain Level 2 B-BBEE verification	Obtain Level 1 B-BBEE verification
Implementation of the Anti-Bribery Management System (ISO 37001:2025)	Fully implemented Anti-Bribery Management System (ISO 37001:2025) Surveillance Audit Certification	Surveillance Audit Certification	Surveillance Audit Certification
Percentage of identified compliant lottery schemes with the Lotteries Act	100% of identified lottery schemes are compliant with the Lotteries Act	100% of identified lottery schemes are compliant with the Lotteries Act	100% of identified lottery schemes are compliant with the Lotteries Act
Percentage Compliance monitoring of the National Lottery and Sports Pools Licence conditions	100% compliance monitoring of the National Lottery and Sports Pools Licence conditions	100% compliance monitoring of the National Lottery and Sports Pools Licence conditions	100% compliance monitoring of the National Lottery and Sports Pools Licence conditions
Percentage implementation of the measures to increase the up take of society lotteries	Implement 75% of the recommendations from the research conducted on the uptake of society lotteries	Implement 85% of the recommendations from the research conducted on the uptake of society lotteries	Implement 100% of the recommendations from the research conducted on the uptake of society lotteries

NLC APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Number of research based worthy good causes that may be funded without lodging an application in terms of the Act	Conduct and present six (6) research concepts on worthy good causes for Board consideration	Conduct and present seven (7) research concepts on worthy good causes for Board consideration	Conduct and present eight (8) research concepts on worthy good causes for Board consideration
Percentage monitoring of funded projects	100% monitoring of eligible funded projects	100% monitoring of eligible funded projects	100% monitoring of eligible funded projects
Number of jobs created or retained by the NLC funded Grantees, Lottery operator and society lotteries	3500 jobs created or retained by the NLC funded Grantees, Lottery operator and society lotteries	3500 jobs created or retained by the NLC funded Grantees, Lottery operator and society lotteries	3500 jobs created or retained by the NLC funded Grantees, Lottery operator and society lotteries
Percentage of applications adjudicated within 150 days	80% of applications adjudicated within 150 days	80% of applications adjudicated within 150 days	80% of applications adjudicated within 150 days
Percentage of DDM districts in which capacity building work shops were conducted	Capacity building programs conducted in 50% of the districts in the DDM	Capacity building programs conducted in 80% of the districts in the DDM	Capacity building programs conducted in 100% of the districts in the DDM
Number of research-led funding interventions implemented in alignment with the dtic priority sectors	3 research-led funding interventions implemented	4 research-led funding interventions implemented	6 research-led funding interventions implemented

NMISA APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Number of foundational National Measurement Standards (NMS) maintained at international equivalence annually.	5 NMS maintained	5 NMS maintained	5 NMS maintained
Percentage of nationally relevant measurement services covered by internationally recognised Calibration and Measurement Capabilities (CMC).	91 % measurement services covered by internationally recognised CMC	95 % measurement services covered by internationally recognised CMC	95 % measurement services covered by internationally recognised CMC
Number of enhanced National Measurement Standards (NMS) developed in support of priority industrial sectors.	2 enhanced NMS developed	3 enhanced NMS developed	5 enhanced NMS developed
Number of scheduled international measurement comparisons completed with satisfactory performance, confirming equivalence of South Africa's NMS.	5 international measurement comparisons completed with satisfactory performance	7 international measurement Comparisons completed with Satisfactory Performance	11 international measurement Comparisons completed with Satisfactory Performance
Number of companies within industrial zones in priority districts given access to NMISA technical measurement services.	9 companies within industrial zones in priority districts given access to NMISA technical measurement Services	11 companies within industrial zones in priority districts given access to NMISA technical measurement Services	15 companies within industrial zones in priority districts given access to NMISA technical measurement Services
Number of enhanced measurement capabilities developed to support green industrial sector.3	1 enhanced measurement capability developed to support green industrial sector	1 enhanced measurement Capability developed to support green industrial sector	3 enhanced measurement Capability developed to support green industrial sector
Number of African countries contracting NMISA's metrology offerings annually.	15 African countries contracting NMISA's metrology offerings per annum	17 African countries contracting NMISA's metrology offerings per Annum	17 African countries contracting NMISA's metrology offerings per Annum
Number of regional measurement comparisons coordinated with African metrology institutes.	5 regional measurement comparisons coordinated with African metrology	5 regional measurement comparisons coordinated with African metrology	7 regional measurement comparisons coordinated with African metrology

NMISA APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Percentage of collaboration agreements in priority sectors demonstrating measurable recurring results annually	≥ 70 % collaboration agreements in priority sectors demonstrating measurable recurring results	≥ 75 % collaboration agreements in priority sectors demonstrating measurable recurring results	≥ 80 % collaboration agreements in priority sectors demonstrating measurable recurring results
Percentage of clients reporting satisfaction with the responsiveness and reliability of NMISA metrology services.	≥ 80 % clients reporting satisfaction with the responsiveness of NMISA metrology Services	≥ 85 % clients reporting satisfaction with the responsiveness of NMISA metrology Services	≥ 90 % clients reporting satisfaction with the responsiveness of NMISA metrology services
Number of MSMEs receiving NMISA measurement support services to enhance market readiness.	50 MSMEs receiving NMISA measurement support services	55 MSMEs receiving NMISA measurement support services	60 MSMEs receiving NMISA measurement support services
Number of African institutions that implemented improved metrology procedures within 24 months following NMISA training.	3 African institutions that implemented improved metrology Procedures within 24 months following NMISA Training	4 African institutions that implemented improved metrology procedures within 24 months following NMISA Training	5 African institutions that implemented improved metrology procedures within 24 months following NMISA Training
Percentage reduction in turnaround times in the selected public-facing services.	30 % reduction in turnaround times in the selected publicfacing Services	30 % reduction in turnaround times in the selected publicfacing Services	30 % reduction in turnaround times in the selected publicfacing services
Number of operational business processes digitalised.	1 operational business process digitalised	1 operational business process digitalised	2 operational business process digitalised
Percentage of approved annual sales revenue budget achieved.	90 % approved annual sales revenue budget achieved	90 % approved annual sales revenue budget achieved	95 % approved annual sales revenue budget achieved
Number of new qualified unemployed graduates placed in the NMISA Human Capital Development programme annually.	13 new qualified unemployed graduates placed in the NMISA Human Capital Development Programme	15 new qualified unemployed graduates placed in the NMISA Human Capital Development Programme	18 new qualified unemployed graduates placed in the NMISA Human Capital Development Programme

NMISA APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Number of job-ready graduates who were funded through the NMISA Human Capital Development programme who successfully secure work placement.	4 graduates who were funded through the NMISA Human Capital Development programme who successfully secure work placement	5 graduates who were funded through the NMISA Human Capital Development programme who successfully secure work placement	5 graduates who were funded through the NMISA Human Capital Development programme who successfully secure work placement
Annual voluntary staff turnover rate maintained at 6 % or lower.	≤ 6 % annual voluntary staff turnover rate Maintained	≤ 6 % annual voluntary staff turnover rate Maintained	≤ 6 % annual voluntary staff turnover rate maintained
Percentage of workforce represented by persons with disabilities.	5 % workforce represented by persons with Disabilities	5 % workforce represented by persons with Disabilities	5 % workforce represented by persons with Disabilities
Number of innovative postgraduate research initiatives supported through NMISA-led collaborative partnerships annually.	1 innovative postgraduate research initiative Supported	2 innovative postgraduate research initiative Supported	2 innovative postgraduate research initiative Supported
Number of fellowships in metrology contracted.	1 fellowship in metrology contracted	0 fellowship in metrology Contracted	1 fellowship in metrology Contracted
Achieve the target B-BBEE Status Level	New KPI	3	2

NRCS APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
% of compulsory specification reviewed within the set timeframes.	80% of compulsory specification/ technical regulations reviewed within 18 months.	80% of compulsory specification/ technical regulations reviewed within 18 months.	80% of compulsory specification/technical regulations reviewed within 18 months.
Number of new compulsory specifications introduced to enhance consumer Protection	5 new compulsory specifications introduced to enhance consumer Safety	5 new compulsory specifications introduced to enhance consumer Safety	7 new compulsory specifications introduced to enhance consumer Safety
% sanctioning rate of illicit products within the Automotive, Chemicals Materials and Mechanicals (CMM), Electrotechnical and Legal Metrology Sectors.	40% illicit products within the Automotive, Chemicals Materials and Mechanicals (CMM), Electrotechnical and Legal Metrology Sectors.	45% illicit products within the Automotive, Chemicals Materials and Mechanicals (CMM), Electrotechnical and Legal Metrology Sectors.	50% illicit products within the Automotive, Chemicals Materials and Mechanicals (CMM), Electrotechnical and Legal Metrology Sectors.
% Compliance rate for all imported NRCS regulated food products.	99% Compliance rate for all imported NRCS regulated food products	100% Compliance rate for all imported NRCS regulated food products	100% Compliance rate for all imported NRCS regulated food products
% Compliance rate for all locally produced and exported regulated food products.	100 % Compliance rate for all locally produced and exported regulated food products.	100 % Compliance rate for all locally produced and exported regulated food products.	100 % Compliance rate for all locally produced and exported regulated food products.
Number of districts covered under the blitz inspections.	15 districts	17 districts	20 districts

NRCS APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Rand value of illicit products sanctioned.	R3,351 billion worth of illicit products sanctioned	R3,400 billion worth of illicit products Sanctioned	R3,450 billion worth of illicit products sanctioned .
Percentage of all pre-market approval certificates/rejections issued/finalized within set time frames	98% of all premarket approval certificates/rejections issued/finalised within 80 calendar days.	98% of all premarket approval certificates/rejections issued/finalized within 70 calendar days.	98% of all premarket approval certificates/rejections issued/finalized within 60 calendar days.
Rand value of canned meat, fish and fishery products exported from South Africa.	R9,4 billion worth of canned meat, fish and fishery products exported from South Africa.	R9,6 billion worth of canned meat, fish and fishery products exported from South Africa.	R9,6 billion worth of canned meat, fish and fishery products exported from South Africa.
Number of new SMMEs participating in the NRCS regulated value chains.	10 new SMMEs participating in the NRCS regulated value chains.	15 new SMMEs participating in the NRCS regulated value chains.	15 new SMMEs participating in the NRCS regulated value chains.
Number of new job opportunities created through designation of private laboratories and repair bodies to conduct work on NRCS' behalf as per	20	25	30
Number of new job opportunities created based on new companies/premarket approvals (Automotive, Chemicals materials and Mechanicals, Electrotechnical, Foods and Associated Industries)	200	250	300

NRCS APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Increased Stakeholder satisfaction score	70% stakeholder satisfaction score	75% stakeholder satisfaction score	80% stakeholder satisfaction score
Vacancy rate (Percentage of vacant positions as per the approved NRCS organizational structure).	10% vacancy rate.	8% vacancy rate.	7% vacancy rate.
Number of interns employed by the NRCS.	40 interns employed by the NRCS.	40 interns employed by the NRCS.	45 interns employed by the NRCS.
% increase number of women and people with disability	4%	5%	7%
% of NRCS services accessed through the digital platform	70% of NRCS services accessed through the digital platform	85% of NRCS services accessed through the digital platform	100% of NRCS services accessed through the digital platform
% increase in NRCS Revenue	7%	7,5%	8%
B-BBEE rating	B-BBEE level 3	B-BBEE level 3	B-BBEE level 3

SABS APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Number of Standards developed for selected priority sectors in the Industrial Policy	12 Standards developed for selected priority sectors in the Industrial Policy	18 Standards developed for selected priority sectors in the Industrial Policy	26 Standards developed for selected priority sectors in the Industrial Policy
Number of national standards developed to combat illicit and counterfeit trade	4 National standards developed to combat illicit and counterfeit trade	2 National standards developed to combat illicit and counterfeit trade	2 National standards developed to combat illicit and counterfeit trade
% Compliance to compulsory specification of cement sold by SABS-Certified Clients	100% Compliance to compulsory specification of cement sold by SABS-Certified Clients	100% Compliance to compulsory specification of cement sold by SABS-Certified Clients	100% Compliance to compulsory specification of cement sold by SABS-Certified Clients
% of SABS Mark permits that have expired	2.0% Expired SABS Mark permits	2.0% Expired SABS Mark permits	2.0% Expired SABS Mark permits
% Increase in certificates issued	5% Increase in certificates issued	9% Increase in certificates issued	12% Increase in certificates issued
Number of Certificates of Conformity produced through the Pre-export Verification of Conformity	25 Certificates of Conformity produced through the Pre-export Verification of Conformity	40 Certificates of Conformity produced through the Pre-export Verification of Conformity	60 Certificates of Conformity produced through the Pre-export Verification of Conformity
Number of micro-enterprises whose market access increased through standardisation services offered	20 Micro-enterprises whose market access increased through standardisation services offered	30 Micro-enterprises whose market access increased through standardisation services offered	50 Micro-enterprises whose market access increased through standardisation services offered
Number of indirect jobs created from standardisation services offered	30 Indirect jobs created from standardisation services offered	60 Indirect jobs created from standardisation services offered	90 Indirect jobs created from standardisation services offered

SABS APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
% implementation of the approved plan to execute the turnaround business case	100% implementation of the 2026/27 Plan to execute the turnaround business case	100% implementation of the 2027/28 Plan to execute the turnaround business case	100% implementation of the 2028/29 Plan to execute the turnaround business case
Revenue generated from products and services	R606m Revenue generated from products and services	R715.8m Revenue generated from products and services	R851.1m Revenue generated from products and services
Cash retained from revenue generated (%)	7% Cash retained from revenue generated	7% Cash retained from revenue generated	7% Cash retained from revenue generated
External audit outcome	Not targeted	Achieve clean Audit for the 2026/27 performance year	Achieve clean Audit for 2027/28 performance year
Turnaround Time to Recruit	45 Days to recruit	45 Days to recruit	45 Days to recruit
Turnaround Time to conclude Request for Proposals	90 Days to conclude Request for Proposals	90 Days to conclude Request for Proposals	90 Days to conclude Request for Proposals
Compliance with Turnaround Times in the facilities service standard charter	100% Compliance with Turnaround Times in the facilities service standard charter	100% Compliance with Turnaround Times in the facilities service standard charter	100% Compliance with Turnaround Times in the facilities service standard charter
BBBEE audit outcome	Not targeted	Achieve Level 2 (for 26/27)	Achieve Level 1 (for 27/28)
Number of new jobs created	6 New jobs created	8 New jobs created	10 New jobs created
Number of young people on the 2-year graduate programme	60 Young people on the 2-year graduate programme	No intake	60 Young people on the 2-year graduate programme

SABS APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Minimum % Implementation of the approved Annual Digital Transformation Plan	Minimum 85% Implementation of the approved 2026/27 Digital Transformation Plan	Minimum 85% Implementation of the approved 2027/28 Digital Transformation Plan	Minimum 85% Implementation of the approved 2028/29 Digital Transformation Plan
% implementation of the approved Annual Infrastructure Transformation Plan	Minimum 85% Implementation of the approved 2026/27 Infrastructure Transformation Plan	Minimum 70% Implementation of the approved 2027/28 Infrastructure Transformation Plan	Minimum 70% Implementation of the approved 2028/29 Infrastructure Transformation Plan
Customer satisfaction index achieved	=>75% Customer satisfaction index achieved	=>85% Customer satisfaction index achieved	=>85% Customer satisfaction index achieved

SANAS APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Percentage increase in accreditation fees	Accreditation fees increased by 1% below CPI for the 2027/28 FY	Accreditation fees increased by 1% below CPI for the 2028/29 FY	Accreditation fees increased by 1% below CPI for the 2029/30 FY
Percentage ratio of SANAS income versus government grant	80:20 SANAS income vs government grant	80:20 SANAS income vs government grant	80:20 SANAS income vs government grant
Average number of days to process eligible payments	All eligible payments are processed within an average of 18 days	All eligible payments are processed within an average of 17 days	All eligible payments are processed within an average of 16 days
Number of SMMEs capacitated	Enterprise Development to 6 qualifying Small, Medium and Micro Enterprises (SMMEs)	Enterprise Development to 6 qualifying Small, Medium and Micro Enterprises (SMMEs)	Enterprise Development to 6 qualifying Small, Medium and Micro Enterprises (SMMEs)
Number of SMMEs provided with supplier development	Supplier Development to 4 qualifying Small, Medium and Micro Enterprises (SMMEs)	Supplier Development to 4 qualifying Small, Medium and Micro Enterprises (SMMEs)	Supplier Development to 4 qualifying Small, Medium and Micro Enterprises (SMMEs)
International recognition status of AFRAC maintained	International recognition of AFRAC maintained following peer evaluation outcome by the Global Accreditation Cooperation Incorporated	International Recognition of SANAS maintained for Verification and Validation Bodies, following the peer evaluation by AFRAC	No annual target
International recognition status of SADCA maintained	International recognition of SADCA maintained following peer evaluation outcome by the Global Accreditation Cooperation Incorporated	No annual target	No annual target

SANAS APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Percentage of targeted stakeholders that confirm better awareness of SANAS and its accreditation services	At least 70% of targeted stakeholders confirm better awareness of SANAS and its accreditation services, following SANAS stakeholder engagements	At least 70% of targeted stakeholders confirm netter awareness of SANAS and its accreditation services, following SANAS stakeholder engagements	At least 70% of targeted stakeholders confirm better awareness of SANAS and its accreditation services, following SANAS stakeholder engagements
Percentage of vacancy rate of the total funded positions	≤ 5% vacancy rate of the total funded positions	≤ 5% vacancy rate of the total funded positions	≤ 5% vacancy rate of the total funded positions
Percentage of SANAS employees with disabilities	2% of SANAS employees with disabilities	3% of SANAS employees with disabilities	3% of SANAS employees with disabilities
Number of placements through the provision of work experience	4 job placements through 2-year internships	4 additional job placements through 2-year internships	4 additional job placements through 2-year internships
Level of BBBEE achieved	BBBEE Level 3	BBBEE Level 3	BBBEE Level 2
Percentage of Organisational IT Security Risk Score	Organisational IT Security Risk score of 35% or less	Organisational IT Security Risk score of 30% or less	Organisational IT Security Risk score of 25% or less
Percentage of overall customer satisfaction*	80% overall customer satisfaction	80% overall customer satisfaction	80% overall customer satisfaction

SANAS APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Percentage of strategic regional and international accreditation documents into which SANAS provided technical inputs	At least 90% of strategic regional and international accreditation documents will be reviewed with SANAS technical input.	At least 90% of strategic regional and international accreditation documents will be reviewed with SANAS technical input.	At least 90% of strategic regional and international accreditation documents will be reviewed with SANAS technical input.
Percentage of SANAS votes in regional and international forum governance and decision-making matters	At least 90% of eligible regional and international forum governance and decision-making matters are voted on by SANAS	At least 90% of eligible regional and international forum governance and decision-making matters are voted on by SANAS	At least 90% of eligible regional and international forum governance and decision-making matters are voted on by SANAS
Number of accreditation sub-scopes increased	1 additional sub-scope related to the green economy - Carbon Offsetting and Reduction Scheme for International Aviation	0	0
Number of additional Conformity Assessment Bodies accredited.	120 additional Conformity Assessment Bodies accredited	125 additional Conformity Assessment Bodies accredited	130 additional Conformity Assessment Bodies accredited
Number of additional indirect jobs created, through CABS accredited in the previous FY	50 additional indirect jobs created through CABS accredited in the 2025/26 FY	50 additional indirect jobs created through CABS accredited in the 2025/26 FY	50 additional indirect jobs created through CABS accredited in the 2025/26 FY
Average number of working days to issue Accreditation certificates after completion of the approvals process	Accreditation Certificates issued within 9 working days on average after the completion of the approvals process	Accreditation Certificates issued within 9 working days on average after the completion of the approvals process	Accreditation Certificates issued within 9 working days on average after the completion of the approvals process
Number of engagements undertaken with Regulators relying on SANAS accreditation for their conformity assessment needs	4 engagements undertaken with Regulators	4 engagements undertaken with Regulators	4 engagements undertaken with Regulators

TRP APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Percentage of rulings issued within 5 business days.	94% of rulings issued within 5 business days.	95% of rulings issued within 5 business days.	95% of rulings issued within 5 business days
Percentage of complaint decisions issued within 30 days of receipt.	90% of complaint decisions issued within 30 days of receipt.	90% of complaint decisions issued within 30 days of receipt.	95% of complaint decisions issued within 30 days of receipt.
Percentage of formal investigation rulings issued within 120 days.	90% of formal investigation rulings issued within 120 days.	90% of formal investigation rulings issued within 120 days.	95% of formal investigation rulings issued within 120 days.
Percentage of respondents rating Panel's regulatory service ≥ 4 out of 5.	70% of respondents rating Panel's regulatory service ≥ 4 out of 5.	75% of respondents rating Panel's regulatory service ≥ 4 out of 5.	80% of respondents rating Panel's regulatory service ≥ 4 out of 5.
Skills development spend committed during the financial year.	R360 000 Skills development spend committed	R378 000 Skills development spend committed	R397 000 Skills development spend committed
Interns placed under-signed contracts within the Panel.	1 intern placed under a signed contract within the Panel	1 intern placed under a signed contract within the Panel	1 intern placed under a signed contract within the Panel
University students placed in Panel VAC work programme.	4 University students placed in Panel VAC work programme	4 University students placed in Panel VAC work programme	4 University students placed in Panel VAC work programme

TRP APP Targets

Output Indicators	MTEF Period		
	2026/27	2027/28	2028/29
Filled posts as a percentage of approved organogram.	≥90% Filled posts as a percentage of approved organogram	≥90% Filled posts as a percentage of approved organogram	≥90% Filled posts as a percentage of approved organogram
Structured international peer regulator benchmarking exercises.	1 Structured international peer regulator benchmarking exercises.	2 Structured international peer regulator benchmarking exercises.	2 Structured international peer regulator benchmarking exercises.
Percentage of procurement from level 1- 4 B-BBEE Compliant suppliers.	75% of procurement from level 1- 4 B-BBEE Compliant suppliers	80% of procurement from level 1- 4 B-BBEE Compliant suppliers	80% of procurement from level 1- 4 B-BBEE Compliant suppliers
Achievement of a Level 3 B-BBEE compliance status	Achievement of a Level 3 B-BBEE compliance status	Achievement of a Level 3 B-BBEE compliance status	Achievement of a Level 3 B-BBEE compliance status
Cloud-based Document Management System uptime percentage	99% Cloud-based Document Management System uptime percentage	99% Cloud-based Document Management System uptime percentage	99% Cloud-based Document Management System uptime percentage

THANK YOU