



SABS

South African Bureau of Standards

STRATEGIC PLAN, BUDGET AND ANNUAL PERFORMANCE PLAN (APP) 2026-2027

A presentation to the Select Committee on Economic Development and Trade

20 October 2026

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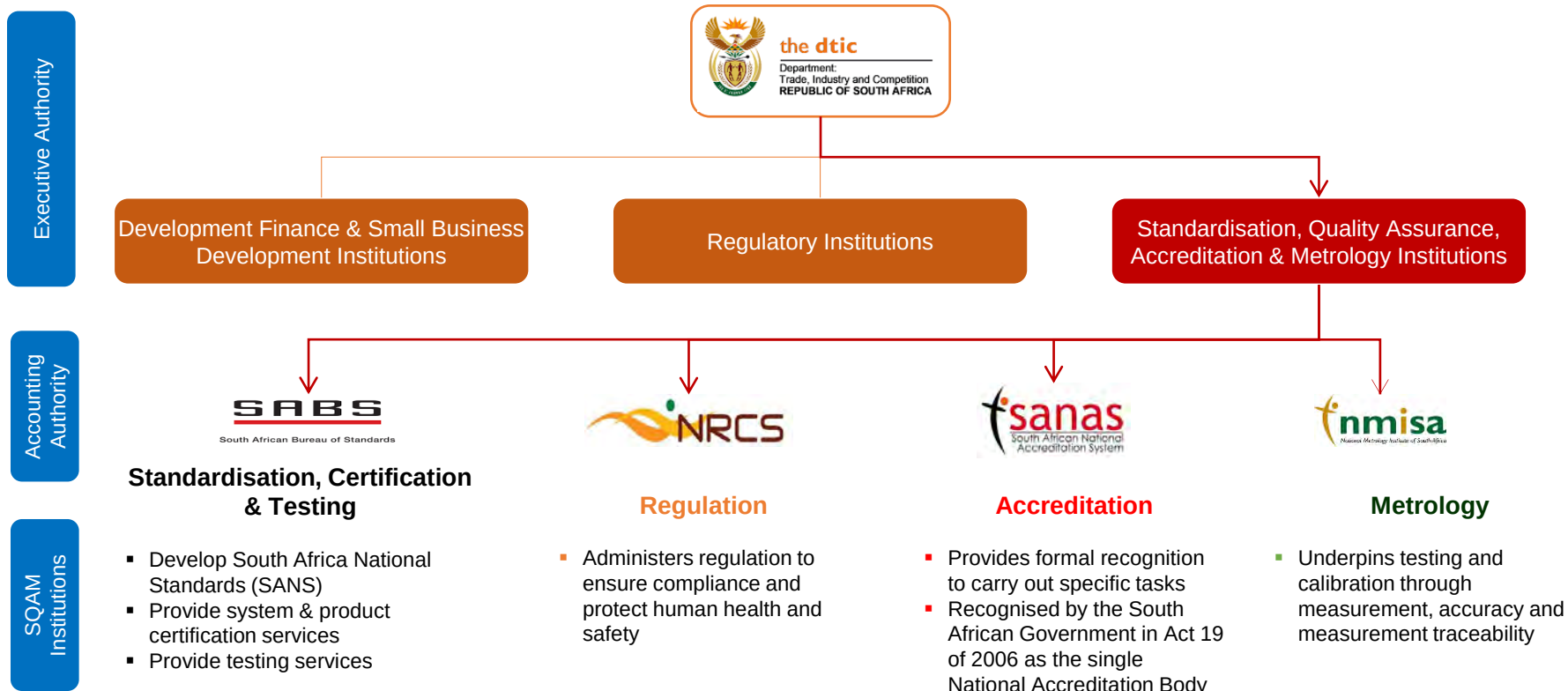
The SABS is the apex national standardisation institution in South Africa, established by the Standards Act, 1945 (Act 24 of 1945). The SABS exists as a public entity under the Standards Act, 2008 (Act 8 of 2008).

The objectives of SABS are as follows:

- *Develop, promote, and maintain South African National Standards (SANS)*
- *Promote quality with respect to commodities, products, and services*
- *Render conformity assessment services and matters connected therewith*

The SABS maintains over 8,000 South African National Standards (SANS), operates 26 testing laboratories and has one of the largest pool of technical experts and technical signatories in Southern Africa.

TECHNICAL INFRASTRUCTURE ENTITIES



PRODUCTS AND SERVICES

- The SABS is a Schedule-3B Entity under the PFMA
- The SABS Commercial provides Conformity Assessment Services, which includes:
 - Certification of **product** and **management system** Certification
 - **Testing** services, and
 - **Consignment Inspection**
- Open competitive market for conformity assessment services:
 - More than 35 Certification bodies accredited by SANAS,
 - Over 1,000 Testing Laboratories operating in South Africa, and
 - More than 200 Inspection Bodies.
- The SABS is an independent Third-party Certification Body and Testing House with its own laboratories



STRATEGIC OBJECTIVES AND INDICATORS

Strategic Objective 1: Standards Development and Promotion

Outcome Indicator	2026/27 Q1 Achieved	2026/27 Q1 Target	2026/27 Annual Target	2027/28 Annual Target	2028/29 Annual Target
Standards developed for priority Industrial Policy sectors	11	2	12	18	26
National standards to combat illicit and counterfeit trade	3	3	4	2	2

 *Target not achieved*

 *Target achieved*

STRATEGIC OBJECTIVES AND INDICATORS

Strategic Objective 2: Integrated Conformity Assessments

Outcome Indicator	2026/27 Q1 Achieved	2026/27 Q1 Target	2026/27 Annual Target	2027/28 Annual Target	2028/29 Annual Target
Cement compliance with compulsory specifications	100%	=>80%	100%	100%	100%
Expired SABS Mark permits	3%	5%	2.0%	2.0%	2.0%
Increase in certificates issued	-2.2%	1%	5%	9%	12%
Certificates of Conformity through PVoC	-	-	25	40	60
Micro-enterprises with improved market access	-	-	20	30	50
Indirect jobs enabled by standardisation services	-	-	30	60	90

● Target not achieved

● Target achieved

STRATEGIC OBJECTIVES AND INDICATORS

Strategic Objective 3: Standards Development and Promotion

Outcome Indicator	2026/27 Q1 Achieved	2026/27 Q1 Target	2026/27 Annual Target	2027/28 Annual Target	2028/29 Annual Target
Turnaround business case implemented	-	-	100%	100%	100%
Revenue from products and services	R127.3m	R80m	R606m	R715.8m	R851.1m
Cash retained from revenue generated	51.5%	7%	7%	7%	7%
External audit outcome	-	-	-	Clean Audit	Clean Audit

 Target not achieved

 Target achieved

STRATEGIC OBJECTIVES AND INDICATORS

Strategic Objective 4: High Performance and Good Governance Culture

Outcome Indicator	2026/27 Q1 Achieved	2026/27 Q1 Target	2026/27 Annual Target	2027/28 Annual Target	2028/29 Annual Target
Recruitment turnaround time	66 days	75 days	45 days	45 days	45 days
RFP conclusion turnaround time	33 days	120 days	90 days	90 days	90 days
Facilities service-standard turnaround compliance	44%	100%	100%	100%	100%

 Target not achieved

 Target achieved

STRATEGIC OBJECTIVES AND INDICATORS

Strategic Objective 5: Innovation and Technology

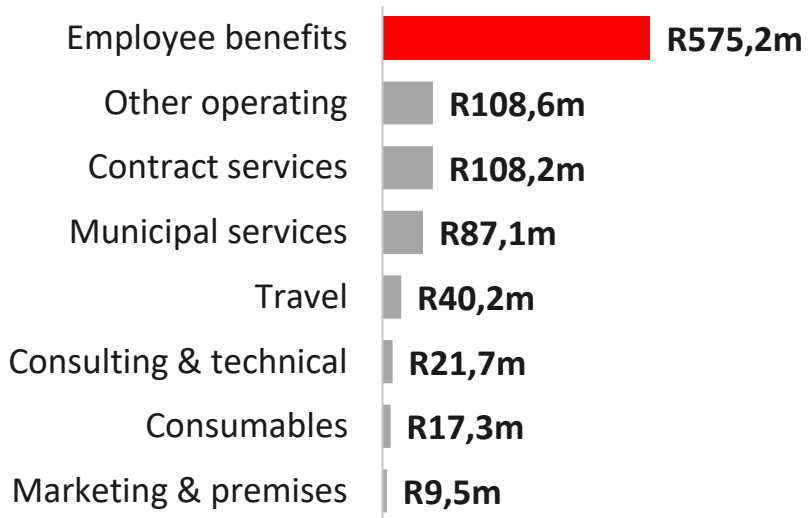
Outcome Indicator	2026/27 Q1 Achieved	2026/27 Q1 Target	2026/27 Annual Target	2027/28 Annual Target	2028/29 Annual Target
Digital Transformation Plan implemented	16%	15%	85%	85%	85%
Infrastructure Transformation Plan implemented	15%	15%	85%	70%	70%
Customer satisfaction index	-	-	≥75%	≥85%	≥85%

 Target not achieved

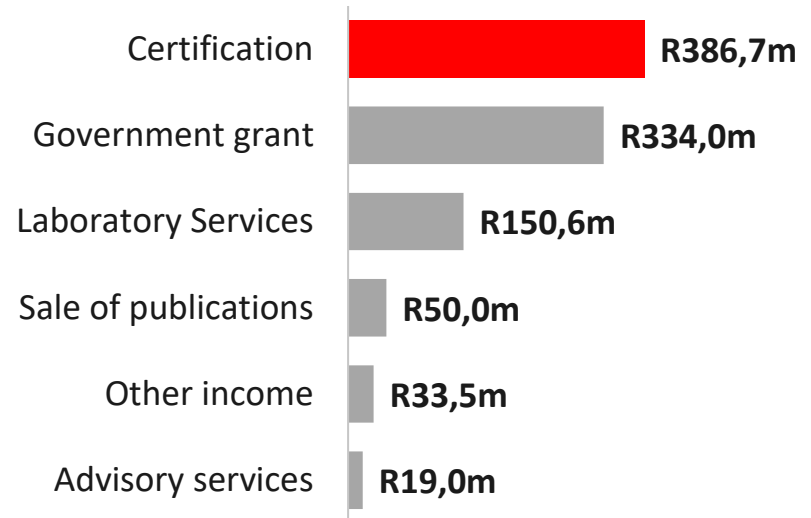
 Target achieved

2026/27 INCOME AND EXPENDITURE BUDGET

Spending by item, 2026/27 budget



Income by source, 2026/27 budget

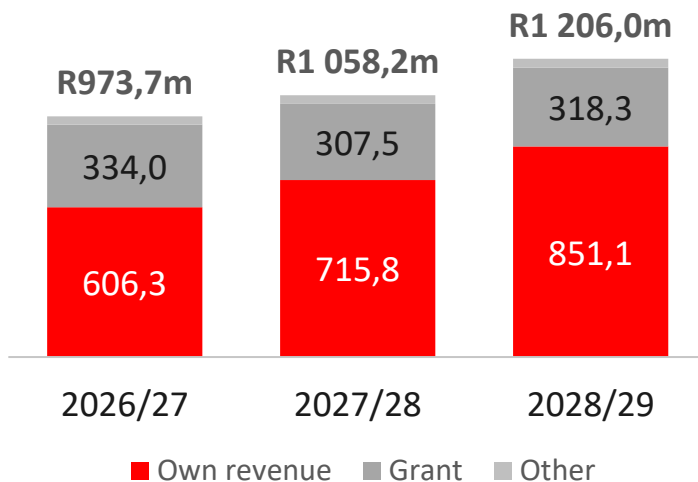


Source: SABS Group budget 2026/27. Travel is local and foreign; other income is rental and sundry income.

PROJECTED EXPENDITURE AND REVIEW OVER THE MTEF

Own revenue grows 40% to R851.1m by 2028/29 while the grant falls 5%, lifting the net surplus from R0.3m to R22.3m

Income by source, R million



MTEF summary, R million

	2026/27	2027/28	2028/29	Change
Total income	973.7	1 058.2	1 206.0	+24%
Own revenue	606.3	715.8	851.1	+40%
Government grant	334.0	307.5	318.3	-5%
Operating spend	967.9	1 015.1	1 123.8	+16%
Employee benefits	575.2	600.3	627.3	+9%
Net surplus	0.3	11.8	22.3	+R22m

Source: SABS Group budget 2026/27–2028/29. Net surplus is after depreciation, finance income and tax.

SUMMARY OF THE 2026/27 CAPITAL EXPENDITURE

Details	2026/27 R'000	2027/28 R'000	2028/29 R'000
Forecasted spent	(490 287.1)	(76 530.0)	(39 130.0)
Facilities Forecasted Spend	(161 785.0)	-	-
Laboratories forecasted Spend	(113 939.2)	(39 130.0)	(39 130.0)
ICT forecasted Spend	(193 862.9)	(37 400.0)	-
Other forecasted 202526 Spend and outer years	(20 700.0)		

Capital expenditure funding for the laboratory turnaround programme and associated infrastructure has been secured over the next three years to strengthen organisational capability.

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THANK YOU

