

thedtic Strategic Planning Session for the 2027/28 Performance Cycle

23 October 2026, 09:00 – 18:00, IDC Offices

08:30 – 08:45 Arrival

Facilitator: Special Adviser Ms Toivo Muofhe

Time & Duration	Topic	Session Breakdown & Core Questions	
09:00 – 09:15 (15 min)	Welcome & Orientation	- Purpose of the day and rules of engagement - Setting the strategic tone & expectations	Facilitator DG
09:15 – 10:15 (60 min)	Macro-Economic Outlook	“What has fundamentally changed since the start of the 7th administration/ previous planning cycle and structural shifts,” i.e., geopolitical shifts, global trade fragmentation, green transition, fiscal constraints, and the unemployment challenge, etc.	Mr Kaemete Tsotetsi
	Discussion	How should we respond to the economic shifts? Strategy for recovery? What does this mean for the dtic portfolio? October October	All
10:15 – 10:45 (30 min)	MTDP Implementation	Progress on MTDP implementation, Policy signals for 2027/28 & alignment with Cabinet, GAIN, and Economic Cluster Priorities.	Mr Nkosiymzi Madula
10:45 – 11:00 (15 min)	Morning Tea Break		
11:00 – 11:30 (30 min)	Session 1: Industrialisation & Manufacturing Competitiveness	How do we increase productive capacity, manufacturing capability, localization, competitiveness, value addition, and participation in strategic value chains?	Dr Tebogo Makube
11:30 – 12:00 (30 min)	Session 2: Infrastructure, Energy & Logistics Competitiveness	Where can the portfolio materially influence the constraints that undermine industrial production, investment, exports, and firm competitiveness?	Dr Tebogo Makube
12:00 – 12:30 (30 min)	Session 3: Investment & Productive Capital	How do we convert investment mobilisation into actual productive investment, expanded capacity, economic activity, and jobs?	Mr Maoto Molefane
12:30 – 13:00 (30 min)	Session 4: Incentives & Industrial Financing	How are we incentivising and financing industrialisation?	Mr Justice Ngwenya
13:00 – 14:00 (60 min)	Lunch Break		ALL
14:00 – 14:30 (30 min)	Session 5: Export Growth & African/Global Market Expansion	How do we move from trade promotion and market access to sustained export penetration, increased export value, and stronger participation in global and African value chains?	Amb Xolelwa Mlumbi-Peter Mr Willem Van Der Spuy
14:30 – 15:00 (30 min)	Session 6: Transformation & Inclusive Industrial Participation	How do we move from measuring participation to creating sustainable, productive, and scalable businesses, ownership, and participation in industrial value chains?	Dr Susan Mangole

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15:00 – 15:30 (30 min)	Session 7: Technology & Innovation	Where must South Africa position itself now to remain competitive through technological, digital, green, and future industrial transitions? DTIC Programmes	Dr Senelisiwe Ntsele
15:30 – 15:45 (15 min)	Facilitated Discussion	Alignment on Portfolio Strategic Choices and Commitments	All
15:45 – 16:00 (15 min)	Afternoon Tea Break		All
16:00 – 16:30 (30 min)	Budget	Strategic Engagement 1: Budget planning cycle, status on budget performance, and 2027/28 allocations.	Ms Irene Ramafola
16:30 – 17:00 (30 min) 30 min	Portfolio Operating Model	Strategic Engagement 2: Are the current institutional arrangements optimal for delivering what we agreed?	All
17:00 - 17:30 (30 min)	Entity Governance	Strategic Engagement 3: The role of the dtic in entity governance and improving entity performance.	Ms Nontombi Matomela
17:30 – 17:45 (15 min)	Final Governance Session	DPME planning guidelines, expectations, and First Draft 2027/28 APP	Ms Wongiwe Masvanhise
17:45 – 17:55 (15 min)	Summary	Facilitators' executive summary wrap-up. Final strategic directives	Facilitator
17:55 - 18:00 (5 min)	Closing Remarks	Closing remarks by the DG.	DG