



the dtic **Performance Report**

**Briefing to the Portfolio Committee on
Trade, Industry and Competition**

Annual Report Presentation for 2025/26 Accounting Period

07 October 2026



the dtic

Department:
Trade, Industry and Competition
REPUBLIC OF SOUTH AFRICA

the dtic - together, growing the economy

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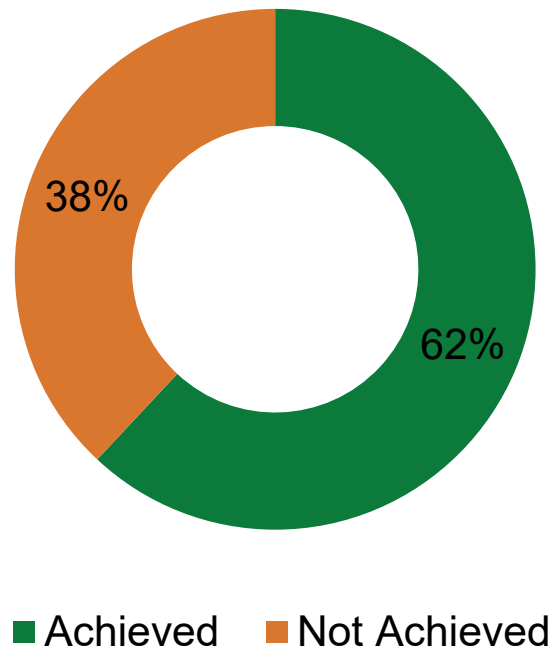


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Overview of the dtic Annual Performance – 2025/26

2025/26 APP Target Achievement



71

Planned Annual
Targets

44

Achieved

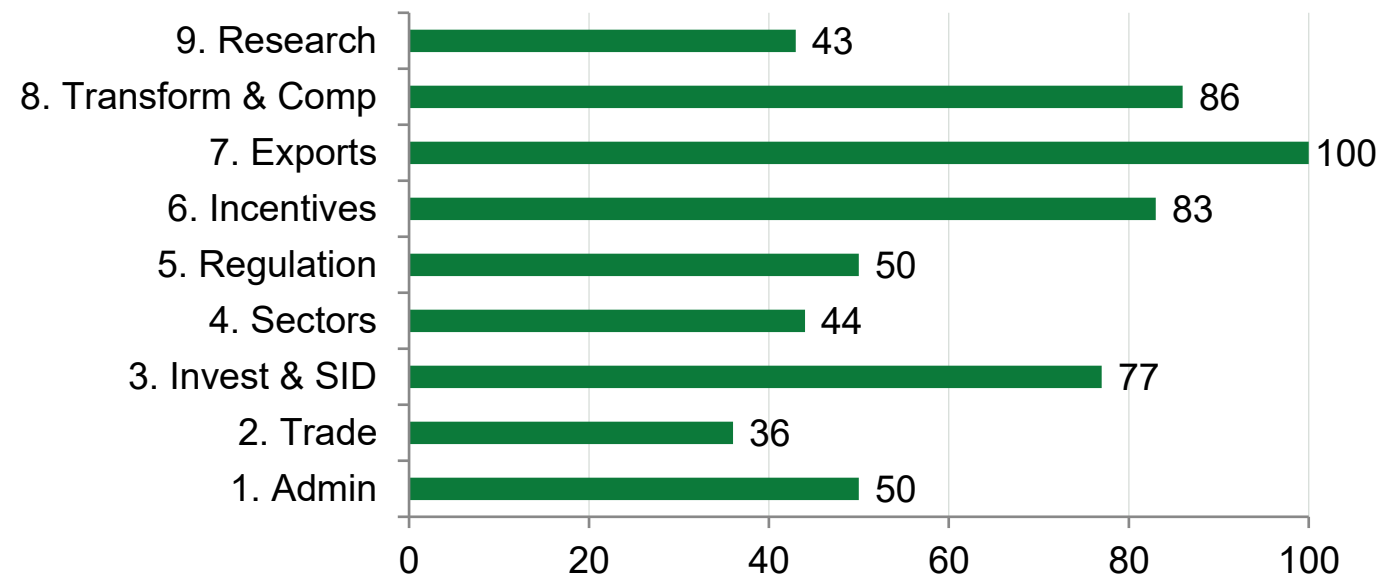
27

Not Achieved

62%

Overall Achievement
Rate

Percentage of Annual Targets Achieved by Programme



Key Highlights

Selected from 44 achieved annual targets (62% of 71 planned) | prioritised by scale, over-delivery and strategic impact

INVESTMENT & INDUSTRIAL SCALE

- 01 R822.6bn** — investment attracted (target R450bn)
- 02 R31.245bn** — industrial investment supported (target R10bn)
- 03 R86.6bn** — local procurement uplift (target R50bn)
- 04 92 projects** — IPP projects unblocked (target 38)
- 05 2 SEZ expansions** — SEZ land expansions completed (target 2)

TRADE & EXPORT MOMENTUM

- 06 R146.9bn** — exports to Africa (target R132bn)
- 07 R142.5bn** — global exports (target R120bn)
- 08 R11.738bn** — GBS exports (target R5bn)
- 09 R764.9m** — SMME exports (target R20m)
- 10 4 G20 outcomes** — advanced and ministerial statement agreed (target 4 outcomes)

JOBS, INCLUSION & TRANSFORMATION

- 11 R58.7bn** — Transformation Fund **R54bn** — aggregated (inclusive of R51.8bn, 5-year commitment by Afreximbank)
- R4.7bn** — aggregated disbursements (target R20bn)
- 12 R31.7bn** — investment pledges leveraged (target R8bn)
- 13 54,325** — Social Employment Fund opportunities (target 50 000)
- 14 40,242** — unemployed youth trained through YES (target 40 000)
- 15 13,717 workers** — gained shares in their companies (10 000)

GOVERNANCE & STRATEGIC DELIVERY

- 16 Unqualified audit** — financial and non-financial performance
- 17 96% of cases** — forensic cases finalised (22 of 23) (target 65%)
- 18 3 interventions** — red-tape interventions (target 2)
- 19 2 trade instruments** — clean-trade pact + APDP EV expansion (target 2)

4 Recurring causes of missed targets

Where performance fell short — recurring areas and stated reasons

EXTERNAL DEPENDENCIES & MANDATE LIMITS

Areas: Trade, oversight, internships and ownership

Reasons: Partner reviews/domestication, cross-government mandates and sector reliance outside **the dtic's** control.

FUNDING & PROCUREMENT BOTTLENECKS

Areas: Administration, industrial parks, incentives and research

Reasons: Late or limited budgets and service-provider appointments delayed delivery.

POLICY, APPROVAL & CAPACITY DELAYS

Areas: Trade legislation, sectors and regulation

Reasons: Treaty alignment, benchmarking, approvals, drafting capacity and vetting slowed completion.

MARKET, DEMAND & EVIDENCE GAPS

Areas: Supplier inclusion, manufacturing and data

Reasons: Low uptake, weak trade/manufacturing, rail cycles, data gaps and strict criteria constrained outcomes.

2025/26 APP Programme Performance

Programme 1: Administration (Branch: ODG) – 4 of 8 Annual Targets Achieved (50%)

Programme / Annual Target 2025/26	Actual Achievement
1. Administration (Branch: ODG)	
40% of procurement contracts approved towards women-owned businesses	42% achieved (R147.7m of R350.1m total procurement)
Unqualified audit outcome for the 2024/25 financial year	Unqualified audit opinion achieved for both financial and non-financial performance
65% of forensic cases received by Q3 finalised by year-end	96% finalised (22 of 23 cases) as at 31 March 2026
370 worker champions trained (skills upgrading for firm productivity)	432 champions trained – 62 more than target

Programme 1: Administration (Branch: ODG) – 4 of 8 Annual Targets Not Achieved

Annual Target	Actual Achievement	Reason for Deviation & Corrective Measures	Progress to Date
30% of procurement towards youth-owned businesses	28% (R96.5m)	Reason: Low uptake from youth-owned businesses; network infrastructure contract awarded to a bidder outside the targeted segment Corrective action: Increase awareness of procurement opportunities among youth-owned businesses through various channels	As at September 2026, cumulative Youth-Owned Procurement since April 2026 accounted for 19% of (R30.6m) of R161.7m total spent. A directive was issued to all branches to target the designated groups as part of the RFQ procurement process.
3% of procurement towards PWD-owned businesses	2% (R8.5m)	Reason: Low uptake from businesses owned by persons with disabilities Corrective action: Increase awareness of procurement opportunities among PWD-owned businesses through various channels	As at September 2026, cumulative PWD-owned procurement since April 2026 accounted for 2% (R3.6 million) of the R161.7 million total spent. A directive was issued to all branches to target designated groups as part of the RFQ procurement process.
100% of entities achieving 80% performance	72% (13 of 18 entities)	Reason: Reasons vary by entity – e.g. ECIC 44% due to a global slowdown in trade growth affecting Gross Written Premium Corrective action: Track implementation of corrective measures identified by entities	By end of Q1 2026/27, 72% of entities had achieved at least 80% of their targets – up from 58% in Q1 2025/26, showing continued improvement in entity performance and accountability.
50% of staff engaged through a Performance Excellence Culture survey	0%	Reason: Delays in appointing the service provider (now on board; project initiated) Corrective action: Survey to commence in Q2 of the 2026/27 financial year	Leadership engagements as well as focus group sessions with employees took place. 63% of employees engaged through the culture survey as at its closure on 17 September 2026. Report made available on 29 September 2026.

2025/26 APP Programme Performance

Programme 2: Trade – 4 of 11 Annual Targets Achieved (36%)

Programme / Annual Target 2025/26	Actual Achievement
2. Trade	
5 Economic Interest Strategies implemented for key trading partners	6 implemented: Saudi Arabia, UAE, France, Russia, Türkiye, India
4 outcomes advanced in the G20 Trade and Investment Working Group	4 priorities advanced under SA's G20 Presidency; Trade Ministerial Statement agreement reached
3 Africa Group Agreements on WTO reform	Achieved – covering policy space, special & differential treatment, and agriculture
2 trade instruments deployed to support SA's just transition to a low-carbon economy	2 deployed: EU–SA Clean Trade and Investment Partnership signed; APDP expanded to include electric vehicles

Programme 2: Trade – 7 of 11 Annual Targets Not Achieved

Annual Target	Actual Achievement	Reason for Deviation & Corrective Measures	Progress to Date
20 countries trading under AfCFTA (excl. SADC)	14 non-SADC countries	Reason: Dependent on domestication of tariff offers by other countries. Corrective action: Letter prepared to the AfCFTA SG requesting a discussion in the November Council meeting for a coordinated approach to facilitate implementation.	No additional non-SADC country started trading during Q1 and Q2. <u>Cumulative achievement</u> 14 non-SADC countries have started trading under the AfCFTA. (Algeria, Cameroon, Egypt, Ethiopia, Ghana, Kenya, Morocco, Nigeria, Rwanda, Tunisia, Burundi, Uganda, the Gambia, Sierra Leone). 11 SADC countries have gazetted tariff schedule/started trading under the AfCFTA. (Botswana, Mozambique, Mauritius, Namibia, Tanzania, Zambia, South Africa, Eswatini, Lesotho, Malawi, Seychelles)
Maintain sustainable trade relations with the US, incl. TIFA relaunch	No agreed TIFA; SACU reciprocal-trade tariff offer finalised & submitted; AGOA preferences retained to 31 Dec 2026	Reason: US has linked TIFA discussion to conclusion of the reciprocal trade agreement. Corrective action: Continue pursuing a reciprocal trade agreement with the US.	Engagements with the US continue to secure preferential market access for South Africa. In addition, SA has been engaging the US on Section 301 investigations and the modernisation of AGOA.
3 issues agreed with the EU under the SADC-EU EPA	1 issue agreed (EV battery cumulation rules)	Reason: Ongoing engagement on TRQs and GIs; no further agreement due to EU review processes. Corrective action: Engagements with the EU ongoing. Another engagement is planned for October 2026.	EV battery cumulation: SA's derogation submission is in progress. Wine/sugar/canned-fruit TRQs: the EU has yet to agree to amend the EPA; next steps to be tabled at the SADC-EU Trade and Development Committee.

2025/26 APP Programme Performance

Programme 2: Trade – 7 of 11 Annual Targets Not Achieved (2 of 2)

Annual Target	Actual Achievement	Reason for Deviation & Corrective Measures	Progress to Date
3 issues agreed on the SACUM-UK EPA built-in agenda	0 issues agreed (negotiations advanced but not concluded)	Reason: Ongoing engagement on cumulation, TRQs and GIs; delayed by UK review processes Corrective action: Consultations ongoing with industry on the SA-UK package which will inform future engagements with the UK.	UK accepted an EV-battery cumulation derogation aligned with the EU's; SA submitted the amended request on 20 March 2026. Wine/sugar/cheese TRQs remain deadlocked and have been escalated to Ministers.
2nd draft Patents Bill submitted to EA/Cabinet	Not submitted	Reason: Ongoing work to align amendments with the latest WIPO treaties Corrective action: WIPO requested to assist in reviewing the draft Bill	WIPO has been asked to review the draft Bill against the latest WIPO treaties before it is finalised for submission to Cabinet. Submission sent to the Executive for approval to publish for public comment.
2nd draft Design Amendment Bill submitted to EA/Cabinet	Not submitted	Reason: Ongoing work to align amendments with the latest WIPO treaties Corrective action: WIPO requested to assist in reviewing the draft Bill	WIPO has been asked to review the draft Bill against the latest WIPO treaties before it is finalised for submission to Cabinet. Submission sent to the Executive for approval to publish for public comment.
Regional value chain on autos developed	Not developed	Reason: Ongoing consultations within governments and with stakeholders across SACU member states Corrective action: Continue consultations within governments and with sector stakeholders	Council of Ministers approved terms of reference for the auto/critical-minerals partnership strategy; SA is chairing engagement with Algeria and Egypt. SACU Task Team met in April 2026; conclusion targeted before December 2026.

TRQs – Tariff rate quota
GIs – Geographical Indicators
WIPO – World Intellectual Property Organisation

2025/26 APP Programme Performance

Programme 3: Investment & Spatial Industrial Development (Branch: ISID) – 10 of 13 Annual Targets Achieved (77%)

Programme / Annual Target 2025/26	Actual Achievement
3. Investment & Spatial Industrial Development (Branch: ISID)	
R450bn of investment attracted through greenfield and brownfield investments	R822.6bn attracted – driven by focused international, presidential and ministerial engagements
1 new Special Economic Zone (SEZ) designated	Fetakgomo-Tubatse SEZ designation approved by the Minister; Vaal SEZ published for public comment
1 cross-border partnership developed via SEZs	3 MoUs signed: SA–Mozambique economic cooperation; Industrial Zones Programme–Mozpark Holdings; IZP–Eswatini Investment Promotion Authority
1 linked trade corridor anchored by SEZs	MoU with Mozparks Holdings; DP World–Nkomazi SEZ rail corridor lease agreement signed
2 expansions of existing SEZ land area	2 expansions completed: Dube TradePort and Coega
1 new One Stop Shop rolled out	Northern Cape InvestSA One Stop Shop fully operational
2 new Fusion Centres for regulatory reform	Fusion Centre launched at SAIC (31 March 2026); tracking dashboard and registration form live on the InvestSA website
Bi-annual investor facilitation survey conducted	2 bi-annual investor satisfaction reports completed
38 Renewable Energy IPP projects unblocked through the EOSS	92 unblockings achieved across the year (Q1: 8, Q2: 51, Q3: 10, Q4: 23)
2 demand-led skills plans in place for priority masterplans	2 bi-annual reports produced with the ILO, covering the leather and automotive component sectors

2025/26 APP Programme Performance

Programme 3: Investment & Spatial Industrial Development (Branch: ISID) – 3 of 13 Annual Targets Not Achieved

Annual Target	Actual Achievement	Reason for Deviation & Corrective Measures	Progress to Date
10 Industrial Parks (IPs) developed for enabled localisation/manufacturing	10 IP applications/appraisals progressed, not yet fully developed	Reason: Lack of budget to support and develop approved IP applications. Corrective action: Conclude a Partnership Agreement with the private sector/DFIs for an IPR REIT model; funding also being sourced via the Transformation Fund.	In the process of negotiating Partnership Agreements with stakeholders to obtain their buy-in on the proposed collaboration on public and private partnerships.
10 prototypes commercialised	10 prototypes named and supported; not all met full commercialisation criteria	Reason: The duration of the process of commercialisation varies according to sector. Corrective action: Redefine the role of the dtic in the commercialisation value chain.	The target has been redefined to reflect the role of the dtic in the Commercialisation value chain; further approvals depends on the number of qualifying projects that apply going forward.
Increase workplace-based internship placements by 8% (to 15%)	0% increase achieved	Reason: Efforts were made to support skills development initiatives, the responsibility for coordinating and implementing such workplace placements primarily rests with the DHET. Corrective action: Targets revised in the ISID operational plan for 2026/27.	the dtic engaged the Quality Council for Trades & Occupations (QCTO) to explore areas of collaboration and alignment. As a result, the QCTO agreed to conduct a situational analysis to identify opportunities for cooperation and potential integration of workplace-based learning within relevant dtic-supported programmes. Findings from this analysis will guide future interventions and clarify roles to ensure better coordination and alignment with institutional mandates.

2025/26 APP Programme Performance

Programme 4: Sectors – 4 of 9 Annual Targets Achieved (44%)

Programme / Annual Target 2025/26	Actual Achievement
4. Sectors	
0.5% increase in global market share for processed critical minerals	13.8% global market share achieved (battery-grade minerals, chrome, iron ore)
R50bn increase in procurement value of locally manufactured goods and services	R86.6bn increase achieved
10% increase in growth of the cannabis industry per annum	11.9% growth achieved (R1.68bn cumulative 2025 YTD export value)
Implementation of the Decarbonisation Strategy via the Environmental Implementation Plan (EIP)	EIP finalised and submitted; draft Decarbonisation Strategy submitted to the ADDG

Programme 4: Sectors – 5 of 9 Annual Targets Not Achieved

Annual Target	Actual Achievement	Reason for Deviation & Corrective Measures	Progress to Date
0.5% increase in manufacturing growth through the National Industrial Policy	Manufacturing sector decreased 0.6% (GDP +0.4% in Q4 2025)	Reason: 8 of 10 manufacturing divisions posted negative growth, notably autos, wood/paper and food & beverages Corrective action: Intensify engagement with strategic trading partners to diversify markets and increase support measures for manufacturing	Industrial Development Strategy (IDS) approved. Fiscal support measures to implement the IDS have been developed and shared with the National Treasury.
10% reduction in the importation of rail transport equipment	Imports increased 0.5% (R3.65bn to R3.67bn)	Reason: Planned expenditure on expansion and rehabilitation of rail infrastructure Corrective action: Indicator revised for 2026/27; engage DoT and Transnet on localisation and rail efficiency	This indicator is linked to the procurement of the rail rolling stock. Continuous engagements are being held with the National Department of Transport, Transnet and Gautrain on the demand plans and orders to support local rail manufacturing companies. Similar engagements are being held with other Rail Operating Companies.
Rail tariff reduction support programme developed	Not developed; global benchmark report finalised March 2026; engagement held with Transnet/AMSA	Reason: Delays in finalising the global benchmark report Corrective action: Share findings with DoT/Transnet; expedite the programme in Q1 2026/27	Global benchmark report finalised (March 2026); draft programme submitted for the DG's consideration in Q1 2026/27. In July 2026, continuous engagements were held with the National Department of Transport on the review of rail tariffs to the strategic sectors of the economy.
EV batteries manufacturing policy approved	EV batteries manufacturing policy not approved. However, the draft policy was completed and approved by ADDG	Reason: Delays in appointing a service provider Corrective action: Expedite approval processes in Q1 of the new financial year	Draft policy completed in March 2026 (95% complete) with UK PACT-funded technical support; the policy was subsequently submitted and approved by the Accounting Officer on 10 July 2026.
10% increase in manufacturing of renewable energy components	Monitored via quarterly trackers; Renewable Energy Strategy approved by the DG	Reason: Lack of sufficient access to trade and energy industry data Corrective action: Procure EasyData to gather relevant data	the dtic is a participant in the South African Renewable Energy Masterplan (SAREM) Localisation Programme. Submission has been made on the need for long-term demand and orders in order to facilitate investment in localisation and industrialisation. the dtic is also working closely with the IPP Office to achieve similar objectives.

2025/26 APP Programme Performance

Programme 5: Regulation – 2 of 4 Achieved (50%) | 2 of 4 Not Achieved

Programme / Annual Target 2025/26	Actual Achievement
5. Regulation	
1 Omnibus Bill developed and submitted to the Executive Authority	1 Omnibus Bill developed and submitted to the EA
2 red tape reduction interventions to streamline processes	3 interventions implemented; report submitted to the EA

Programme 5: Regulation – 2 of 4 Annual Targets Not Achieved

Annual Target	Actual Achievement	Reason for Deviation & Corrective Measures	Progress to Date
7 Regulations amended and reports submitted to the EA	5 achieved	Reason: Capacity constraints in the Legislative Drafting Unit; delays in DOJ&CD vetting Corrective action: Contract drafters appointed to build capacity; backlog being addressed	Companies Amendment Regulations were vetted by OCSLA and processed for approval. National Gambling Amendment Regulations on Limited Payout Machines were approved to consult the provinces. The final Liquor Amendment Regulations consultation process with Council is to be undertaken, with Regulations near completion. The National Gambling Amendment Regulations on Self-Exclusion and re-certification of gambling machines and devices, public submissions have been received and are being processed. The National Gambling Amendment Regulations on gambling advertising completed and submitted to OCSLA. Lotteries Regulations almost completed and to be submitted to OCSLA. Track and trace regulations reviewed and under consideration. National Credit Amendment Regulations submitted to OCSLA for vetting.
Turnaround times reduced by 30% on entity processes/applications/permits	Partial reduction achieved by some entities; report submitted to the EA	Reason: Most entities have legislated turnaround times requiring amendment before further reduction Corrective action: Ongoing engagement with entities to address gaps and bottlenecks	The department continues to monitor progress with the intention to improve the turnaround times. Ease of doing business draft matrix developed as part of a framework and has been submitted to relevant authority. Consultations on ease of doing business Matrix convened with the regulatory entities on 18 September.

2025/26 APP Programme Performance

Programme 6: Incentives – 5 of 6 Achieved (83%) | 1 of 6 Not Achieved

Programme / Annual Target 2025/26	Actual Achievement
6. Incentives	
R10bn of investment through industrial financial support	R31.245bn achieved
R5bn of export revenue through Global Business Services (GBS)	R11.738bn achieved
R5.05bn disbursed to projects/enterprises (revised target)	R5.031bn disbursed
6,000 new jobs created through industrial financing	6,060 new jobs created
Integrated Industrial Financing single access (web portal) implemented	Web portal went live on 31 March 2026

Programme 6: Incentives – 1 of 6 Annual Targets Not Achieved

Annual Target	Actual Achievement	Reason for Deviation & Corrective Measures	Progress to Date
4,000 jobs created through the digital economy programme (GBS)	3,857 achieved	Reason: Limited budget and high contingent liability; funding prioritised to sustain existing beneficiary jobs Corrective action: Use 2026/27 budget to approve new applications; requesting additional funding from National Treasury	Q1 2026/27 beneficiary reporting added 242 digital jobs, bringing the cumulative total to 4,099. Additional funding has been requested from National Treasury.

2025/26 APP Programme Performance

Programme 7: Exports – 6 of 6 Annual Targets Achieved (100%)

Programme / Annual Target 2025/26	Actual Achievement
7. Exports	
R120bn of SA exports to the world in key industrial policy sectors	R142.5bn achieved
R132bn of SA exports to the rest of Africa in key industrial policy sectors	R146.9bn achieved
15-day reduction in EMIA group scheme application processing time	17.69-day reduction achieved (cut from a 33-day 2023/24 baseline)
R20m of exports by SMMEs funded through EMIA	R764.9m achieved
R15m of exports by Black-owned businesses funded through EMIA	R53.9m achieved
300 entities capacitated on exporting skills	328 entities capacitated

2025/26 APP Programme Performance

Programme 8: Transformation and Competition – 6 of 7 Achieved (86%) | 1 of 7 Not Achieved

Programme / Annual Target 2025/26	Actual Achievement
8. Transformation and Competition	
R8bn of investment pledges leveraged from competition and transformation interventions	R31.7bn
R20bn of the Transformation Fund aggregated and disbursed	R58,7bn of Transformation Fund aggregated and disbursed as follows: Aggregated: R54bn (Inclusive of R51,8 billion 5-year commitment by Afreximbank). Disbursements: R4,7bn aggregated disbursements (IDC, NEF, BI, EEIP & CC)
50,000 Social Employment Fund (SEF) job opportunities created	54,325 achieved
10,000 additional workers with shares in their companies	13,717 achieved
1 Market Inquiry completed to reduce market concentration	1 completed
40,000 unemployed youth trained under the Youth Employment Service (YES)	40,242 achieved

Programme 8: Transformation and Competition – 1 of 7 Annual Targets Not Achieved

Annual Target	Actual Achievement	Reason for Deviation & Corrective Measures	Progress to Date
30% Black ownership achieved in critical sectors	28.68% (based on 3 sector reports received out of 11 Sectors: Marketing/Advertising/ Comms 50.85%, Forestry 19%, Financial Services 16.21%)	Reason: External dependency on sector and line-ministry collaboration Corrective action: Letters were issued to Sector Charter Councils to submit the 2025/26 Annual Reports in line with their financial year-ends by 28 February 2027 and to further commit to a submission date for the Annual Report. Ongoing engagement with Sector Charter Councils and key stakeholders.	For the 2026/2027 financial year, the target is to receive sector reports that cover the 2025/26 measurement and reporting period. Sectors that are being targeted include Agriculture, Financial Services, Forestry, ICT and Tourism.

2025/26 APP Programme Performance

Programme 9: Research – 3 of 7 Achieved (43%) | 4 of 7 Not Achieved

Programme / Annual Target 2025/26	Actual Achievement
9. Research	
4 MTDP Implementation reports produced	4 produced
Digital Roadmap for shared public infrastructure economic reforms approved	Digital Roadmap approved by the Minister
Digital Venture Capital Fund Guidelines developed	1 developed

Programme 9: Research – 4 of 7 Annual Targets Not Achieved

Annual Target	Actual Achievement	Reason for Deviation & Corrective Measures	Progress to Date
1 Accelerated Energy Roadmap approved by the Minister	0	Reason: Procurement process to appoint a service provider not completed in time to assist with Energy Roadmap. Corrective action: Process concluded March 2026 with a service provider identified; study for completion in 2026/27. the dtic has been engaging with the Department of Electricity and Energy through the economic cluster and bilaterally on the Electricity Pricing Policy and other energy-related policies to ensure that they are aligned with Industrial Development Strategy (IDS 2026), Critical Minerals and Metals Strategy (CMMS 2025).	The study will be procured via the Strategic Research Partnership (SRP) programme. The Terms of Reference for the study have been forwarded to the SRPs and we are awaiting their responses with proposals with a view to appoint them should they meet the threshold for appointment.
2 negotiated price agreements between Eskom and firms	0	Reason: Delays in the procurement process to appoint a service provider. Corrective action: Process concluded March 2026 (service provider identified, not yet appointed); study planned for 2026/27. Pooled extra capacity from other branches to support firms seeking NPA from Eskom and NERSA.	The study will be procured via the Strategic Research Partnership (SRP) programme. The Terms of Reference for the study have been forwarded to the SRPs and we are awaiting their responses with proposals with a view to appoint them should they meet the threshold for appointment. the dtic will be making a submission on the Electricity Pricing Policy (EPP), which includes the Negotiated Pricing Agreement (NPA). The EPP was circulated by the Department of Electricity and Energy for public comments. For the period under review, the dtic assisted 2 companies with Negotiated Price Agreements with Eskom.
10,000 youths trained in digital skills	0	Reason: Budget only secured by end of Q3, delaying procurement of training service providers. Corrective action: Procurement at an advanced stage; training planned for 2026/27–2029/30.	A tender was advertised but no suitable bidder was found; the Branch is now exploring limited bidding targeting RSA universities and TVET colleges, with training planned for the 2026/27 financial year.
50,000 unemployed persons completing digital literacy training	0	Reason: Budget only secured by end of Q3, delaying procurement of training service providers. Corrective action: Procurement at an advanced stage; training planned for 2026/27–2029/30.	A tender was advertised but no suitable bidder was found; the Branch is now exploring limited bidding targeting RSA universities and TVET colleges, with training planned for the 2026/27 financial year.

DTIC Audit Outcome – 2025/26: Unqualified with Findings

UNQUALIFIED AUDIT OPINION

The dtic achieved an unqualified audit opinion for the 2025/26 financial year.

KEY CHANGE FROM 2024/25



2024/25
Unqualified
with no findings



2025/26
Unqualified
with findings



What happened?



Fraudulent CPFP claims

Fraudulent supporting documentation was used to claim and process payments under the Capital Projects Feasibility Programme (CPFP).



Financial loss

The fraud resulted in a confirmed financial loss of approximately R50.8 million.



Material irregularity

The resulting financial loss triggered a material irregularity (MI), which was raised by AGSA.



Accountability

The fraud was reported to the relevant authorities.



How did the dtic respond?



Contain immediately

CPFP payments were immediately suspended to prevent further losses while the matter was investigated.



Establish the facts

An initial forensic investigation confirmed a financial loss of R50.8 million. Additional forensic work is being finalised to determine the full extent of the irregularities and any further financial losses.



Strengthen controls

Governance, verification and approval processes were strengthened to address the control weaknesses.



Enhance accountability

Recovery, disciplinary and criminal processes are underway.



AGSA's assessment



Appropriate actions
are being taken to address
the Material Irregularity.

AGSA assessed that appropriate actions are being taken to address the material irregularity.

More work is still required to ensure recovery of the financial losses.



FOCUS GOING FORWARD

Finalise recovery of the financial losses and strengthen measures to prevent recurrence.



The dtic remains committed to safeguarding public resources, finalising recovery actions and preventing a recurrence.

the dtic Portfolio: Entities’ Audit Outcomes – 2025/26

17 of 18 Entities Audited (SABS Delayed) | 11 Clean Audits | 6 Unqualified with Findings | 0 Qualified

Audit Outcome	2024/25	2025/26
Unqualified without findings – Clean Audit	13 (72%)	11 (65%)*
Unqualified with findings	5 (28%)	6 (35%)
Qualified	0	0

CLEAN AUDIT — 11 ENTITIES

- Companies and Intellectual Property Commission (CIPC)
- Companies Tribunal
- Competition Commission
- Competition Tribunal
- Export Credit Insurance Corporation (ECIC)
- International Trade Administration Commission (ITAC)
- National Consumer Commission (NCC)
- National Consumer Tribunal (NCT)
- National Empowerment Fund (NEF)
- National Gambling Board (NGB)
- National Metrology Institute of South Africa (NMISA)

UNQUALIFIED WITH MATERIAL FINDINGS — 6 ENTITIES

- Industrial Development Corporation (IDC)
- National Credit Regulator (NCR)
- National Lotteries Commission (NLC)
- Takeover Regulation Panel (TRP)
- South African National Accreditation System (SANAS) – newly unqualified; clean in 2024/25
- National Regulator for Compulsory Specifications (NRCS) – newly unqualified; clean in 2024/25

* The 2025/26 rate is calculated out of 17 entities – the SABS audit is delayed following the late conclusion of its 2024/25 audit in August 2026.

Summary: Entities’ APP Performance – 2025/26

17 dtic entities | Non-financial performance, expenditure split (% of budget) and top 2025/26 achievement – Part 1 of 2

Entity	Non-Financial Performance	Expenditure Split	Top 2025/26 Achievement
NRCS	67% (10 of 15)	Comp 79% / G&S 21% / Capex 0%	Identified non-compliant products worth ~R707m; conducted 42,009 inspections across regulated sectors.
Companies Tribunal	88% (7 of 8)	Comp 62% / G&S 37% / Capex 1%	428 adjudications and ADR applications (12% up y/y); 99% of cases finalised within 30 days.
NEF	86% (12 of 14)	Comp 63% / G&S 36% / Capex 1%	Total income of R946m and net surplus of R777.8m; cumulative approvals reached R17.4bn.
TRP	100% (8 of 8)	Comp 55% / G&S 45% / Capex 0%	99.5% of decisions and rulings issued within 5 working days; finalised the Canal+/MultiChoice mandatory offer.
NGB	100% (12 of 12)	Comp 15% / G&S 82% / Capex 3%	R4.2bn revenue generated in the Limited Payout Machines sector; R237m spent on local procurement.
NLC	87% (13 of 15)	Comp 51% / G&S 47% / Other 2%	17,760 children benefited from NLC-funded Early Childhood Development centres; 1,321 new jobs created.
CIPC	95% (20 of 21)	Comp 71% / G&S 25% / Capex 4%	Operational income of R875.4m, surpassing budget; surplus of R191.1m and 57.8% net asset growth.
NCT	100% (21 of 21)	Comp 70% / G&S 29% / Capex 1%	Adjudication time of 21.15 days against a 48-day target; 99.94% of DRA applications filed digitally.
NCR	79% (19 of 24)	Comp 60% / G&S 35% / Capex 5%	614 investigations on credit providers and 771 on debt counsellors; 95.53% of purchase orders to SMMEs.

Summary: Entities' APP Performance – 2025/26

17 dtic entities | Non-financial performance, expenditure split (% of budget) and top 2025/26 achievement – Part 2 of 2

Entity	Non-Financial Performance	Expenditure Split	Top 2025/26 Achievement
NCC	85% (17 of 20)	Comp 52% / G&S 46% / Capex 2%	83% litigation success rate (19 of 23 cases); R18.36m in consumer redress secured.
NMISA	95% (21 of 22)	Comp 50% / G&S 43% / Capex 7%	CMCs cover 81% of metrological services; supported a SA manufacturer's exports to the Middle East.
Competition Tribunal	86% (18 of 21)	Comp 66% / G&S 33% / Capex 1%	R44.4m in penalties imposed; 101 mergers decided, with 100% of merger orders delivered within 10 business days
ITAC	63% (20 of 32)	Comp 77% / G&S 22% / Capex 1%	R284.97bn of manufactured exports facilitated under ITAC rebates; R24.5bn in additional local output.
SANAS	100% (18 of 18)	Comp 41% / G&S 59% / Capex 0%	Accredited 141 CABs, 51 more than target; accredited organisations grew from 2,187 to 2,256.
IDC	47% (8 of 17)	Comp 34% / G&S 64% / Capex 2%	R22.7bn deployed (R14.9bn approved); investments supported 71,228 new jobs and R1.31bn in SMME funding.
ECIC	44% (4 of 9)	Comp 45% / G&S 55% / Capex 0%	Gross written premium of R331m; total sum insured of R6.44bn; no risk-appetite breaches.
Competition Commission	94% (33 of 35)	Comp 65% / G&S 32% / Capex 3%	Approved 100 transactions with >R40bn in conditions; R1.7bn in transformation ownership conditions via mergers.

AUDITED FINANCIAL PERFORMANCE DASHBOARD

1 April 2025 – 31 March 2026

TOTAL ADJUSTED BUDGET

R11.12 Billion

ACTUAL EXPENDITURE

R10.89 Billion

98% Spent

Transfers & Subsidies: 83.5%

CoE: 9.4%

Opex: 7.1%

Description	Final Budget 2025/26	Actual expenditure 31 March 2026	Variance	Expenditure as % of final budget	% Variance
	R'000	R'000	R'000		
Current payments	1 914 867	1 717 822	197 045	90%	10%
Compensation of employees	1 118 311	1 022 301	96 010	91%	9%
Goods and services	796 556	695 521	101 035	87%	13%
Transfers and subsidies	9 136 823	9 103 200	33 623	99,6%	0,4%
Incentive payments	5 052 278	5 030 783	21 495	99,6%	0,4%
Department entities	1 916 629	1 916 629	-	100%	0%
External Programmes	1 923 944	1 916 429	7 515	99,6%	0,4%
Non profit organisations (Partnerships with business associations, NEDLAC)	180 405	178 744	1 661	99%	1%
Membership fees (International organisations)	43 897	41 001	2 896	93%	7%
Households	19 670	19 614	56	99,7%	0,3%
Payments for capital assets	76 793	76 791	2	99,997%	0,003%
Payments for financial assets	166	165	1	99%	1%
Total	11 128 649	10 897 978	230 671	98%	2%

STRATEGIC COST DRIVERS

- Transfer and subsidies make up 83.5% of the total expenditure, with R9 billion flowing to:
- Industrial incentives
 - Department entities
 - Programmes
 - Partnerships with business associations
 - South Africa’s international membership
- CoE executed at 91%. Key posts remain vacant.

AUDITED FINANCIAL PERFORMANCE BY PROGRAMME

1 April 2025 – 31 March 2026

Programme 6 (Incentives) Dominates Spending: The primary cost driver of the department, accounting for **47%** or **5.23 billion** of the overall budget. It achieved a budget utilisation rate of **99%**.

	Final Budget 2025/26	Actual expenditure 31 March 2026	Variance	Expenditure as % of final budget	% Variance
Description	R'000	R'000	R'000		
Programme 1: Administration	1 000 620	936 926	63 694	94%	6%
Programme 2: Trade	319 213	308 919	10 294	97%	3%
Programme 3:Investment and Spatial Industrial Development	159 756	146 755	13 001	92%	8%
Programme 4: Sectors	1 604 516	1 578 541	25 975	98%	2%
Programme 5: Regulation	420 759	414 470	6 289	99%	1%
Programme 6: Incentives	5 231 716	5 195 258	36 458	99%	1%
Programme 7: Export	367 465	338 053	29 412	92%	8%
Programme 8: Transformation and Competition	1 961 171	1 932 588	28 583	99%	1%
Programme 9: Research	63 433	46 468	16 965	73%	27%
Total	11 128 649	10 897 978	230 671	98%	2%

THANK YOU

